



City of Douglasville, Georgia

City of Douglasville Budget for Fiscal Year 2024-25



Adopted Version - 5/30/2024

Last updated 08/27/24



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INTRODUCTION

Transmittal Letter

To: Mayor and Council
From: Marcia Hampton, City Manager
CC: Karin Callan, CPA, Assistant City Manager/CFO
Courtney Hunter, Financial Analyst
Re: **Transmittal Letter**
Date: April 28, 2024

To the Honorable Mayor and City of Douglasville City Council:

I am pleased to submit to you the City of Douglasville Fiscal Year 2024-2025 Budget. The City remains fiscally responsible and operationally efficient with the FY2025 budget. The budget represents the consensus of Council direction and staff recommendations on how to best accomplish Council goals and respond to the highest priorities of community needs. It is based on the City Council's goals, vision, and priorities communicated during the strategic planning sessions.

The overall adopted budget for FY2025 is \$70,794,377, a 1.06% decrease from the overall amended budget for all funds in FY24 of \$71,132,884. The adopted budget for the FY25 General Fund (the chief operating fund) is \$51,459,078. This is a 5.43% increase from the General Fund budget of \$48,809,147 for FY2024.

The focus of the FY25 budget is the capital projects that have been approved, with continued efforts for employee retention and recruitment. The City must deal with its major capital projects while continuing to deal with the challenges of inflationary wage changes, human capital constraints, restricted taxation capacity, as well as economic uncertainty. While the economic outlook and unemployment rate for Georgia remain high and low respectively, management and the elected officials continue to recognize that the overall extended economic outlook remains uncertain.

The FY25 budget includes an 8% Health Insurance increase. Other personnel-related expenses include the continuation of the Christmas bonus and sick leave buy-back program. Vacancies are funded this year with a 96% fill rate.

Capital needs are still a top priority. The General Fund includes approximately \$1.82 million in capital, a decrease of 52.82% from FY24. This amount includes funds for computer replacements, building maintenance, multiple studies, miscellaneous police equipment, and equipment for Street Maintenance. Other funds include budgets for construction-related and annual expenses for Jessie Davis Park, analysis of the benefits and costs of renovating City Hall, ARPA funds for the construction of a recycling center, and engaging a real-estate professional to locate property for constructing a driving course for the Police Department.

Debt service has decreased in FY25 by approximately 7.10% from FY24 with over 52% of the City's existing debt expected to be paid off within the next ten years. The majority of this debt service comes from debt service millage.

Nearly 50% of the General Fund revenues are received from two sources: property tax and sales tax. Revenue projections remain conservative. The budget assumptions assume sales tax has been adjusted according to the LOST agreements to reflect the decrease in revenue. Interest revenue increased due to higher interest rates.

Other funds included in the FY25 operating and capital budget are the Sanitation Fund, Hotel Motel Tax Fund, OPEB (Other Post-Employment Benefits) Fund, CVB (Convention and Visitors Bureau), Conference Center, Confiscated Asset Funds (local and federal), Rental Car Tax Fund, Multiple Grant Fund, Enterprise Solid Waste Fund, Douglasville Public Purpose Corporation Fund, City of Douglasville Development Authority, Jessie Davis Park Debt Service, and Public Safety Debt Service. More information on all of these funds can be found in the Fund Summaries section.



The City of Douglasville



Mission

Through sound leadership, fiscal accountability and dedicated teamwork, Douglasville will provide exemplary municipal services while maintaining a standard of "excellence" in city government.

Vision

Douglasville is a unique blend of small-town charm coupled with metropolitan amenities. We offer the ideal environment for startups and small businesses, while providing high-tech centers and fortune 500 companies with the infrastructure for growth.

As the standard for southern living, Douglasville is the place where innovation meets opportunity. Dedicated to employees, pleasant and responsive to the community and committed to enhancing the quality of life for both visitors and residents alike, Douglasville is the premier city in the nation to work, live, play, and raise a family.

INCORPORATED

1937

COUNTY

Douglas County
www.celebrateddouglascounty.com

GOVERNMENT

Council-Manager

AREA

22.6 sq. miles

LOCATION



Douglasville is located 22 miles west of Downtown Atlanta along Interstate 20 and is historically recognized as a railroad town which runs parallel to U.S. Route 78.

POPULATION

2016 Est. 33,252

History of the City

Located at a natural rise in the topography, Douglasville was originally known as Skint Chestnut. The name was derived from a large tree used by Native Americans as a landmark, which was stripped of its bark so as to be more conspicuous.

The Town of Douglasville was established by the Georgia General Assembly on February 25, 1875. The boundaries were as follows: The center shall be a point directly opposite the court house in said town, on the Georgia Western Railroad, thence running along the center of said road each way three-fourths of a mile, and extending one half mile each way from the center of said road, the form of said territory to be an oblong square.

An election was held on the first Saturday in March, 1875, and a mayor, treasurer, records (secretary), and marshall were chosen. Thus began the official history of Douglasville, today one of the most attractive, historic parts of the Atlanta metro area. As you might suspect, however, the real stories and history extend back much earlier than 1875.

In 1828, Campbell County was created, with the seat of government being Campbellton on the Chattahoochee River. To reduce the size of the County (a trip to the county seat could take 2 days), the Legislature created Douglas County out of parts of Cobb, Campbell, and Carroll Counties in 1870. An election was held to choose officials and select the new county seat. Although the largest group of voters chose a location at the center of the county, the newly-elected leaders had their own view of the vote, and chose Skint Chestnut near the railroad right-of-way. After a 4-year wrangle, the State Supreme Court ordered that another election be held and the Skint Chestnut location was upheld.

The core area of downtown Douglasville is listed on the National Register of Historic Places as an historic district, being an outstanding example of a turn-of-the-century southern railroad town. The majority of the buildings are one- and two-story brick structures dating from the mid-19th century into the early to mid-20th century. Most are of Victorian era commercial design set flush with the sidewalk. Styles of the buildings include Victorian with details of the Romanesque, Italiante, and Queen Anne periods. Many of the doorways and windows have Gothic arched openings and hooded windows. The dominant landscape feature is the railroad right-of-way running east-to-west through downtown.

While downtown continues to host a diversity of professional, retail, and government functions, the construction of Interstate 20 through Douglasville several miles to the south of downtown drew much of the retail shopping activity into corridors perpendicular to the interstate highway at the locations of exits for state highways 92 and 5. Arbor Place, a 4 million square foot regional mall at the intersection of Interstate 20 and Chapel Hill Road, will further diminish the central role of downtown in meeting residents' primary shopping needs, but creates wonderful opportunities for continued development as a location for specialty shops and restaurants.

Distinguished Budget Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Douglasville
Georgia**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Douglasville, Georgia**, for its Annual Budget for the fiscal year beginning **July 01, 2023**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Population Overview



TOTAL POPULATION

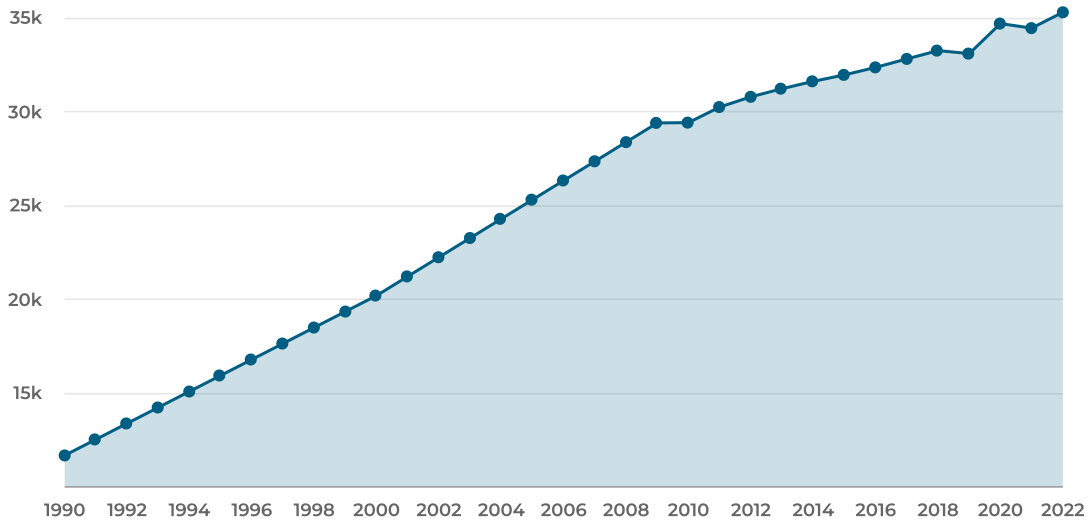
35,252

▲ **2.4%**
vs. 2021

GROWTH RANK

178 out of **538**

Municipalities in Georgia



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



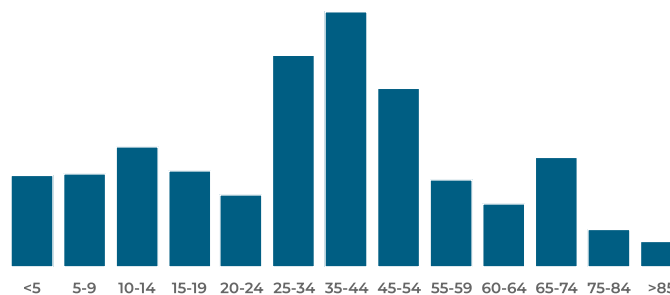
DAYTIME POPULATION

40,286

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

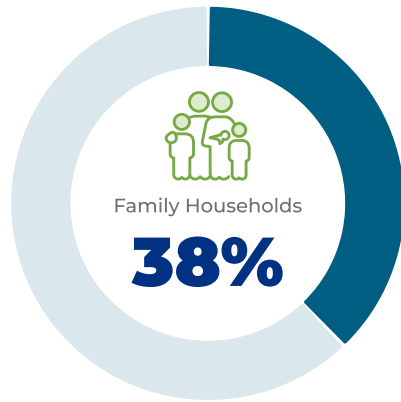
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

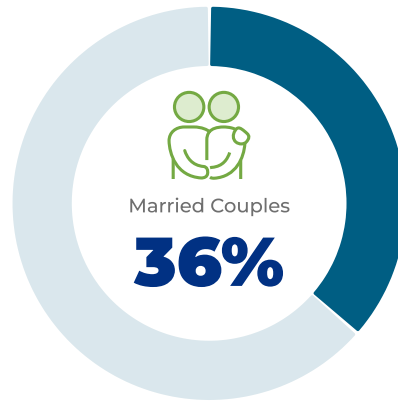
13,792

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



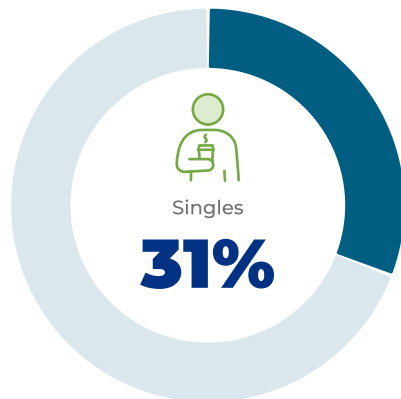
▼ 19%

lower than state average



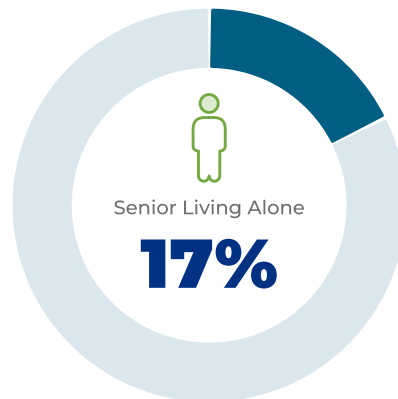
▼ 24%

lower than state average



▲ 14%

higher than state average



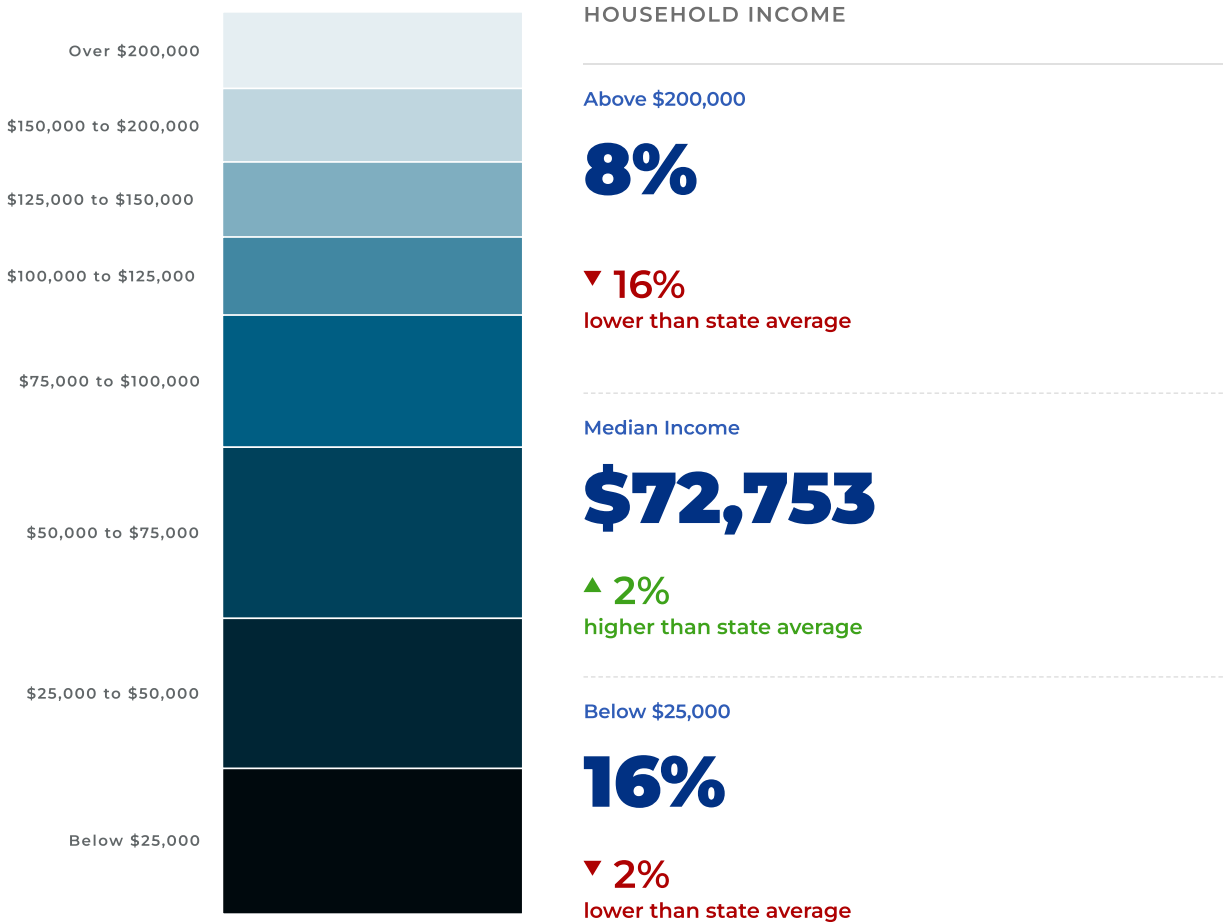
▲ 12%

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



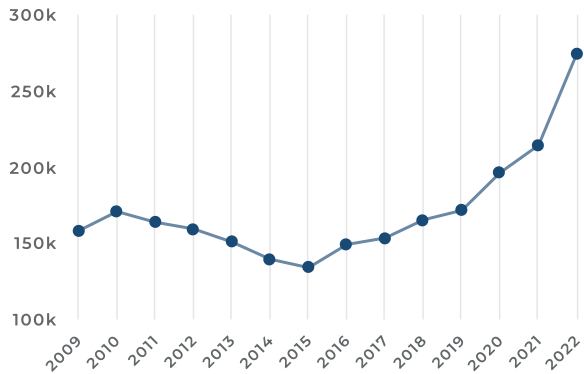
* Data Source: American Community Survey 5-year estimates

Housing Overview



2022 MEDIAN HOME VALUE

\$274,500



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Douglasville State Avg.



HOME VALUE DISTRIBUTION



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Largest Employers in the City

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>% of Total City Employment</u>
American Red Cross	732	1	4.00%
Home Chef	729	2	3.98%
WalMart Super Center	634	3	3.46%
Medline Medical Ind., Inc.	495	4	2.70%
Resia Construction, LLC	450	5	2.46%
Baldwin Paving Co., Inc.	435	6	2.38%
Kehe Distributors	419	7	2.29%
TDR Contractors, Inc.	300	8	1.64%
Amazon.com Services, LLC	299	9	1.63%
Alamon, Inc	225	10	1.23%
Total:		4,718	25.77%

Source: Finance Occupational Tax Returns

Note: This data is obtained from various sources, including but not limited to press releases, private discussion, company disclosures and other sources.

Unique Events



The City of Douglasville hosts multiple unique events throughout the year.

One of the most popular is Wednesday WindDown. Wednesday WindDown is a concert series that features jazz and R&B acts from all over metro Atlanta. The City has been hosting the event for 13 years.

The City also hosts Food Truck Mondays in the Downtown area. During the event, food trucks from around metro Atlanta come to the area for citizens and visitors to try new and favorite cuisines for multiple weeks during the summer. The City has been hosting the event for 7 years.

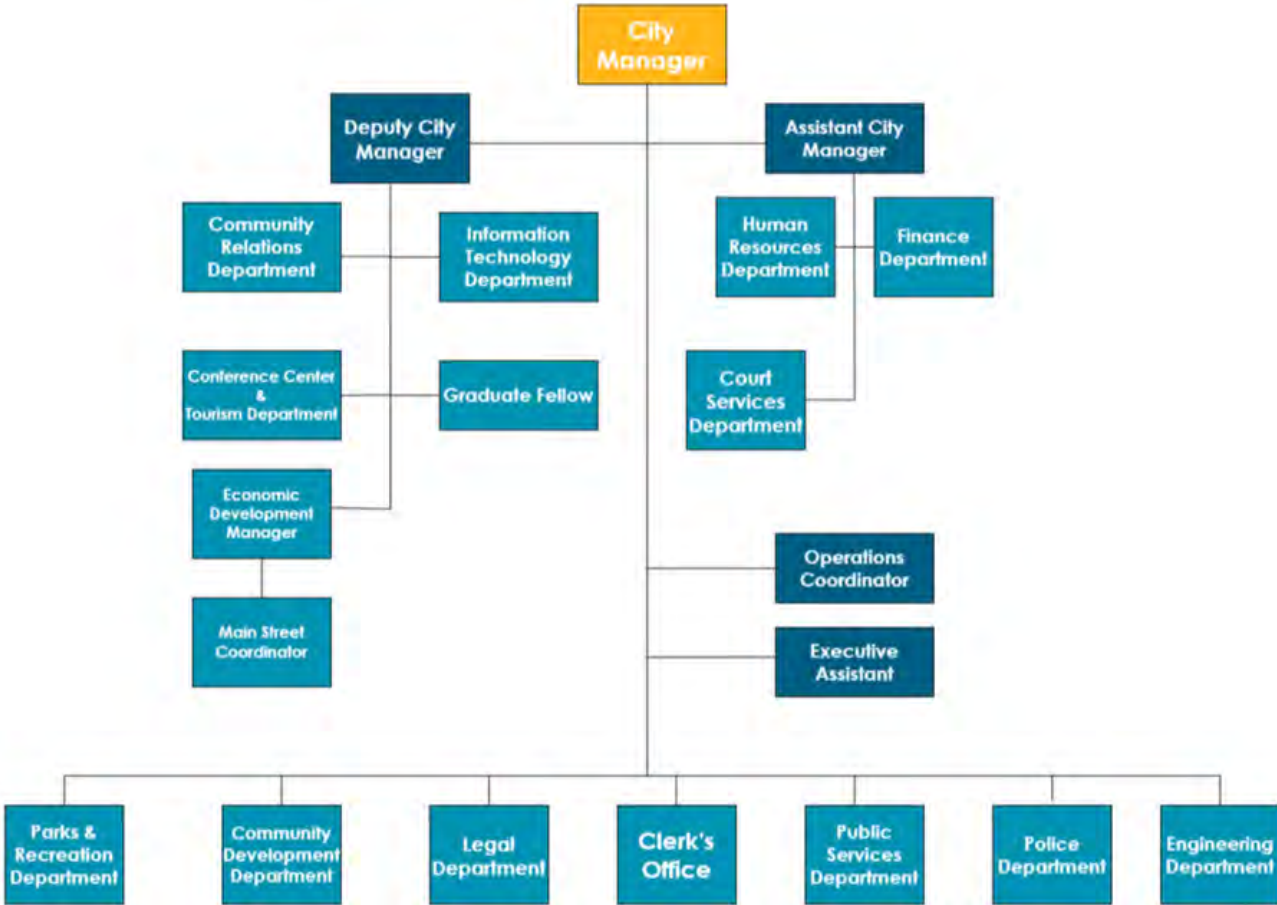
Another unique event is the Screen on the Green event. There are multiple dates where a family-friendly movie is shown for all to attend. It is a free event that includes games and activities before the movie begins. The City has been hosting this event for 5 years.

The Miracle on Mainstreet Christmas Parade has been hosted by the City for 8 years. Each year, families come to see the floats, write a letter to Santa, and take a picture with a live reindeer. The children that write to Santa even receive a response.

Two events the City holds around the same time are the Hunter's Harvest and PD Fall Festival and Safety Expo. Hunter's Harvest is an arts and crafts/fall festival event with vendors, games, and activities for the family at Hunter Park. It has been held for 6 years. The PD Fall Festival and Safety Expo is held at the Police Department. It is similar to Hunter's Harvest, but has more booths set up with local organizations to give out information to citizens. It has been held for 8 years.

Finally, two newer events that the City hosts are Themed Bingo and Trivia nights and Strangers Things Day events. They have both been held for 3 years. The Themed Bingo and Trivia nights consist of bingo games or trivia where citizens can participate and win prizes. During the first year, they were held either virtually or outside so that social distancing could be observed. The Stranger Things Day event had places that were used during the filming set up to resemble the sets where visitors could take pictures and enjoy the company of other Stranger Things fans.

Organization Chart



Fund Structure

The City of Douglasville's financial transactions are budgeted and recorded into separate funds mandated by Georgia law and according to the Uniform Chart of Accounts—often abbreviated as UCOA. Funds are classified into three separate categories: governmental funds, proprietary funds, and fiduciary funds. Every fund within each category has a set of balancing accounts for specific purposes and is typically comprised of revenues, expenditures/expenses, liabilities, assets, and equity. All funds except SPLOST funds, Amphitheater Construction funds, and Jessie Davis Park Capital Construction funds are appropriated each year.

Governmental Funds

Governmental funds are used to account for typical municipal operations such as the police department, public services, and parks and recreation. All governmental funds are budgeted on a modified accrual basis, as well as the basis of accounting.

- **General Fund:** The General Fund accounts in any governmental entity are generally associated with revenues and expenditures that constitute the core operational and administrative functions, such as public safety, finance and accounting, parks and recreation, and community development.
- **Debt Service Funds:** Are used to account for financial transactions relating to the payment of principal and interest on long-term debts.
- **Special Revenue Funds:** Are used to account for financial transactions relating to activity with specific restrictions, such as federal grants.
- **Capital Improvement/Projects Funds:** Are used to account for the financial transactions for major capital outlays. For instance, this fund would apply to the construction of a new facility.

Proprietary Funds

Proprietary funds account for financial activities in a government that are business-like in nature and are budgeted on a full accrual basis in addition to accounting practices.

- **Enterprise Funds:** Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City of Douglasville has a major proprietary enterprise fund to account for its sanitation/solid waste collection operation. These funds are the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

Fiduciary Funds

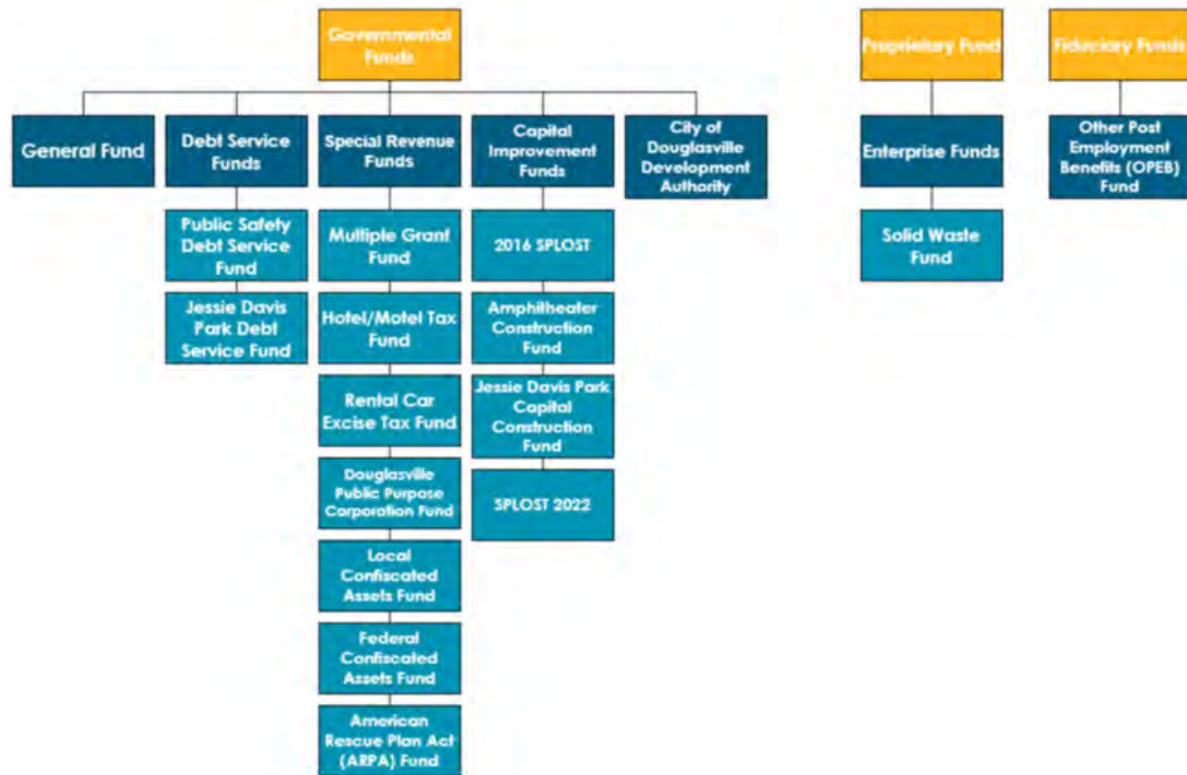
Fiduciary funds account for any assets held in a trustee or agent capacity and are budgeted and accounted for using a modified accrual basis.

- **Other Post-Employment Benefits Fund:** The Other Post-Employment Benefits Fund (OPEB Fund) is a defined post-retirement healthcare, life insurance, and benefits fund that is administered through the Georgia Municipal Employees Benefit System.

Major Governmental Funds

The City of Douglasville reports the following as major governmental funds:

- **General Fund:** The city's primary operating fund that accounts for all financial resources relating to general government operations, except those which are required to be accounted for in another fund.
- **SPLOST 2016 Fund:** Proceeds and expenditures relating to the special purpose local option sales tax, Series 2016, received from Douglas County.
- **SPLOST 2022 Fund:** Proceeds and expenditures relating to the special purpose local option sales tax, Series 2022, received from Douglas County.



Relationship Matrix

Department	General Fund	Public Safety Debt Service Fund	Multiple Grant Fund	Hotel/Motel Tax Fund	Rental Car Excise Fund	D'Ville Public Corp Fund	Confiscated Asset Funds (Local and Federal)	American Rescue Plan Act Fund (ARPA)	2016 SPLOST Fund	Solid Waste Fund	OPEB Fund	Jessie Davis Park Capital Construction Fund	Amphitheater Construction Fund	2022 SPLOST Fund	Jessie Davis Park Debt Service Fund
City Clerks	X														
City Manager	X		X												
Finance	X							X							
IT	X		X					X	X					X	
HR	X		X												
Community Relations	X							X							
Legal	X														
Engineering	X							X					X	X	
Parks & Recreation	X		X					X	X			X	X	X	X
Buildings & Grounds	X							X	X					X	
Fleet Services	X							X	X						
Street Maintenance	X		X					X						X	
Sanitation								X		X					
Keep Douglasville Beautiful										X					
Community Development	X														
Public Safety	X	X	X				X	X	X					X	
Court Services	X														
Conference Center				X	X										
Convention and Visitors Bureau (CVB)				X											
Non-Departmental	X		X					X			X			X	
Public Purpose Corp						X									

Basis of Budgeting

Governmental Funds

Governmental Funds are used to account for those functions reported as governmental activities in government-wide financial statements. These funds focus on how assets can readily be converted into cash inflows as well as outflows, and what monies are left at year-end that will be available for spending in the next year. All governmental funds are budgeted on a modified accrual basis. The basis of accounting for governmental funds is also a modified accrual basis. Under the modified accrual basis, revenues are recognized when they become available and measurable. Revenues can be reported as collected if they are expected to be collected soon enough after the current accounting period to be available to pay for the current year's liabilities. Expenditures are reported when incurred and measurable.

Proprietary Funds

Proprietary Funds account for financial activities in a government that are business-like in nature. The basis for budgeting is a full accrual basis, as is the basis of accounting. Under the accrual basis, revenues are recorded during the period when they are earned and become measurable. Expenses are also recorded during the period that they are incurred if they are measurable.

Fiduciary Funds

The fiduciary fund's account is for any assets held in a trustee or agent capacity and is budgeted for using the modified accrual basis. The basis of accounting for fiduciary funds is also a modified accrual basis. Please see the Governmental Funds section above for a description of the modified accrual basis.

Financial Policies

The City of Douglasville's Finance Department has a primary mission to maintain the City's good financial standing and provide an accurate record and reporting of financial activities to better assist the legislative body, department directors, and other chief staff members in key decision-making for the benefit of our citizens.

Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance: Generally, fund balance represents the difference between the assets and liabilities and deferred inflows of resources under the current financial resource's measurement focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts of those funds can be spent. The total fund balance for the beginning of FY25 is \$34,872,849.78 for the General Fund. All Fund Balances can be seen in the Fund Summaries section [here](#).

Fund balances are classified as follows:

Non-spendable – Fund balances are reported as non-spendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors, laws, or regulations of other governments.

Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by the City Council. Approval of a resolution after a formal vote of the City Council is required to establish a commitment to fund balance. Similarly, the City Council may only modify or rescind the commitment by formal vote and adoption of a subsequent resolution.

Assigned – Fund balances are reported as assigned when amounts are constrained by the City's intent to be used for specific purposes but are neither restricted nor committed. Through the adoption of a resolution, the City Council has expressly delegated to the City Manager and Finance Director the authority to assign fund balances for any particular purpose.

Unassigned – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criteria. The City reports a positive unassigned fund balance only in the General Fund. For all other funds, any deficits in fund balance at year-end will be reported as unassigned.

Flow Assumptions: When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City's policy to use the fund balance in the following order: (1) Committed, (2) Assigned, (3) Unassigned.

Net Position: Net position represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction, or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net positions are reported as unrestricted.

The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net positions are available.

Balanced Budget: For the City, a budget is considered balanced when revenues and expenditures are equal. The budget cannot be adopted until the budget is balanced. When budget amendments are completed throughout the year, each fund must still be considered balanced for the amendment to be approved.

Other Financial Policies

The Finance Department does have financial policies concerning debt management, investments, fund balance, and long-term forecasting and planning. These policies can be found [here](#):

Debt Management [↗](#)

Investment Policy [↗](#)



Establishing Financial and Accounting Policies

The Mayor and City Council are responsible for setting up financial policies for the City of Douglasville. This includes, but is not limited to, a wide variety of areas such as budget adoption and amendments, purchasing procedures, levying taxes, setting regulatory fees, and issuing short and long-term debt.

These ordinances and others can be located online at:

<https://library.municode.com/ga/douglasville>

Below is an excerpt from the City of Douglasville Code of Ordinances pertaining to section 6 of the city charter titled: "Finance"

ARTICLE VI. - FINANCE

Section 6.10. - Property tax.

The city council may assess, levy, and collect an ad valorem tax on all real and personal property within the corporate limits of the city that is subject to such taxation by the state and county. This tax is for the purpose of raising revenues to defray the costs of operating the city government, of providing governmental services, for the repayment of principal and interest on general obligations, and for any other public purpose as determined by the city council in its discretion.

Section 6.11. - Millage rate; due dates; payment methods.

The city council by ordinance shall establish a millage rate for the city property tax, a due date, and the time period within which these taxes must be paid. The city council by ordinance may provide for the payment of these taxes by installments or in one lump sum, as well as authorize the voluntary payment of taxes prior to the time due.

Section 6.12. - Occupation and business fees.

The city council by ordinance shall have the power to levy such occupation or business taxes as are not denied by law. The city council may classify businesses, occupations, or professions for the purpose of such taxation in any way which may be lawful and may compel the payment of such taxes as provided in Section 6.18 of this charter.

Section 6.13. - Regulatory fees; permits.

The city council by ordinance shall have the power to require businesses or practitioners doing business within this city to obtain a permit for such activity from the city and pay a reasonable regulatory fee for such permit as provided by general law. Such fees shall reflect the total cost to the city of regulating the activity and, if unpaid, shall be collected as provided in Section 6.18 of this charter.

Section 6.14. - Franchises.

(a) The city council shall have the power to grant franchises for the use of this city's streets and alleys for the purposes of railroads, street railways, telephone companies, electric companies, electric membership corporations, cable television and other telecommunications companies, gas companies, transportation companies, and other similar organizations. The city council shall determine the duration, terms, whether the same shall be exclusive or nonexclusive, and the consideration for such franchises; provided, however, no franchise shall be granted for a period in excess of 35 years and no franchise shall be granted unless the city receives just and adequate compensation therefor. The city council shall provide for the registration of all franchises with the city clerk in a registration book kept by the clerk. The city council may provide by ordinance for the registration within a reasonable time of all franchises previously granted.

(b) If no franchise agreement is in effect, the city council has the authority to impose a tax on gross receipts for the use of this city's streets and alleys for the purposes of railroads, street railways, telephone companies, electric companies, electric membership corporations, cable television and other telecommunications companies, gas companies, transportation companies, and other similar organizations.

Section 6.15. - Service charges.

The city council by ordinance shall have the power to assess and collect fees, charges, and tolls for sewers, sanitary and health services, or any other services provided or made available within and outside the corporate limits of the city for the total cost to the city of providing or making available such services. If unpaid, such charges shall be collected as provided in Section 6.18 of this charter.

Section 6.16. - Special assessments.

The city council by ordinance shall have the power to assess and collect the cost of constructing, reconstructing, widening, or improving any public road, street, sidewalk, curbing, gutters, sewers, or other utility mains and appurtenances from the abutting property owners under such terms and conditions as are reasonable. If unpaid, such charges shall be collected as provided in Section 6.18 of this charter.

Section 6.17. - Construction; other fees.

This city shall be empowered to levy any other tax or fee allowed now or hereafter by law, and the specific mention of any right, power, or authority in this article shall not be construed as limiting in any way the general powers of this city to govern its local affairs.

Section 6.18. - Collection of delinquent taxes and fees.

The city council by ordinance may provide generally for the collection of delinquent taxes, fees, or other revenue due to the city under Sections 6.10 through 6.17 of this charter by whatever reasonable means are not precluded by law. This shall include providing for the dates when the taxes or fees are due; late penalties or interest; issuance and execution of fi.; creation and priority of liens; making delinquent taxes and fees personal debts of the persons required to pay the taxes or fees imposed; revoking city permits for failure to pay any city taxes or fees; and providing for the assignment or transfer of tax executions.

Section 6.19. - General obligation bonds.

The city council shall have the power to issue bonds for the purpose of raising revenue to carry out any project, program, or venture authorized under this charter or the laws of the state. Such bonding authority shall be exercised in accordance with the laws governing bond issuance by municipalities in effect at the time such issue is undertaken.

Section 6.20. - Revenue bonds.

Revenue bonds may be issued by the city council as state law now or hereafter provides. Such bonds are to be paid out of any revenue produced by the project, program, or venture for which they were issued.

Section 6.21. - Short-term loans.

The city may obtain short-term loans and must repay such loans not later than December 31 of each year, unless otherwise provided by law.

Section 6.22. - Lease-purchase contracts.

The city may enter into multiyear lease, purchase, or lease-purchase contracts for the acquisition of goods, materials, real and personal property, services, and supplies, provided the contract terminates without further obligation on the part of the municipality at the close of the calendar year in which it was executed and at the close of each succeeding calendar year for which it may be renewed. Contracts must be executed in accordance with the requirements of Code Section 36-60-13 of the O.C.G.A., or other such applicable laws as are or may hereafter be enacted.

Section 6.23. - Fiscal year.

The city council shall set the fiscal year by ordinance. This fiscal year shall constitute the budget year and the year for financial accounting and reporting of all offices, departments, agencies, and activities of the city government.

Section 6.24. - Preparation of budgets.

The city council shall provide an ordinance on the procedures and requirements for the preparation and execution of an annual operating budget, a capital improvement plan, and a capital budget, including requirements as to the scope, content, and form of such budgets and plans.

Section 6.25. - Submission of the operating budget to city council.

On or before a date fixed by the city council but not later than 45 days prior to the beginning of each fiscal year, the city manager shall submit to the city council a proposed operating budget for the ensuing fiscal year. The operating budget may contain items of capital expenditure, or the city manager, in his or her discretion, may also prepare a separate capital budget. The budget may be accompanied by a message from the city manager containing a statement of the general fiscal policies of the city, the important features of the budget, explanations of major changes recommended for the next fiscal year, a general summary of the budget, and other pertinent comments and information. The operating budget together with any separate capital budget which may be prepared, the budget message, and all supporting documents shall be filed in the office of the city clerk and shall be open to public inspection.

Section 6.26. - Action by city council on budget.

- (a) The city council may amend any operating or capital budget proposed by the city manager, except that a budget as finally amended and adopted must provide for all expenditures required by state law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year and the total appropriations from any fund shall not exceed the estimated fund balance, reserves, and revenues.
- (b) The city council by ordinance shall adopt the final operating budget and any separate capital budget for the ensuing fiscal year not later than five days prior to the beginning of the fiscal year. If the city council fails to adopt an operating budget by such date, the amounts appropriated for operations for the then current fiscal year shall be deemed adopted for the ensuing fiscal year on a month-to-month basis, with all items prorated accordingly, until such time as the city council adopts a budget for the ensuing fiscal year. No appropriation provided for in a prior capital budget shall lapse until the purpose for which the appropriation was made shall have been accomplished or abandoned. Adoption of a budget shall take the form of an appropriations ordinance setting out the estimated revenues in detail by sources and making appropriations according to fund and by organizational unit, purpose, or activity as set out in the budget preparation ordinance adopted pursuant to Section 6.24 of this charter. After adoption of a budget, the city council may subsequently amend that budget or enact such supplemental budgets as may be necessary, and changes in appropriations may be made as provided in Section 6.28.
- (c) The amounts set out in the adopted operating budget and any separate capital budget for each organizational unit shall constitute the annual appropriations for such, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriations or allotment thereof to which it is chargeable unless the budget is amended as by law provided.

(Ga. Laws 1999, p. 4559, § 1)



Section 6.27. - Tax levies.

The city council shall levy by ordinance such taxes as are necessary. The taxes and tax rates set by such an ordinance shall be such that reasonable estimates of revenues from such a levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for each of the several funds set forth in the annual operating budget for defraying the expenses of the general government of this city.

Section 6.28. - Changes in appropriations.

The city council or the city finance committee may make changes to the appropriations contained in the current operating budget or any capital budget at any regular meeting or special or emergency meeting, but any additional appropriations may be made only by the city council and only from an unexpended surplus.

(Ga. Laws 1999, p. 4559, § 2)

Section 6.29. - Audits.

There shall be an annual independent audit of all city accounts, funds, and financial transactions by a certified public accountant selected by the city council. The audit shall be conducted according to generally accepted auditing principles. Any audit of any funds by the state or federal governments may be accepted as satisfying the requirements of this charter. Copies of annual audit reports shall be available at printing costs to the public.

Section 6.30. - Contracting procedures.

No contract with the city shall be binding on the city unless it is in writing and:

- (1) It is signed by the mayor and authorized by the city council and such approval is entered in the city council journal of proceedings pursuant to Section 2.19 of this charter; or
- (2) It is a contract wherein the value of the city's obligation does not exceed \$25,000.00 and is signed by the city manager in compliance with such other restrictions upon his authority as the mayor and council shall impose by ordinance.

(Ord. No. O-2017-62, § 1, 9-18-17)

Section 6.31. - Purchasing.

The city council may by ordinance prescribe procedures for a system of centralized purchasing for the city.

Section 6.32. - Sale and lease of property.

- (a) The city council may sell and convey or lease any real or personal property owned or held by the city for governmental or other purposes as now or hereafter provided by law.
- (b) The city council may quitclaim any rights it may have to property not needed for public purposes upon report by the mayor or city manager and adoption of a resolution, both finding that the property is not needed for public or other purposes and that the interest of the city has no readily ascertainable monetary value.
- (c) Whenever, in opening, extending, or widening any street, avenue, alley, or public place of the city, a small parcel or tract of land is cut off or separated by such work from a larger tract or boundary of land owned by the city, the city council may authorize the mayor to sell and convey said cut-off or separated parcel or tract of land to an abutting or adjoining property owner or owners where such sale and conveyance facilitates the enjoyment of the highest and best use of the abutting owner's property. Included in the sales contract shall be a provision for the rights of way of said street, avenue, alley, or public place. Each abutting property owner shall be notified of the availability of the property and given the opportunity to purchase said property under such terms and conditions as set out by ordinance. All deeds and conveyances heretofore and hereafter so executed and delivered shall convey all title and interest the city has in such property, notwithstanding the fact that no public sale after the advertisement was or is hereafter made.

Budget Timeline

The budget process begins in December with budget kick-off meetings with city staff to set expectations and important milestones for the budget. Shortly after this, the City Council holds a Strategic Planning Session in January to determine and discuss city-wide goals. The budget becomes available in the budget software for departments to begin entering budget requests at the beginning of January. Even though this is before the Strategic Planning Session, Departments can begin entering their operating budgets. If any changes arise during the Strategic Planning Session, changes can still be made. Capital requests for the Capital Improvement Plan are also opened for directors to enter requests at this time. Departments then have some time to continue adding data to the budget software, then meetings between Departments and the City Manager take place. During these meetings, the City Manager helps develop, make changes, and finalize the budget before presenting it to the Council. A Budget Workshop is then held with the City Council to determine if any changes need to be made. During the same week, an advertisement is to be placed in the local paper advertising that the proposed budget is available to view at City Hall or online. The Public Hearing date and time are also advertised in the ad. The Public Hearing is held next. This is where any member of the community wishing to be heard on the budget may appear. This is the only portion of the budget preparation process that involves the public. If no changes need to be made based on public input, a special called meeting is held to adopt the ordinance for budget adoption.

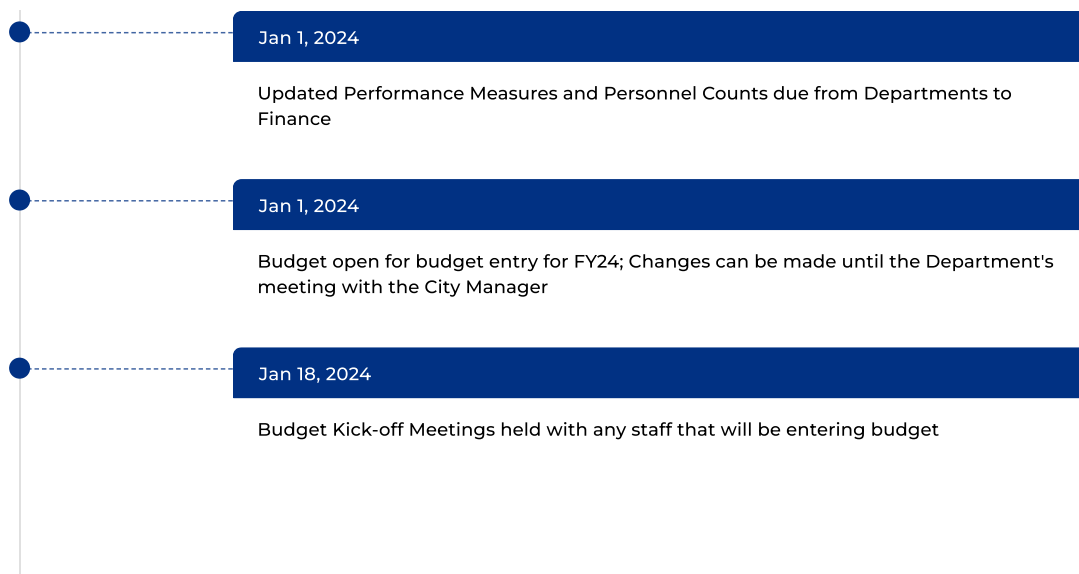
The budget process is based on requirements based on the State of Georgia statutes for Local Government Budgets, and the City of Douglasville's Charter sections concerning the budget.

According to the State of Georgia statutes, some requirements are:

- Establishment of the dates for the fiscal year
- Preparation and submission of the proposed budget to the governing body by a specified date
- A statement advising residents of the availability of the proposed budget the same week that it is presented to the governing body
- Public meeting at least one week prior to the budget adoption meeting where any person wishing to be heard on the budget may appear.
- A statement advising residents of the public hearing is to be published one week prior to the hearing date.
 - Both statements can be published at one time instead of separately.

Requirements from the City Charter include:

- The City's fiscal year is July 1st through and including June 30th every year.
- The budget must be submitted to the Mayor and City Council on or before the Thursday immediately preceding the first Monday in June of every year.
- Once the budget is submitted to the city council, the council may amend the budget. A budget as finally amended must provide for all expenditures required by state law or other provisions of the City Charter and for all debt service requirements for the ensuing fiscal year. The total appropriations from any fund shall not exceed the estimated fund balance, reserves, and revenues.
- The City council must adopt the budget by ordinance not later than five days prior to the beginning of the fiscal year.





Budget Philosophy

The annual budget is the financial implementation of both short-term and long-term organizational goals, with the primary objective being to balance revenues with expenditures and to utilize public funds in the most effective and efficient manner. This process not only maps out annual budgetary needs but also takes into consideration long-term capital needs such as road and infrastructure improvements, public safety needs, and other equipment.

In approaching the annual budget process in this manner, we can do the following:

- Make conservative but reasonable projections
- Include an operating contingency based on GFOA recommendations
- Maintain salaries and benefits below 60% of the total budget
- Budget a minimum of 5% toward capital outlays.

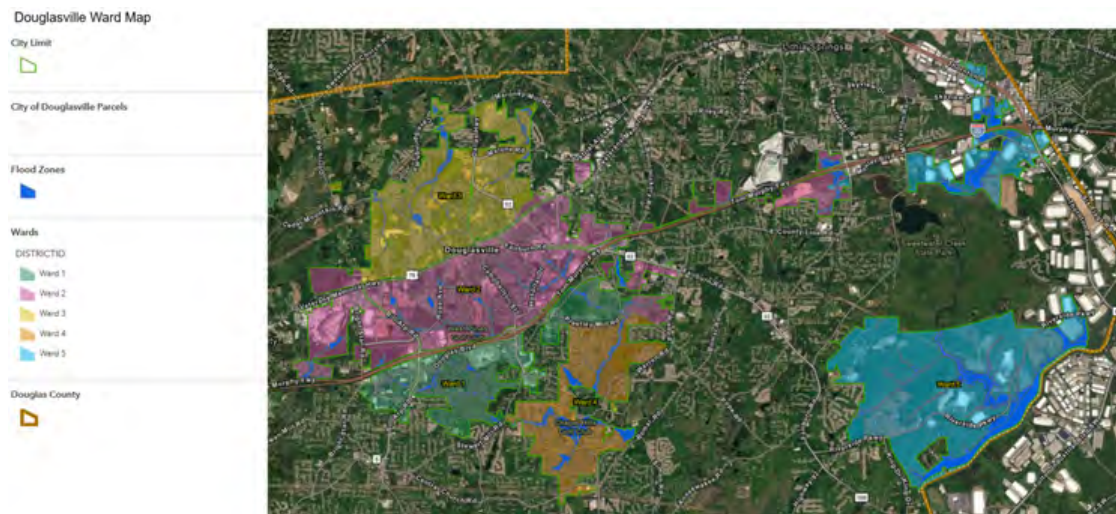
Budget Amendments

Throughout the fiscal year, amendments may be made to the budget by ordinance adoption with approval from the City Council. If changes are needed in one department and will not affect the overall amount in the department's budget, the City Manager can sign the budget amendment in place of taking the amendment before the Mayor and Council. If the amendment makes changes to the overall budget for the department, it must go before the Mayor and Council for a decision to be made. A majority vote is required for the amendment to pass as an ordinance.

Elected Officials

Mayor	Rochelle Robinson
Mayor Pro Tem, Ward 1	Terry S. Miller
Councilwoman, Ward 2, Post 2	Elena Hudson
Councilwoman, Ward 3, Post 1	Dr. LaShun Burr Danley
Councilman, Ward 3, Post 2	Sam Davis
Councilman, Ward 5	Howard Estes
Councilwoman, Ward 2, Post 1	Nycole Miller
Councilman, Ward 4	Chris "Coach" Watts

Ward Map



BUDGET OVERVIEW

Strategic Plan

A Strategic Planning Session is held each year with all Council members and Department Directors in February. During this meeting, each Department presents an overview of any major projects that were completed or on track to be completed in the fiscal year, as well as what is coming up in the next fiscal year. During this meeting, city-wide goals for the upcoming fiscal year were also discussed. The Mayor and Council base goals each year on current projects, as well as citizen feedback throughout the year. These goals for FY25 are:

- Approve the increase in current fees and establishment of new fees related to the reopening of the renovated Jessie Davis Park.
- Approve the recommended increases in zoning fees and construction fees, commencing in Fiscal Year 2025.
- Develop policies and documents for approval by the Mayor and City Council needed for the City to contract with non-profit organizations for services funded by City revenues.
- Expand membership of the Youth Against Violence Board of Directors to include representation from the community.
- Initiate an assessment with GMC to determine the feasibility of renovating the existing City Hall facility, and to include a cost projection for relocation of staff during the renovation process. This option would be included in a comprehensive analysis comparing new construction versus renovating the existing facility. The report would include expense and revenue options related to each option.
- During the calendar year 2024, City staff will participate in HOA meetings and Town Hall meetings hosted by the elected officials to educate and inform the community about the new recycling center and how the facility will be used. All media and social media outlets will be utilized to support the education campaign.
- Engage a real estate professional in locating an alternative site for the driving course for the Police Department. Funding is identified in SPLOST for the project.
- Proceed with transferring the Bright Star property to the City's development authority in order for it to be sold, with specific parameters pertaining to disposition. City staff will work with the City Attorney to develop the parameters related to the transfer to the development authority and ultimate sale of the property.
- Staff will develop specific policies related to the use of Artificial Intelligence (AI) and bring the policies forth to the elected officials for approval.
- Operate the City in a fiscally responsible manner.

To complete the strategic goals implemented by Mayor and Council, the City includes these plans during the budget-making process. Any budgetary needs for these goals are included in the proposed budget for the upcoming fiscal year. Any goal that does not have a corresponding budgetary effect is tasked to the department associated with the project. Regular updates are given throughout the year by these departments to ensure the goals are being completed.

Priorities

The priorities for FY25 are based on the Mayor and Council's Strategic Goals for the fiscal year.

One of the top priorities for Mayor and Council for FY25 is preparing for the re-opening of Jessie Davis Park. A referendum for improvements, including additional facilities, to Jessie Davis Park was approved in FY22. These improvements are scheduled to be completed in September of FY25. One of the priorities for FY25 is to develop and approve operational expenses and fees for the new additions to the park. This will effect the budget with both revenues and expenditures.

Another priority for Mayor and Council is the determining the feasibility of renovating the existing City Hall facility. Initial plans were to build a new facility, but costs were too high for that project. Renovating the current facilities would help to increase space for staff and utilize the current space more efficiently. While the City continues to grow, more staff are needed to maintain service levels, which causes a need for more staff. With how City Hall is currently designed, there is no space for new offices.

To see a list of all priorities, please visit the Strategic Plan [🔗](#) section.

For FY24 and FY25, there are no major changes in service levels. Some fees are anticipated to increase based on the new facilities at Jessie Davis Park opening. The City tries to maintain all services for the public as much as possible. Citizens did approve the referendum for Jessie Davis Park and the Amphitheater in previous years, which did increase their taxes slightly. The City is also looking at possibly increasing the millage rate in FY25.

Issues

One of the largest issues facing all businesses and governments is maintaining the labor force. While the City has had fewer vacancies in FY24, there are some departments still facing staffing issues. Even with the shortage in the workforce, the City has been doing everything possible to maintain service levels to all citizens. This does include contracting out some needed assistance. For example, the Public Services department is looking at contracting out for staff needed in Sanitation.

Another issue everyone is facing is inflation. Costs for all goods and services have risen in recent months. This causes an increase in operational costs, as well as increases for capital projects and machinery. A capital plan is created each year to aid in projecting future costs for the City. Almost every purchase on the capital list has come in above the costs that were projected. This has created a need to prioritize capital projects and purchases.

An issue related directly to the Parks and Recreation division is also a priority for FY25. With updates and additions to Jessie Davis Park, the budget will have to increase to accommodate staff as well as operating expenses. Since the new facilities have not been a part of the City previously, it is difficult to accurately forecast what expenditures may be needed.

While the City recognizes that growth is important, it is important to the Mayor and Council that it is not the wrong kind of growth. All businesses in the City must obtain a business license. If a location wants to sell alcohol, they must obtain an alcohol license as well. For anyone obtaining this license, they must abide by the alcohol ordinance. The City's alcohol ordinance can be found [here](#) [🔗](#). Part of the ordinance requires restaurants that sell alcohol to maintain a ratio of 51% of gross revenues must be non-alcohol-related sales. Mayor and Council want to ensure that this ratio is followed by any new business coming to the City.

To address some of these issues, the City always budgets conservatively. This helps to increase the City's fund balance in case it is needed in future years for any unforeseen reasons.

Short-term Factors

The largest impact on the budget recently has been employee recruitment and retention. While most departments did not have as many vacancies at the end of FY24, a few departments are still having some retention issues. This has been especially rough on the Sanitation and Police Departments. Even with these vacancies, the City has maintained service levels. To aid in preventing more vacancies and filling already vacant positions, the City is implementing retention incentives in different forms. These will be a combination of General Fund funded monetary incentives as well as benefit incentives.

With ongoing projects like Jessie Davis Park, the warming kitchen addition for the Amphitheater, and the recycling center, a concern for FY25 is the rising construction costs with inflation. All construction materials have seen an increase over the past year. The longer the projects continue, the more the costs will continue to rise. The City has to keep this in mind during budgeting until the projects are complete.

Long-Range Financial Plans

For Long-Range Financial Planning, the City relies heavily on the Capital Improvement Plan and the Debt Service Schedule. Each year, departments update their expected capital improvements for the next five years. All items added to the Capital Improvement Plan are based on completed studies conducted throughout the City (some examples include the Comprehensive Plan [↗](#), Douglasville Comprehensive Transportation Plan [↗](#), and the Parks Master Plan [↗](#)), replacement schedules based on manufacturer recommendations for equipment already owned by the City, and decisions based on Mayor and Council's strategic priorities. For more details on the Capital Improvement Plan items, please visit the Capital Improvements [↗](#) section.

The Debt Service Schedule is based on debts the City owes on bonds issued for the planning and construction of a new Conference Center, Parking Deck, Public Safety Building, Amphitheater, and Jessie Davis Park improvements, as well as the purchase of West Pines Golf Course. There is an additional debt for Georgia Power to relocate utilities underground in the City. These debts must be budgeted for each year based on the amortization schedule for each debt. For more information on the items included in the Debt Service Schedule, please visit the Debt [↗](#) section. For details on how the City sets the parameters for issuing debt and managing outstanding debt, please see the Debt Management Policy [↗](#).

The Capital Improvement Plan is affected by the strategic goals set by Mayor and Council. If a capital item is needed to complete a goal, it will be included in the upcoming proposed budget.

The City also has an investment policy in place to maximize interest earnings, minimize risk, and ensure that there is cash flow liquidity to meet the City's financial obligations. This policy helps insure that the best use of funds is being completed. This policy can be viewed here [↗](#).

All policies are reviewed and updated regularly by City Staff.

Personnel

For FY25, there is an increase in the number of funded positions. While the City still has vacancies, the decision was made to fund additional vacant positions in hopes of filling them for FY25. The increase in the number of personnel is due to the creation of an Organizational Development department, the addition of liaisons for the Public Safety department, and additional staff needed for the new recycling center planned to be completed in FY25.

2025 Funded FTE Positions by Department

All units are measured in FTEs.

Department	2020	2021	2022	2023	2024	2025
City Clerk's Office	2	2	2	2	2	3
City Manager's Office	6	6	6	8	7	7
Organizational Development	0	0	0	0	0	2
Finance	8	8	10.5	10.5	10.5	10.5
Legal	1	1	2	1	2	1
Information Technology	2	3	3	4	4	4
Human Resources	4	5	5	5	7	7
Community Relations	8	8	7	7	7	8
Engineering	1	1	4	4	5	5
Court Services	9.5	10	9.5	9.5	9.5	9.5
Public Safety	107.5	110.5	111.5	113.5	126.5	130.5
Public Services	52	54	62	62	46	50
Parks and Recreation	45.5	48.5	48.5	50	52.5	54.5
Planning and Development	17	18	16	18	17	17
Conference Center and Tourism	6.5	7.5	7.5	7.5	7.5	8.5
Totals:	270	282.5	296.5	302	303.5	317.5

FY 2022-2023 Budget-In-Brief

Governmental Funds								Proprietary Fund	Fiduciary Fund	
	General Fund	Debt Service Fund		Capital Improvement Funds				Enterprise Fund	Other Post Employment Benefit's Fund	
Account Classification		Public Safety Debt Service Fund	Jessie Davis Park Debt Service Fund	Amphitheater Construction Fund*	Jessie Davis Capital Project Fund*	SPLOST 2016*	SPLOST 2022*	City of Douglasville Development Authority	Enterprise Solid Waste Fund	OPEB
FY 2022-2023										
Beginning Fund Balance	\$ 28,502,084			\$ 12,360,992	\$ 24,486,989	\$ 2,059,011	\$ -	\$ 528,561	\$ 11,656,066	\$ 662,752
Revenues										
Taxes	\$ 32,261,354	\$ 1,550,003				\$ 7,998,466	\$ 1,486,224			
Licenses and Permits	\$ 3,562,074									
Charges for Services	\$ 2,192,889								\$ 6,637,889	
Investment Income	\$ 1,022,103	\$ 13,580		\$ 332,694	\$ 969,711	\$ 170,571		\$ 10,917	\$ 169,383	\$ 82,895
Micellaneous	\$ 537,159								\$ 5,250	\$ 250,000
Other Financing Sources	\$ (5,797)							\$ 107,750		\$ 121,551
Intergovernmental	\$ 40,038									
Fines and Forfeitures	\$ 1,851,521									
Contributions and Donations	\$ 1,530									
Total Revenues	\$ 41,462,871	\$ 1,563,583	\$ -	\$ 332,694	\$ 969,711	\$ 8,169,037	\$ 1,486,224	\$ 118,667	\$ 6,812,522	\$ 454,446
Appropriations										
Personnel Services	\$ 22,569,911								\$ 1,427,426	
Purchased Contracted Services	\$ 7,340,377			\$ 5,689	\$ 241,543	\$ 4,315,636		\$ 189,204	\$ 3,267,646	\$ 131,604
Supplies	\$ 2,682,071								\$ 250,550	
Other Costs	\$ 2,290,447								\$ 3,133	
Interfund Interdepartmental Charges	\$ 840,363								\$ 365,110	
Capital Outlays	\$ 1,641,568			\$ 9,713,956	\$ 3,551,507	\$ 1,219,868	\$ 13,014			
Other Financing Uses	\$ 172,592							\$ 12,000		
Debt Service	\$ 1,380,671	\$ 1,629,700			\$ 787,405					
Depreciation and Amortization									\$ 325,623	
Total Appropriations	\$ 38,918,000	\$ 1,629,700	\$ -	\$ 9,719,645	\$ 4,580,455	\$ 5,535,504	\$ 13,014	\$ 201,204	\$ 5,639,488	\$ 131,604
Ending Fund Balance	\$ 31,046,955	\$ (66,117)	\$ -	\$ 2,974,041	\$ 20,876,245	\$ 4,684,379	\$ 1,473,209	\$ 446,024	\$ 12,829,100	\$ 985,594



FY 2022-2023 Budget-In-Brief (Cont.)

Governmental Funds

Special Revenue Funds

Account Classification	Confiscated Asset FED	Confiscated Asset Fund	ARPA Local Fiscal Recovery Funds*	Multiple Grant Fund	Tax Allocation District Fund	Hotel Motel Tax Fund	Hotel Motel Tax Fund (CVB)	Douglasville Public Purpose Co.	Total Budget
FY 2022-2023									
Beginning Fund Balance	\$ 261,056	\$ 1,514,470	\$ 7,811	\$ 599,194	\$ 682,428	\$ 2,136,813	\$ 1,269,009	\$ 116,052	\$ 86,843,288
Revenues									
Taxes					\$ 1,922,545	\$ 1,357,287	\$ 1,055,668		\$ 47,631,547
Licenses and Permits									\$ 3,562,074
Charges for Services				\$ 231,076		\$ 628,693			\$ 9,690,547
Investment Income	\$ (3)	\$ 5,155	\$ 178,813	\$ 9,655	\$ 58,088	\$ 60,440	\$ 33,718	\$ 56,091	\$ 3,173,811
Micellaneous	\$ 27,214					\$ 130,055	\$ 4,423		\$ 954,101
Other Financing Sources	\$ 14,958	\$ 19,579	\$ 365,381	\$ 27,689		\$ 236,300		\$ 494,259	\$ 1,381,670
Intergovernmental		\$ 26,278		\$ 566,498		\$ 959,458			\$ 1,592,272
Fines and Forfeitures									\$ 1,851,521
Contributions and Donations							\$ 320		\$ 1,850
Total Revenues	\$ 42,169	\$ 51,012	\$ 544,194	\$ 834,918	\$ 1,980,633	\$ 3,372,233	\$ 1,094,129	\$ 550,350	\$ 69,839,392
Appropriations									
Personnel Services			\$ 1,268,546	\$ 29,215		\$ 527,015			\$ 25,822,113
Purchased Contracted Services	\$ 6,445	\$ 75,770	\$ 450,751	\$ 856,380		\$ 141,513	\$ 931,034	\$ 24,935	\$ 17,978,527
Supplies		\$ 24,447	\$ 409,820	\$ 9,707		\$ 130,538	\$ 382		\$ 3,507,515
Other Costs							\$ 17,003		\$ 2,310,583
Interfund Interdepartmental Charges							\$ 1,395		\$ 1,206,868
Capital Outlays		\$ 5,449	\$ 3,093,101	\$ 97,098			\$ 58,685		\$ 19,394,247
Other Financing Uses									\$ 184,592
Debt Service			\$ 1,264,734					\$ 474,287	\$ 5,536,797
Depreciation and Amortization									\$ 325,623
Total Appropriations	\$ 6,445	\$ 105,666	\$ 6,486,952	\$ 992,400	\$ -	\$ 799,066	\$ 1,008,499	\$ 499,222	\$ 76,266,865
									\$ 80,415,815
Ending Fund Balance	\$ 296,780	\$ 1,459,816	\$ (5,934,947)	\$ 441,712	\$ 2,663,061	\$ 4,709,980	\$ 1,354,639	\$ 167,180	\$ 80,407,651

FY 2023-2024 Budget-In-Brief

Governmental Funds										Proprietary Fund	Fiduciary Fund
	General Fund	Debt Service Fund		Capital Improvement Funds						Enterprise Fund	Other Post Employment Benefit's Fund
Account Classification		Public Safety Debt Service Fund	Jessie Davis Park Debt Service Fund	Amphitheater Construction Fund*	Jessie Davis Capital Project Fund*	SPLOST 2016*	SPLOST 2022*	City of Douglasville Development Authority		Enterprise Solid Waste Fund	OPEB
FY 2023-2024											
Beginning Fund Balance	\$ 31,046,955	\$ (66,117)	\$ -	\$ 2,974,041	\$ 20,876,245	\$ 4,684,379	\$ 1,473,209	\$ 446,024		\$ 12,829,100	\$ 985,594
Revenues											
Taxes	\$ 33,905,466						\$ 8,831,198				
Licenses and Permits	\$ 4,440,478										
Charges for Services	\$ 2,006,582								\$ 5,892,344		
Investment Income	\$ 1,558,163		\$ (11,549)	\$ 178,721	\$ 546,273	\$ 121,132	\$ 138,177	\$ 13,319	\$ 261,833	\$ 60,673	
Micellaneous	\$ 295,702								\$ 2,400		
Other Financing Sources	\$ 24,950				\$ 500,000			\$ 266,563	\$ 31,725	\$ 127,629	
Intergovernmental	\$ 40,956										
Fines and Forfeitures	\$ 2,040,116										
Contributions and Donations	\$ 45,000								\$ (75)		
Total Revenues	\$ 44,357,413	\$ -	\$ (11,549)	\$ 178,721	\$ 1,046,273	\$ 121,132	\$ 8,969,374	\$ 279,882	\$ 6,188,227	\$ 188,302	
Appropriations											
Personnel Services	\$ 20,933,720								\$ 1,432,960		
Purchased Contracted Services	\$ 7,147,074			\$ 13,128	\$ 292,397	\$ 1,611,117	\$ 4,800	\$ 106,172	\$ 3,042,923	\$ 1,460	
Supplies	\$ 2,296,151								\$ 124,416		
Other Costs	\$ 2,181,940										
Interfund Interdepartmental Charges	\$ 813,533								\$ 300,294		
Capital Outlays	\$ 1,474,457			\$ 1,668,058	\$ 11,716,386	\$ 354,522	\$ 1,891,997				
Other Financing Uses	\$ 637,283							\$ 11,000			
Debt Service	\$ 1,182,073		\$ 1,503,600								
Depreciation and Amortization									\$ 2,489		
Total Appropriations	\$ 36,666,231	\$ -	\$ 1,503,600	\$ 1,681,186	\$ 12,008,783	\$ 1,965,639	\$ 1,896,797	\$ 117,172	\$ 4,903,082	\$ 1,460	
Ending Fund Balance	\$ 38,738,137	\$ (66,117)	\$ (1,515,149)	\$ 1,471,576	\$ (10,962,510)	\$ 2,839,872	\$ 8,545,787	\$ 608,734	\$ 14,114,245	\$ 1,172,436	

FY 2023-2024 Budget-In-Brief (Cont.)

Governmental Funds

Special Revenue Funds

Account Classification	Confiscated Asset FED	Confiscated Asset Fund	ARPA Local Fiscal Recovery Funds*	Multiple Grant Fund	Tax Allocation District Fund	Hotel Motel Tax Fund	Hotel Motel Tax Fund (CVB)	Douglasville Public Purpose Co.	Total Budget
FY 2023-2024									
Beginning Fund Balance	\$ 296,780	\$ 1,459,816	\$ (5,934,947)	\$ 441,712	\$ 2,663,061	\$ 4,709,980	\$ 1,354,639	\$ 167,180	\$ 80,407,651
Revenues									
Taxes					\$ 3,023,739				\$ 45,760,403
Licenses and Permits									\$ 4,440,478
Charges for Services				\$ 549,325		\$ 522,851			\$ 8,971,102
Investment Income		\$ 4,514	\$ 156,732	\$ 7,515	\$ 104,224	\$ 77,346	\$ 34,366	\$ 4,817	\$ 3,256,256
Micellaneous	\$ 18,097					\$ 1,060	\$ 1,136		\$ 318,395
Other Financing Sources	\$ 1,428	\$ 38,493				\$ 1,418,553	\$ 931,138	\$ 462,803	\$ 3,803,282
Intergovernmental		\$ 9,378		\$ 332,958					\$ 383,292
Fines and Forfeitures									\$ 2,040,116
Contributions and Donations							\$ 620		\$ 45,545
Total Revenues	\$ 19,525	\$ 52,385	\$ 156,732	\$ 889,798	\$ 3,127,963	\$ 2,019,810	\$ 967,260	\$ 467,620	\$ 69,018,869
Appropriations									
Personnel Services				\$ 5,618		\$ 452,762			\$ 22,825,060
Purchased Contracted Services	\$ 8,194	\$ 56,513	\$ 70,000	\$ 464,760	\$ 23,498	\$ 111,984	\$ 961,137	\$ 21,756	\$ 13,936,913
Supplies		\$ 17,485		\$ 9,361		\$ 120,345	\$ 260		\$ 2,568,018
Other Costs							\$ 22,663		\$ 2,204,603
Interfund Interdepartmental Charges							\$ 347		\$ 1,114,174
Capital Outlays		\$ 33,145	\$ 1,077,980	\$ 34,590		\$ 6,084	\$ 503,763		\$ 18,760,982
Other Financing Uses									\$ 648,283
Debt Service						\$ 956,825		\$ 437,714	\$ 4,080,212
Depreciation and Amortization									\$ 2,489
Total Appropriations	\$ 8,194	\$ 107,143	\$ 1,147,980	\$ 514,329	\$ 23,498	\$ 1,648,000	\$ 1,488,170	\$ 459,470	\$ 66,140,734
									\$ 83,285,786
Ending Fund Balance	\$ 308,111	\$ 1,405,058	\$ (6,926,195)	\$ 817,181	\$ 5,767,526	\$ 5,081,790	\$ 833,729	\$ 175,330	\$ 29,648,515

FY 2024-2025 Budget-In-Brief

Governmental Funds										Proprietary Fund	Fiduciary Fund
	General Fund	Debt Service Fund		Capital Improvement Funds						Enterprise Fund	Other Post Employment Benefit's Fund
Account Classification		Public Safety Debt Service Fund	Jessie Davis Park Debt Service Fund	Amphitheater Construction Fund*	Jessie Davis Capital Project Fund*	SPLOST 2016*	SPLOST 2022*	City of Douglasville Development Authority		Enterprise Solid Waste Fund	OPEB
FY 2024-2025											
Beginning Fund Balance	\$ 38,738,137	\$ (66,117)	\$ (1,515,149)	\$ 1,471,576	\$ (10,962,510)	\$ 2,839,872	\$ 8,545,787	\$ 608,734		\$ 14,114,245	\$ 1,172,436
Revenues											
Taxes	\$ 39,009,945	\$ 1,631,073	\$ 1,506,550								
Licenses and Permits	\$ 3,718,160										
Charges for Services	\$ 3,255,124									\$ 7,019,500	
Investment Income	\$ 1,210,000	\$ 31,000						\$ 14,000		\$ 100,000	\$ 11,553
Miscellaneous	\$ 192,906										
Other Financing Sources	\$ 2,012,000							\$ 198,375			\$ 134,010
Intergovernmental	\$ 54,372										
Fines and Forfeitures	\$ 1,966,571										
Contributions and Donations	\$ 40,000										
Total Revenues	\$ 51,459,078	\$ 1,662,073	\$ 1,506,550	\$ -	\$ -	\$ -	\$ -	\$ 212,375		\$ 7,119,500	\$ 145,563
Appropriations											
Personnel Services	\$ 30,104,890									\$ 2,307,294	
Purchased Contracted Services	\$ 9,083,125							\$ 200,375		\$ 3,944,622	\$ 145,563
Supplies	\$ 3,309,478									\$ 339,084	
Other Costs	\$ 4,670,111									\$ 136,000	
Interfund Interdepartmental Charges	\$ 984,986									\$ 392,500	
Capital Outlays	\$ 1,819,800										
Other Financing Uses	\$ 364,010							\$ 12,000			
Debt Service	\$ 1,122,678	\$ 1,662,073	\$ 1,506,550								
Unclassified											
Depreciation and Amortization											
Total Appropriations	\$ 51,459,078	\$ 1,662,073	\$ 1,506,550	\$ -	\$ -	\$ -	\$ -	\$ 212,375		\$ 7,119,500	\$ 145,563
Ending Fund Balance	\$ 38,738,137	\$ (66,117)	\$ (1,515,149)	\$ 1,471,576	\$ (1,515,149)	\$ 2,839,872	\$ 8,545,787	\$ 608,734		\$ 14,114,245	\$ 1,172,436

* Funds are multiyear funds and not adopted every year.



FY 2024-2025 Budget-In-Brief (Cont.)

Governmental Funds

Special Revenue Funds

Account Classification				ARPA Local Fiscal				Douglasville	
	Confiscated Asset FED	Confiscated Asset Fund	Recovery Funds*	Multiple Grant Fund	Tax Allocation District Fund	Hotel Motel Tax Fund	Hotel Motel Tax Fund (CVB)	Public Purpose Co.	Total Budget
FY 2024-2025									
Beginning Fund Balance	\$ 308,111	\$ 1,405,058	\$ (6,926,195)	\$ 817,181	\$ 5,767,526	\$ 5,081,790	\$ 833,729	\$ 175,330	\$ 29,648,515
Revenues									
Taxes					\$ 2,370,837				\$ 44,518,405
Licenses and Permits									\$ 3,718,160
Charges for Services				\$ 378,423	\$ 100,000	\$ 589,657			\$ 11,342,704
Investment Income		\$ 11,000				\$ 60,000	\$ 2,500	\$ 2,000	\$ 1,442,053
Micellaneous						\$ 65,900	\$ 1,500		\$ 260,306
Other Financing Sources	\$ 50,000	\$ 204,000		\$ 10,000		\$ 2,327,179	\$ 1,720,421	\$ 543,321	\$ 7,199,306
Intergovernmental				\$ 20,000					\$ 74,372
Fines and Forfeitures									\$ 1,966,571
Contributions and Donations							\$ 1,000		\$ 41,000
Total Revenues	\$ 50,000	\$ 215,000	\$ -	\$ 408,423	\$ 2,470,837	\$ 3,042,736	\$ 1,725,421	\$ 545,321	\$ 70,562,877
Appropriations									
Personnel Services				\$ 5,000		\$ 649,435			\$ 33,066,619
Purchased Contracted Services	\$ 20,000	\$ 125,000		\$ 385,000		\$ 202,933	\$ 1,504,441	\$ 27,000	\$ 15,638,059
Supplies	\$ 10,000	\$ 50,000		\$ 18,423		\$ 151,337	\$ 1,000		\$ 3,879,322
Other Costs						\$ 4,875	\$ 55,680		\$ 4,866,666
Interfund Interdepartmental Charges							\$ 2,800		\$ 1,380,286
Capital Outlays	\$ 20,000	\$ 40,000				\$ 1,079,680	\$ 20,000		\$ 2,979,480
Other Financing Uses					\$ 2,470,837				\$ 2,846,847
Debt Service						\$ 954,476		\$ 518,321	\$ 5,764,098
Unclassified							\$ 141,500		\$ 141,500
Depreciation and Amortization									\$ -
Total Appropriations	\$ 50,000	\$ 215,000	\$ -	\$ 408,423	\$ 2,470,837	\$ 3,042,736	\$ 1,725,421	\$ 545,321	\$ 70,562,877
Ending Fund Balance	\$ 308,111	\$ 1,405,058	\$ (6,926,195)	\$ 817,181	\$ 5,767,526	\$ 5,081,790	\$ 833,729	\$ 175,330	\$ 39,095,876

Changes between Proposed and Adopted Budget

For FY25, no major changes were made between the proposed and adopted budgets.

FUND SUMMARIES



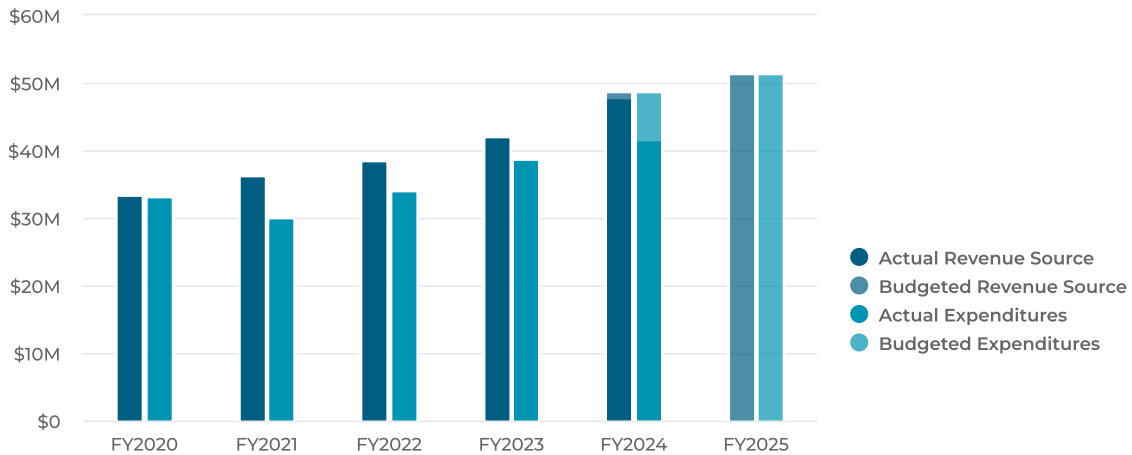


General Fund

The General Fund is a governmental fund whose accounts in any governmental entity are generally associated with revenues and expenditures that constitute the core operational and administrative functions such as public safety, finance and accounting, parks and recreation, and community development.

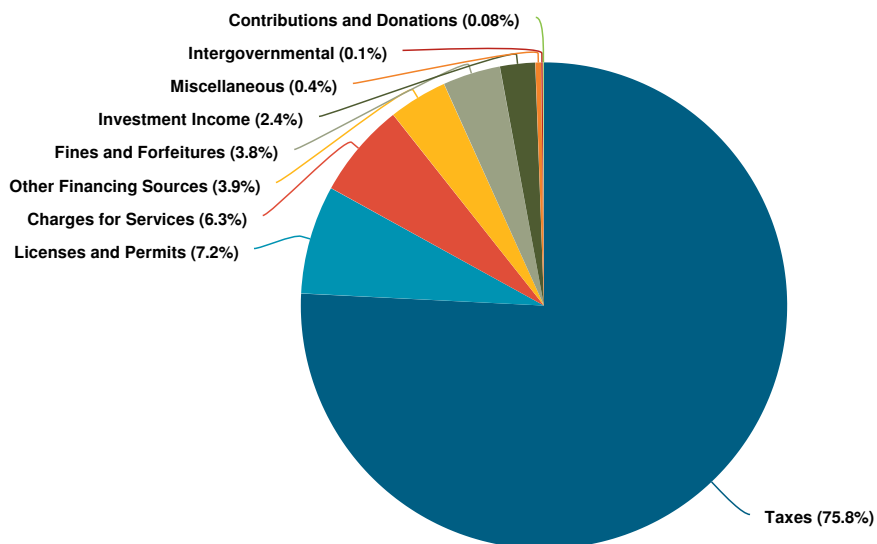
Summary

The City of Douglasville's adopted budget is \$51.5M of revenue in FY2025, which represents a 5% increase over the prior year. Budgeted expenditures are projected to increase by 5% or \$ 2.6M to \$51.5M in FY2025.

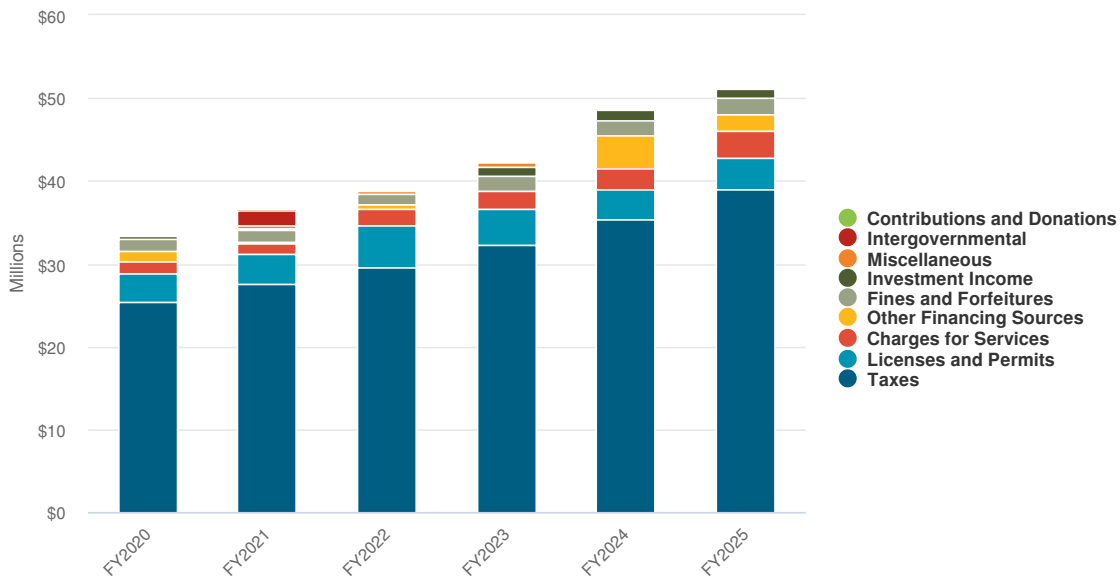


Revenues by Source

Projected 2025 Revenues by Source



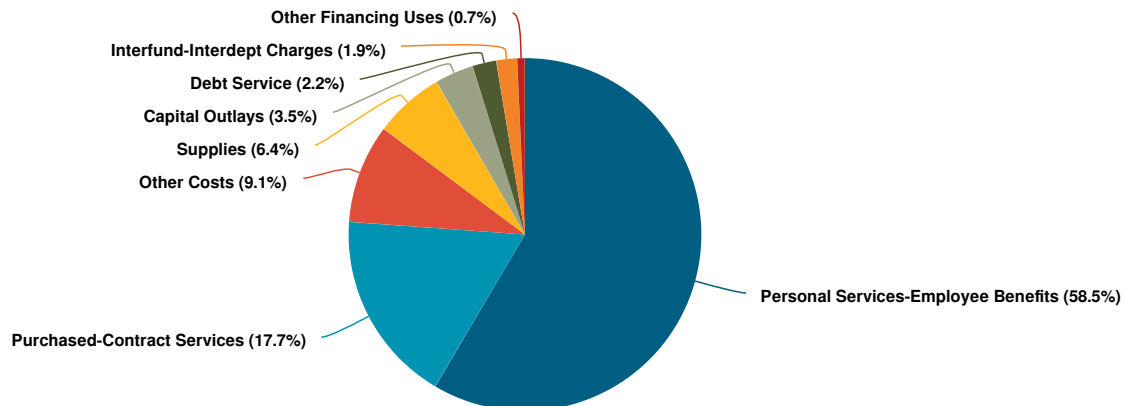
Budgeted and Historical Revenues by Source



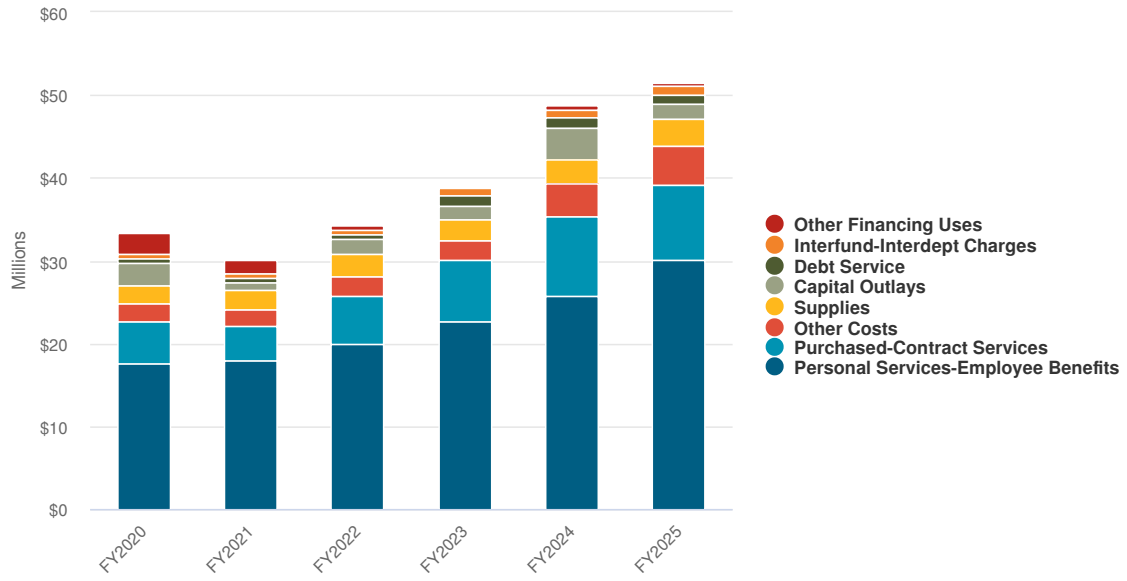
Expenditures by Expense Type

Total General Fund expenses decreased by .2% for FY 24. The largest decrease is because of Capital purchases. While most Capital was moved to the ARPA (American Rescue Plan Act) Fund for FY23, some items remained budgeted in general fund. For FY24, less Capital is needed due to the purchases that were able to be made with the ARPA fund. Salaries and Benefits increased by 7.5% from the FY23 Amended Budget. This is because the current budget has been amended downward due to vacancies. For FY24, more vacancies were funded in hopes of more positions being filled.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

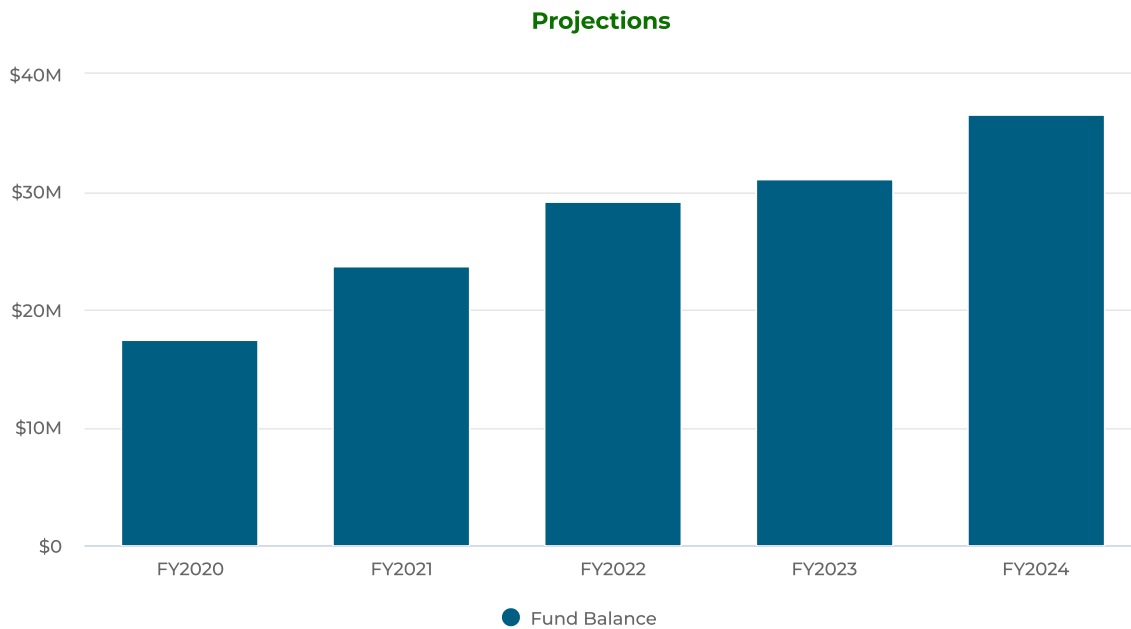


Fund Balance

The fund balance for FY24 increased by \$3.8M from FY23. This is primarily due to encumbrances that have not been rolled to FY25 yet as of this time.

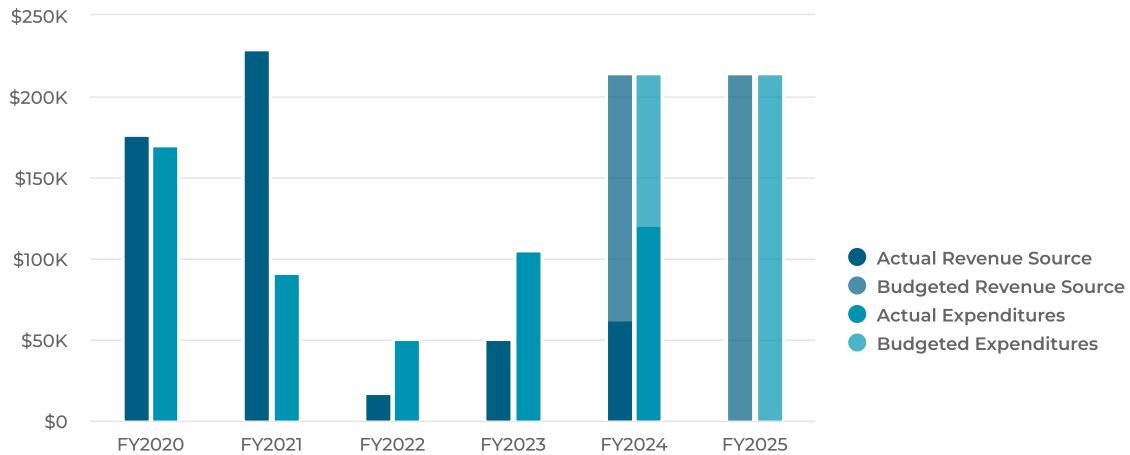
For the beginning of FY25, the fund balance will be \$36,560,385. There is \$2M budgeted to be used of the fund balance in FY25. The 12% increase is due to encumbrances not being rolled forward yet. Once this occurs, the fund balance will be reduced and it will be less than a 10% change.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



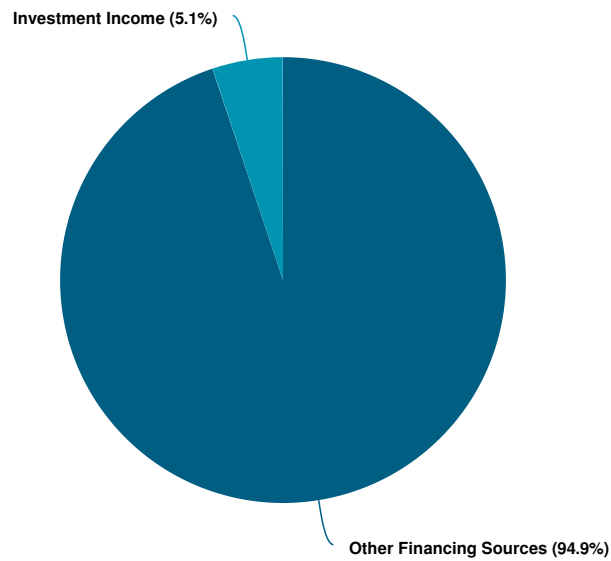
Summary

The Confiscated Asset Fund's adopted budget is \$50K of revenue in FY2025, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% to \$50K in FY25.

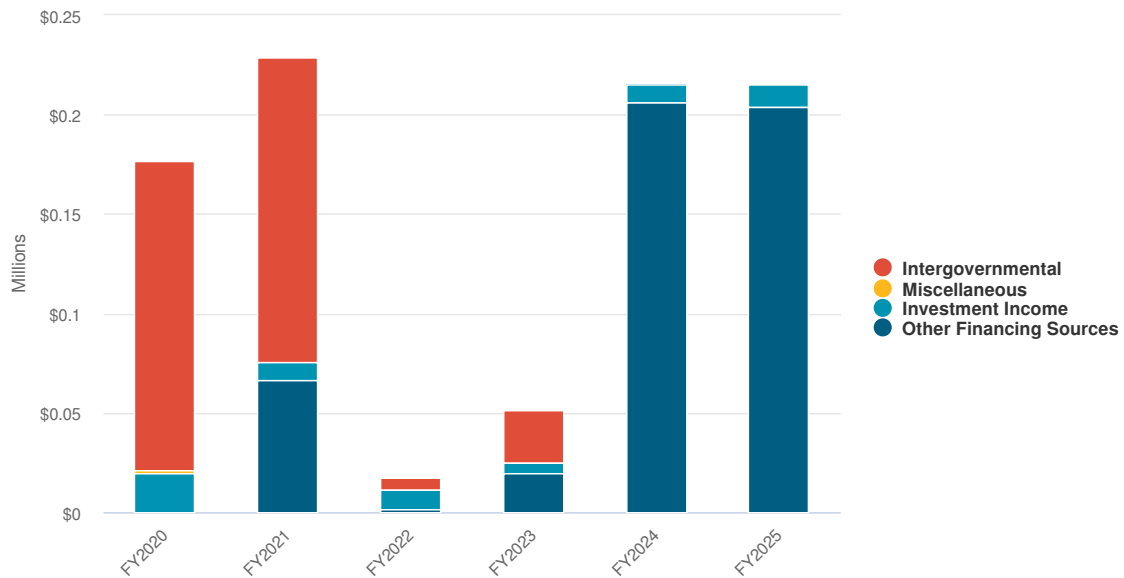


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

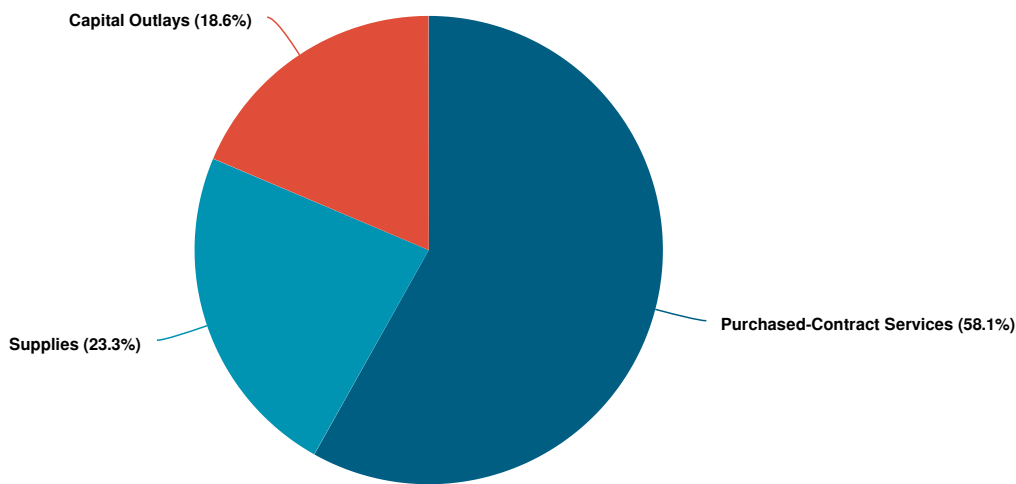


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Intergovernmental				
Intergovernmental	\$15,282	\$0		N/A
Total Intergovernmental:	\$15,282	\$0		N/A

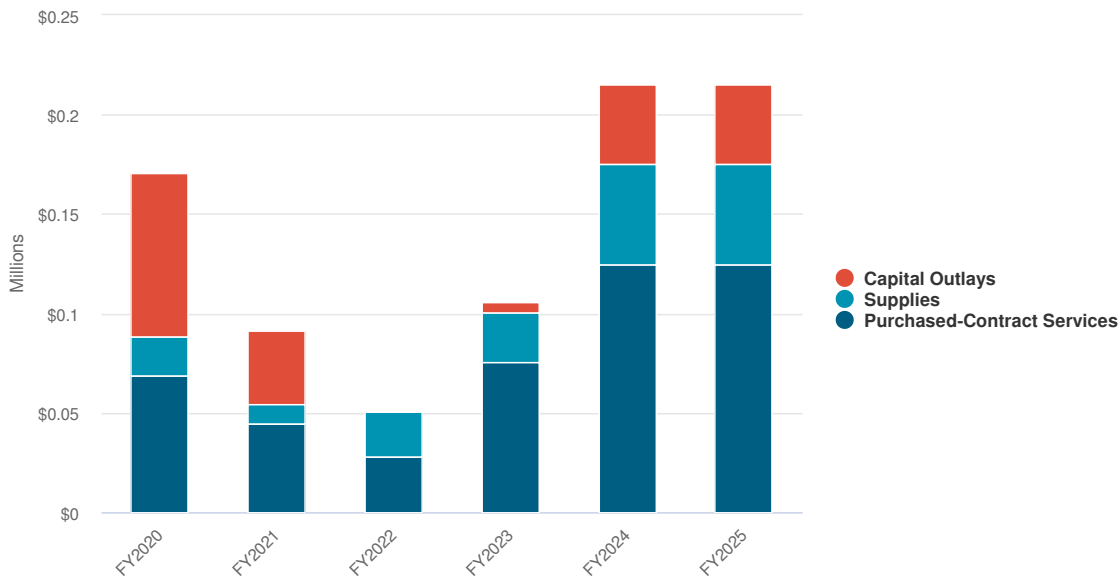
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Investment Income				
Investment Income	\$9,538	\$9,000	\$11,000	22.2%
Total Investment Income:	\$9,538	\$9,000	\$11,000	22.2%
Other Financing Sources				
Other Financing Sources	\$38,493	\$206,000	\$204,000	-1%
Total Other Financing Sources:	\$38,493	\$206,000	\$204,000	-1%
Total Revenue Source:	\$63,312	\$215,000	\$215,000	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Purchased-Contract Services	\$69,511	\$125,000	\$125,000	0%

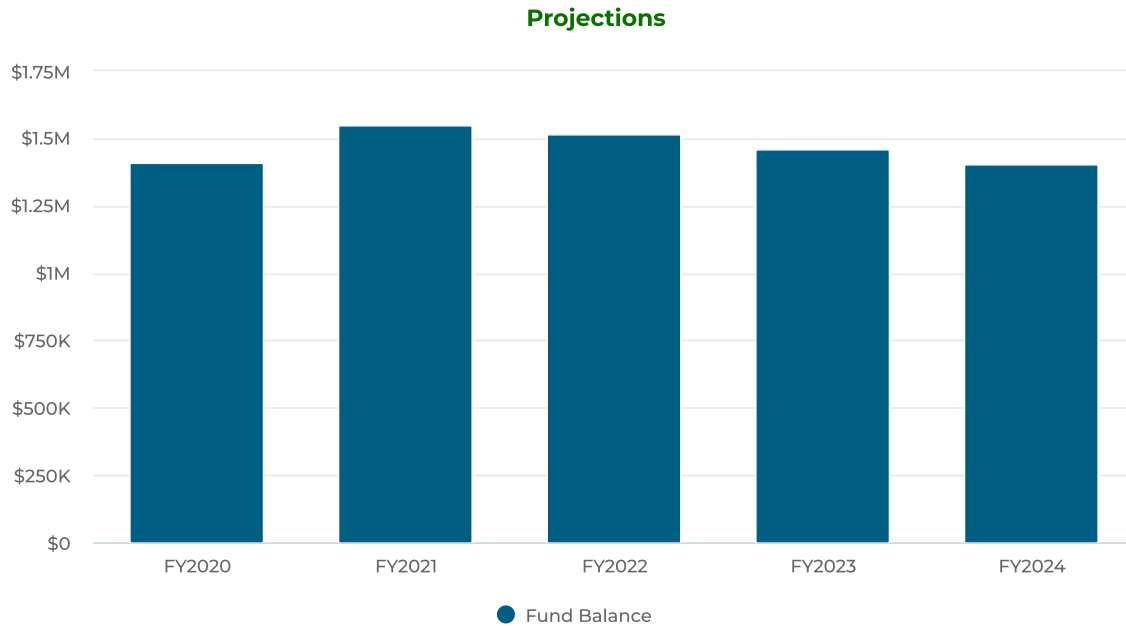
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Supplies	\$18,750	\$50,000	\$50,000	0%
Capital Outlays	\$33,145	\$40,000	\$40,000	0%
Total Expense Objects:	\$121,405	\$215,000	\$215,000	0%

Fund Balance

The Fund Balance for the Local Confiscated Asset Fund decreased \$58K from the previous year. This was due to the Use of Fund Balance in FY2024.

For the beginning of FY25, the fund balance will be \$1,401,722. There are \$204,000 budgeted to be used of the fund balance in FY25.

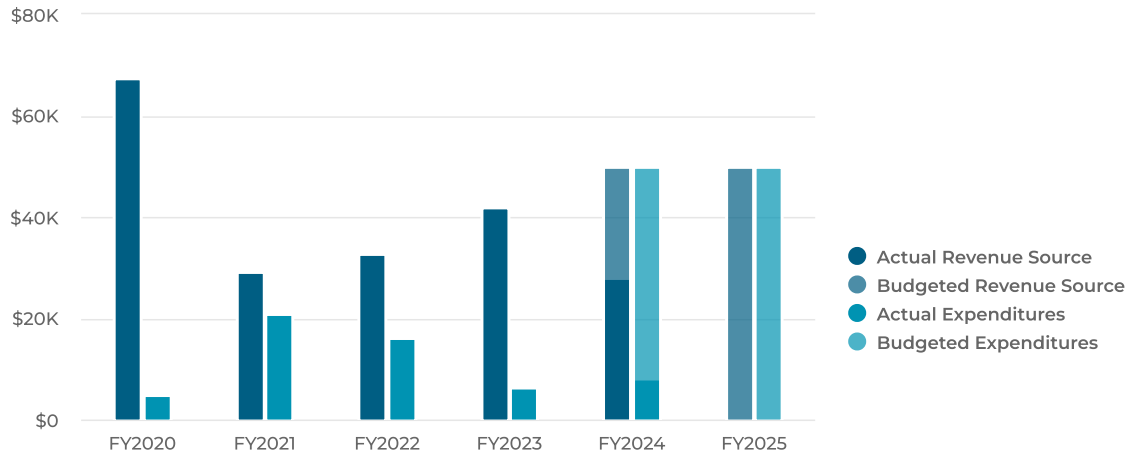
For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



The Federal Confiscated Asset Fund is one of two funds that generate revenues through the confiscation of funds tied to illicit drug operations and allows for the expensing of these funds for a variety of law enforcement training and equipment.

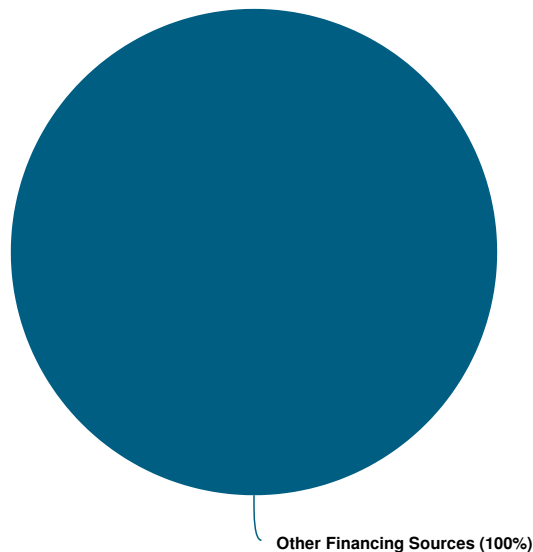
Summary

The Federal Confiscated Asset Fund's adopted budget is \$50K of revenue in FY2025, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% to \$50K in FY25.

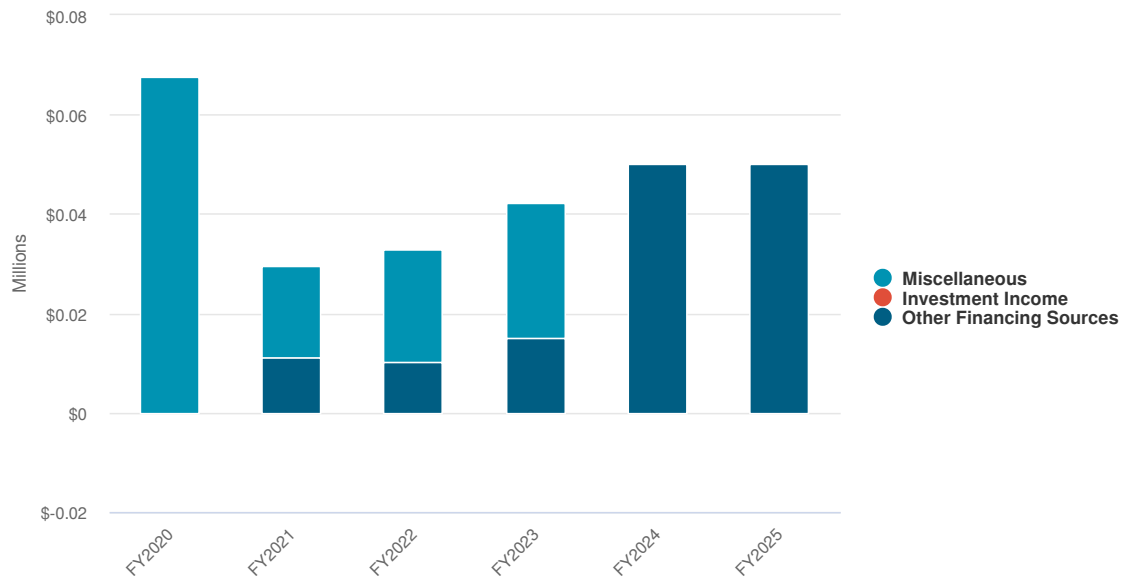


Revenues by Source

Projected 2025 Revenues by Source



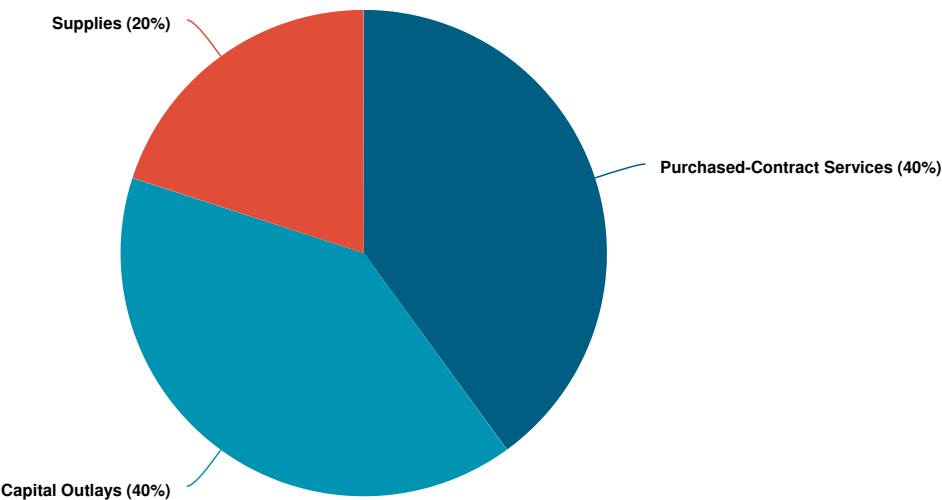
Budgeted and Historical Revenues by Source



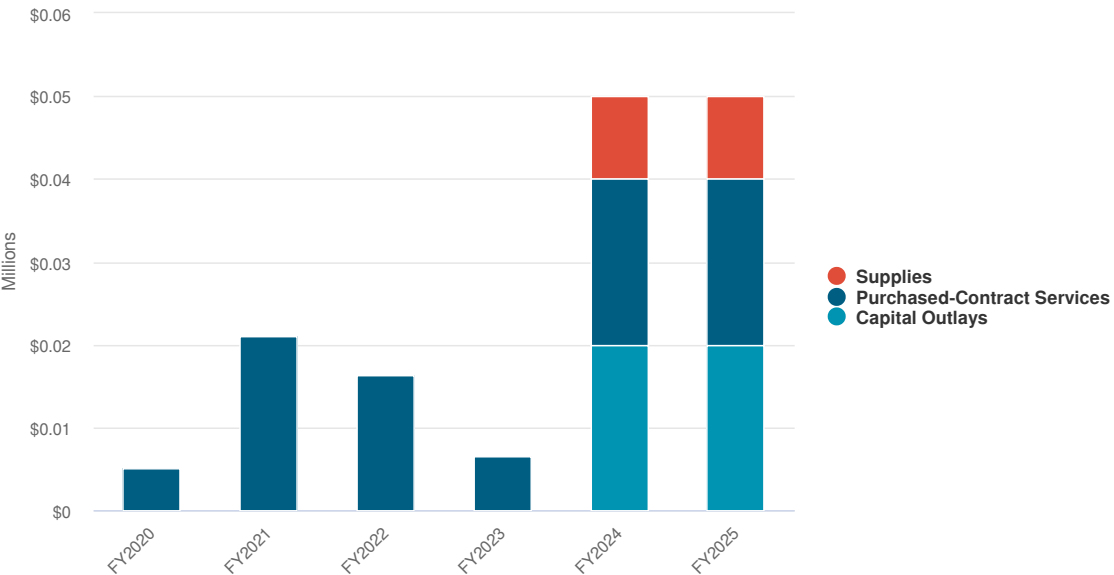
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Miscellaneous				
Miscellaneous	\$18,097	\$0	\$0	0%
Total Miscellaneous:	\$18,097	\$0	\$0	0%
Other Financing Sources				
Other Financing Sources	\$10,155	\$50,000	\$50,000	0%
Total Other Financing Sources:	\$10,155	\$50,000	\$50,000	0%
Total Revenue Source:	\$28,252	\$50,000	\$50,000	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Purchased-Contract Services	\$8,194	\$20,000	\$20,000	0%

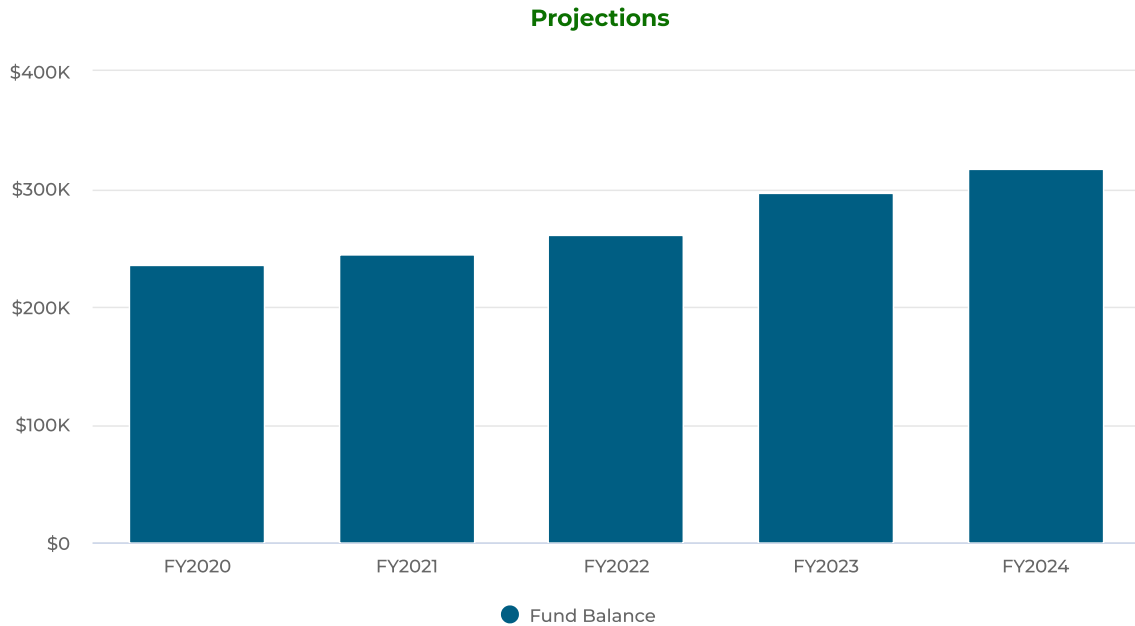
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Supplies	\$0	\$10,000	\$10,000	0%
Capital Outlays	\$0	\$20,000	\$20,000	0%
Total Expense Objects:	\$8,194	\$50,000	\$50,000	0%

Fund Balance

The Fund Balance for the Federal Confiscated Asset Fund increased \$20K from the previous year. This was due to a reduction in the use of fund balance from FY23 to FY24.

For the beginning of FY24, the fund balance will be \$316,836. There are \$50,000 budgeted to be used of the fund balance in FY25.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



2024 LMIG

The Local Maintenance and Improvement Grant (LMIG) is a Georgia Department of Transportation grant program that provides financial support to local governments for the purpose of improving Georgia's roadways.

Grantor	Georgia Department of Transportation
Match	30% of Award Minimum

Award Amount	350,000
Minimum Match	105,000
Total Min. Budget	\$ 455,000

SPLOST funds will fund the match requirement.

These are estimates; the actual award will most likely be issued in May of 2025.

2025 LMIG

The Local Maintenance and Improvement Grant (LMIG) is a Georgia Department of Transportation grant program that provides financial support to local governments for the purpose of improving Georgia's roadways.

Grantor	Georgia Department of Transportation
Match	30% of Award Minimum

Award Amount	350,000
Minimum Match	105,000
Total Min. Budget	\$ 455,000

SPLOST will fund the match requirement.

These are estimates; the actual award will most likely be issued in April of 2026.

2024 Bullet Proof Vest Grant

The 2024 Bullet Proof Vest Grant is a Department of Justice grant for police and sheriff departments to receive financial support for the purchase of ballistic vests for law enforcement and public safety use.

Grantor	Department of Justice
Match	50% of Award Minimum

Award Amount	15,000
Minimum Match	7,500
Total Min. Budget	\$ 22,500

This is an estimate for budgeting purposes; The match is funded through the General Fund.

2025 Bullet Proof Vest Grant

The 2025 Bullet Proof Vest Grant is a Department of Justice grant for police and sheriff departments to receive financial support for the purchase of ballistic vests for law enforcement and public safety use.

Grantor	Department of Justice
Match	50% of Award Minimum

Award Amount	20,000
Minimum Match	10,000
Total Min. Budget	\$ 30,000

The match is funded through the General Fund.

2025 Byrne Grant

The Edward Byrne Memorial Justice Assistance Grant program is a federal grant provided to state and local jurisdictions to provide funding for law enforcement prosecution, crime prevention and education, technology improvements, mental health programs, indigent defense, and other law enforcement activities.

Grantor	Department of Justice
Match	None

Award Amount	\$21,000
Match Amount	\$0.00

This is an estimate for budgeting purposes; actual award amount should be determined by 12/31/2022.

2025 Traffic Enforcement Network Grant

The Governor's Office of Highway Safety provides grant funds to reimburse a "coordinator" for duties related to the western region enforcement network. The coordinator organizes regional traffic enforcement activities, which include regional meetings and multi-agency road checks. Officer Joe Stager has been selected to be the WRTEN coordinator.

Grantor	Georgia Governor's Office of Highway Safety
Match	None

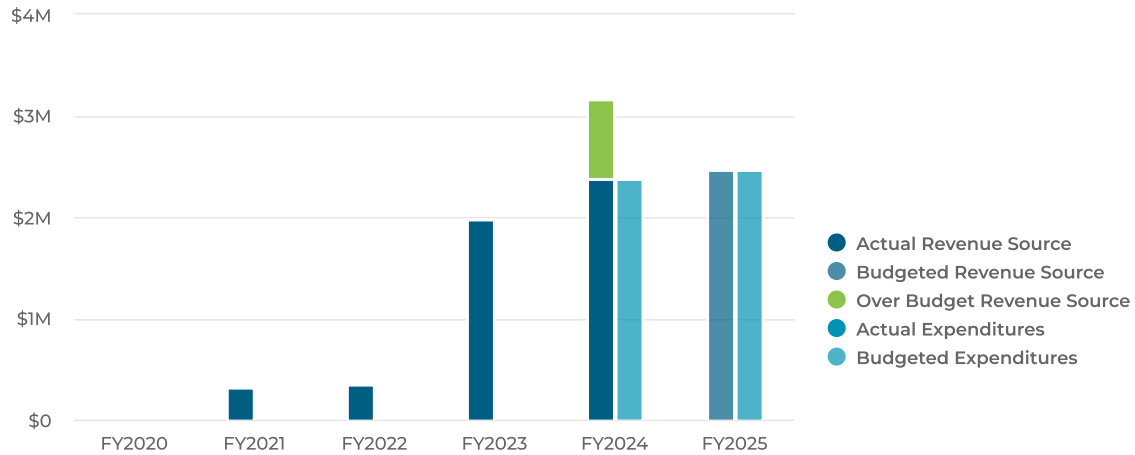
Award Amount	\$28,423
Minimum Match	\$0.00



A tax-allocation district (TAD), also known as tax increment financing, is a defined area where real estate property tax monies gathered above a certain threshold for a certain period of time (typically 25 years) are used for a specified improvement. The funds raised from a TAD are placed in a tax-free bond where the money can continue to grow. These improvements are typically for revitalization and to complete redevelopment efforts in a specified area. Douglasville citizens approved a TAD in 2019.

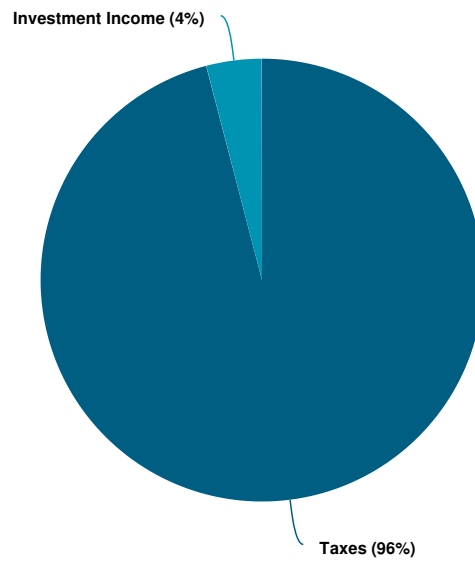
Summary

The Tax Allocation District Fund's adopted budget is \$2.47M of revenue in FY2025, which represents a 3% increase over the prior year. Budgeted expenditures are projected to increase by 3% to \$2.47M in FY25.

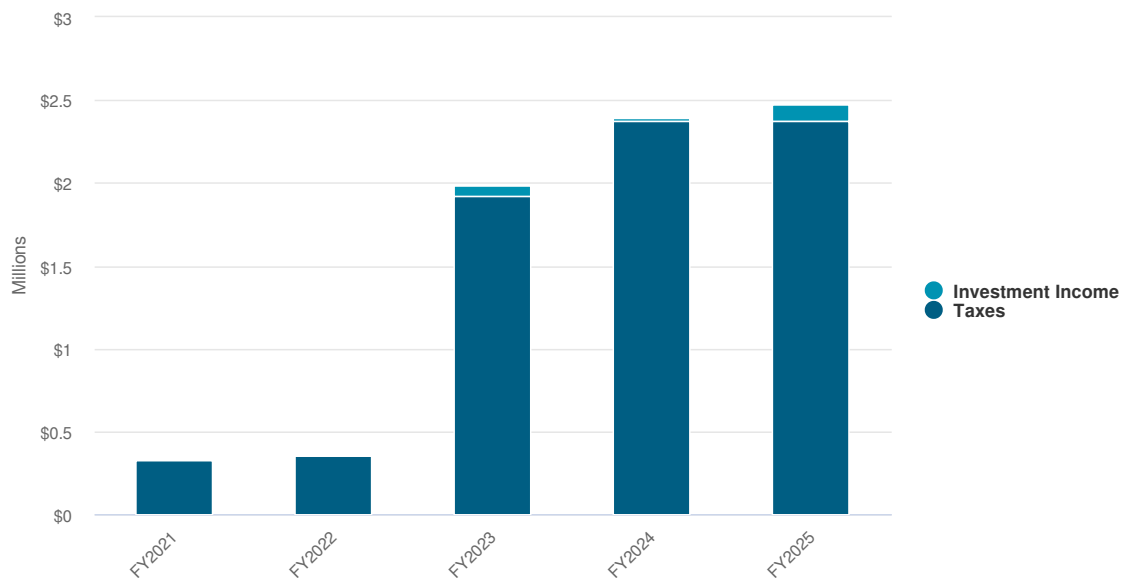


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

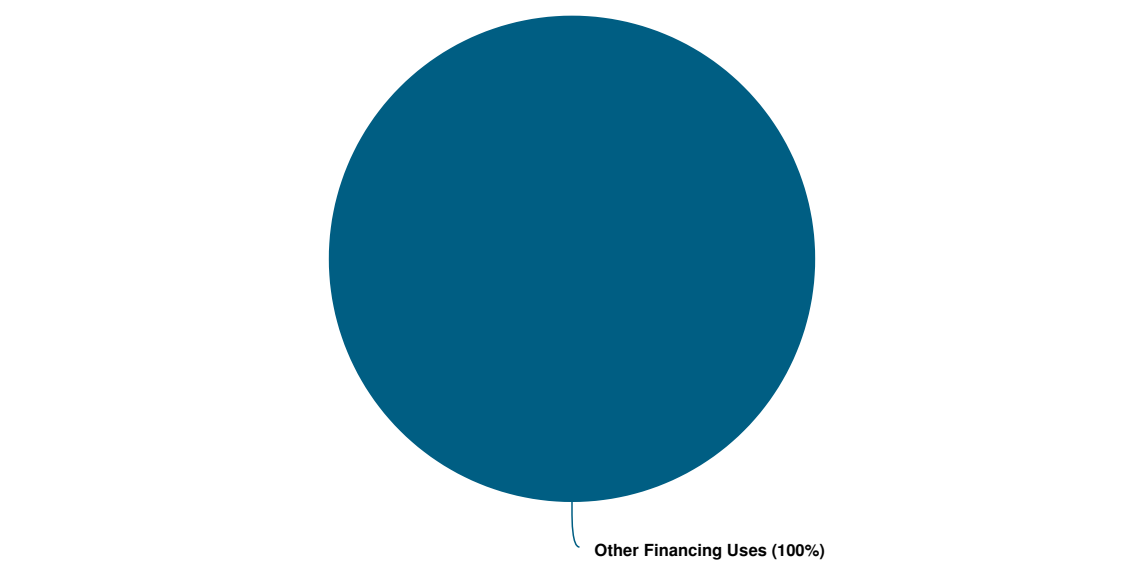


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Taxes	\$3,041,391	\$2,370,837	\$2,370,837	0%
Total Taxes:	\$3,041,391	\$2,370,837	\$2,370,837	0%

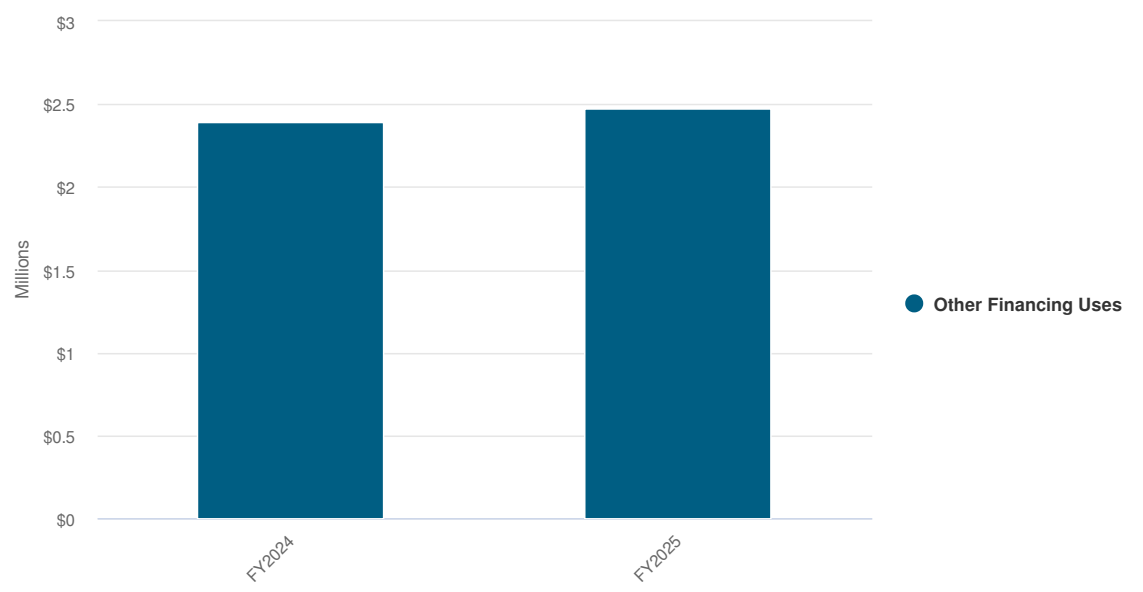
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Investment Income				
Investment Income	\$123,914	\$20,000	\$100,000	400%
Total Investment Income:	\$123,914	\$20,000	\$100,000	400%
Total Revenue Source:	\$3,165,305	\$2,390,837	\$2,470,837	3.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Purchased-Contract Services	\$23,498	\$0		N/A

Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Other Financing Uses	\$0	\$2,390,837	\$2,470,837	3.3%
Total Expense Objects:	\$23,498	\$2,390,837	\$2,470,837	3.3%

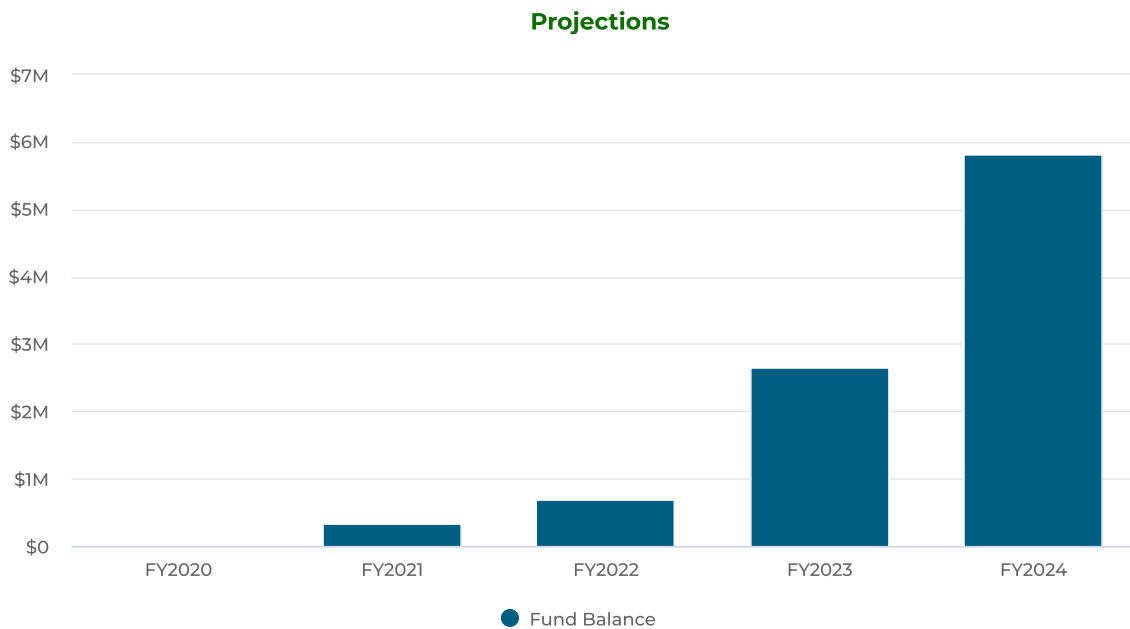
Fund Balance

The Fund Balance for the Tax Allocation District Fund increased \$3.2M from the previous year. This was due to no purchases or transfers being made in FY24.

For the beginning of FY25, the fund balance will be \$5,815,566.31. There is no amount budgeted to be used of the fund balance in FY25.

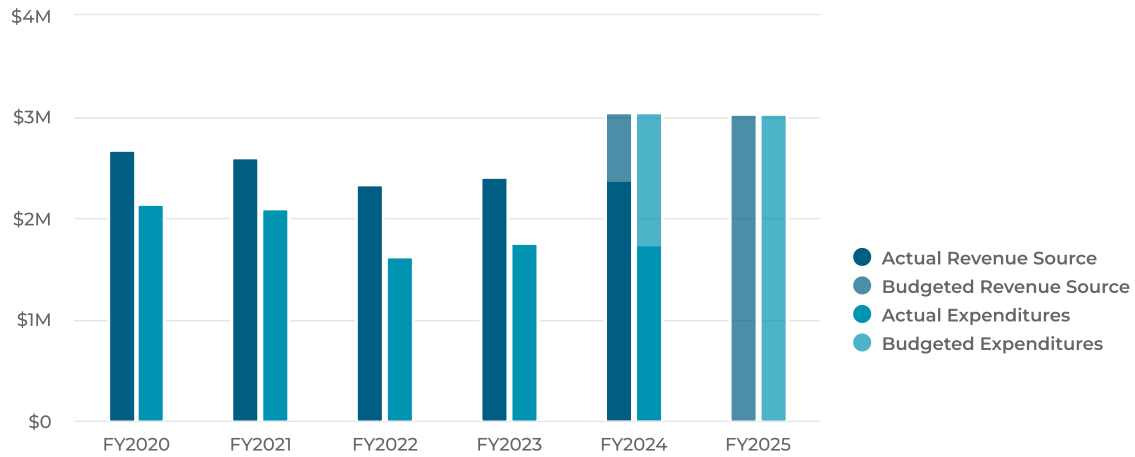
The City is currently getting the TAD Advisory Committee and Bylaws in place so that the money can begin being spent in the Tax Allocation District. The fund balance will continue to go up until that is completed.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



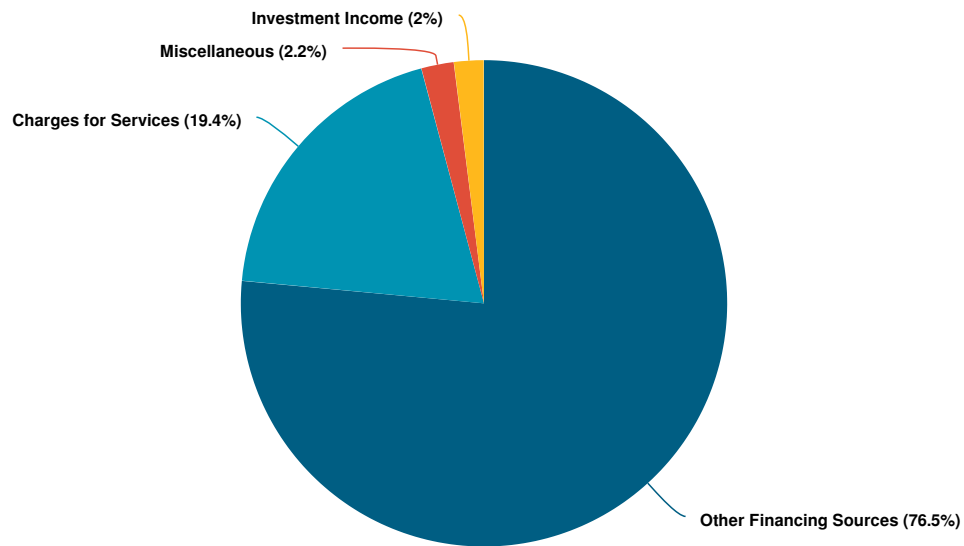
Summary

The City of Douglasville's adopted budget is **\$3M** of revenue in FY2025, which represents a .2% decrease over the prior year. Budgeted expenditures are projected to decrease by .2% or \$6,363 to **\$3M** in FY2025.

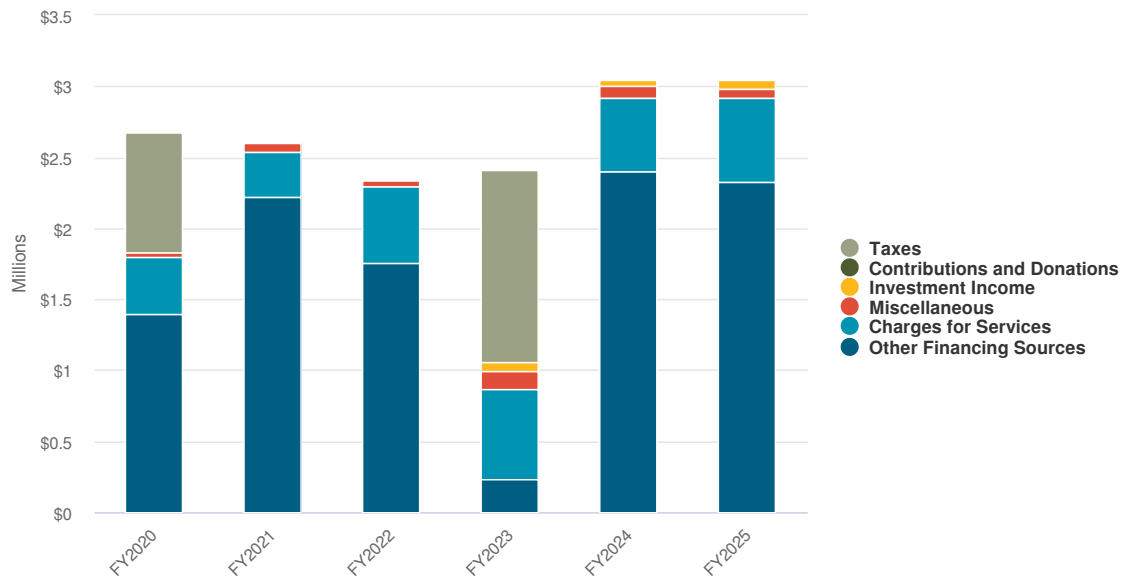


Revenues by Source

Projected 2025 Revenues by Source

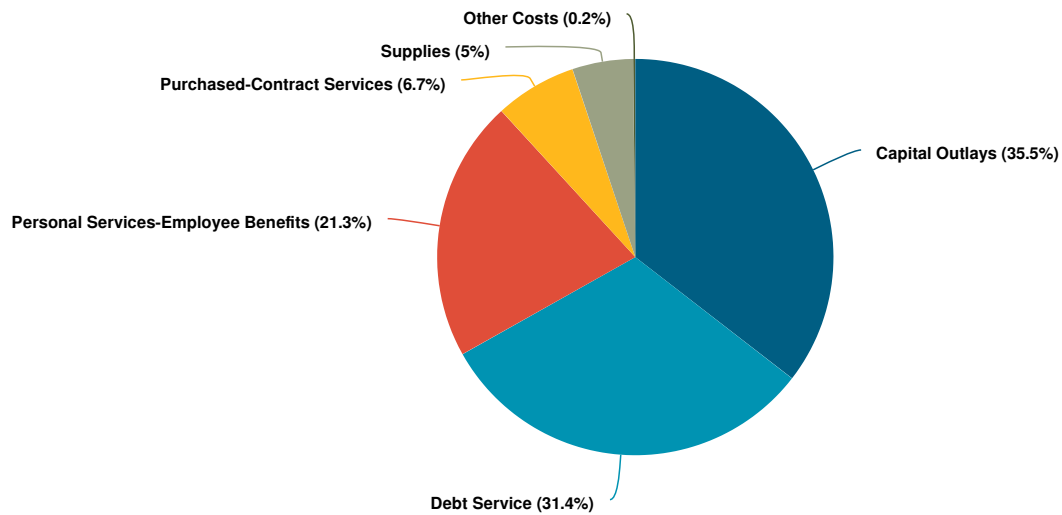


Budgeted and Historical Revenues by Source

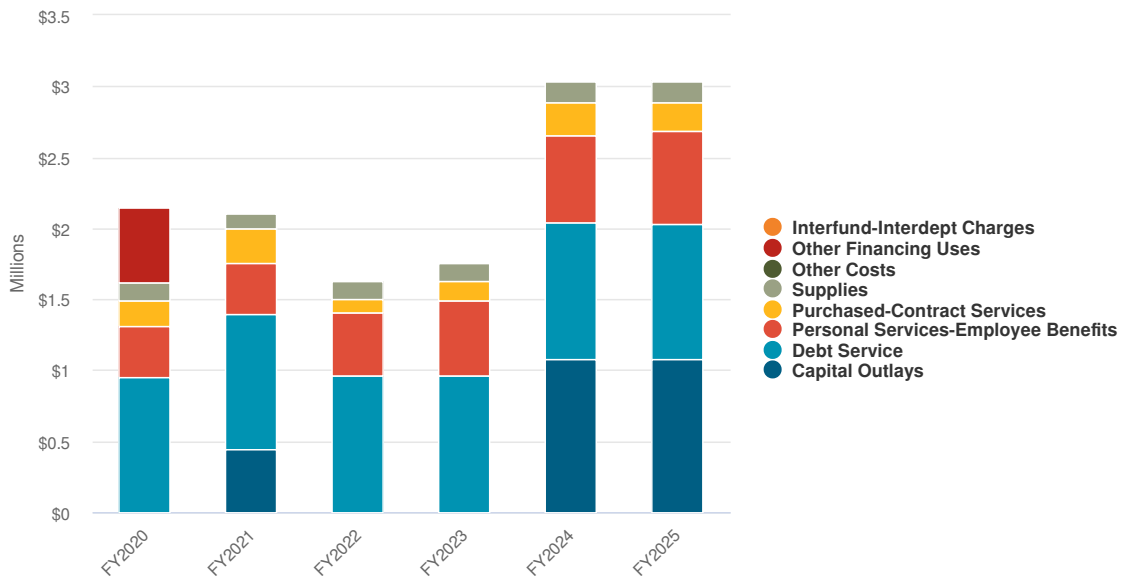


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Fund Balance

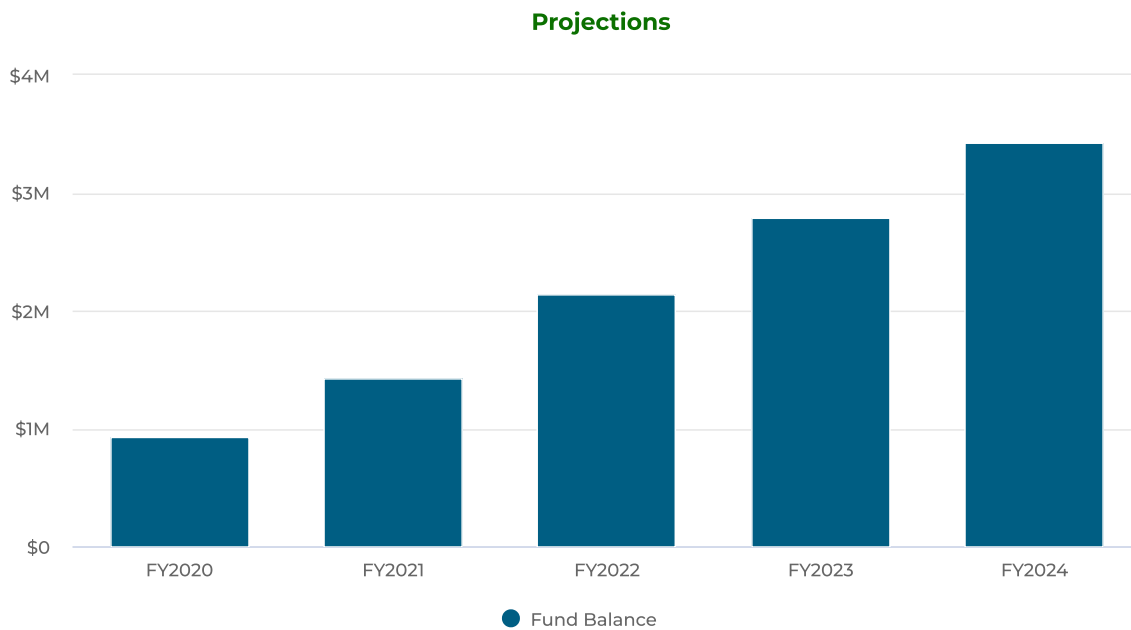
For FY24, there was an increase of \$638K in the fund balance for the Hotel/Motel Tax Fund. This is primarily due to delayed planned renovations to the Conference Center.

For the beginning of FY25, the fund balance will be \$3,429,288. There is \$692,356 use of fund balance for FY25.

The fund balance increased by 12% in FY2024 due to delays in renovations that will be occurring at the Conference Center. The renovations were budgeted for in FY2024, but they will occur in FY2025.

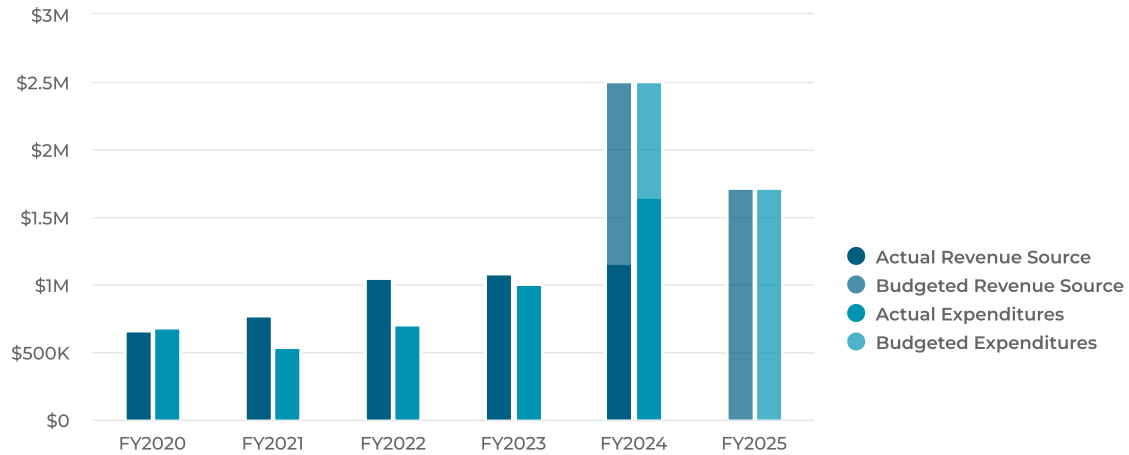
It should be noted that the fund balance for Funds 275 (Hotel Motel Tax Fund) and 276 (Hotel Motel Tax Fund - CVB) are combined in the Comprehensive Annual Financial Report.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



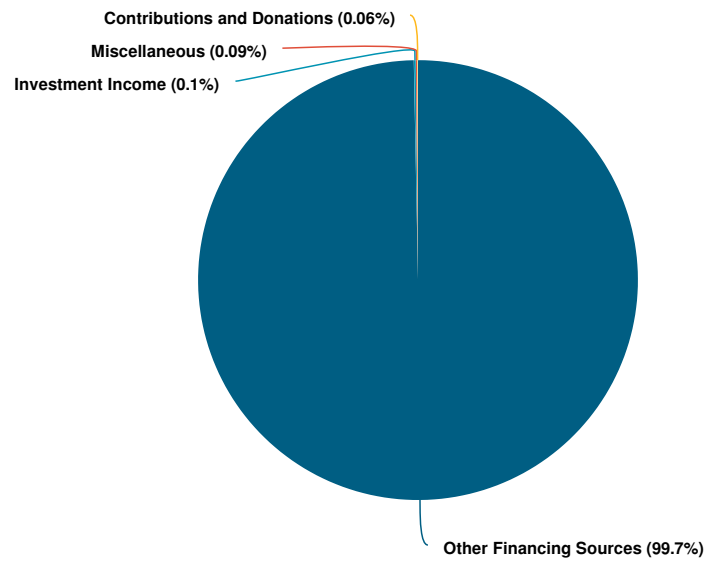
Summary

The Hotel Motel Tax Fund - CVB's adopted budget is \$1.75**M** of revenue in FY2025, which represents a 31% decrease over the prior year. Budgeted expenditures are projected to decrease by 31% or \$788**K** to \$1.75**M** in FY2025.

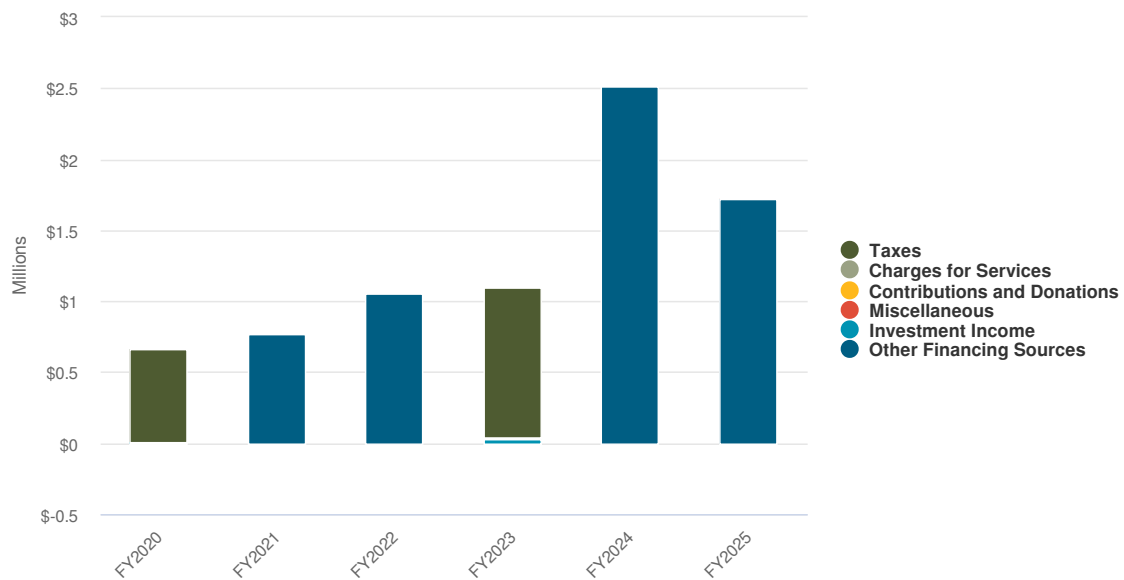


Revenues by Source

Projected 2025 Revenues by Source

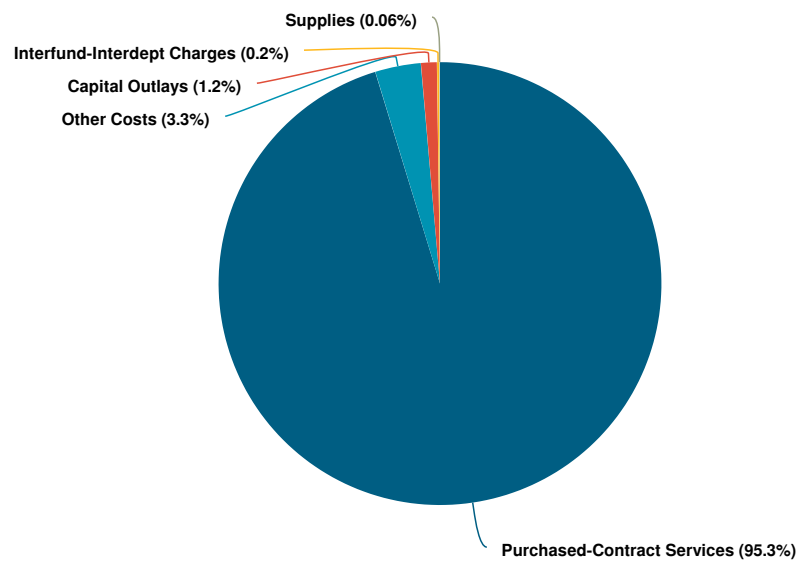


Budgeted and Historical Revenues by Source

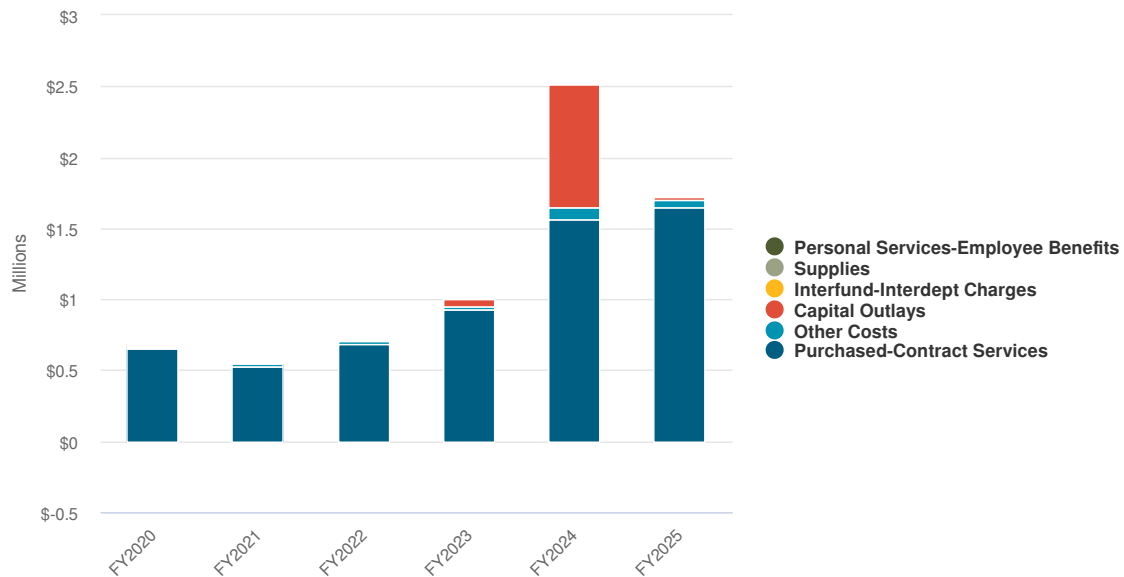


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



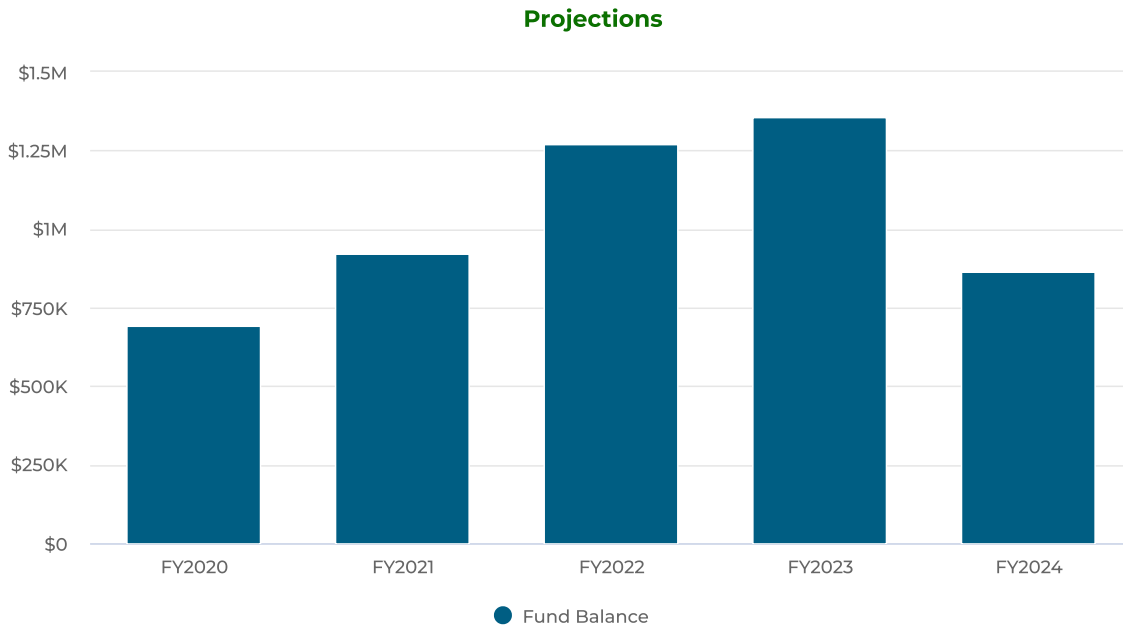
Fund Balance

The fund balance for FY24 decreased \$490K due to using the fund balance to fund a large project in FY2024.

For the beginning of FY25, the fund balance will be \$864,186.17. There are \$628,947 of the fund balance budgeted to be used in FY25.

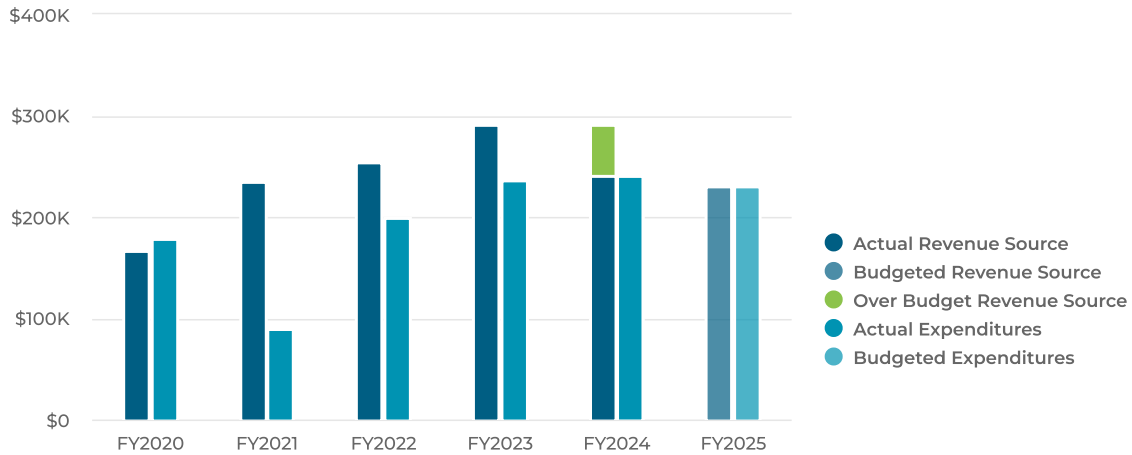
The 36% decrease is due to new Digital Wayfinding Signage that was built in FY24 being paid from the Hotel Motel Tax Fund - CVB fund balance.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



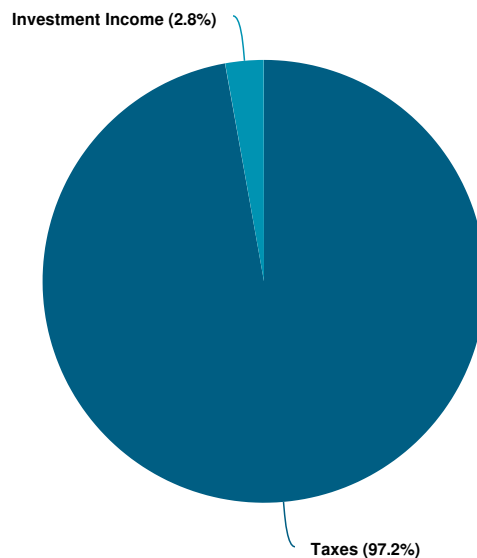
Summary

The Rental Car Excise Tax Fund's adopted budget is \$231K of revenue in FY2025, which represents a 4% decrease over the prior year. Budgeted expenditures are projected to decrease by 4% to \$231K in FY25.

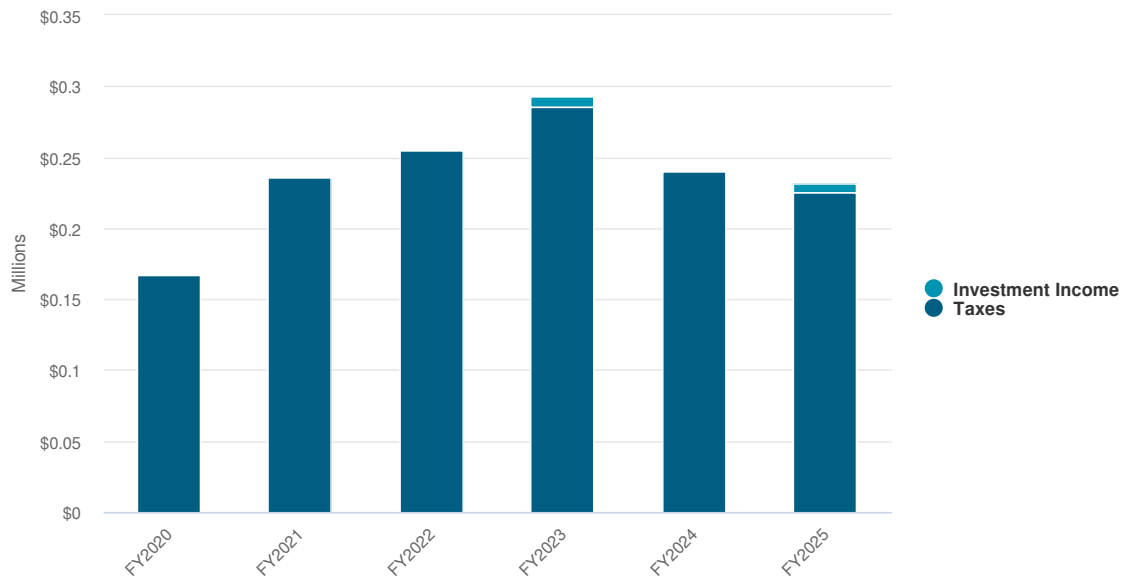


Revenues by Source

Projected 2025 Revenues by Source



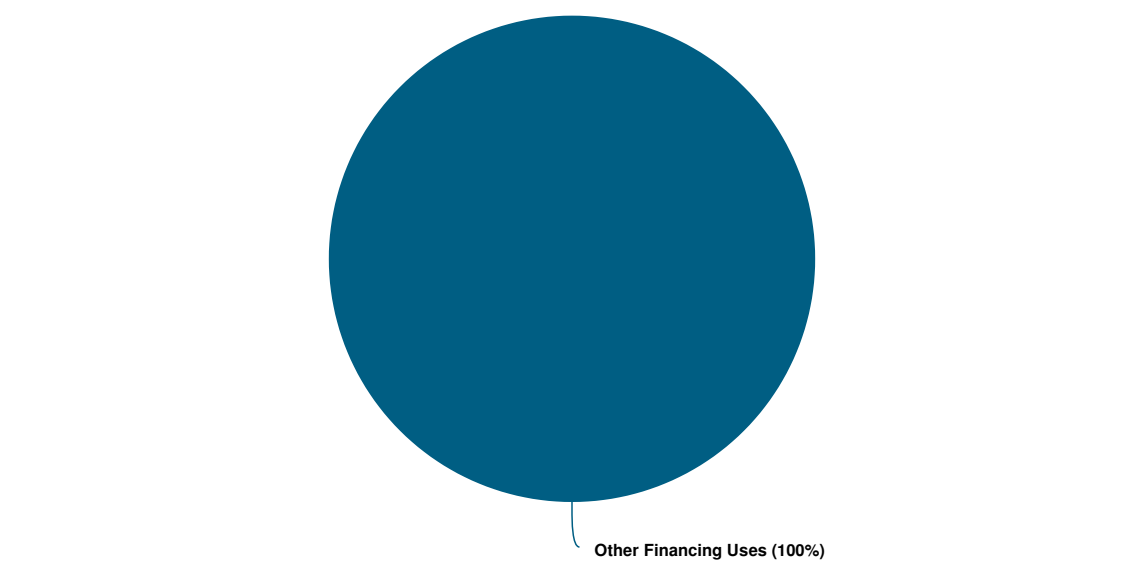
Budgeted and Historical Revenues by Source



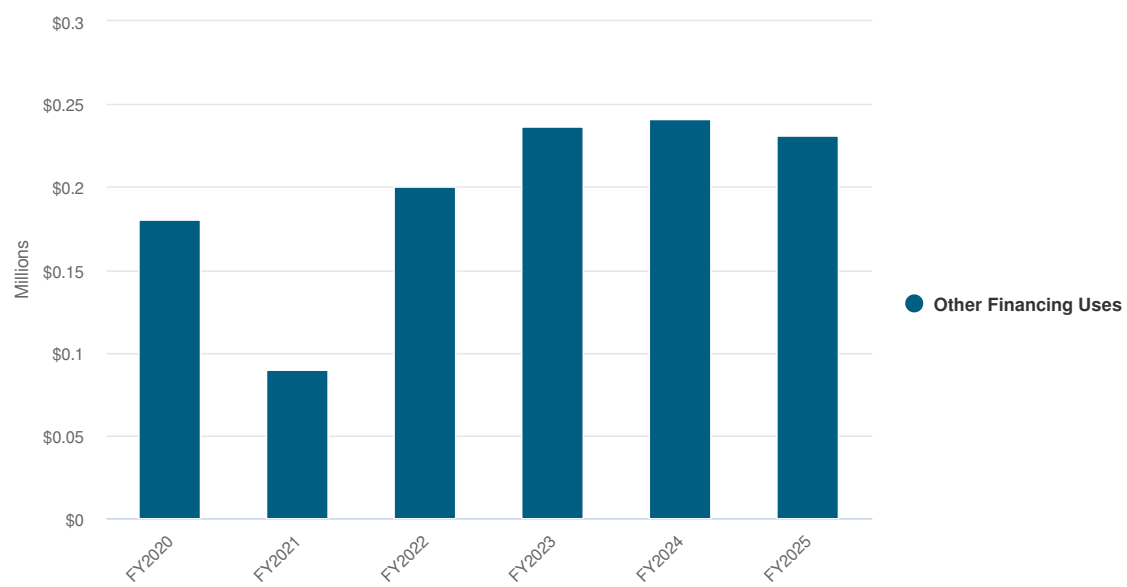
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2024 Proposed Budgeted (% Change)
Revenue Source				
Taxes	\$281,950	\$240,000	\$225,000	0%
Total Taxes:	\$281,950	\$240,000	\$225,000	0%
Investment Income				
Investment Income	\$9,340	\$1,500	\$6,500	0%
Total Investment Income:	\$9,340	\$1,500	\$6,500	0%
Total Revenue Source:	\$291,289	\$241,500	\$231,500	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Other Financing Uses	\$241,500	\$241,500	\$231,500	-4.1%

Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:	\$241,500	\$241,500	\$231,500	-4.1%

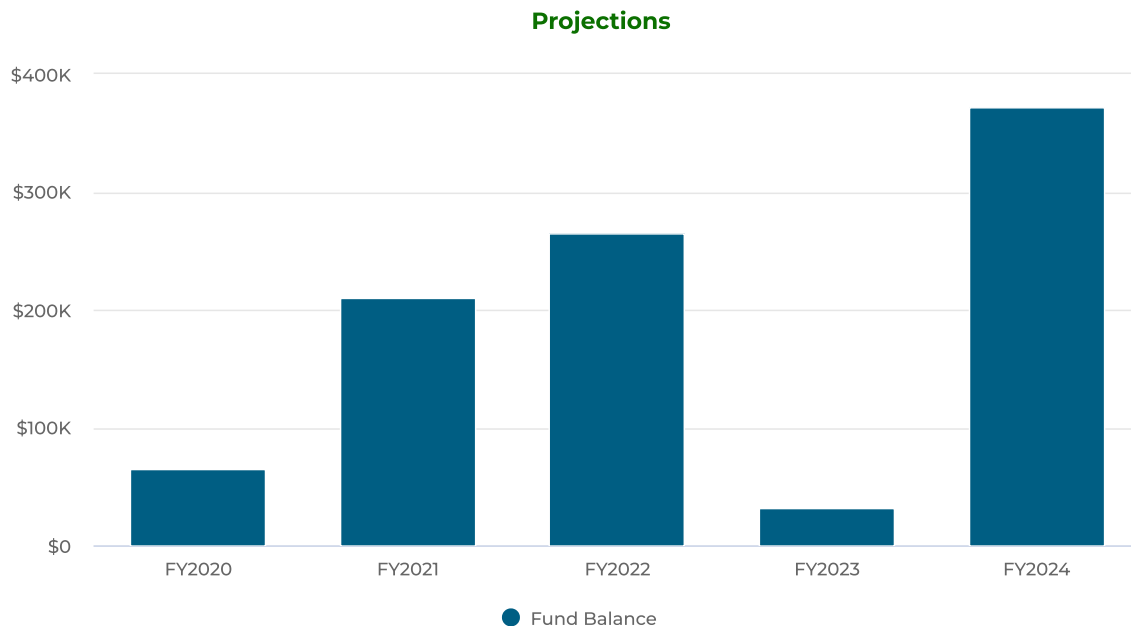
Fund Balance

The fund balance for FY24 increased \$32K from FY23.

For the beginning of FY25, the fund balance will be \$371,495. There is no amount budgeted to be used of the fund balance in FY25.

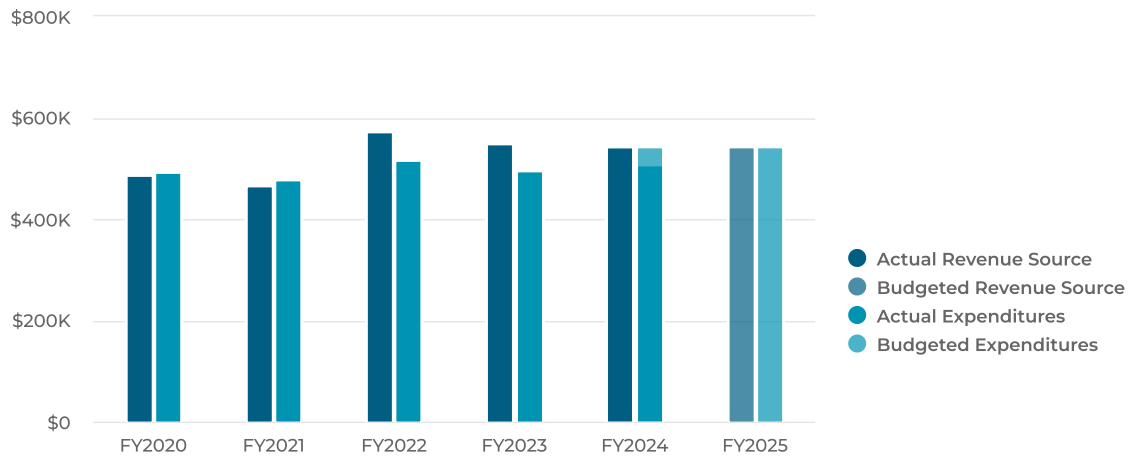
The fund balance will be reduced in FY2025. At the time of this budget document, all transfers from the Rental Car Excise Tax Fund to the Hotel Motel Taxes fund have not been completed.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



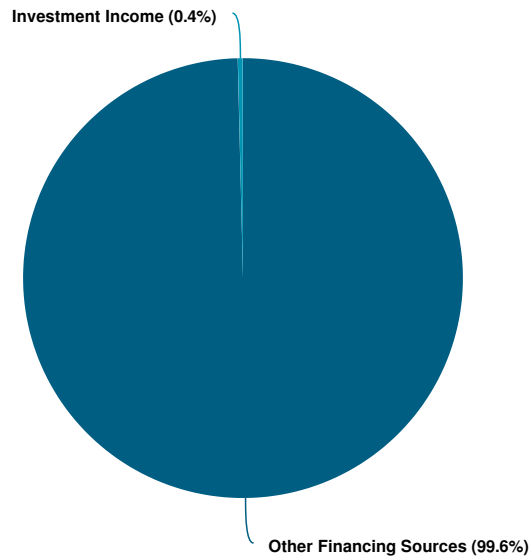
Summary

The Douglasville Public Purpose Corporation Fund's adopted budget is \$545**K** of revenue in FY2025, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% to \$545**K** in FY25.

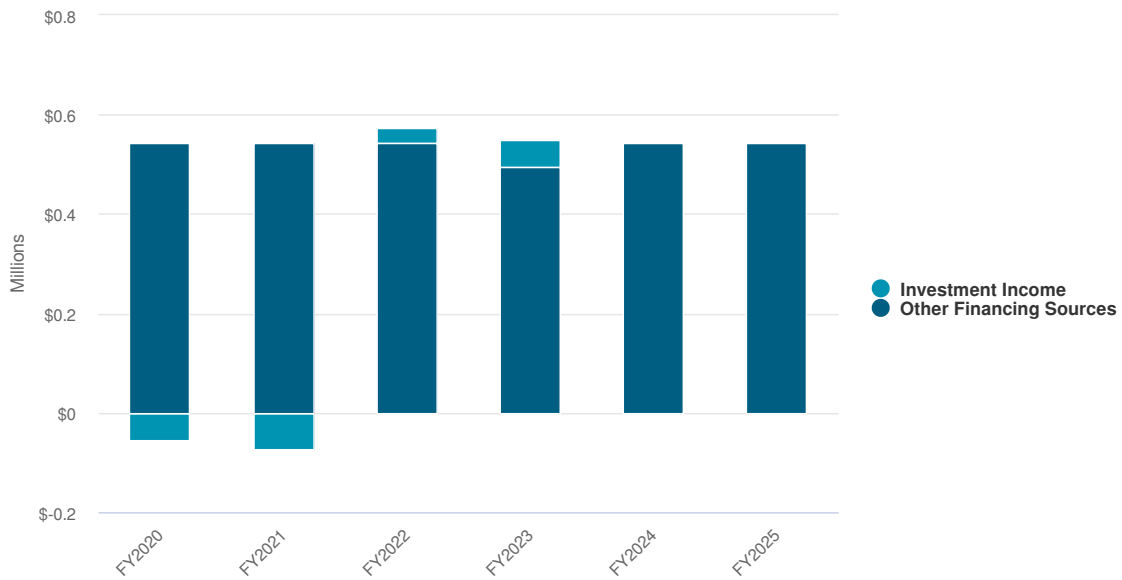


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

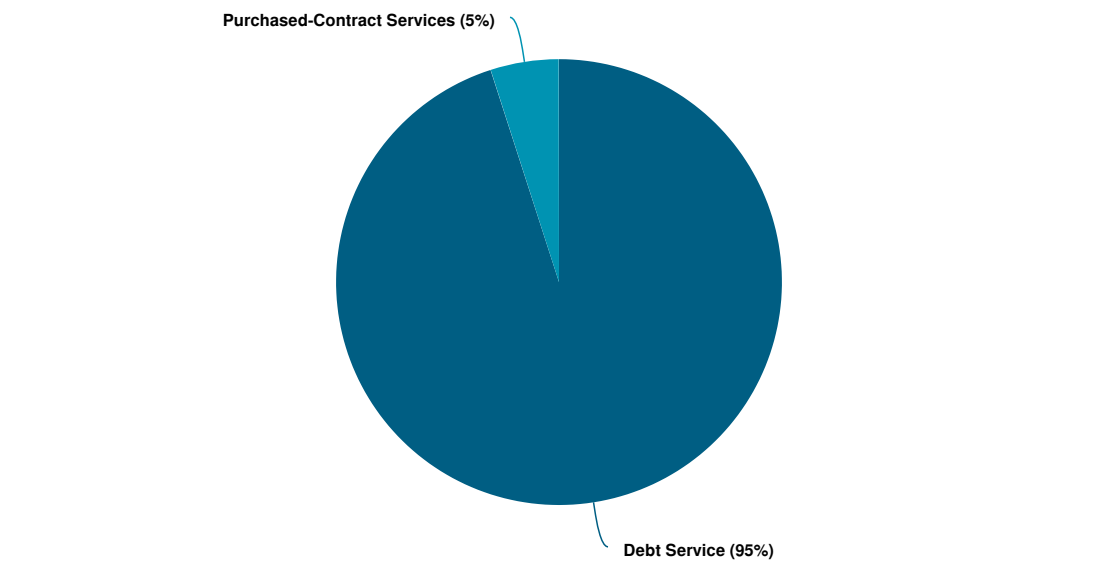


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Investment Income				
Investment Income	\$5,777	\$1,350	\$2,000	48.1%
Total Investment Income:	\$5,777	\$1,350	\$2,000	48.1%

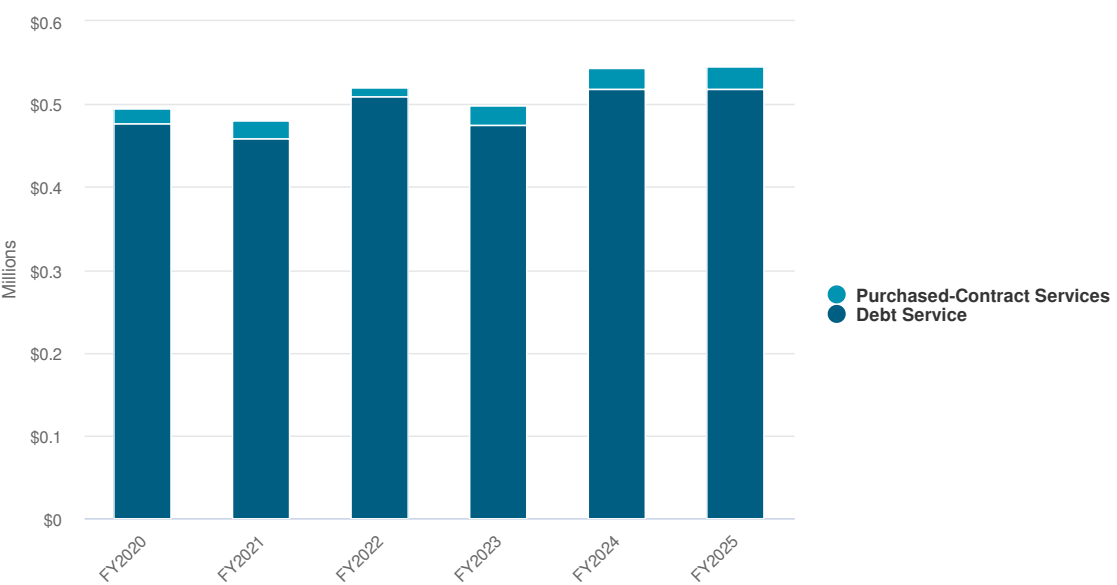
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Other Financing Sources				
Other Financing Sources	\$538,486	\$543,321	\$543,321	0%
Total Other Financing Sources:	\$538,486	\$543,321	\$543,321	0%
Total Revenue Source:	\$544,262	\$544,671	\$545,321	0.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Purchased-Contract Services	\$31,802	\$25,750	\$27,000	4.9%



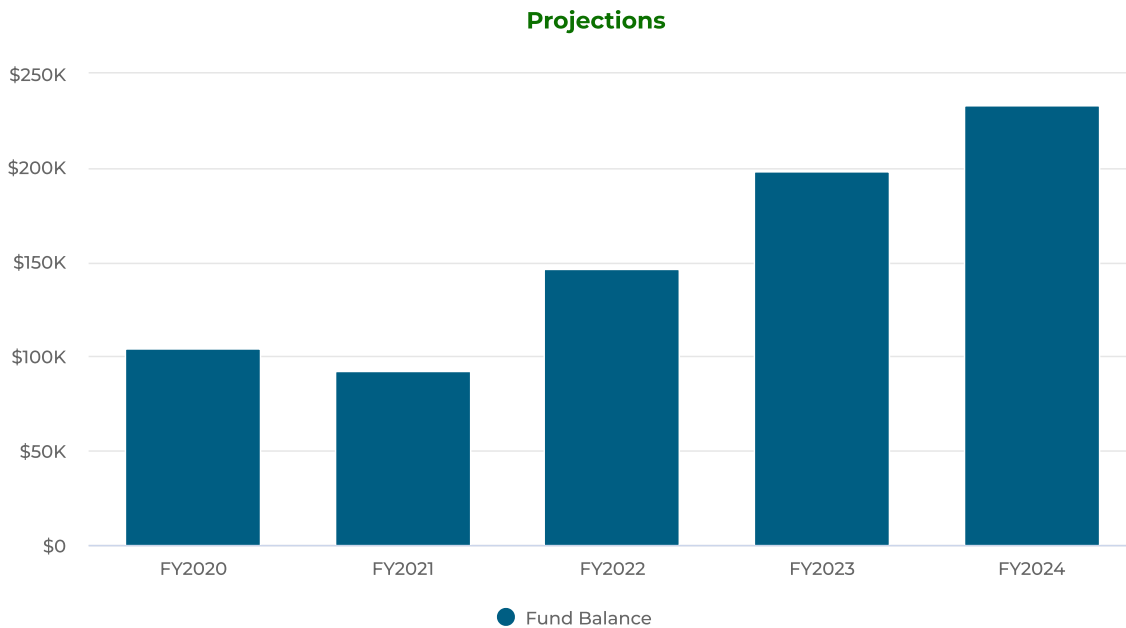
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Debt Service	\$476,830	\$518,921	\$518,321	-0.1%
Total Expense Objects:	\$508,632	\$544,671	\$545,321	0.1%

Fund Balance

The fund balance for FY24 increased \$35K from FY23. This is primarily due to a decrease in the amount of swap receipts (a net payment to be made by a Swap Provider from the Swap Agreement). This is the reason for the 18% increase in fund balance.

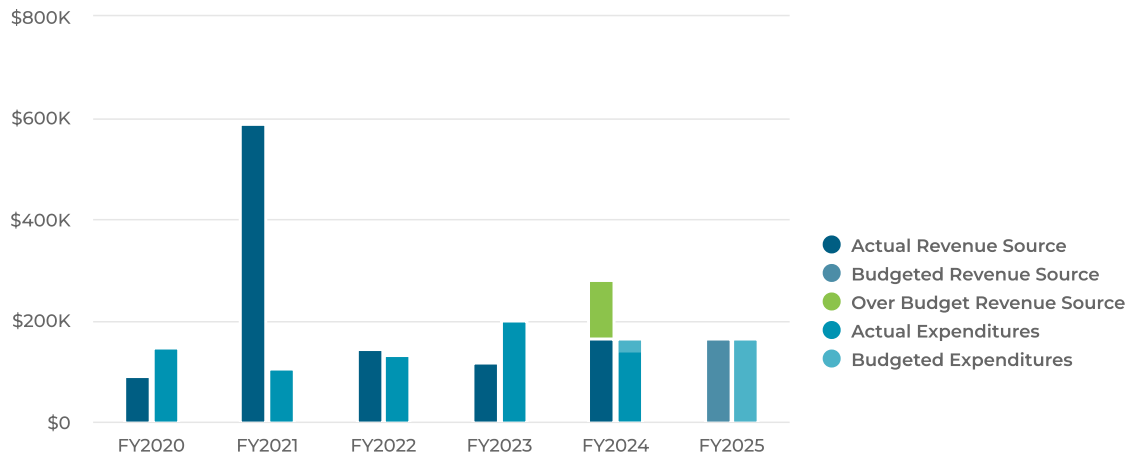
For the beginning of FY25, the fund balance will be \$233,544. There is no amount budgeted to be used of the fund balance in FY25.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



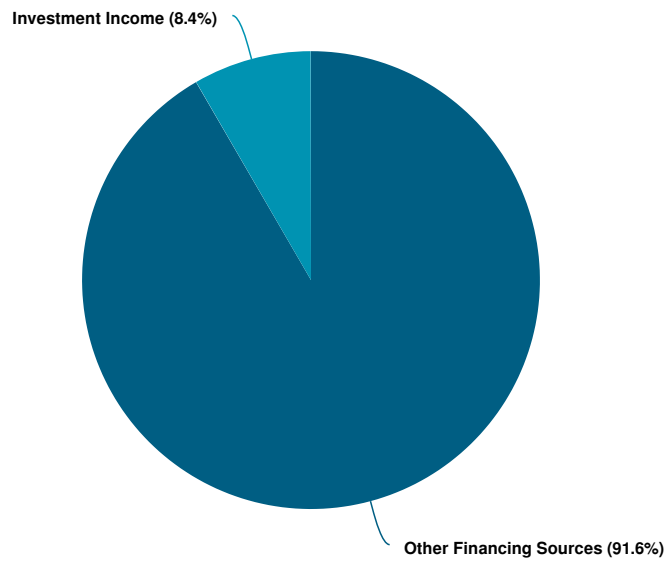
Summary

The City of Douglasville Development Authority Fund's adopted budget is \$212K of revenue in FY2025, which represents a 26.9% increase over the prior year. Budgeted expenditures are projected to increase by 26.9% to \$212K in FY25.

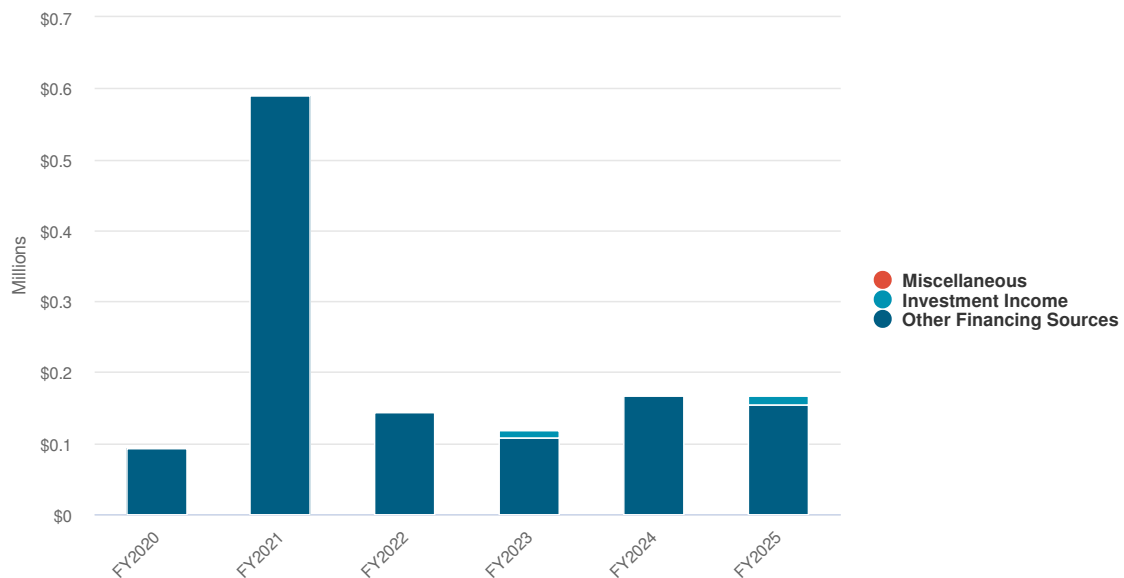


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

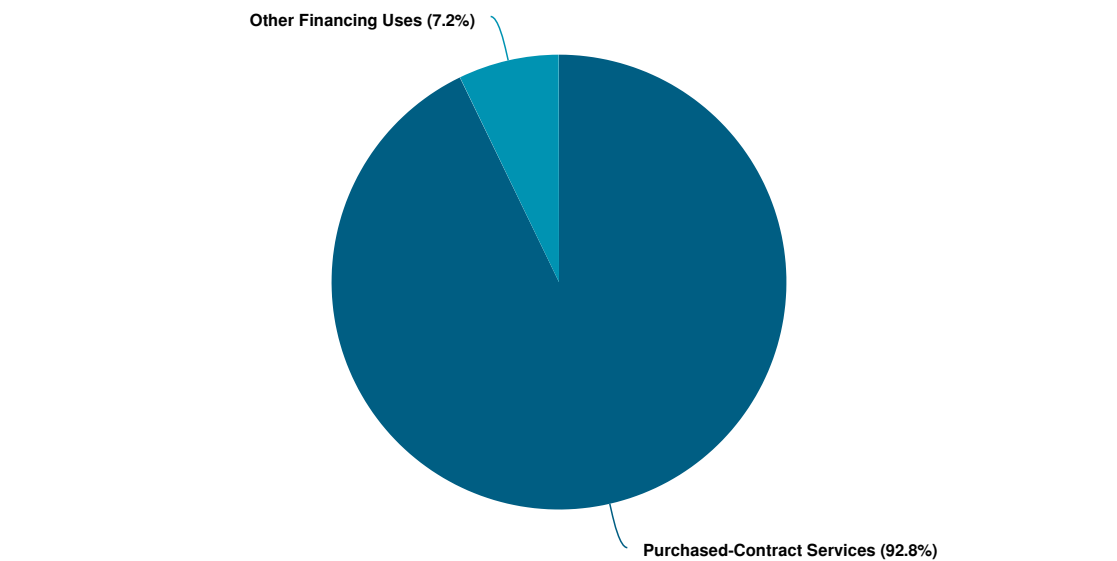


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Investment Income				
Investment Income				
General Government	\$15,410	\$0	\$14,000	N/A

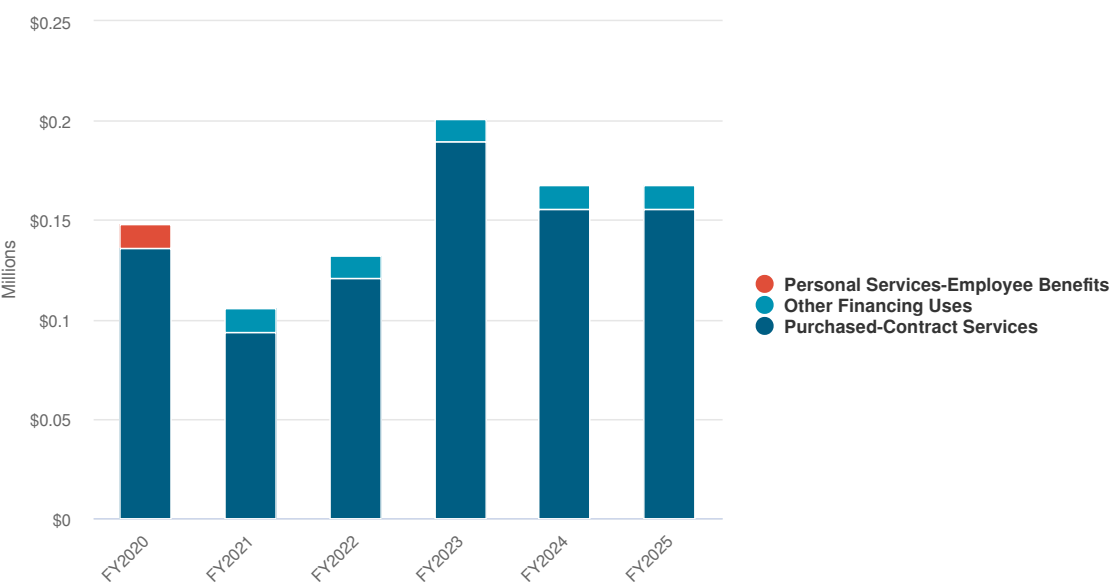
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Investment Income:	\$15,410	\$0	\$14,000	N/A
Total Investment Income:	\$15,410	\$0	\$14,000	N/A
Other Financing Sources				
Other Financing Sources				
General Government	\$0	\$167,375	\$198,375	18.5%
Planning and Development	\$266,563	\$0		N/A
Total Other Financing Sources:	\$266,563	\$167,375	\$198,375	18.5%
Total Other Financing Sources:	\$266,563	\$167,375	\$198,375	18.5%
Total Revenue Source:	\$281,972	\$167,375	\$212,375	26.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Purchased-Contract Services	\$131,331	\$155,375	\$200,375	29%



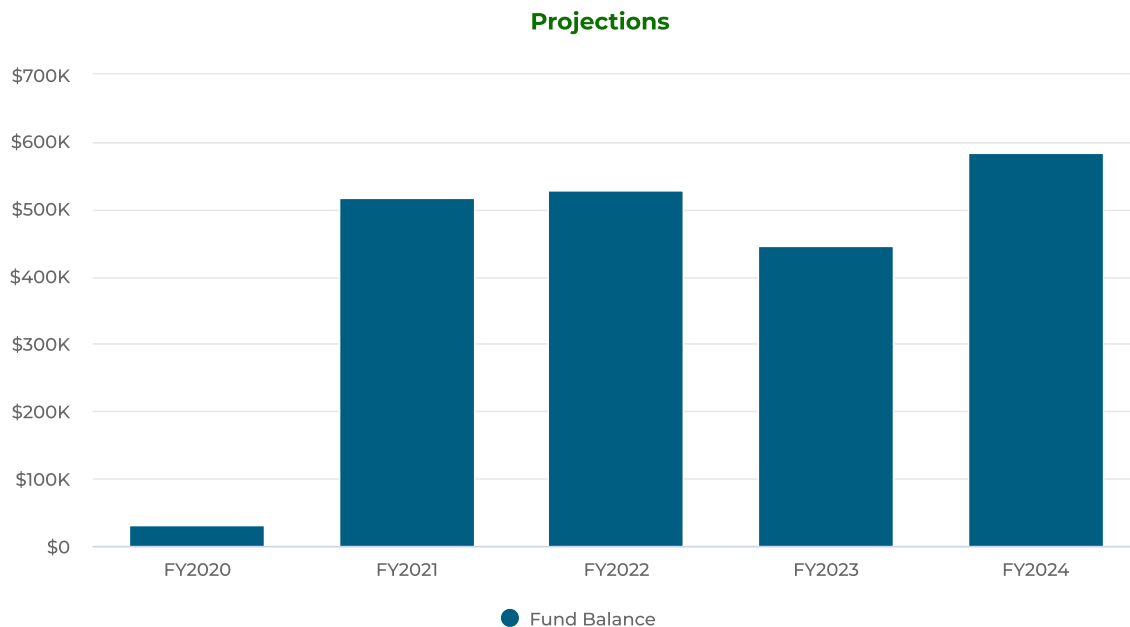
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Other Financing Uses	\$12,000	\$12,000	\$12,000	0%
Total Expense Objects:	\$143,331	\$167,375	\$212,375	26.9%

Fund Balance

The fund balance for FY24 increased \$138K from FY23. This is primarily due to an increase in interest revenues received, and a decrease in other professional services costs. This caused a 31% increase in fund balance at the end of FY24.

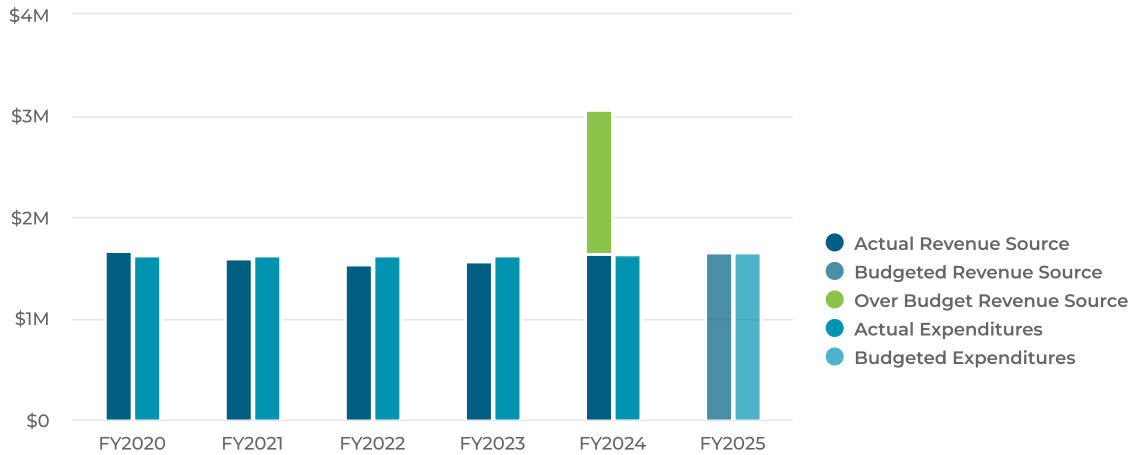
For the beginning of FY25, the fund balance will be \$584,665. There is \$198,375 budgeted to be used of the fund balance in FY25.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.



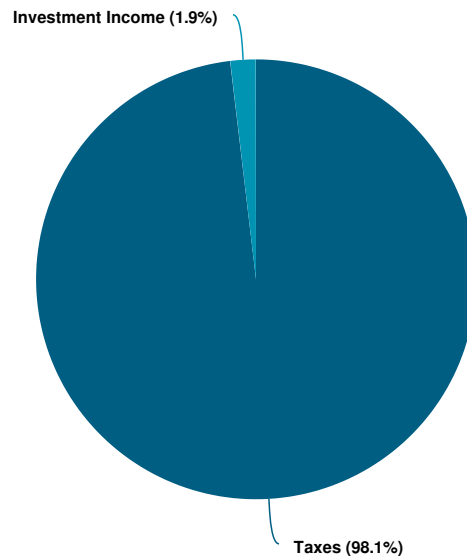
Summary

The Public Safety Debt Service Fund's adopted budget is \$1.6M of revenue in FY2025, which represents a 1.5% increase over the prior year. Budgeted expenditures are projected to increase by 1.5% to \$1.6M in FY24.

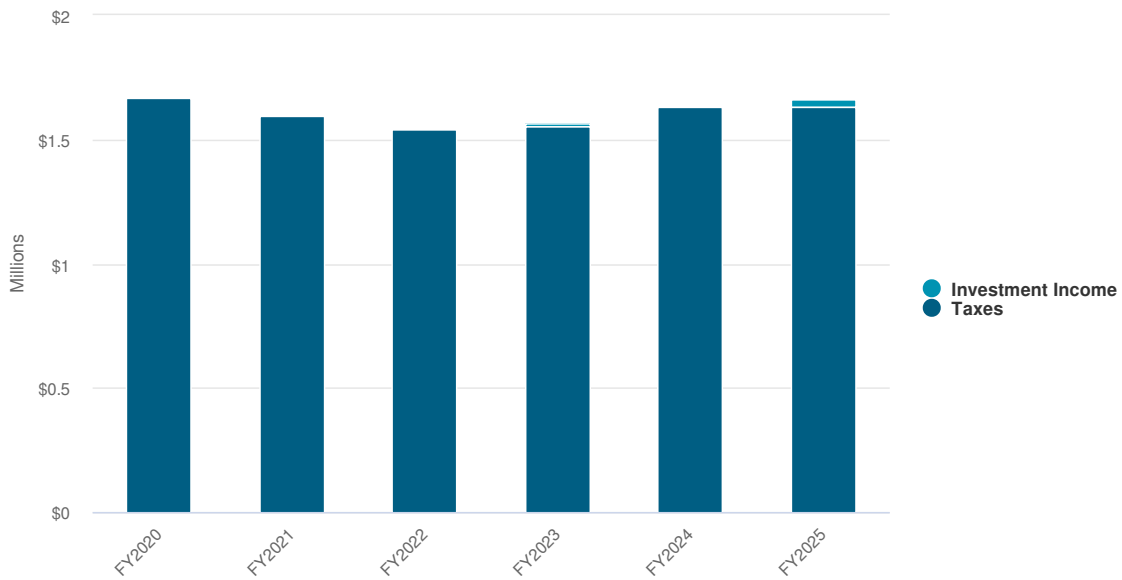


Revenues by Source

Projected 2025 Revenues by Source



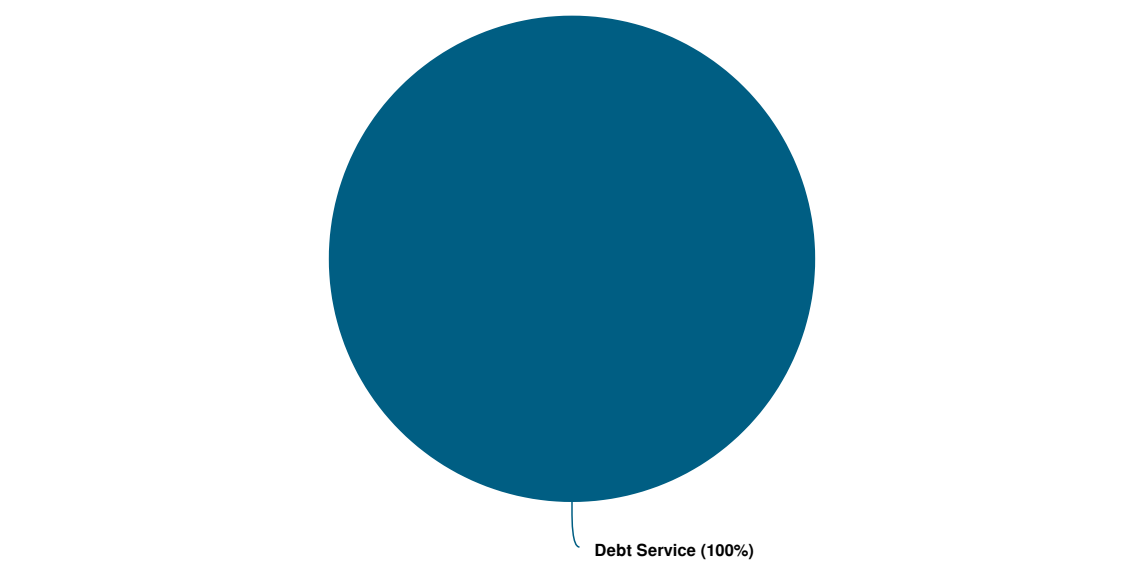
Budgeted and Historical Revenues by Source



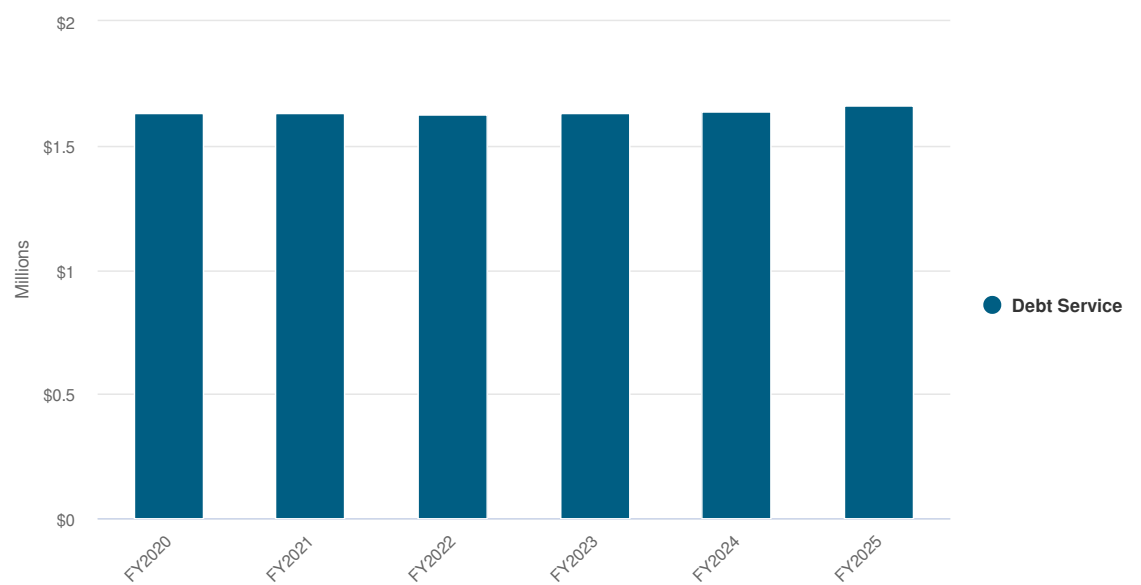
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Taxes	\$3,023,887	\$1,629,673	\$1,631,073	0.1%
Total Taxes:	\$3,023,887	\$1,629,673	\$1,631,073	0.1%
Investment Income				
Investment Income	\$35,727	\$8,027	\$31,000	286.2%
Total Investment Income:	\$35,727	\$8,027	\$31,000	286.2%
Total Revenue Source:	\$3,059,614	\$1,637,700	\$1,662,073	1.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

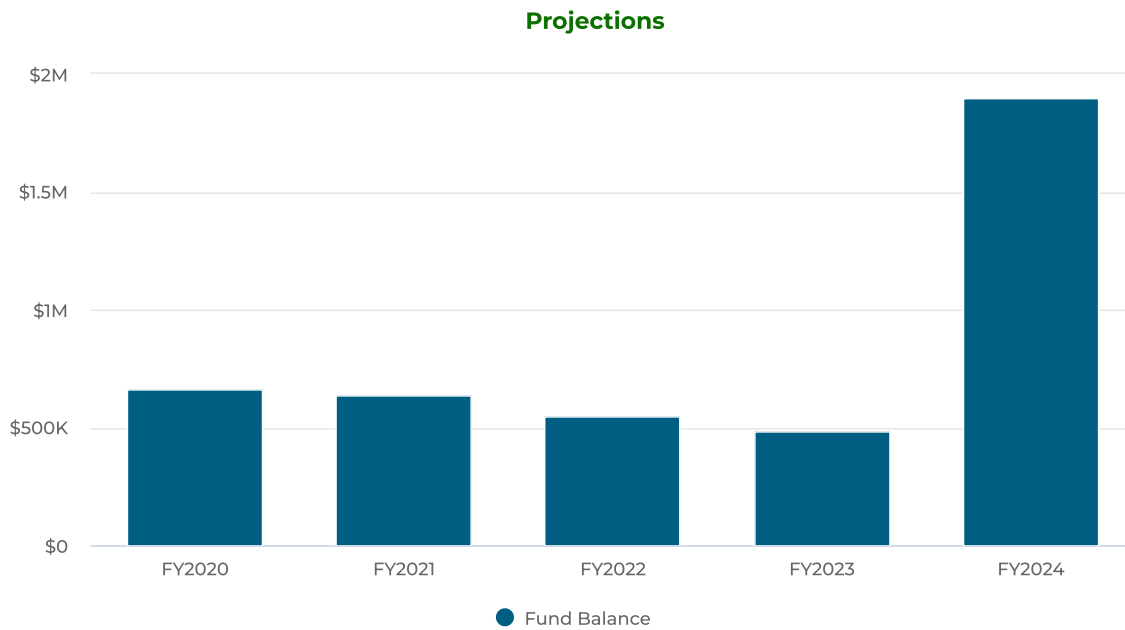


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Debt Service	\$1,628,100	\$1,637,700	\$1,662,073	1.5%

Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:	\$1,628,100	\$1,637,700	\$1,662,073	1.5%

Fund Balance

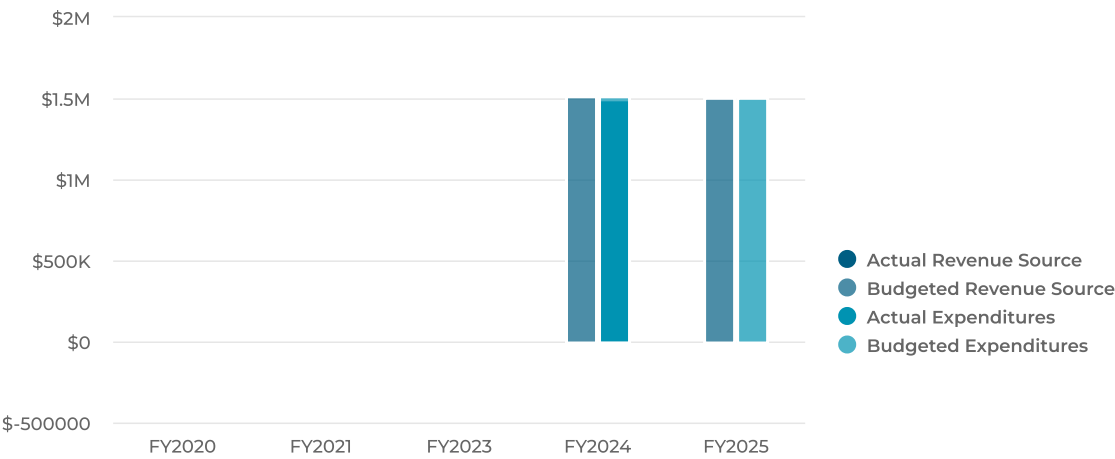
The fund balance for FY24 increased \$1.4M from FY23. This was due to funds from the bond millage being placed in only the Public Safety Debt Service Fund, instead of a portion going to Jessie Davis Park Debt Service Fund. This is being corrected on the first budget amendment of FY25.





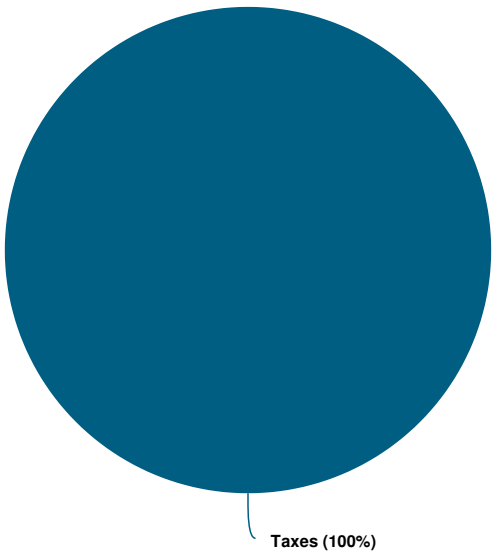
Summary

City of Douglasville, Georgia is projecting \$1.51M of revenue in FY2025, which represents a 0.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 0.6% or \$9.3K to \$1.51M in FY2025.

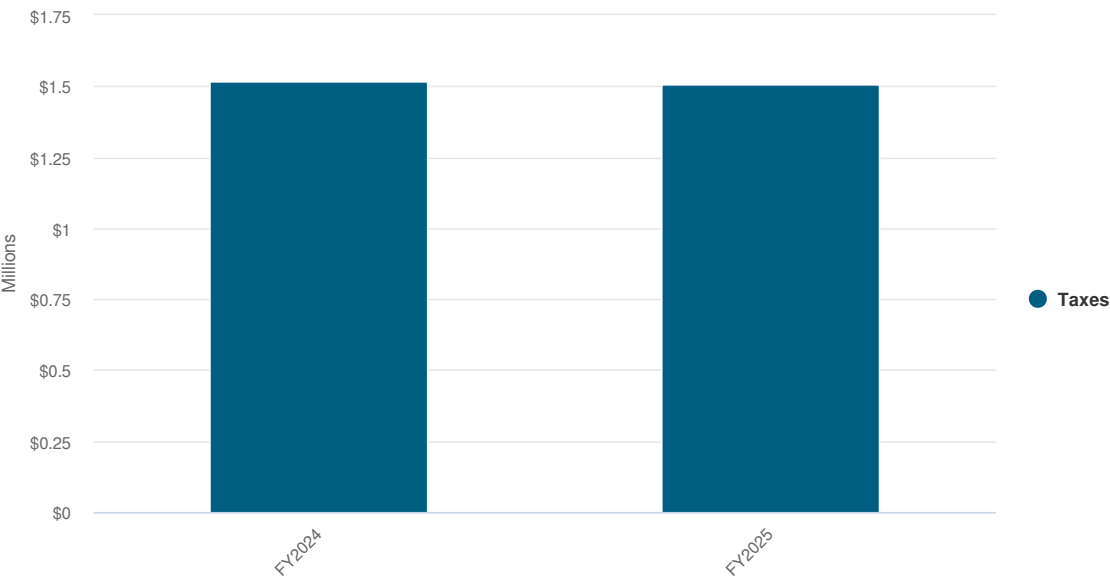


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

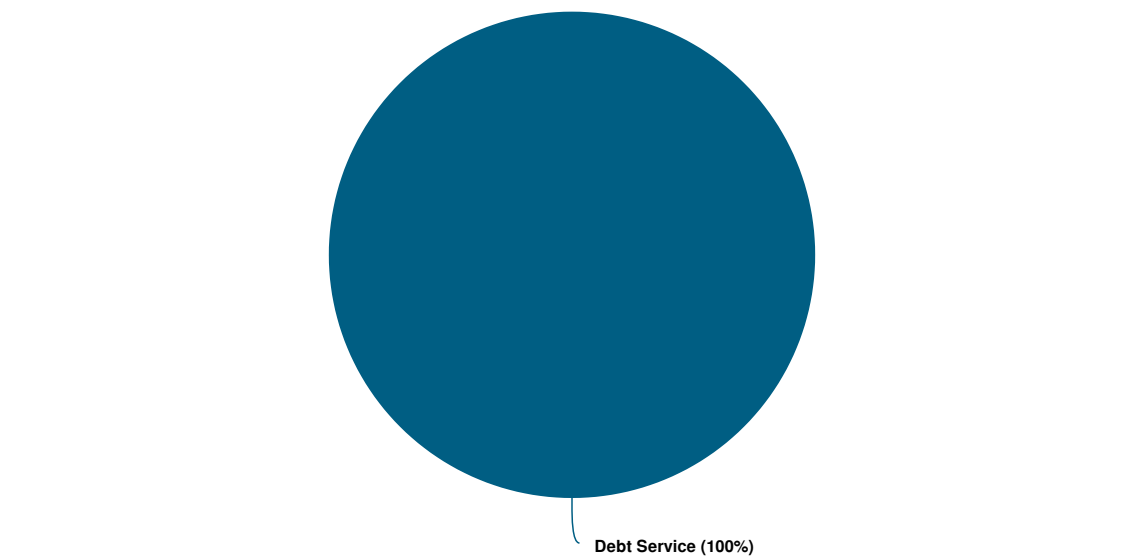


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source				
Taxes	\$0	\$1,515,850	\$1,506,550	-0.6%
Total Taxes:	\$0	\$1,515,850	\$1,506,550	-0.6%
Investment Income				
Investment Income	-\$11,549	\$0		N/A
Total Investment Income:	-\$11,549	\$0		N/A
Total Revenue Source:	-\$11,549	\$1,515,850	\$1,506,550	-0.6%

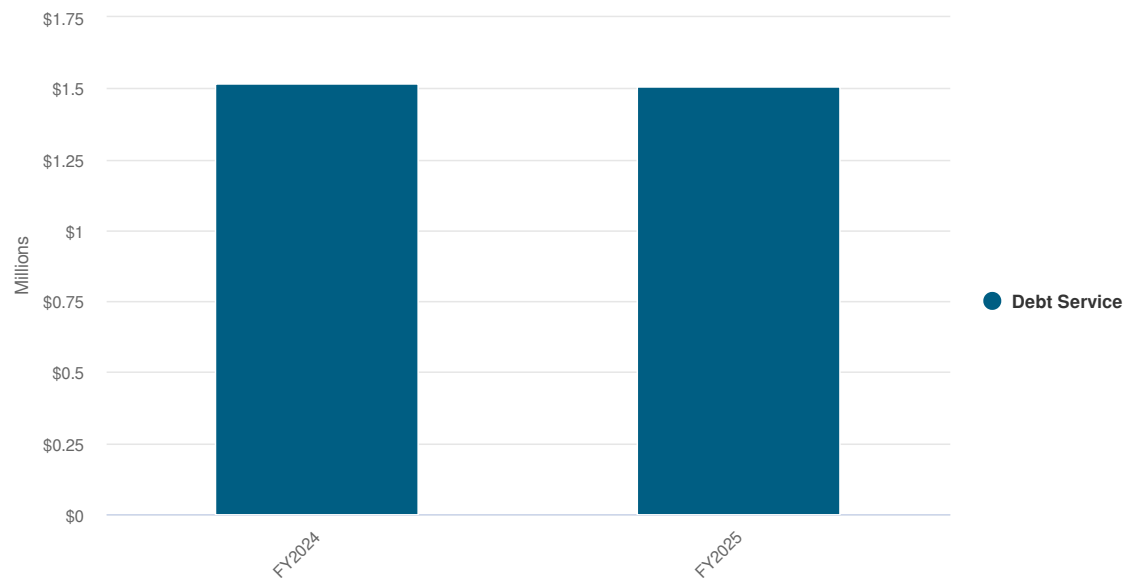


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects				
Debt Service	\$1,503,600	\$1,515,850	\$1,506,550	-0.6%

Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:	\$1,503,600	\$1,515,850	\$1,506,550	-0.6%

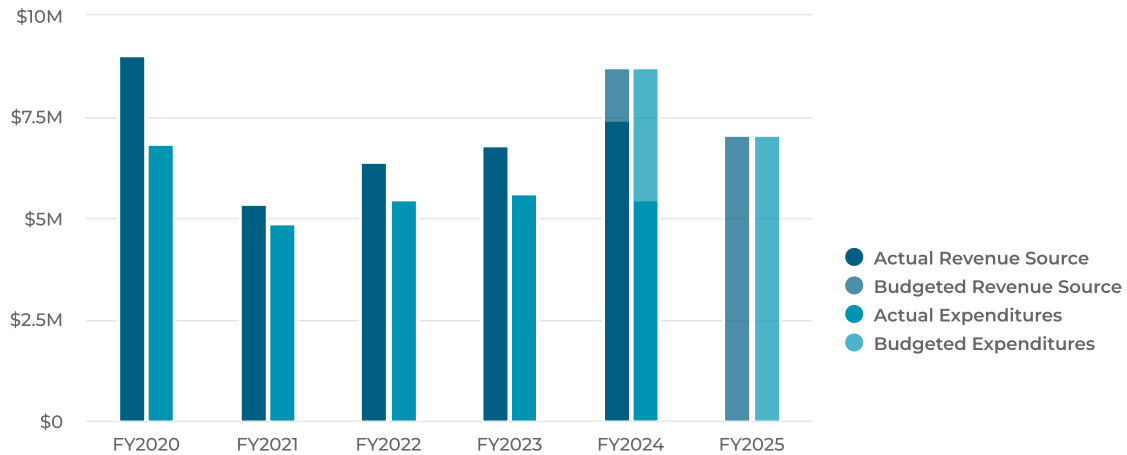




The Solid Waste Fund is the only Proprietary Fund for the City of Douglasville. This means that the Solid Waste Fund operates similar to a business in that it attempts to recover costs through charges to the user. The Solid Waste Fund is used to account for the City's sanitation operations.

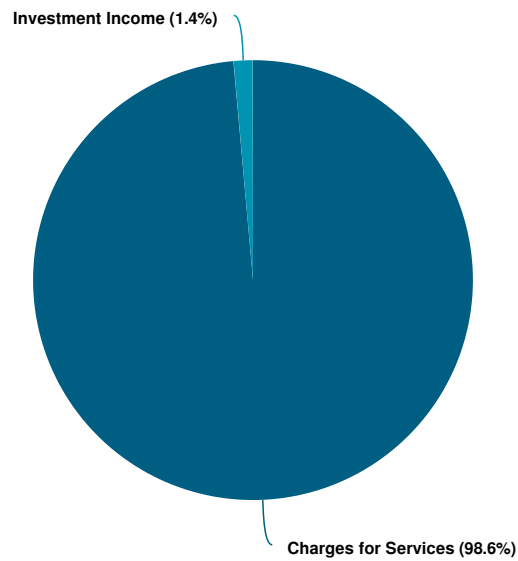
Summary

The City of Douglasville is projecting \$7.12M of revenue in FY2025, which represents an 18.5% decrease over the prior year. Budgeted expenditures are projected to decrease by 18.5% or \$1.61M to \$7.12M in FY2025.

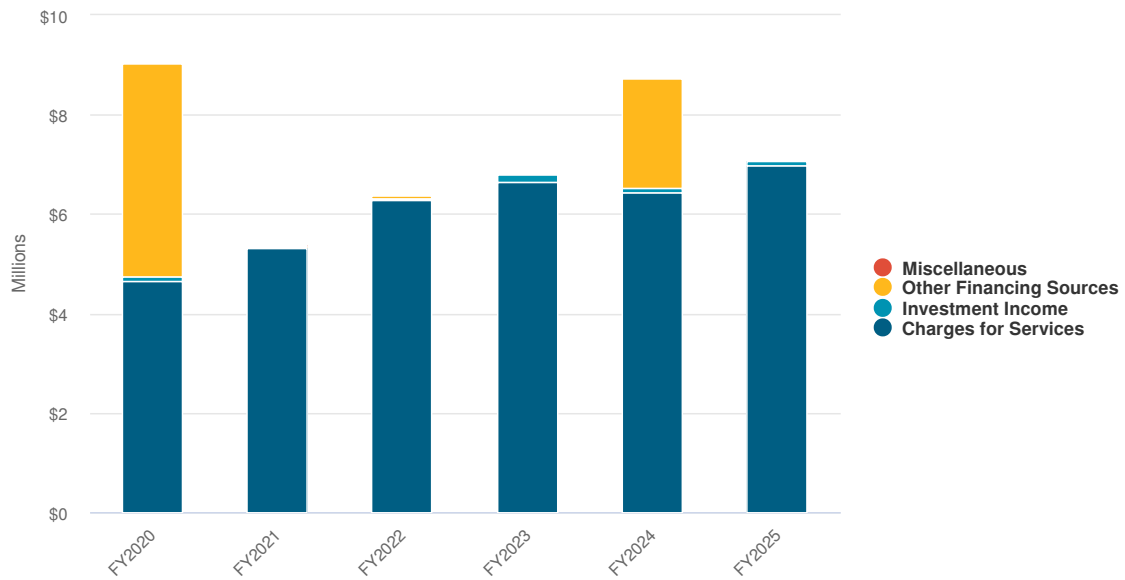


Revenues by Source

Projected 2025 Revenues by Source

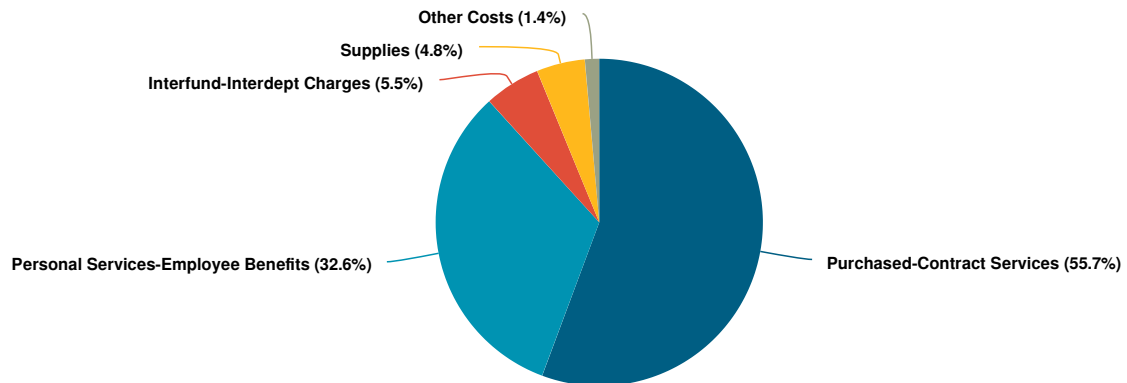


Budgeted and Historical Revenues by Source

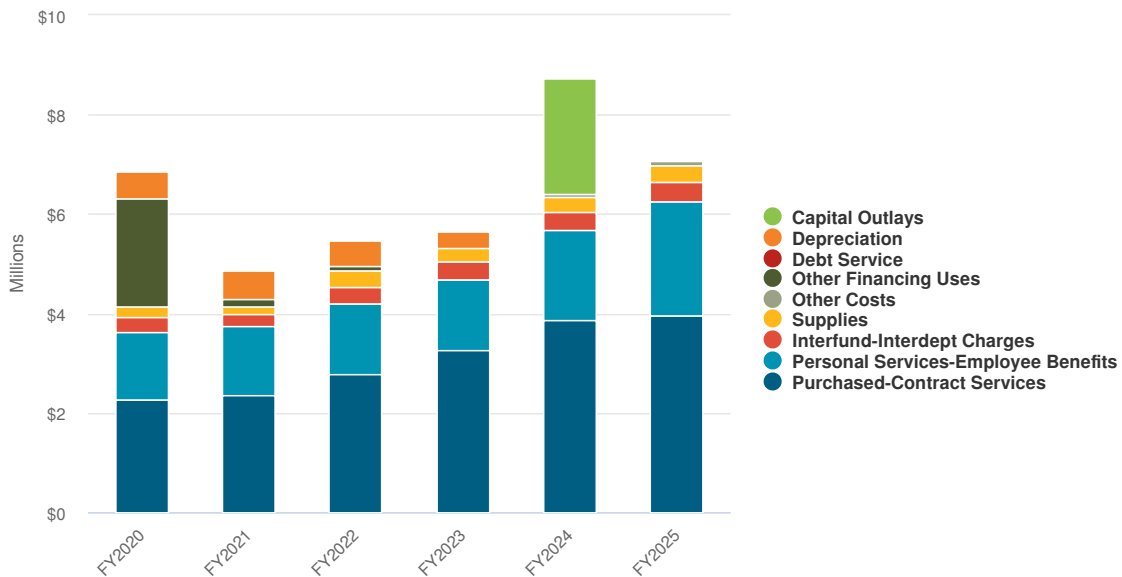


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



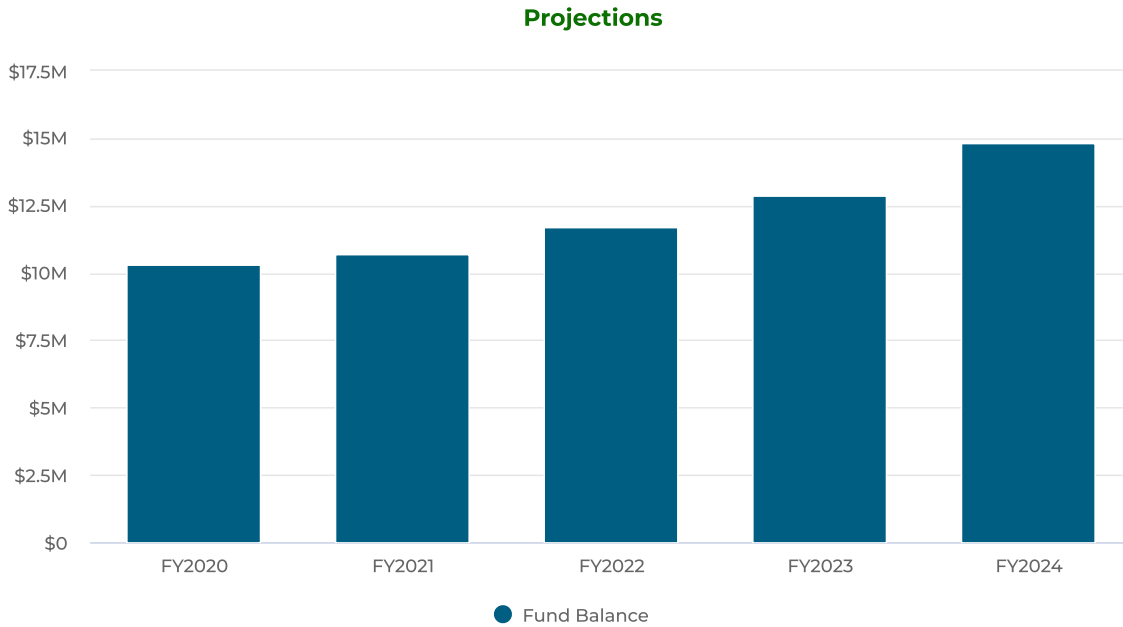
Budgeted and Historical Expenditures by Expense Type



Fund Balance

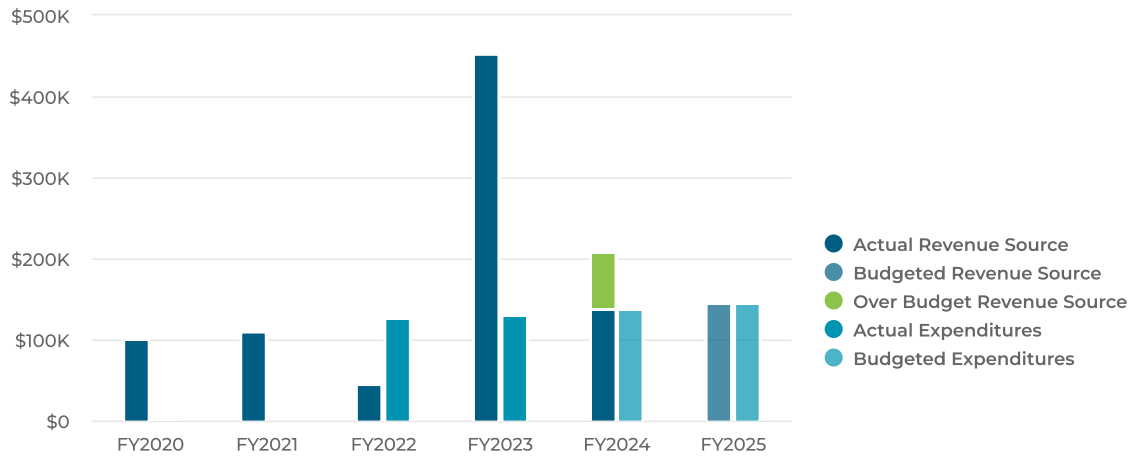
The net position for FY24 increased \$1.8M from FY23. This was due to delays in the construction of the Recycling Center. \$2M of cash will be used for the construction of the Recycling Center in the Solid Waste Fund.

For the beginning of FY25, the net position will be \$14,715,005. There is no amount budgeted to be used of the fund balance in FY25.



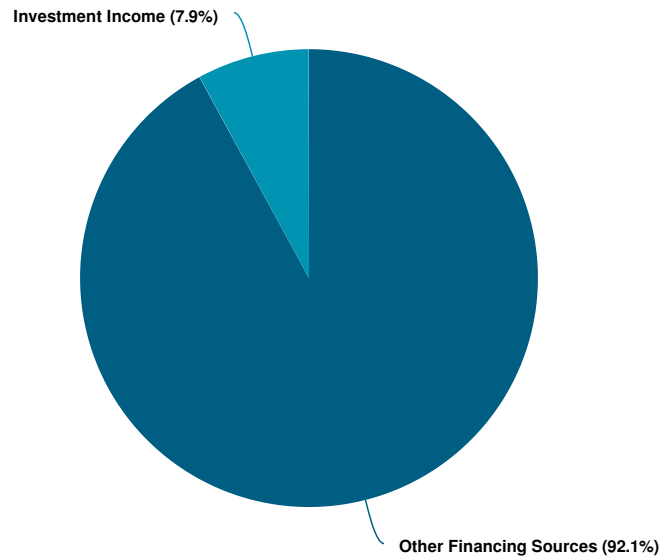
Summary

The Other Post Employment Benefits Fund is projecting \$146K of revenue in FY2025, which represents a 4.5% increase over the prior year. Budgeted expenditures are projected to increase by 4.5% or \$6.26K to \$146K in FY2025.

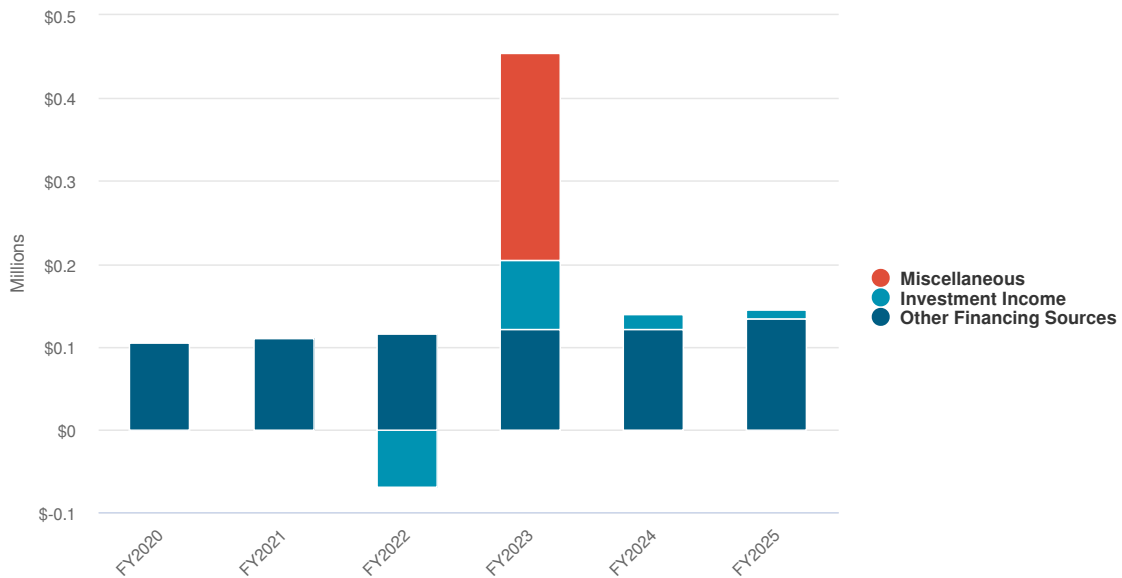


Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

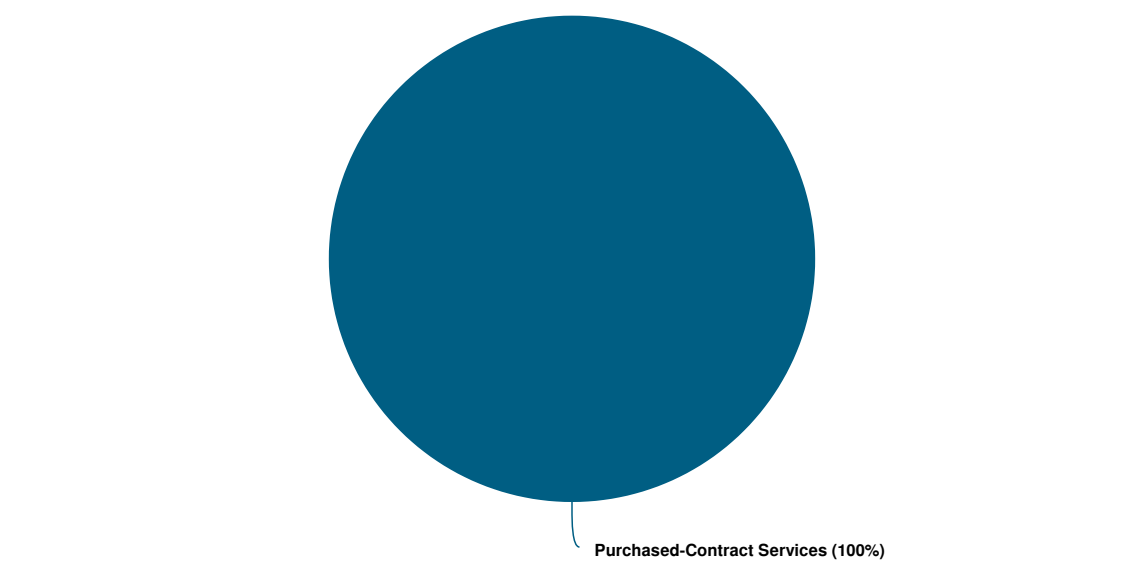


Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Revenue Source				
Investment Income				
Investment Income	\$82,079	\$17,752	\$11,553	-34.9%
Total Investment Income:	\$82,079	\$17,752	\$11,553	-34.9%

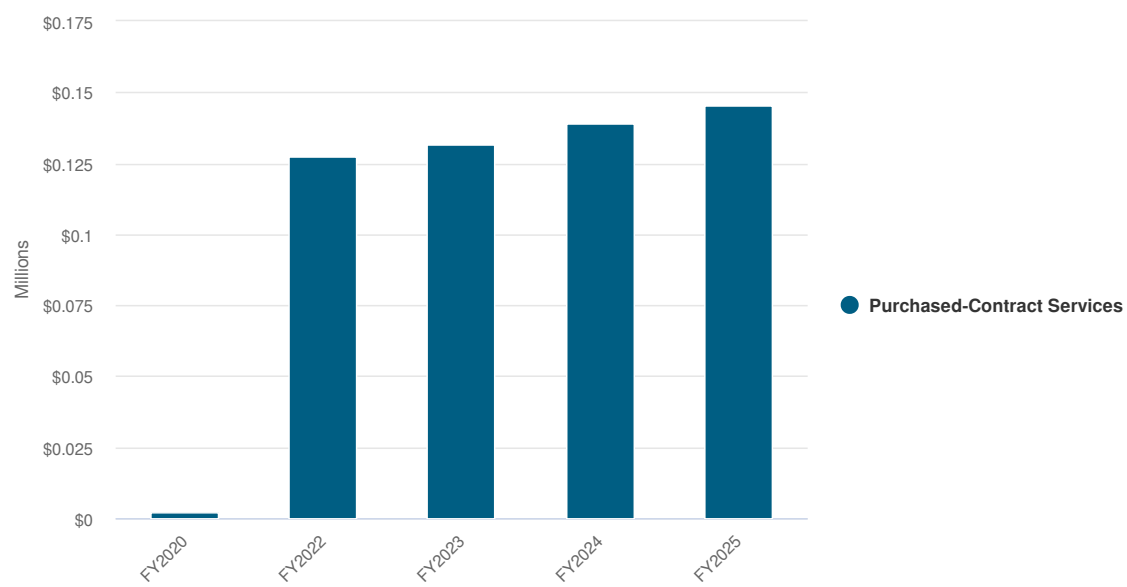
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Other Financing Sources				
Other Financing Sources	\$127,629	\$121,551	\$134,010	10.3%
Total Other Financing Sources:	\$127,629	\$121,551	\$134,010	10.3%
Total Revenue Source:	\$209,708	\$139,303	\$145,563	4.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Expense Objects				
Purchased-Contract Services	\$985	\$139,303	\$145,563	4.5%

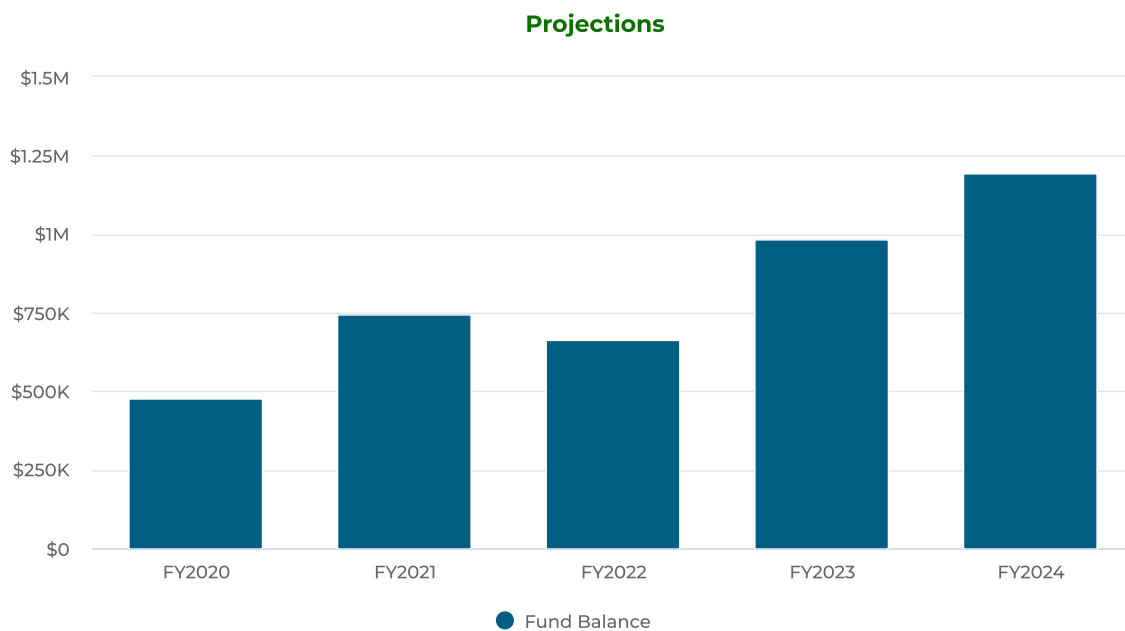
Name	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Total Expense Objects:	\$985	\$139,303	\$145,563	4.5%

Fund Balance

The fund balance for FY24 increased \$200K from FY23. The fund balance for the Other Post-Employment Benefits fund should increase each year.

For the beginning of FY25, the fund balance will be \$1.2M. There is no amount budgeted to be used of the fund balance in FY25.

For the fund balances in the chart, the end fund balance for each year is shown. The fund balance increases or decreases to the amount shown for the following year.





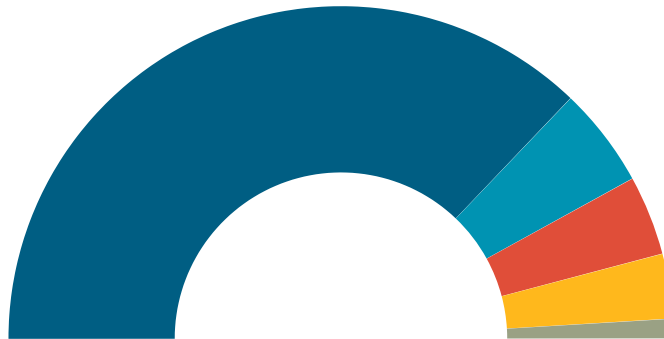
This Capital Project Fund is for the project that is the redevelopment of the "Old Jail Site" previously owned by Douglas County and sold to the City for \$850k (Purchased using General Fund reserves); This is a multi-phase project that includes the construction of an outdoor Amphitheater and green space, in addition to civic buildings, retail and residential spaces.

This coincides with the Downtown Master Plan developed by TSW and Associates.

Funding Sources

FUNDING INFORMATION	Budget
Bond Proceeds	15,583,033
2016 SPLOST Fund	2,044,893
General Fund	1,325,925
Interest Proceeds	400,000
SPLOST 2022	1,624,000
Total Revenues	\$ 20,977,851

Amphitheater Funding

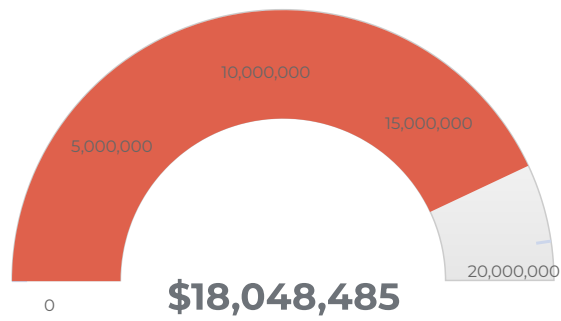


- Bond Proceeds **\$15,583,033** (74.28%)
- 2016 SPLOST Fund **\$2,044,893** (9.75%)
- SPLOST 2022 **\$1,624,000** (7.74%)
- General Fund **\$1,325,925** (6.32%)
- Interest Proceeds **\$400,000** (1.91%)

Amphitheater Construction Project Budget

	Budget	LTD Expenditures	Open POs	Remaining	% Remaining
Construction	16,056,405	14,537,405	162,600	1,356,400	0%
Other Professional Svcs	1,857,523	1,762,661	94,862	-	0%
Owner FF&E	600,000	84,837	-	515,163	85%
Jail Purchase, Demo	1,319,425	1,319,425	-	-	0%
Contingency	800,341	-	-	800,341	100%
Interest	122,124	122,124	-	-	0%
Bond Issuance Cost	222,033	222,033	-	-	0%
Total Expenditures	\$ 20,977,851	18,048,485	257,462	2,671,904	

Amphitheater Construction Budget to Actual



Funding Sources

REVENUE INFORMATION	Budget
Bond Proceeds	25,512,402
2016 SPLOST Fund	1,400,506
General Fund	1,010,757
Interest Proceeds	1,280,000
Total Revenues	\$ 29,203,665

Jessie Davis Park Construction Funding

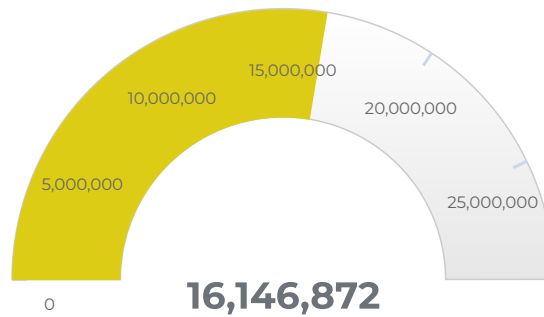


- Bond Proceeds **\$25,512,402** (87.36%)
- 2016 SPLOST Fund **\$1,400,506** (4.80%)
- Interest Proceeds **\$1,280,000** (4.38%)
- General Fund **\$1,010,757** (3.46%)

Jessie Davis Park Construction Project Budget

	Budget	LTD Expenditures	Open POs	Remaining	% Remaining
Construction	24,084,869	12,122,186	11,962,682	1	0%
Other Professional Svcs	2,472,923	1,902,163	570,760	-	0%
Owner FF&E	254,170	-	254,170	-	0%
Prop. Purchase, Demo	148,832	148,832	-	-	0%
Contingency	854,776	-	-	854,777	100%
Interest Payment	787,405	787,405	-	-	0%
Bond Issuance Cost	600,690	600,690	-	-	0%
Total Expenditures	\$ 29,203,665	15,561,276	12,787,612	854,777	

Jessie Davis Park Construction Budget to Actuals





ARPA Local Recovery Fund

The American Rescue Plan Act (ARPA) of 2021 provides for funding to State and Local Governments due to the Coronavirus. The City will be receiving a total of \$12.6 million from the U.S. Treasury to aid in better running government services that were reduced due to COVID.

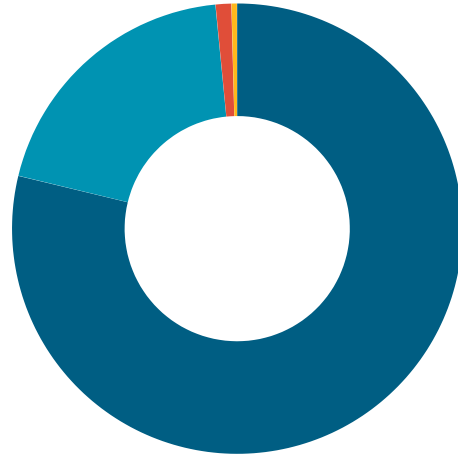
American Rescue Plan Act (ARPA) – State and Local Fiscal Recovery Funds (SLFRF)

The Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, a part of the American Rescue Plan, delivers \$350 billion to state, local, and Tribal governments across the country to support their response to and recovery from the COVID-19 public health emergency.

The City of Douglasville received a total of **\$12,693,848** in SLRF funds. The following break down is how these funds have been appropriated:

Project	Budget
Government Services	10,000,000
COVID-19 Vaccination Incentives	142,309
Employee Retention Incentives	2,500,000
COVID-19 Prevention	51,539
Total	\$12,693,848

ARPA State and Local Fiscal Recovery Funds



Government Services **\$10,000,000** (78.78%)
 Employee Retention Incentives (3-Years) **\$2,500,000** (19.6%)
 COVID-19 Vaccination Incentives **\$142,309** (1.12%)
 COVID-19 Prevention **\$51,539** (0.41%)

ARPA Fund Expenditures

Funding Source	Requested information	Department	FY2022*	FY2023	FY2024	Total
ARPA	Vehicle for Engineering	Engineering	\$ 25,000	\$ 33,000		\$ 58,000
ARPA	Desktop and Monitor Replacements x12	Finance		\$ 19,296		\$ 19,296
ARPA	DovTel Communications for JD Park fiber internet	Information Services		\$ 30,000		\$ 30,000
ARPA	Barracuda Security Premium	Information Services		\$ 164,602		\$ 164,602
ARPA	G2G Fiber Install	Information Services		\$ 32,180		\$ 32,180
ARPA	CONFERENCE CENTER NETWORK SWITCHES	Information Services		\$ 25,000		\$ 25,000
ARPA	CITY HALL SITES NETWORK SWITCHES	Information Services		\$ 15,000		\$ 15,000
ARPA	Jessie Davis AV Upgrade (1 Room)	Information Services		\$ 20,000		\$ 20,000
ARPA	Laserfiche	Information Services		\$ 35,000		\$ 35,000
ARPA	Club Drive- Town Green Fiber	Information Services	\$ 36,910			\$ 36,910
ARPA	Faster	Information Services		\$ 15,000		\$ 15,000
ARPA	Citywide Network Switches & Access Points	Information Services		\$ 245,817		\$ 245,817
ARPA	Fencing for courts	Parks		\$ 24,000		\$ 24,000
ARPA	Sign for Willing Workers Park/Fowler Field	Parks	\$ 35,946			\$ 35,946
ARPA	Basketball Goal winch replacement for 4 goals	Parks		\$ 11,000		\$ 11,000
ARPA	Replacement Vehicle - Ford Ranger	Parks		\$ 32,000		\$ 32,000
ARPA	2022 14 Passenger Starcraft Bus	Parks		\$ 105,750		\$ 105,750
ARPA	Zero Turn Mower	Parks Maintenance		\$ 13,000		\$ 13,000
ARPA	Turfco Open Market 1550 Spreader	Parks Maintenance		\$ 22,172		\$ 22,172
ARPA	Patio Covering	Parks West Pines		\$ 29,202		\$ 29,202
ARPA	Main Clubhouse-siding	Parks West Pines	\$ 36,260			\$ 36,260
ARPA	Main Clubhouse-Windows, Columns	Parks West Pines	\$ 31,700			\$ 31,700

Funding Source	Requested information	Department	FY2022*	FY2023	FY2024	Total
ARPA	Main Clubhouse-new standing seam metal roof	Parks West Pines	\$ 25,000			\$ 25,000
ARPA	Cart Barn- New standing seam metal roof	Parks West Pines	\$ 15,200			\$ 15,200
ARPA	Cart Barn - Gutter Replacement	Parks West Pines	\$ 2,992			\$ 2,992
ARPA	Cart Barn - siding, awning, back wall repair, paint	Parks West Pines	\$ 44,026			\$ 44,026
ARPA	Bathroom Remodel	Parks West Pines	\$ 17,701			\$ 17,701
ARPA	Main Clubhouse - Paint*	Parks West Pines		\$ 4,580		\$ 4,580
ARPA	Tee #10 Complex repairs*	Parks West Pines		\$ 11,850		\$ 11,850
ARPA	Paint and stain WP Pavilion*	Parks West Pines		\$ 2,255		\$ 2,255
ARPA	Paint Teaching Center*	Parks West Pines		\$ 2,605		\$ 2,605
ARPA	Ford Ranger for Golf Operations	Parks West Pines		\$ 32,000		\$ 32,000
ARPA	Playground Equipment	Parks		\$ 300,000		\$ 300,000
ARPA	Off Lease John Deere 7500A Fairway Mower	Parks Maintenance		\$ 32,500		\$ 32,500
ARPA	WS23 37BV EFI Blower x2	Parks Maintenance		\$ 20,878		\$ 20,878
ARPA	Golf Cart Lift	Parks Maintenance		\$ 9,379		\$ 9,379
ARPA	Greens Roller w/ trailer, light kit, brush kit	Parks Maintenance		\$ 18,680		\$ 18,680
ARPA	John Deere Quick Adjust 5 Cutting Units	Parks Maintenance		\$ 11,964		\$ 11,964
ARPA	Motorola three year lease for radios	Public Safety	\$ 924,722			\$ 924,722
ARPA	SWAT L-RAD	Public Safety	\$ 14,000			\$ 14,000
ARPA	SWAT Night Vision	Public Safety	\$ 21,000			\$ 21,000
ARPA	PD FREON MACHINE	Public Safety	\$ 6,500			\$ 6,500
ARPA	AVON Laser Outsert Assembly	Public Safety	\$ 10,275			\$ 10,275
ARPA	PD SWAT ADVANCED TARGET POINTER	Public Safety		\$ 11,900		\$ 11,900

Funding Source	Requested information	Department	FY2022*	FY2023	FY2024	Total
ARPA	PD SWAT EOTECH MAGNIFIER COMBO	Public Safety		\$ 8,800		\$ 8,800
ARPA	PD SWAT SNIPER NIGHT VISION	Public Safety		\$ 20,136		\$ 20,136
ARPA	Laser Goggles	Public Safety	\$ 11,000			\$ 11,000
ARPA	Parapet (Roof Project)	Public Safety		\$ 75,000		\$ 75,000
ARPA	PD POLE CAMERA REPLACEMENT ARPA	Public Safety		\$ 9,500		\$ 9,500
ARPA	Ammunition	Public Safety	\$ 15,000			\$ 15,000
ARPA	PD RED DOT PISTOL / SIGHT SYSTEMS	Public Safety		\$ 70,000		\$ 70,000
ARPA	PD VEHICLE REPLACEMENT	Public Safety	\$ 830,220	\$ 1,298,200		\$ 2,128,420
ARPA	PD SCANNING OF POLICE FILES AT OLD DOWNTOWN PRECINCT	Public Safety		\$ 75,000		\$ 75,000
ARPA	PD PARKING LOT LIGHT REPLACEMENTS (LED)	Public Safety		\$ 75,000		\$ 75,000
ARPA	PD Swat Ballistic Vests, Plates, and Belts	Public Safety		\$ 77,916		\$ 77,916
ARPA	Equipment Trailer	Public Services		\$ 7,002		\$ 7,002
ARPA	Tire Machine and Balancer	Public Works		\$ 6,496		\$ 6,496
ARPA	Recycling Center	Public Works			\$ 4,500,000	\$ 4,500,000
ARPA	11 Cubic Yard Mini Rear Loader + 2023 International SBA	Sanitation		\$ 158,015		\$ 158,015
						\$ 9,815,127

REVENUE OVERVIEW

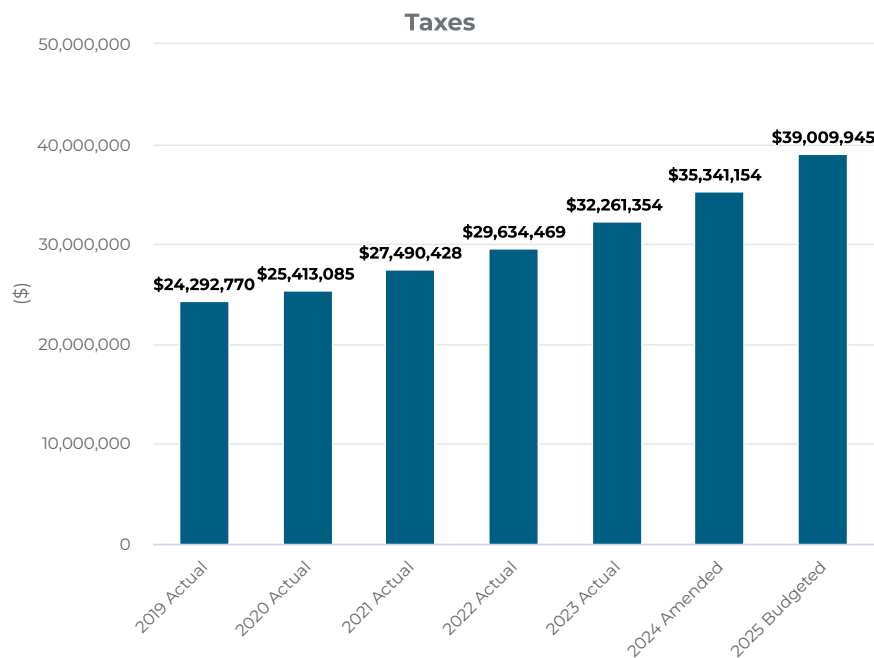
Revenues Estimates

Revenue estimates for the General Fund are based on trend analysis. The trends are determined by looking at the percent changes in previous years and determining the average. The estimates are also based on knowledge of any changes that may affect revenues that may be in the upcoming year. For example, Fines & Forfeitures are expected to increase in FY25. This is due to court cases resuming to pre-COVID levels, raising the anticipated amount of revenues to be received. The revenues below are calculated for the General Fund since it is the main fund for revenues, but the categories of revenues are the same throughout each fund.

All charts shown in this section are for the General Fund, but the descriptions are the same throughout the funds

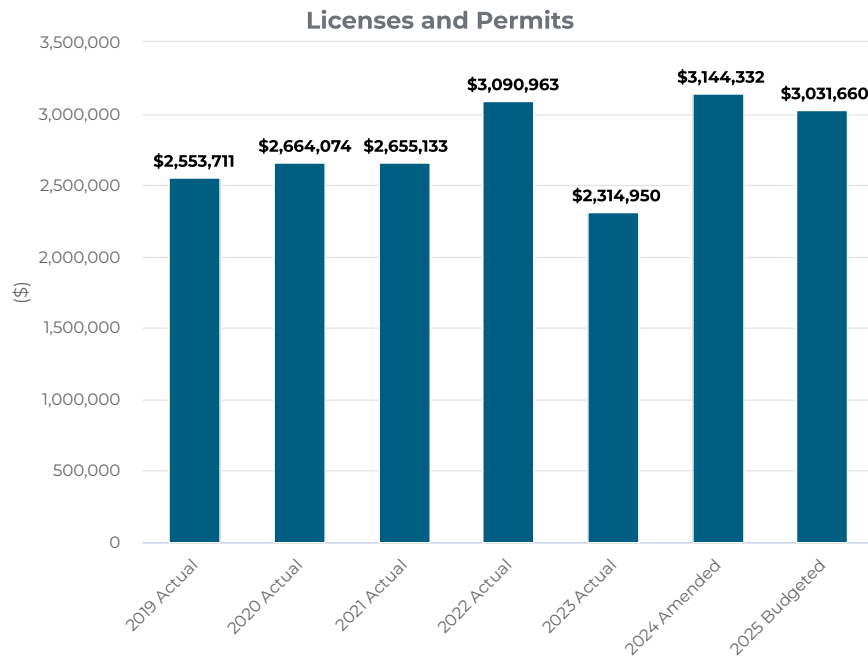
Taxes

The City of Douglasville's taxes are made up from a variety of taxable sources and it makes up the majority of total revenues the City receives. Taxes are broken down as follows: property tax, franchise tax, sales tax, hotel/motel excise tax, alcohol excise tax, and other taxes. The FY 2025 budget is determined based on historical analysis of trends in addition to current economic conditions.



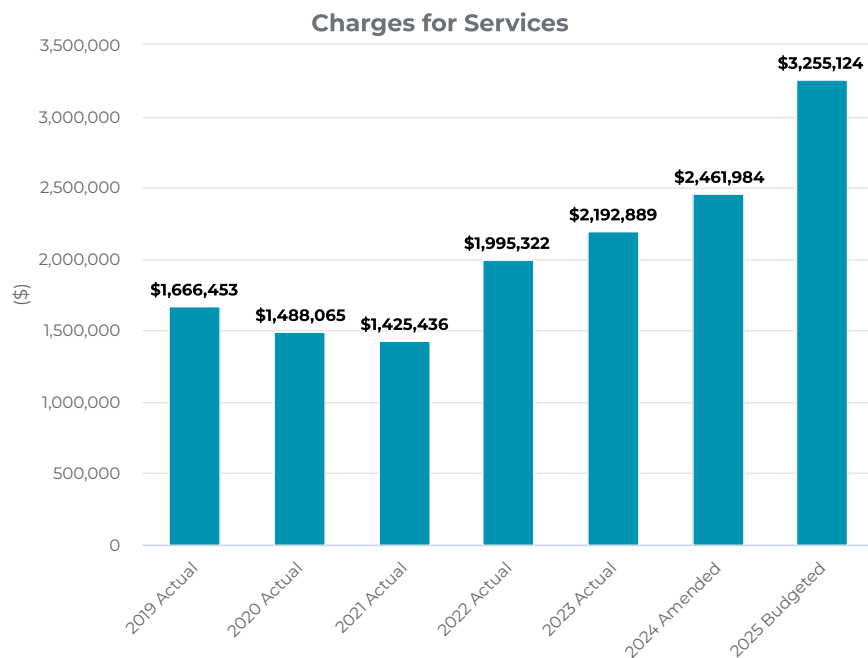
Licenses and Permits

Licenses and permits revenue is primarily comprised of revenue received from building permits, plan review fees, rezoning, and other related permits also make up a portion of this revenue source.



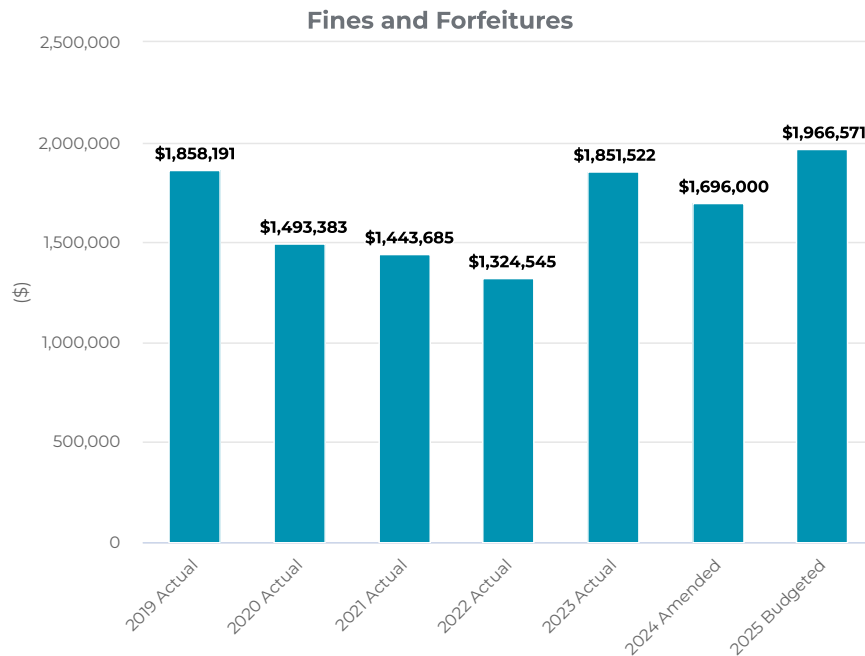
Charges for Services

Charges for services primarily include recreation fees, rental of facilities, program fees, and other fees related to providing a service for the benefit of citizens.



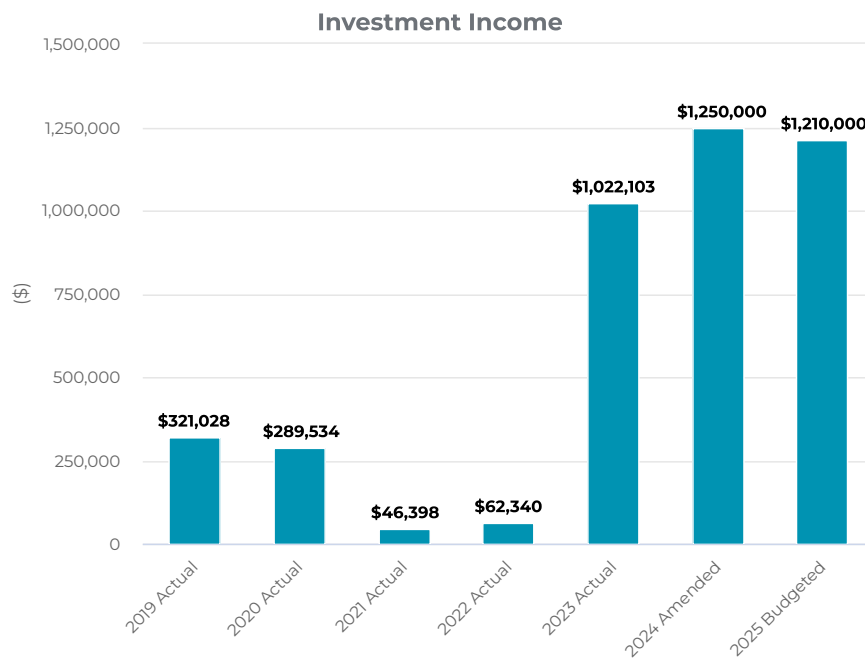
Fines and Forfeitures

The category of fines and forfeitures is primarily comprised of revenues generated through the City of Douglasville Municipal Court and includes bonds, tickets, court fees, and other related fines.



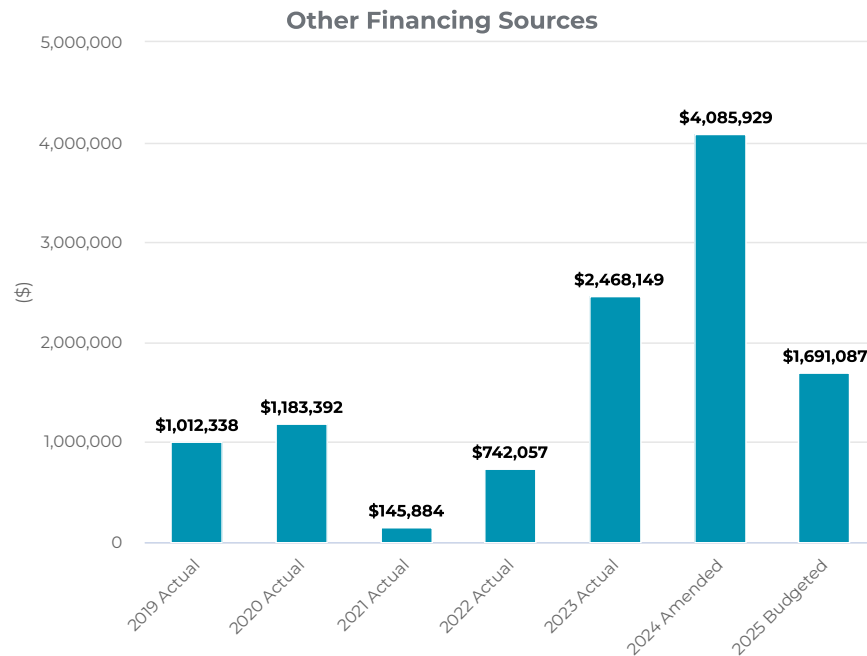
Investment Income

Investment income includes revenues generated through the interest yielded from certificates of deposit investments, balances held in Georgia Fund 1, and interest earned through the checking accounts maintained by the City of Douglasville. These revenues are projected based on historical data and trend analysis based on a variety of factors including economic conditions.



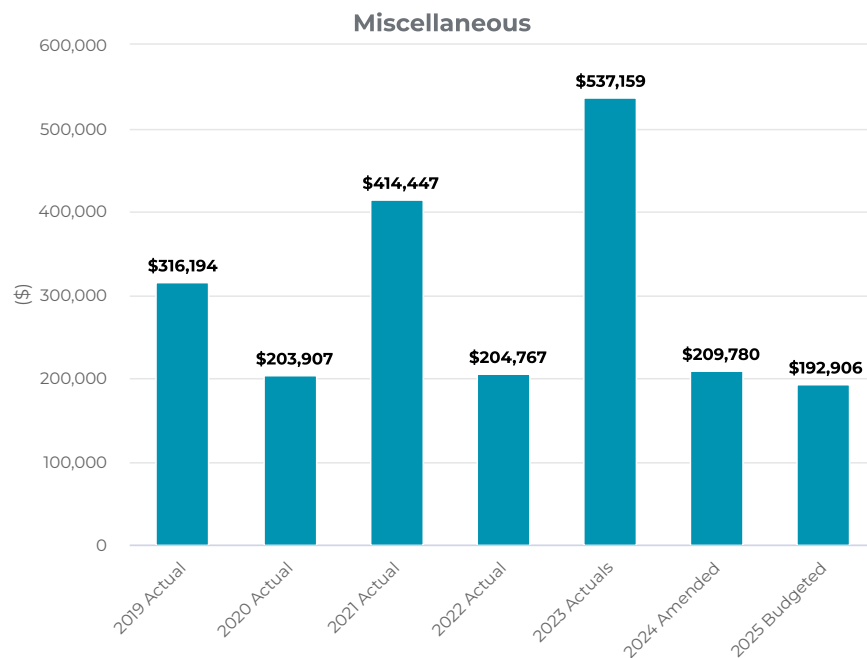
Other Financing Sources

Other financing sources primarily include transfers of funds from the General Fund to supplement other funds and their affiliated operations.



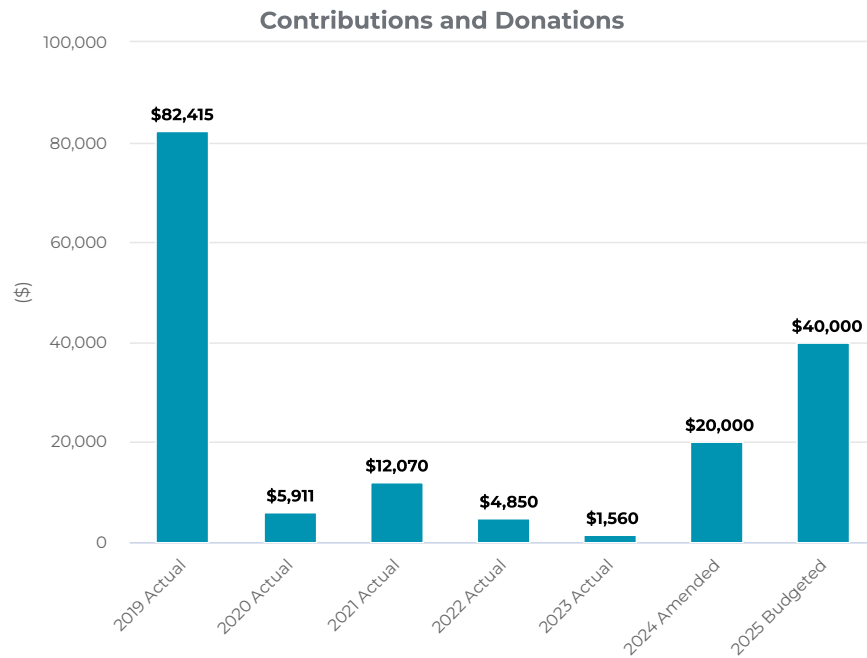
Miscellaneous

The miscellaneous category encompasses other revenues received from tower rentals, GIRMA reimbursements, and other fees received for city operations.



Contributions and Donations

The category of contributions and donations primarily includes revenues generated from the donation of funds for various city endeavors.



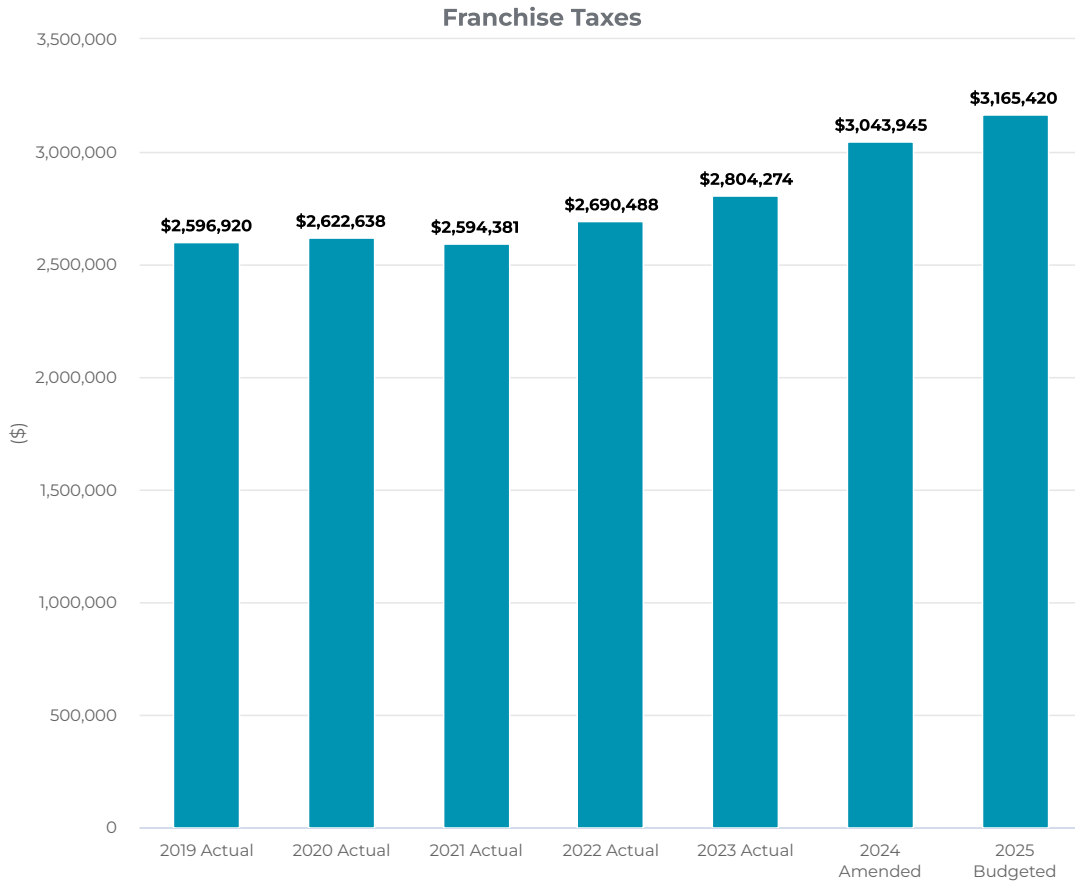
Property Taxes

Property tax revenues account for the majority of tax revenues received by the City of Douglasville and is generated through commercial and residential properties located within Douglasville. Estimates for FY2025 property tax revenues are calculated based on projections determined by historical trends and current conditions of the economy.



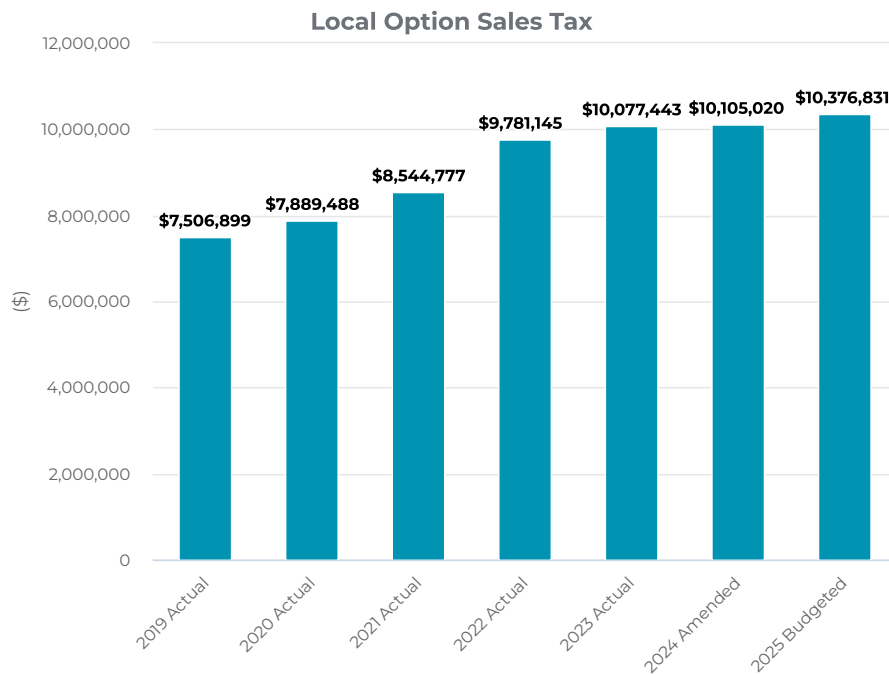
Franchise Taxes

The franchise tax category is comprised of revenues generated through the collection of tax on corporations using city property or right of way to provide a utility or service to customers. For example, Bellsouth Communications, Atlanta Gas, Comcast, Georgia Power and Greystone Power pay a franchise tax based on their respective operations within Douglasville.



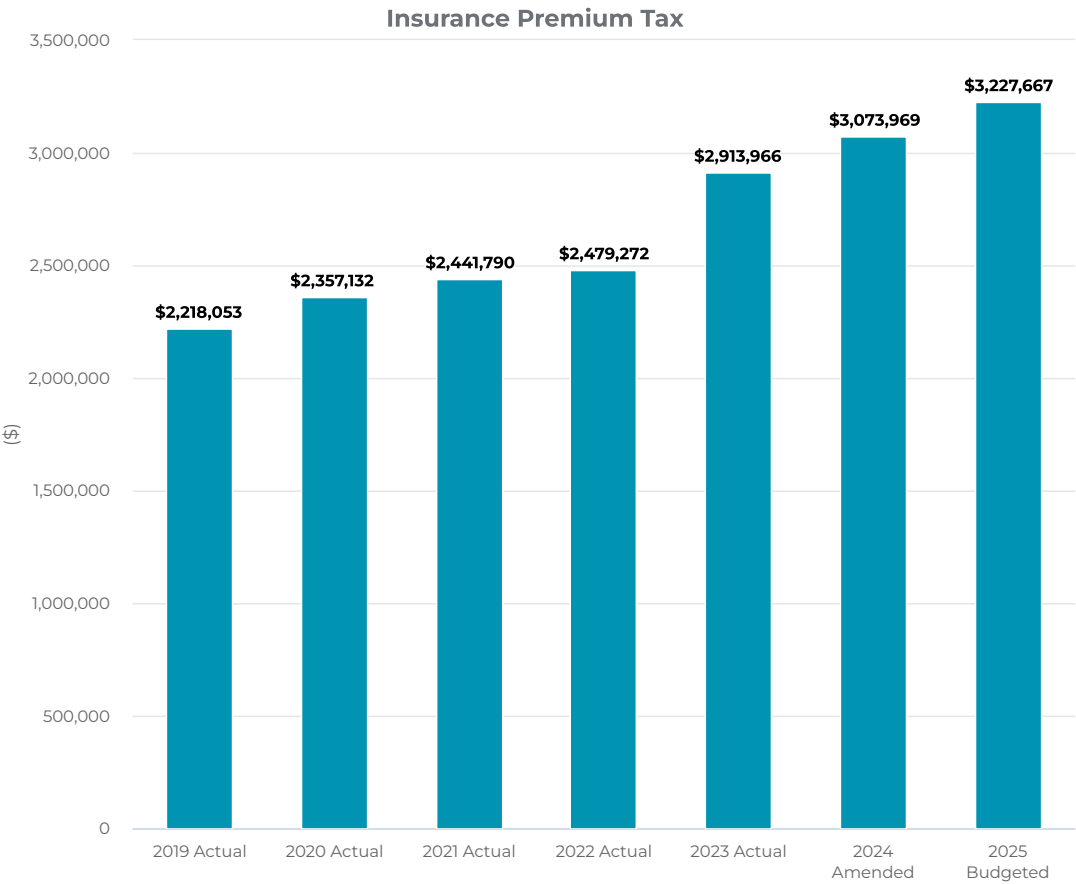
Local Option Sales Tax

Sales tax is one of the City of Douglasville's largest revenue streams and is primarily generated through retail sales at commercial businesses located throughout Douglasville. The sales tax of Douglasville is at a rate of 7% with 1% of that total being allocated to the 2016 SPLOST.



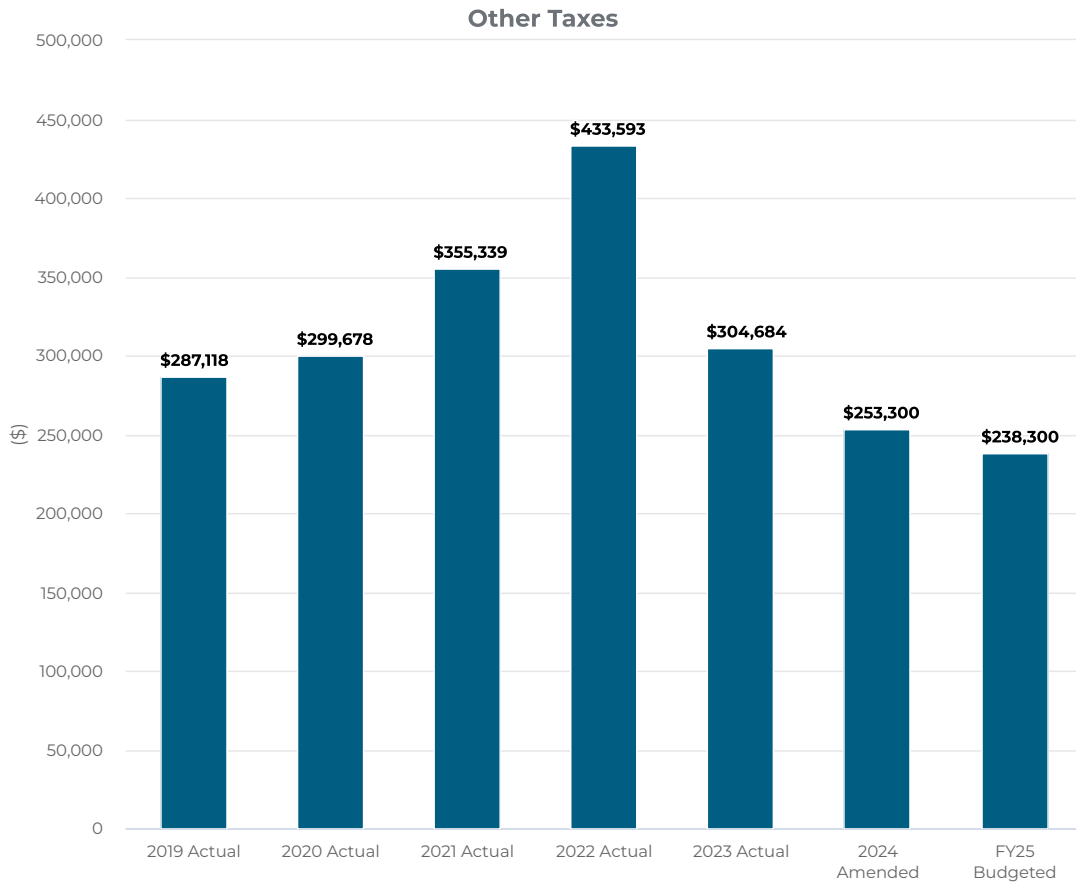
Insurance Premium Tax

The Insurance premium tax revenues are generated through a tax levied on insurance companies' gross premiums on persons residing within the City of Douglasville.



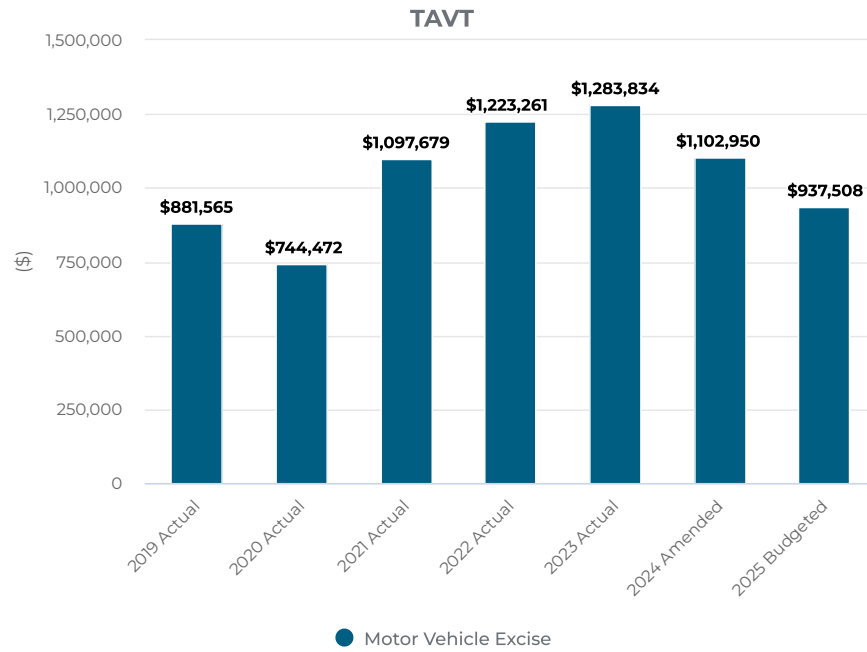
Other Taxes

The other tax category is comprised of tax revenues generated through property transfer tax, motor vehicle tax, intangibles and others.



TAVT

The TAVT (Title Ad Valorem Tax) is a one-time tax that is collected at the time a vehicle is titled. It applies to all title ownership changes, purchases, or vehicles being brought into the county.



DEPARTMENTS

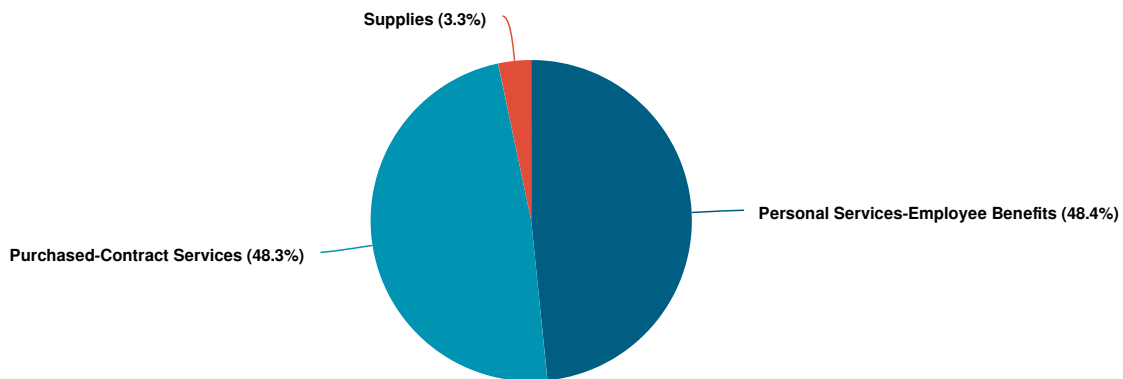
Legislative

The Legislative Body is comprised of the City of Douglasville's elected Mayor and Councilpersons. They are the principal decision-makers for City policy and laws with the express purpose of serving their constituency and bettering the quality of life throughout Douglasville.

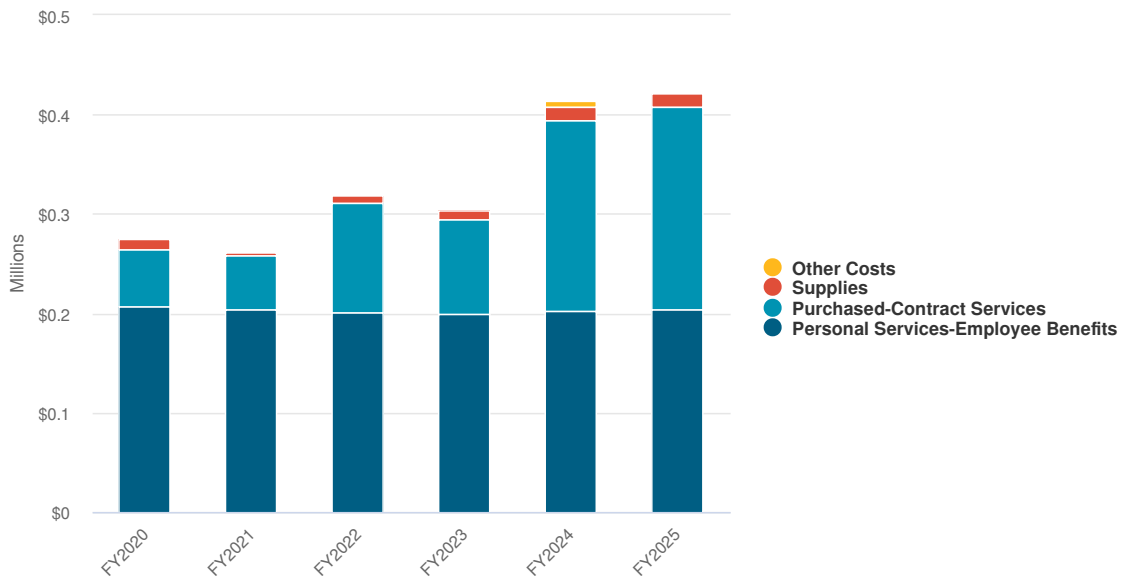
Expenditures by Expense Type

The Legislative Department's adopted budget consists of \$421K of expenditures in FY2025, which represents a 2% increase over the prior year. This is due to an increased cost for new agenda management software.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1110-51.11110	\$129,930	\$129,900	\$129,900	0%
EMPLOYEE BENEFITS-GRP INS	100-1110-51.22100	\$43,059	\$43,123	\$40,564	-5.9%
EMPLOYEE BENEFITS-FICA	100-1110-51.22300	\$8,800	\$9,937	\$9,938	0%
RETIREMENT/DEFINED BENEFIT	100-1110-51.22402	\$10,229	\$11,063	\$15,509	40.2%
EMPLOYEE BENEFITS-WORK COMP	100-1110-51.22700	\$718	\$1,458	\$790	-45.8%
CAR ALLOWANCE	100-1110-51.22901	\$3,600	\$7,200	\$7,200	0%
Total General Government:		\$196,336	\$202,681	\$203,901	0.6%
Total Personal Services-Employee Benefits:		\$196,336	\$202,681	\$203,901	0.6%
Purchased-Contract Services					
General Government					
REPAIRS & MAINT/EQUIP MAINT	100-1110-52.22210	\$19,038	\$67,500	\$77,500	14.8%
RENTALS / RENTAL OF CONF CTR	100-1110-52.22312	\$0	\$15,100	\$15,100	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
COMMUNICATIONS / TELEPHONE	100-1110-52.33210	\$0	\$1,500	\$1,500	0%
OTH PURCH SVCS-ADVERTISING	100-1110-52.33300	\$27	\$5,450	\$5,450	0%
TRAVEL/N. MILLER	100-1110-52.33504	\$2,663	\$10,000	\$10,000	0%
TRAVEL/MAYOR	100-1110-52.33508	\$21,826	\$20,000	\$20,000	0%
TRAVEL/C. WATTS	100-1110-52.33510	\$4,571	\$10,000	\$10,000	0%
TRAVEL/T. MILLER	100-1110-52.33514	\$5,415	\$10,000	\$10,000	0%
TRAVEL/S. DAVIS	100-1110-52.33515	\$9,992	\$10,000	\$10,000	0%
TRAVEL/H. ESTES	100-1110-52.33516	\$2,696	\$10,000	\$10,000	0%
TRAVEL/L. DANLEY	100-1110-52.33519	\$5,938	\$10,000	\$10,000	0%
TRAVEL/E.HUDSON	100-1110-52.33522	\$5,439	\$10,000	\$10,000	0%
BANK SERVICE CHARGES	100-1110-52.33601	\$3	\$0		N/A
OTH PUR SVCS-DUES & FEES MAYOR	100-1110-52.33606	\$615	\$1,000		N/A
OTH PUR SVCS-EDU/TRAINING	100-1110-52.33700	\$9,059	\$11,000	\$14,000	27.3%
Total General Government:		\$87,282	\$191,550	\$203,550	6.3%
Total Purchased-Contract Services:		\$87,282	\$191,550	\$203,550	6.3%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1110-53.11110	\$823	\$2,750	\$3,200	16.4%
OFFICE SUPPLIES/ MAYOR	100-1110-53.11112	\$2,262	\$4,000	\$4,000	0%
GEN SUPP-OPER SUPPLIES	100-1110-53.11120	\$3,178	\$2,700	\$2,229	-17.4%
SPECIAL EVENTS-GENERAL	100-1110-53.11710	\$2,603	\$4,500	\$4,500	0%
Total General Government:		\$8,866	\$13,950	\$13,929	-0.2%
Total Supplies:		\$8,866	\$13,950	\$13,929	-0.2%
Other Costs					
General Government					
TRAVEL CONTINGENCY	100-1110-57.90003	\$0	\$5,000		N/A
Total General Government:		\$0	\$5,000		N/A
Total Other Costs:		\$0	\$5,000		N/A

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:		\$292,484	\$413,181	\$421,380	2%



City Clerk's Office



Vicki Acker
City Clerk

The City Clerk's Office is responsible for the official record-keeping of all official city records, agreements, proclamations, and other documents throughout the City of Douglasville. Additionally, the City Clerk fulfills open records requests and is the superintendent of city elections.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
City Clerk	1	1	1	1	1	1	1
Deputy City Clerk	0	0	0	0	0	1	1
Assistant City Clerk	1	1	1	1	1	0	1
Total Personnel	2	2	2	2	2	2	3

Goals & Objectives

2024 Goals and Objectives	Projected Completion
Hold annual training sessions for departments on preparing meetings agendas, meetings and the basics of open meetings.	6/30/2024
With assistance from the Special Projects Coordinator, construct a records management policy to be approved by Mayor & Council.	3/1/2023
Continue to track all contracts/agreements signed by the Mayor/City manager and implement contract management software.	6/30/2024
Complete 30 hours of additional training to maintain status as a Georgia Certified Clerk (<i>City Clerk & Dep. City Clerk</i>)	2/29/2024
Certified Municipal Clerk through IIMC - International Institute of Municipal Clerks (<i>City Clerk</i>)	02/29/2024
Georgia Records Association Certification Program (<i>City Clerk & Assistant City Clerk</i>)	03/01/2025

Goals & Objectives

2025 Goals and Objectives	Projected Completion
Hold annual training sessions for departments on preparing meetings agendas, meetings and the basics of open meetings.	6/30/2025
Coordinate with City Manager's Office, IT, and Community Relations in selecting a new agenda management software to be implemented by January 2025.	1/1/2025
Continue to track all contracts/agreements signed by the Mayor/City Manager for the end of the year immigration reporting to Georgia Department of Audits & Accounts.	6/30/2025
Complete 30 hours of additional training to maintain status as a Georgia Certified Clerk (<i>City Clerk & Dep City Clerk</i>)	06/30/2025
Certified Municipal Clerk through IIMC - International Institute of Municipal Clerks (<i>City Clerk</i>)	03/31/2025
Georgia Records Association Certification Program (<i>Dep City Clerk & Asst. City Clerk</i>)	03/31/2025



Performance Measures

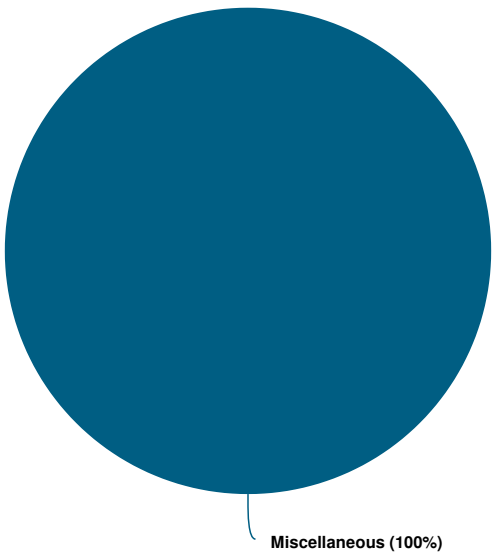
Performance Measures	2020	2021	2022	2023	2024	2025 Projected
Number of agendas prepared and distributed	89	106	92	59	33	93
Number of contracts signed by the Mayor and City Manager	141	188	227	250	176	250
Number of Council minutes approved	53	56	64	60	32	65
Number of open records requests fulfilled and closed <i>(calculated according to calendar year)</i>	911	1,059	1,192	1,423	306	1,300
Number of records approved by the City Clerk's Office to be destroyed in accordance with the Georgia Archives local government records retention schedule	134	36	13	124	487	200
Number of boxes transferred to GRM for off-site records storage (New performance measure as of February 2024)	N/A	N/A	N/A	N/A	27	100
Number of Clerk's Certification/Education Classes Taken (Conferences attended)	9	2	3 (1)	11 (4)	6 (3)	12 (5)

2024 figures are as of 03/28/2024

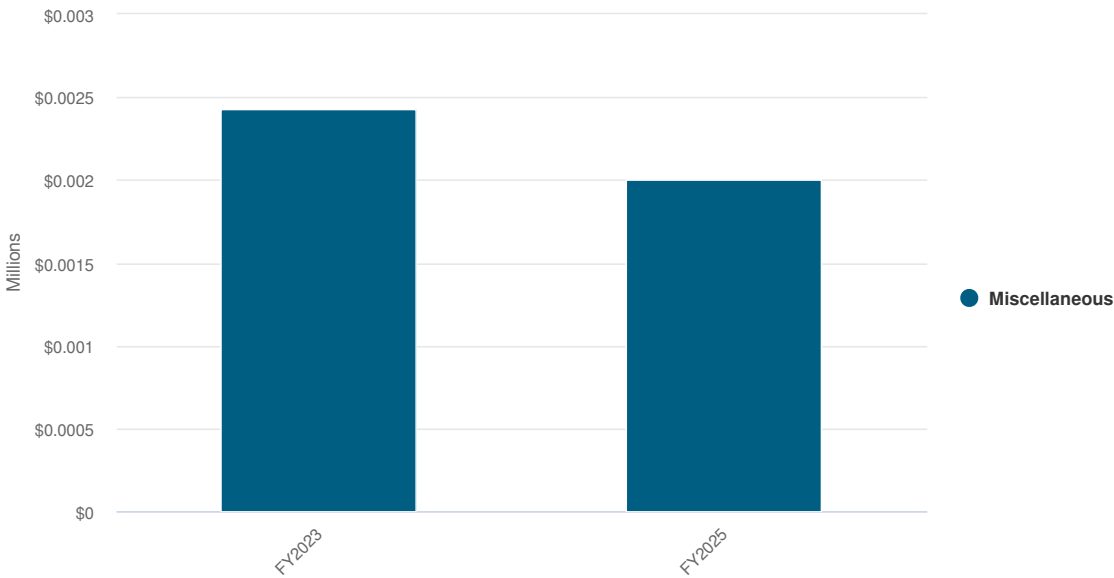
Revenues by Source

The City Clerk's Department's adopted budget consists of \$2K of revenue in FY2025, which represents a 100% increase over the prior year. This is due to adding the budget for revenues received from Open Records Requests.

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					

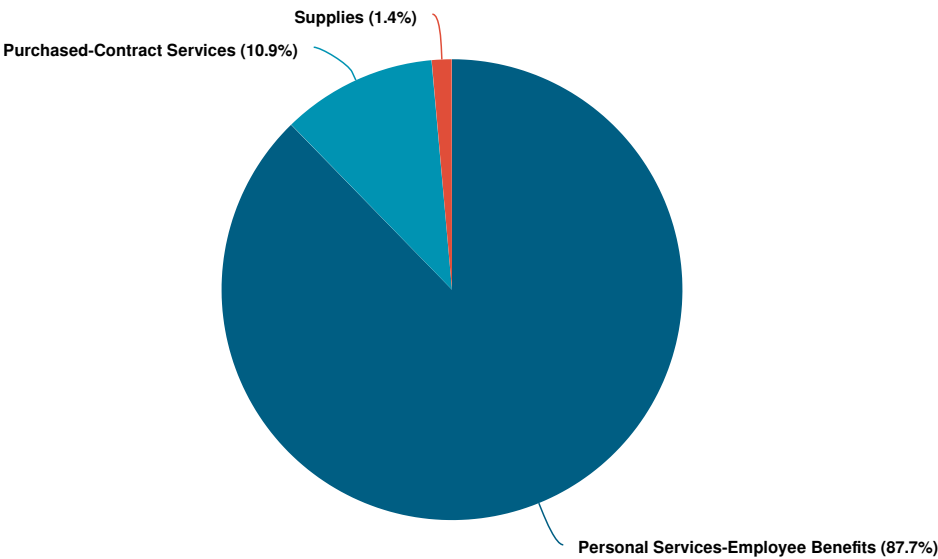


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Miscellaneous					
Miscellaneous					
MISC REVENUE (OPEN RECORDS)	100-1130-38.99005	\$5,491	\$0	\$2,000	N/A
Total Miscellaneous:		\$5,491	\$0	\$2,000	N/A
Total Miscellaneous:		\$5,491	\$0	\$2,000	N/A
Total Revenue Source:		\$5,491	\$0	\$2,000	N/A

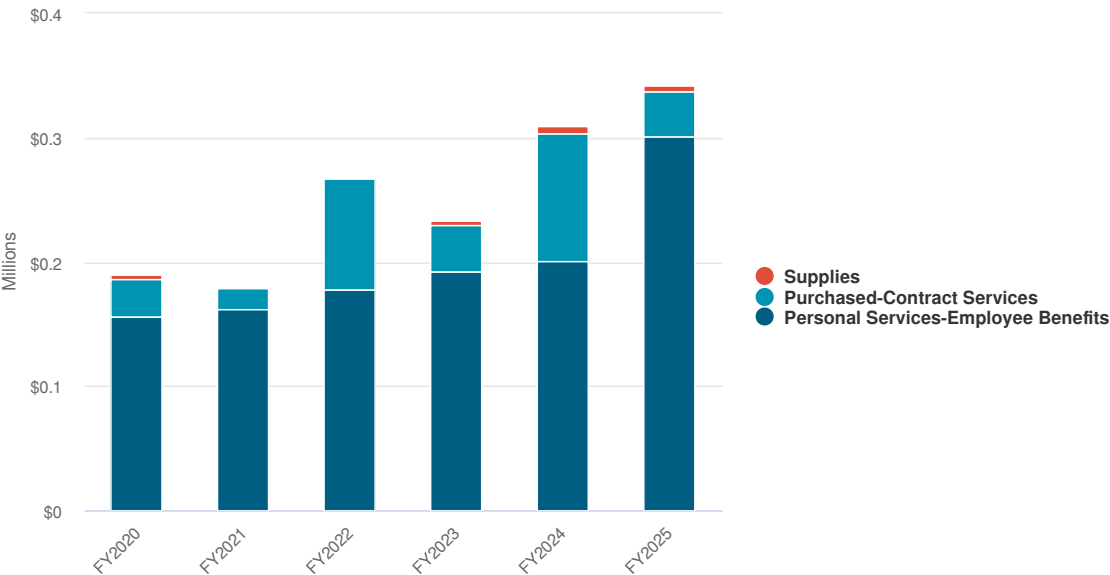
Expenditures by Expense Type

The City Clerk's Department's adopted budget consists of \$343K of expenditures in FY2025, which represents a 10.5% increase over the prior year. This is due to an additional position being added to the City Clerk's office.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-1130-51.11110	\$148,202	\$153,911	\$211,423	37.4%
EMPLOYEE BENEFITS-GRP INS	100-1130-51.22100	\$23,725	\$23,725	\$47,428	99.9%
EMPLOYEE BENEFITS-FICA	100-1130-51.22300	\$11,528	\$10,971	\$16,174	47.4%
RETIREMENT/DEFINED BENEFIT	100-1130-51.22402	\$11,546	\$12,214	\$25,241	106.7%
EMPLOYEE BENEFITS-WORK COMP	100-1130-51.22700	\$114	\$232	\$126	-45.7%
Total Personal Services-Employee Benefits:		\$195,116	\$201,053	\$300,392	49.4%
Purchased-Contract Services					
ELECTION EXPENSE	100-1130-52.11110	\$71,058	\$71,060		N/A
OTH PROFESSIONAL SERVICES	100-1130-52.11290	\$18,786	\$19,481	\$20,924	7.4%
OTH PURCH SVCS-ADVERTISING	100-1130-52.33300	\$0	\$100	\$1,100	1,000%
OTH PURCH SVCS-DUES AND FEES	100-1130-52.33600	\$508	\$575	\$795	38.3%
OTH PUR SVCS-EDU/TRAINING	100-1130-52.33700	\$5,123	\$10,590	\$14,500	36.9%
Total Purchased-Contract Services:		\$95,475	\$101,806	\$37,319	-63.3%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-1130-53.11110	\$2,203	\$2,900	\$3,000	3.4%
GEN SUPP-OPER SUPPLIES	100-1130-53.11120	\$338	\$4,100	\$1,800	-56.1%
Total Supplies:		\$2,541	\$7,000	\$4,800	-31.4%
Total Expense Objects:		\$293,132	\$309,859	\$342,511	10.5%

City Manager's Office



Marcia Hampton
City Manager

The City Manager serves as the Chief Administrative Officer of the City of Douglasville and is responsible for the overall operation of all City Departments. In addition, the City Manager is responsible for executing all policies and programs authorized by the Mayor and City Council. The City Manager's office also tracks the progress of a variety of city projects and strives to develop cost-effective goals as set forth by the vision of the Mayor and City Council.

Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
City Manager	1	1	1	1	1	1	1
Deputy City Manager	0	0	0	0	0	1	1
Assistant City Manager	1	1	1	1	1	0	0
Graduate Fellow	1	1	1	1	2	0	1
Executive Assistant	1	1	1	1	2	1	0
Receptionist	1	1	1	1	0	0	0
Operations Coordinator	0	1	1	1	1	1	1
Economic Development Manager	0	0	0	1	1	1	1
Main Street Coordinator	0	0	0	1	1	1	1
Special Project Coordinator	0	0	0	0	0	1	1
Total Personnel	5	6	6	8	9	7	7

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Meet the goals and objectives established by the Mayor, City Council, and Department Directors at the annual strategic planning session.	1/1/2024
Continue to promote increased citizen engagement and transparency that enables trust from residents by ensuring efficiency, flexibility, and innovation in all operations.	6/30/2024
Identify, revise, and establish new ordinances to implement consistency in the language and requirements throughout all ordinances.	6/30/2024
Focus on education and training to promote operational and departmental compliance, certifications, and best practices.	6/30/2024
Maintain a citizen's volunteer database by recommending citizens to boards, commissions, and authorities.	6/30/2024
To provide exceptional customer care.	6/30/2024
To provide proper fiscal guidance and planning relating to funds received relating to the Public Health Emergency (CARES Act, American Rescue Plan)	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Meet the goals and objectives established by the Mayor, City Council, and Department Directors at the annual strategic planning session.	1/01/2025
Continue to promote increased citizen engagement and transparency that enables trust from residents by ensuring efficiency, flexibility, and innovation in all operations.	6/30/2025
Identify, revise, and establish new ordinances to implement consistency in the language and requirements throughout all ordinances.	6/30/2025
Focus on education and training to promote operational and departmental compliance, certifications, and best practices.	6/30/2025
Maintain a citizens' volunteer database by recommending citizens to boards, commissions, and authorities.	6/30/2025
To provide exceptional customer care.	6/30/2025
To provide proper fiscal guidance and planning relating to funds received relating to the Public Health Emergency (CARES Act, American Rescue Plan)	12/31/2025

Performance Measures

Performance Measures	2020	2021	2022	2023	2024	2025 Proj.
Number of goals completed as established during the annual Mayor and Council strategic planning session	8/8	8/14*	13/14	10/10	8/8	10
Number of citizens participating in Dose of Douglasville: A Citizen's Academy	17	18	21	37	38	38
Number of departmental certifications	2	3	3	5	3	3
Number of customer service complaints	0	1	0	0	0	0
Number of ordinances adopted by the Mayor and Council	68	57	54	31	36	54

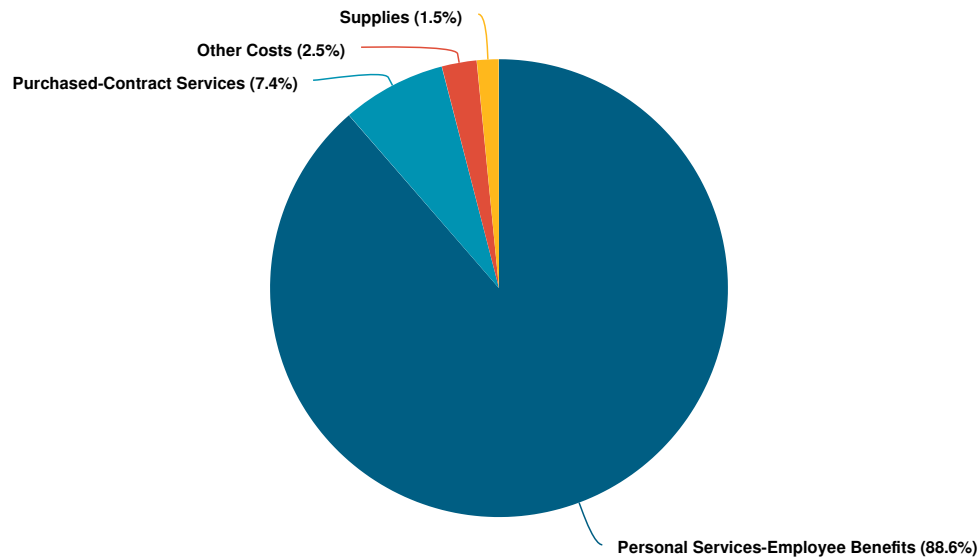
2024 figures are as of 12/31/2023



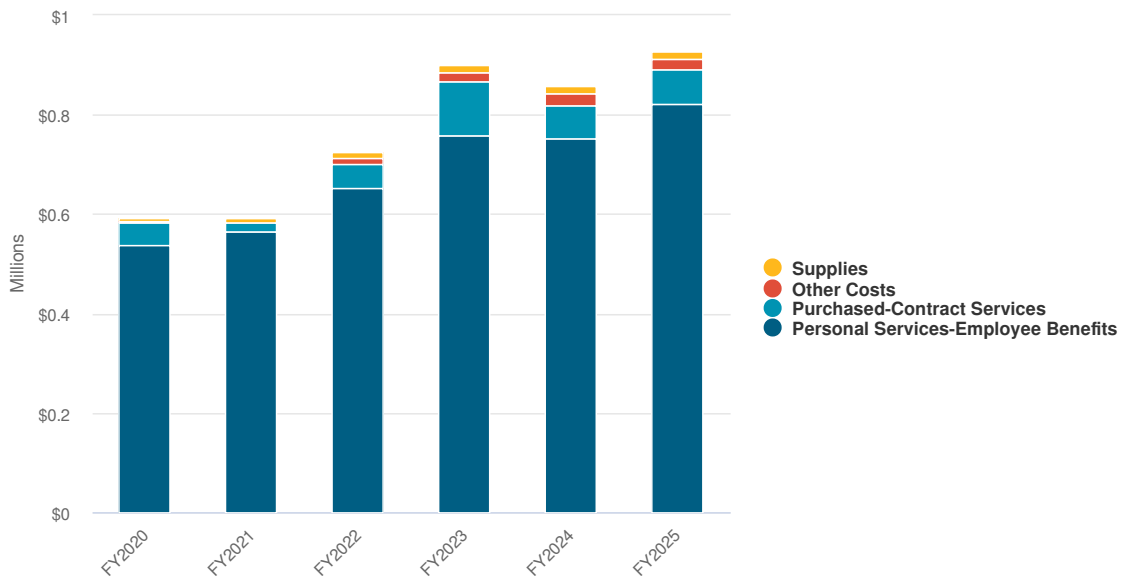
Expenditures by Expense Type

The City Manager's Office's adopted budget consists of \$928K of expenditures in FY2025, which represents a 8.31% increase over the prior year. This is primarily due to increases in costs related to personnel.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1320-51.11110	\$588,761	\$604,712	\$617,249	2.1%
SALARIES/WAGES/OVERTIME	100-1320-51.11300	\$852	\$1,305	\$2,250	72.4%
EMPLOYEE BENEFITS-GRP INS	100-1320-51.22100	\$45,821	\$44,450	\$70,908	59.5%
EMPLOYEE BENEFITS-FICA	100-1320-51.22300	\$39,034	\$43,468	\$47,392	9%
RETIREMENT/DEFINED BENEFIT	100-1320-51.22402	\$70,992	\$46,015	\$73,960	60.7%
EMPLOYEE BENEFITS-WORK COMP	100-1320-51.22700	\$760	\$1,544	\$837	-45.8%
CAR ALLOWANCE	100-1320-51.22901	\$9,600	\$9,600	\$9,600	0%
Total General Government:		\$755,821	\$751,094	\$822,196	9.5%
Total Personal Services-Employee Benefits:		\$755,821	\$751,094	\$822,196	9.5%
Purchased-Contract Services					
General Government					
REPAIRS & MAINT/EQUIP MAINT	100-1320-52.22210	\$5,663	\$8,749	\$8,796	0.5%
POSTAGE AND SHIPPING	100-1320-52.33205	\$995	\$840	\$840	0%
POSTAGE INVENTORY	100-1320-52.33251	\$2,736	\$2,600	\$2,600	0%
OTH PURCH SVCS-DUES AND FEES	100-1320-52.33600	\$6,803	\$6,803	\$6,661	-2.1%
OTH PUR SVCS-EDU/TRAINING	100-1320-52.33700	\$23,374	\$36,300	\$33,300	-8.3%
OTH PUR SVCS-EDU/TRAINING CITY MANAGER	100-1320-52.33701	\$3,859	\$13,831	\$16,000	15.7%
Total General Government:		\$43,431	\$69,123	\$68,197	-1.3%
Total Purchased-Contract Services:		\$43,431	\$69,123	\$68,197	-1.3%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1320-53.11110	\$7,346	\$10,800	\$11,800	9.3%
GEN SUPP-OPER SUPPLIES	100-1320-53.11120	\$1,004	\$1,500	\$1,500	0%
WATER AND SEWER	100-1320-53.11210	\$0	\$20	\$20	0%
NATURAL GAS	100-1320-53.11220	\$0	\$1,000	\$1,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total General Government:		\$8,351	\$13,320	\$14,320	7.5%
Total Supplies:		\$8,351	\$13,320	\$14,320	7.5%
Other Costs					
General Government					
CITIZEN'S ACADEMY	100-1320-57.12016	\$16,202	\$18,000	\$18,000	0%
CONTINGENCY	100-1320-57.90000	\$0	\$5,000	\$5,000	0%
Total General Government:		\$16,202	\$23,000	\$23,000	0%
Total Other Costs:		\$16,202	\$23,000	\$23,000	0%
Total Expense Objects:		\$823,803	\$856,537	\$927,713	8.3%

Organizational Development

The Organizational Development (OD) department is tasked with improving the overall effectiveness of the organization. The primary goal of organizational development is to facilitate positive change and growth within the organization, ultimately leading to improved performance, productivity, and employee satisfaction.

Organizational Chart



Personnel

Position	2024	2025
Organizational Development Manager	0	1
Organizational Dev Coordinator	0	1
Total	0	2

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Improve productivity and efficiency across the organization.	06/30/2025
Increase overall employee retention rate.	06/30/2025
Improve and promote programs with education partners (CVIOG/UWG) including adding internal programs to assist with driver & machine safety and mandatory employee classes.	06/30/2025
Create employee data reports relating to retention, engagement, job satisfaction and success of employees.	06/30/2025
Administer a robust on-boarding program, intern program and maintain a strategic workforce plan.	06/30/2025

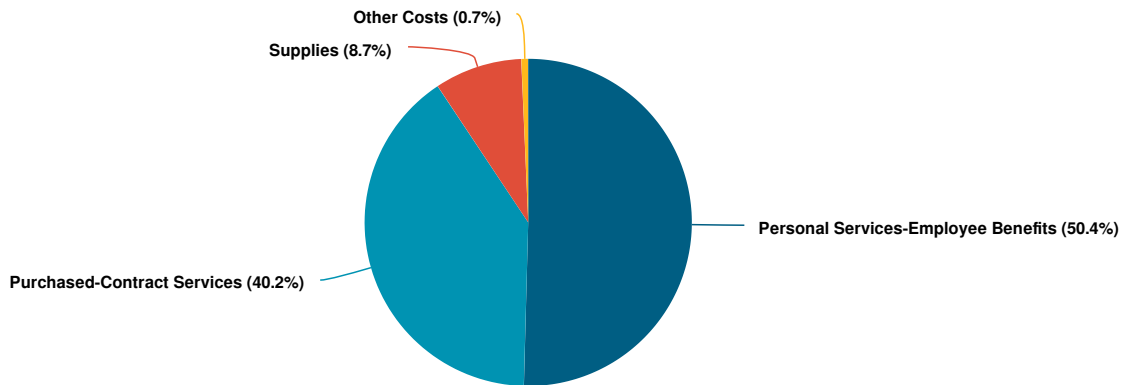
Performance Measures

Performance Measures	2024	2025 Proj.
Number of employees enrolled in Douglasville Univ classes.	n/a	197
Number of graduates from CVIOG MDP and CPM courses.	16	18
Decrease employee turnover rate.	18%	16%
Number of employees attending wellness fair.	N/A	114
COD Employee Certifications.	89	97
Participants of COD Internship Program	14	19

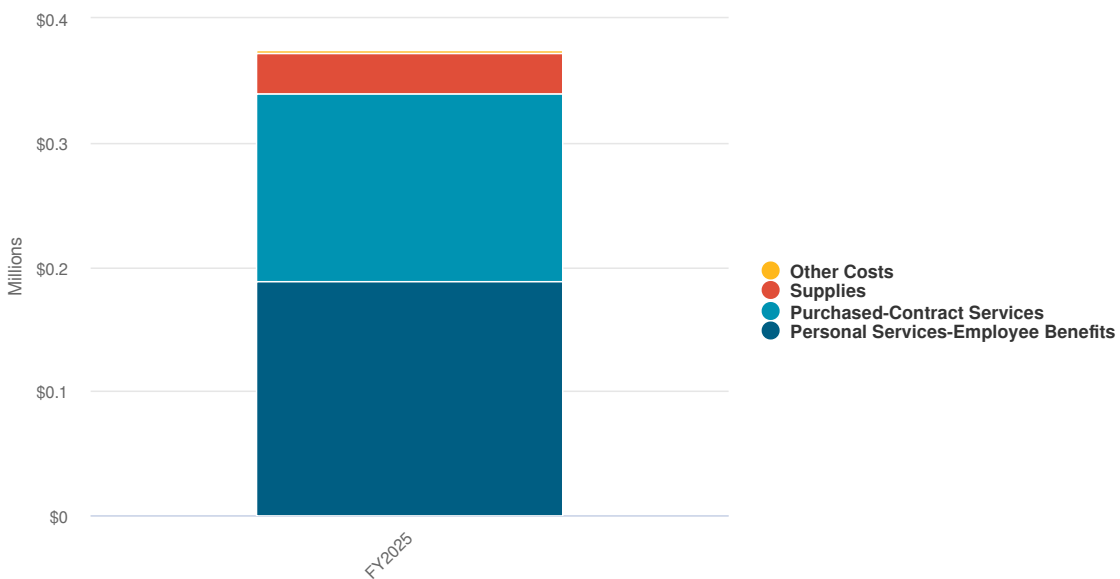
Expenditures by Expense Type

The Organizational Development Department's adopted budget consists of \$375K of expenditures in FY2025, which represents a 100% increase over the prior year. Organizational Development is a new department for the City that started in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-1330-51.11110	\$0	\$0	\$117,112	N/A
SALARIES/WAGES/OVERTIME	100-1330-51.11300	\$0	\$0	\$750	N/A
EMPLOYEE BENEFITS-GRP INS	100-1330-51.22100	\$0	\$0	\$47,912	N/A
EMPLOYEE BENEFITS-FICA	100-1330-51.22300	\$0	\$0	\$9,017	N/A
RETIREMENT/DEFINED BENEFIT	100-1330-51.22402	\$0	\$0	\$14,072	N/A
EMPLOYEE BENEFITS-WORK COMP	100-1330-51.22700	\$0	\$0	\$126	N/A
Total Personal Services-Employee Benefits:		\$0	\$0	\$188,989	N/A
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-1330-52.11290	\$0	\$0	\$146,500	N/A
OTH PURCH SVCS-DUES AND FEES	100-1330-52.33600	\$0	\$0	\$800	N/A
OTH PUR SVCS-EDU/TRAINING	100-1330-52.33700	\$0	\$0	\$3,500	N/A
Total Purchased-Contract Services:		\$0	\$0	\$150,800	N/A
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-1330-53.11110	\$0	\$0	\$1,000	N/A
WELLNESS FUND	100-1330-53.11119	\$0	\$0	\$30,000	N/A
GEN SUPP-OPER SUPPLIES	100-1330-53.11120	\$0	\$0	\$1,500	N/A
Total Supplies:		\$0	\$0	\$32,500	N/A
Other Costs					
CONTINGENCY	100-1330-57.90000	\$0	\$0	\$2,500	N/A
Total Other Costs:		\$0	\$0	\$2,500	N/A
Total Expense Objects:		\$0	\$0	\$374,789	N/A

Economic Development



William Smith
Economic Development Manager

By partnering with community stakeholders, the Douglasville Economic Development Division seeks to nurture and enhance Douglasville’s vibrant economy and exceptional quality of life by providing support, leadership, and resources for business attraction, expansion, retention, and community reinvestment.

Organizational Chart



Personnel

Position	2024	2025
Economic Development Manager	1	1
Main Street Coordinator	1	1
Total	2	2

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Stabilize Staff and Secure Sustainable Funding to Elevate Douglasville Main Street's Tier from Classic Main Street to Georgia's Exceptional Main Streets (GEMS) Status.	06/30/2025
Enhance Knowledge and Capacity in Grant Writing to Acquire Additional Funds for Special Projects in Downtown Douglasville and Art Initiatives.	06/30/2025
Identify and Strategize Development Approaches for Challenging Commercial Lots within Douglasville.	06/30/2025
Successfully Execute All Major Economic Development Projects, Including the Old Mill, Amphitheater Phase 2, and Downtown Hotel Development.	06/30/2025
Develop a Comprehensive Main Street Sponsorship Package.	12/31/2024

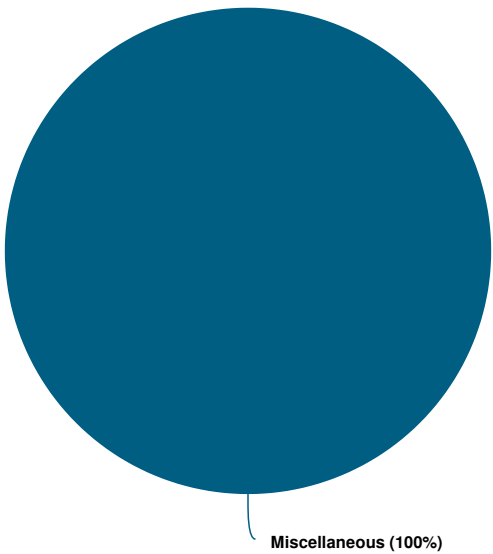
Performance Measures

Performance Measures	2024	2025 Proj.
Track the percentage of staff members within the Douglasville Main Street program who remain employed over a specified period (e.g., quarterly or annually). A high retention rate indicates stability within the staff, contributing to the continuity and effectiveness of Main Street initiatives.	100%	100%
Monitor the participation rate of department staff in grant writing workshops, seminars, or training programs aimed at enhancing grant writing skills. A higher participation rate indicates a greater commitment to professional development and capacity building in grant writing within the department.	1 Training	1 Training
Measure the rate at which challenging commercial lots within Douglasville are identified by the Economic Development department. This could be tracked as the number of lots identified per quarter or annually. A higher identification rate indicates a proactive approach to recognizing potential development challenges.	10 Lots	30 Lots
Monitor the adherence to project completion timelines for the Old Mill restoration, Amphitheater Phase 2 expansion, and downtown hotel development. Track the percentage of milestones achieved within the scheduled timeframe to ensure timely project execution and delivery.	2 Projects aligned	3 Projects aligned
Sponsorship Package Completion Timeline Adherence: Monitor the adherence to the timeline for developing the Comprehensive Main Street Sponsorship Package. Track the percentage of package components completed within the scheduled timeframe to ensure timely completion and implementation.	Create 1 packet and reach out to 30 businesses	Find 17 sponsors

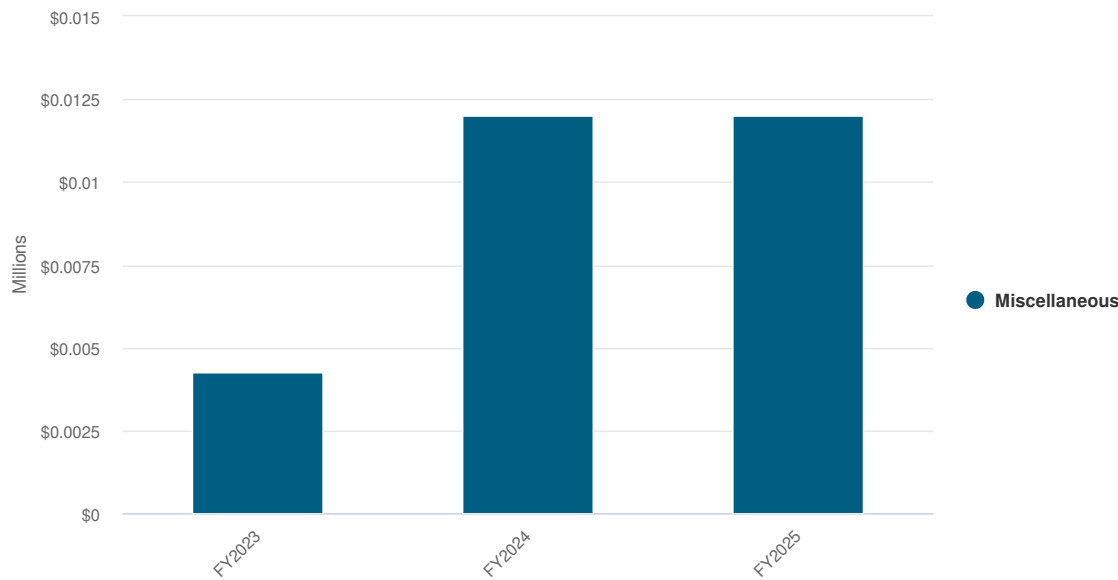
Revenues by Source

The Economic Development Department's adopted budget consists of \$12K of revenue in FY2025, which represents a 0% increase over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source



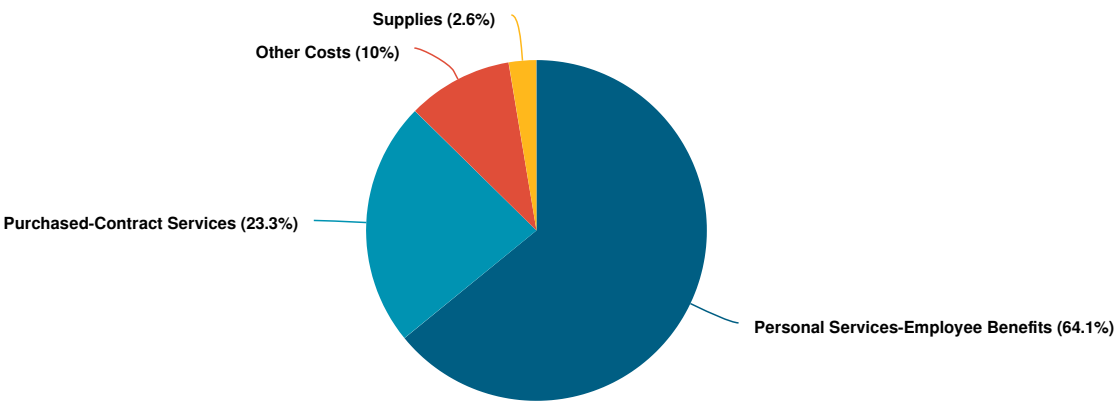
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Miscellaneous					
Miscellaneous					
BUILDING RENTAL	100-7520-38.22024	\$9,585	\$12,000	\$12,000	0%
Total Miscellaneous:		\$9,585	\$12,000	\$12,000	0%
Total Miscellaneous:		\$9,585	\$12,000	\$12,000	0%
Total Revenue Source:		\$9,585	\$12,000	\$12,000	0%

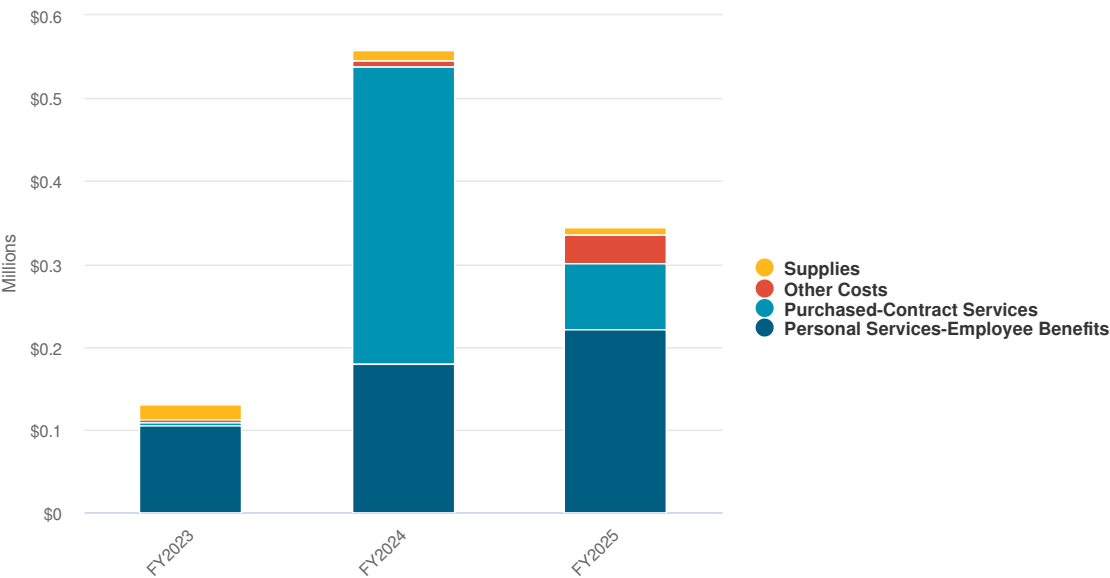
Expenditures by Expense Type

The Economic Development Department's adopted budget consists of \$344K of expenditures in FY2025, which represents a 38.41% decrease over the prior year. This is due to the Urban Development Plan and Downtown Master Plan being completed in FY2024.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-7520-51.11110	\$133,807	\$120,314	\$151,251	25.7%
SALARIES/WAGES/OVERTIME	100-7520-51.11300	\$1,043	\$2,000	\$2,250	12.5%
EMPLOYEE BENEFITS-GRP INS	100-7520-51.22100	\$33,853	\$36,521	\$37,225	1.9%
EMPLOYEE BENEFITS-FICA	100-7520-51.22300	\$9,680	\$9,204	\$11,685	27%
RETIREMENT/DEFINED BENEFIT	100-7520-51.22402	\$10,513	\$10,417	\$18,235	75.1%
EMPLOYEE BENEFITS-WORK COMP	100-7520-51.22700	\$98	\$198	\$108	-45.5%
Total Personal Services-Employee Benefits:		\$188,993	\$178,654	\$220,754	23.6%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-7520-52.11290	\$133,795	\$341,000	\$55,000	-83.9%
POSTAGE AND SHIPPING	100-7520-52.33205	\$0	\$500	\$500	0%
MARKETING	100-7520-52.33301	\$4,168	\$4,700	\$5,500	17%
OTH PURCH SVCS-DUES AND FEES	100-7520-52.33600	\$2,642	\$4,933	\$7,830	58.7%
OTH PUR SVCS-EDU/TRAINING	100-7520-52.33700	\$5,071	\$7,742	\$11,230	45.1%
Total Purchased-Contract Services:		\$145,676	\$358,875	\$80,060	-77.7%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-7520-53.11110	\$794	\$1,000	\$2,000	100%
GEN SUPP-OPER SUPPLIES	100-7520-53.11120	\$7,223	\$12,000	\$7,000	-41.7%
Total Supplies:		\$8,016	\$13,000	\$9,000	-30.8%
Other Costs					
DOWNTOWN OPER SUPPLIES	100-7520-57.22006	\$0	\$8,500	\$34,500	305.9%
Total Other Costs:		\$0	\$8,500	\$34,500	305.9%
Total Expense Objects:		\$342,685	\$559,029	\$344,314	-38.4%

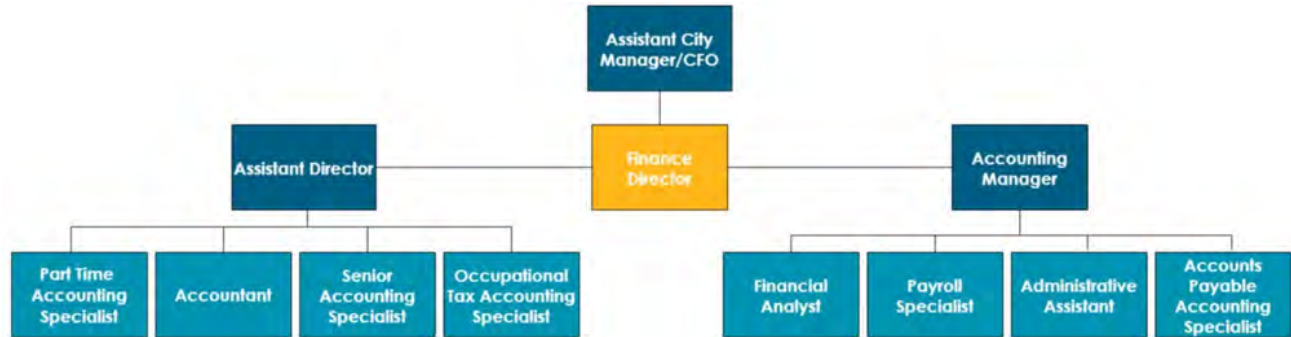
Finance



Karin Callan, CPA
Assistant City Manager/CFO

The mission of the City of Douglasville Finance Department is to strive for continual improvement and enhancement of our customer service to the Citizens of Douglasville by providing timely and accurate financial information, and maintaining accurate financial records.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Assistant City Manager/CFO	0	0	0	0	0	1	1
Finance Director	1	1	1	1	1	0	0
Assistant Finance Director	0	0	0	1	1	1	1
Accounting Manager	1	1	1	1	1	1	1
Financial Analyst	1	1	1	1	1	1	1
Accountant	1	1	1	1	1	1	1
Senior Accounting Specialist	1	1	1	1	1	1	1
Payroll Specialist	1	1	1	1	1	1	1
Accounting Specialist	2	2	2	2	2	2	2
Administrative Assistant	0	0	0	1	1	1	1
Accounting Specialist - PT	0	0	0	1	1	1	1
Total Personnel	8	8	8	11	11	11	11

Goals and Objectives

2024 Goals and Objectives	Projected Completion
<p>Perform a monthly audit of the City's capital assets per the recommendation by GFOA.</p> <ol style="list-style-type: none"> 1. Audit 10 assets each month 2. Rotate departments each month 3. Adopt a disposal policy 	6/30/2024
Implement GASB 96	6/30/2024
Develop an Investment strategy to maximize yield on investments above Ga Fund 1.	6/30/2024
<p>Administer the annual budget process to eliminate technical or substantive issues and continue to receive the Distinguished Budget Award.</p> <ol style="list-style-type: none"> 1. Begin work as soon as Mayor and Council goals for the year are finalized. 2. Have budget document completed within 2 weeks prior to presentation to allow for time to resolve problems. 3. Have the checklist for budget award completed and monitored throughout the process. 4. Plan with IT on location, AV, seating, and test run prior to presentation 	8/30/2023
<p>Continue to receive a "Clean Opinion" without any items listed under the schedule of findings</p> <ol style="list-style-type: none"> 1. Stay updated on new GASB pronouncements through training 2. Plan audit and stay ahead of deadlines 3. Receive audit report with "no findings" 4. File with the state by December 31st 	12/31/2023

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Finalize and implement a capital asset disposal policy	12/31/2024
Implement the Short-Term Rentals Ordinance Requirements	6/30/2025
Work with Community Development on an Impact Fee Study	6/30/2025
Obtain the Distinguished Budget Award given by the Governors Finance Office Association.	8/30/2024
Continue to receive a "Clean Opinion" without any items listed under the schedule of findings and have all reports filed with the state by December 31st.	12/31/2024

Performance Measures

Performance Measures	2020	2021	2022	2023	2024	2025 Projected
Number of purchase orders issued	312	133	115	242	130	250
Number of alcohol licenses issued	95	98	152	98	100	105
Number of RFPs submitted	24	7	6	9	10	20
Number of business license accounts	2,056	2,229	1,796	1,193	1,236	1,273
Random audits of petty cash, cash drawers, West Pines inventory, and capital assets	16	3	15	12	20	20

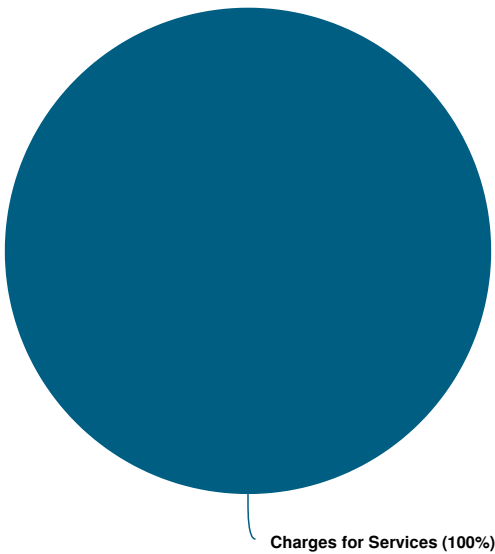
2024 figures are as of 12/31/2023



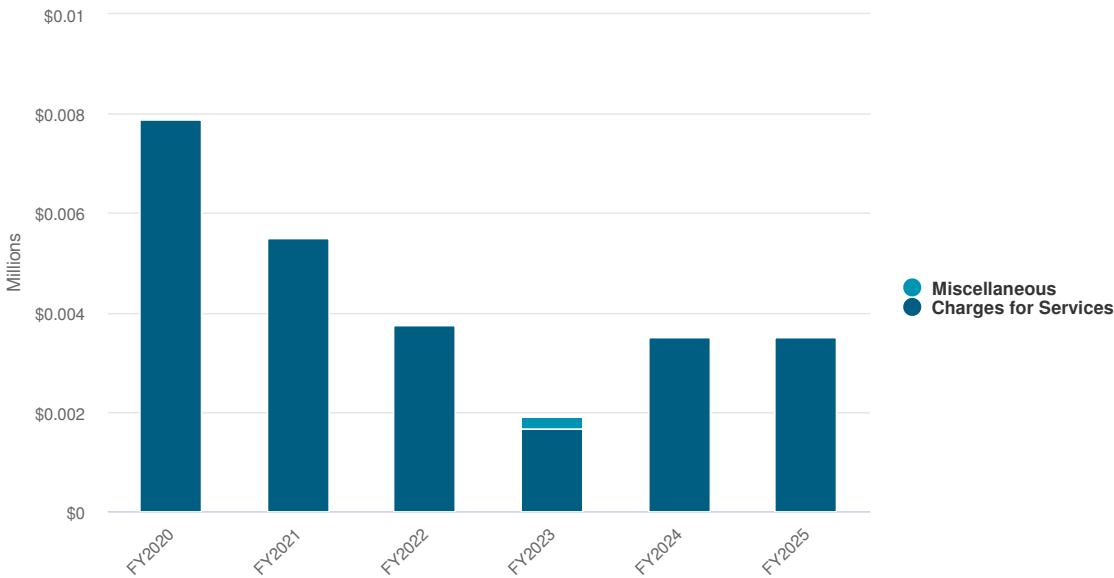
Revenues by Source

The Finance Department's adopted budget consists of \$3.5K of revenue in FY2025, which represents a 0% increase over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



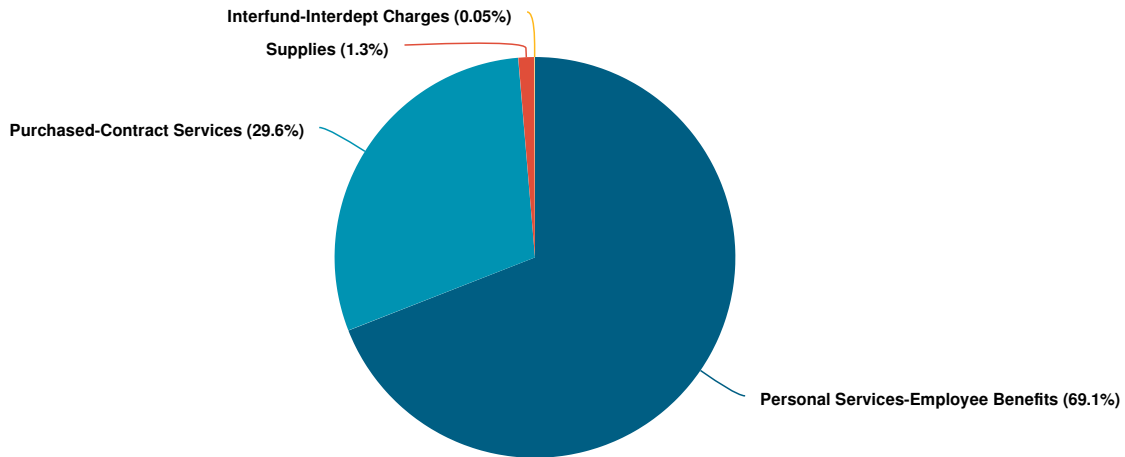
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Charges for Services					
Charges for Services					
General Government					
ADVERTISING	100-1510-34.11000	\$4,810	\$3,500	\$3,500	0%
MISC REVENUE	100-1510-34.11931	\$2,259	\$0		N/A
Total General Government:		\$7,069	\$3,500	\$3,500	0%
Total Charges for Services:		\$7,069	\$3,500	\$3,500	0%
Total Charges for Services:		\$7,069	\$3,500	\$3,500	0%
Total Revenue Source:		\$7,069	\$3,500	\$3,500	0%

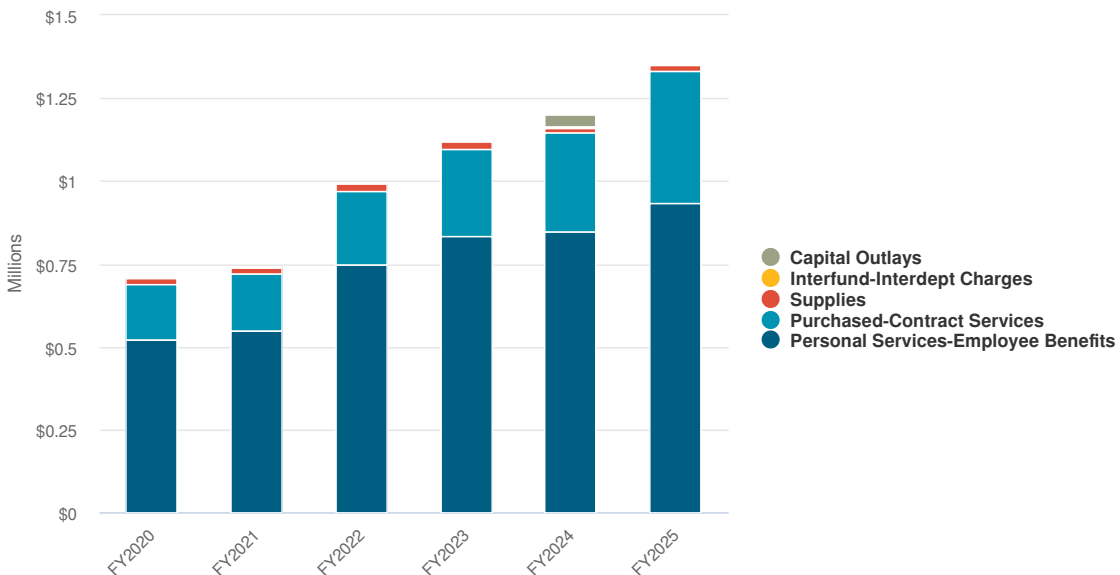
Expenditures by Expense Type

The Finance Department's adopted budget consists of \$1.352M of expenditures in FY2025, which represents a 12.45% increase over the prior year. This is primarily due to the addition of an Impact Fee study to be completed in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1510-51.11110	\$606,436	\$617,830	\$659,365	6.7%
PART TIME EMPLOYEES	100-1510-51.11120	\$18,474	\$19,325	\$31,041	60.6%
SALARIES/WAGES/OVERTIME	100-1510-51.11300	\$18,378	\$14,609	\$11,250	-23%
EMPLOYEE BENEFITS-GRP INS	100-1510-51.22100	\$79,825	\$92,338	\$97,924	6%
EMPLOYEE BENEFITS-FICA	100-1510-51.22300	\$50,294	\$48,742	\$53,677	10.1%
RETIREMENT/DEFINED BENEFIT	100-1510-51.22402	\$46,565	\$53,522	\$80,063	49.6%
EMPLOYEE BENEFITS-WORK COMP	100-1510-51.22700	\$516	\$1,047	\$568	-45.7%
Total General Government:		\$820,488	\$847,413	\$933,888	10.2%
Total Personal Services-Employee Benefits:		\$820,488	\$847,413	\$933,888	10.2%
Purchased-Contract Services					
General Government					
ACCOUNTING FEES	100-1510-52.11210	\$54,170	\$61,500	\$70,000	13.8%
OTH PROFESSIONAL SERVICES	100-1510-52.11290	\$229,492	\$195,537	\$283,047	44.8%
POSTAGE AND SHIPPING	100-1510-52.33205	\$6,059	\$7,000	\$7,000	0%
OTH PURCH SVCS-ADVERTISING	100-1510-52.33300	\$6,585	\$9,750	\$8,500	-12.8%
OTH PURCH SVCS-PRINTING/BINDIN	100-1510-52.33400	\$4,696	\$6,800	\$6,800	0%
OTH PURCH SVCS-DUES AND FEES	100-1510-52.33600	\$2,036	\$3,015	\$4,865	61.4%
BANK SERVICE CHARGES	100-1510-52.33601	\$749	\$350	\$350	0%
OTH PUR SVCS-EDU/TRAINING	100-1510-52.33700	\$14,293	\$13,550	\$19,600	44.6%
Total General Government:		\$318,079	\$297,502	\$400,162	34.5%
Total Purchased-Contract Services:		\$318,079	\$297,502	\$400,162	34.5%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1510-53.11110	\$7,878	\$7,000	\$7,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
GEN SUPP-OPER SUPPLIES	100-1510-53.11120	\$10,352	\$9,200	\$10,200	10.9%
Total General Government:		\$18,230	\$16,200	\$17,200	6.2%
Total Supplies:		\$18,230	\$16,200	\$17,200	6.2%
Capital Outlays					
General Government					
MACHINE/EQUIP-VEHICLES	100-1510-54.22200	\$39,900	\$39,900		N/A
Total General Government:		\$39,900	\$39,900		N/A
Total Capital Outlays:		\$39,900	\$39,900		N/A
Interfund-Interdept Charges					
General Government					
INDIRECT COST ALLOC.-VEH MAINT	100-1510-55.11000	\$88	\$300	\$200	-33.3%
INDIRECT COST ALLOC.-VEH FUEL	100-1510-55.12000	\$372	\$1,000	\$500	-50%
Total General Government:		\$460	\$1,300	\$700	-46.2%
Total Interfund-Interdept Charges:		\$460	\$1,300	\$700	-46.2%
Total Expense Objects:		\$1,197,157	\$1,202,315	\$1,351,950	12.4%

Legal



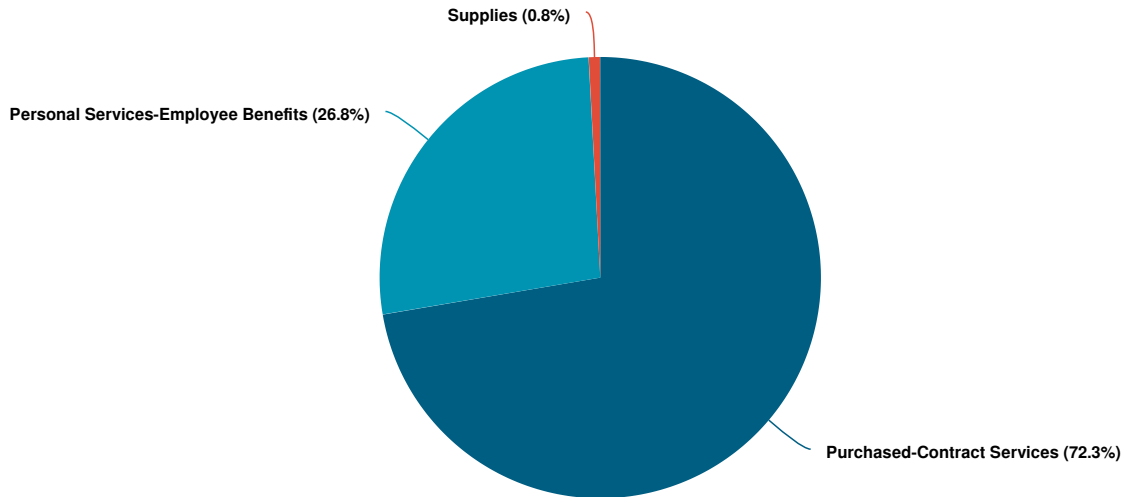
Miranda Jordan
Staff Attorney

The Legal Department primarily provides expertise and experience relating to legal and litigious matters that may occur and communicates this to the legislative body and City Manager to better assist their policymaking processes.

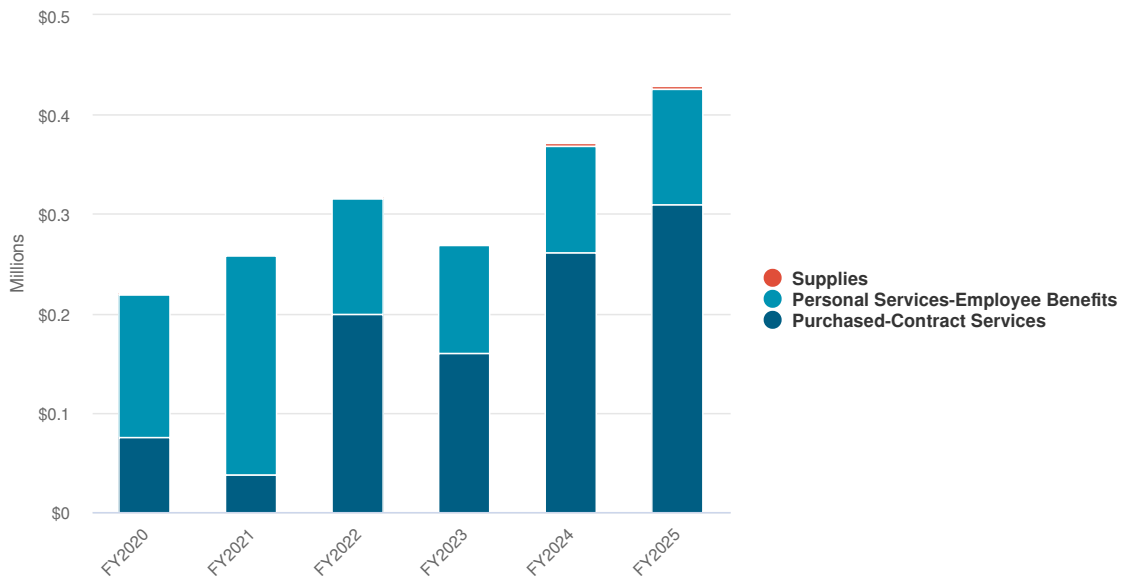
Expenditures by Expense Type

The Legal Department's adopted budget consists of \$429K of expenditures in FY2025, which represents a 15.59% increase over the prior year. This is due to needs for temporary outside council for a portion of FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1530-51.11110	\$89,117	\$91,575	\$95,500	4.3%
EMPLOYEE BENEFITS-GRP INS	100-1530-51.22100	\$672	\$282	\$748	165.2%
EMPLOYEE BENEFITS-FICA	100-1530-51.22300	\$7,090	\$7,005	\$7,306	4.3%
RETIREMENT/DEFINED BENEFIT	100-1530-51.22402	\$6,853	\$7,799	\$11,402	46.2%
EMPLOYEE BENEFITS-WORK COMP	100-1530-51.22700	\$73	\$148	\$81	-45.3%
Total General Government:		\$103,805	\$106,809	\$115,037	7.7%
Total Personal Services-Employee Benefits:		\$103,805	\$106,809	\$115,037	7.7%
Purchased-Contract Services					
General Government					
LEGAL	100-1530-52.11230	\$85,475	\$135,000	\$210,000	55.6%
OTH PROFESSIONAL SERVICES	100-1530-52.11290	\$1,050	\$17,200	\$17,200	0%
SETTLEMENTS	100-1530-52.11293	\$8,000	\$100,008	\$75,000	-25%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
OTH PURCH SVCS-ADVERTISING	100-1530-52.33300	\$414	\$822	\$1,000	21.7%
OTH PURCH SVCS-DUES AND FEES	100-1530-52.33600	\$480	\$1,391	\$1,995	43.4%
OTH PUR SVCS-EDU/TRAINING	100-1530-52.33700	\$7,013	\$7,000	\$5,000	-28.6%
Total General Government:		\$102,432	\$261,421	\$310,195	18.7%
Total Purchased-Contract Services:		\$102,432	\$261,421	\$310,195	18.7%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1530-53.11110	\$54	\$1,548	\$2,370	53.1%
GEN SUPP-OPER SUPPLIES	100-1530-53.11120	\$29	\$1,200	\$1,200	0%
Total General Government:		\$83	\$2,748	\$3,570	29.9%
Total Supplies:		\$83	\$2,748	\$3,570	29.9%
Total Expense Objects:		\$206,320	\$370,978	\$428,802	15.6%

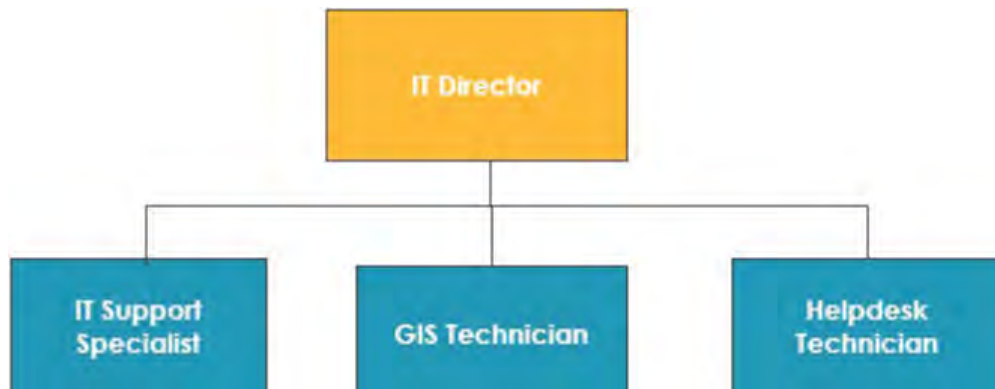
Information Technology



Sam Jenkins
IT Director

It is the mission of the Information Technology Department to provide technology-based services in a cost-effective manner. We will do this by providing technical support for all of the City departments; promoting and facilitating the effective integration of technology; and developing and maintaining highly effective, reliable, secure, and innovative information systems promoting all City functions.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
IT Director	1	1	0	1	1	1	1
IT Manager	0	1	1	0	0	0	0
IT Technician	1	1	1	1	0	1	0
IT Support Specialist	0	0	0	0	1	0	1
GIS Technician	0	0	0	0	0	1	1
Helpdesk Technician	0	0	0	1	1	1	1
Total Personnel	2	3	3	3	3	4	4

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Implement Document Management system for two additional departments	10/1/2023
Provide additional Cyber Security training to all City of Douglasville users	10/30/2023
Deploy network infrastructure at Town Green (Fiber, Switches, WiFi, and Servers)	6/30/2023
Add Fiber and WiFi at additional parks locations	12/30/2023
Upgrade and add additional security AI cameras at multiple city locations	12/30/2023
Implement BS&A Cloud for greater reliability, interoperability, and security	12/30/2023

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Upgrade VOIP System - As current system has aged.	3/2025
Upgrade Windows Server to the latest Windows Server 2022	4/2025
Migrate MS Exchange totally into the Cloud	5/2025
Provide Cyber Security Training to All Users and perform periodic testing.	2/2025
Implement Document Management System for 2 additional Depts.	4/2025

Performance Measures

Performance Measures	2024	2025
Number of locations added to new VOIP system	N/A	2
Number of servers upgraded to latest Server 2022 Operating System	N/A	10
Decommission our On-Prem Microsoft Exchange Email server and migrate totally to the Cloud.	N/A	1
Number of Phishing campaigns sent to users for Cyber Security	N/A	5
Departments added to LaserFiche	1	2

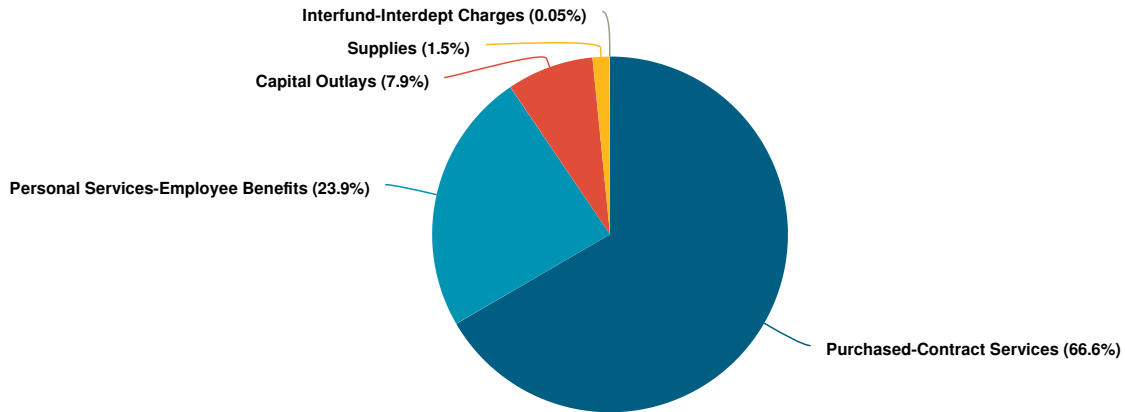
2024 figures are as of 12/31/2023

*New Performance Measures to be tracked in FY24. Not tracked previously.

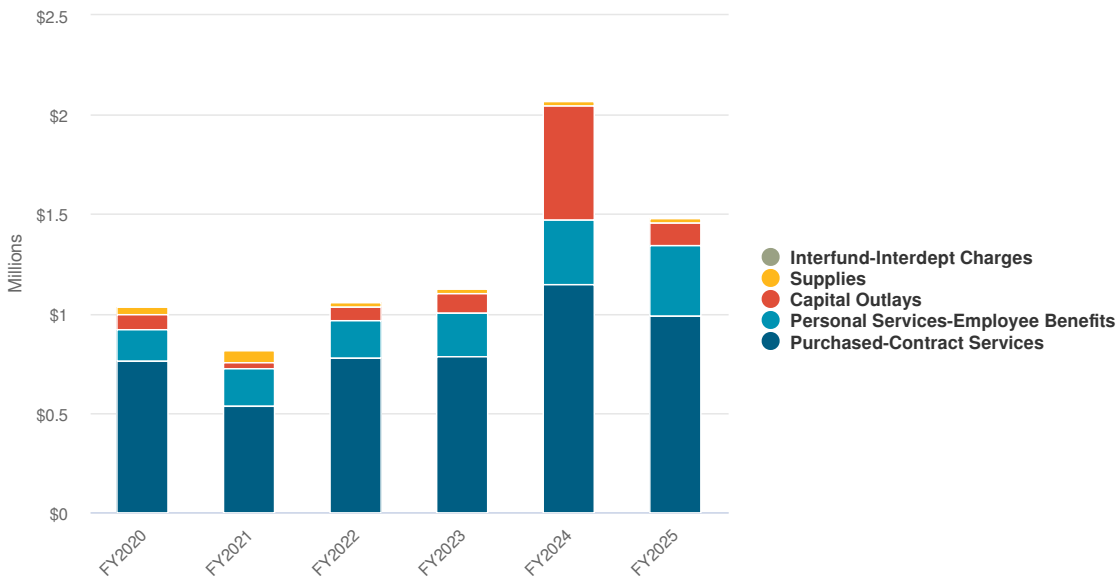
Expenditures by Expense Type

The Information Technology Department's adopted budget consists of \$1.48M of expenditures in FY2025, which represents a 28.4% decrease over the prior year. This is primarily due to a reduction in the amount of Capital items needed in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1535-51.11110	\$221,674	\$237,120	\$248,054	4.6%
PART TIME EMPLOYEES	100-1535-51.11120	\$4,067	\$13,500	\$13,500	0%
SALARIES/WAGES/OVERTIME	100-1535-51.11300	\$2,684	\$3,063	\$1,500	-51%
EMPLOYEE BENEFITS-GRP INS	100-1535-51.22100	\$28,534	\$43,185	\$31,347	-27.4%
EMPLOYEE BENEFITS-FICA	100-1535-51.22300	\$18,283	\$18,140	\$20,124	10.9%
RETIREMENT/DEFINED BENEFIT	100-1535-51.22402	\$16,596	\$15,729	\$39,674	152.2%
EMPLOYEE BENEFITS-WORK COMP	100-1535-51.22700	\$147	\$299	\$200	-33.1%
Total General Government:		\$291,985	\$331,036	\$354,399	7.1%
Total Personal Services-Employee Benefits:		\$291,985	\$331,036	\$354,399	7.1%
Purchased-Contract Services					
General Government					
OTH PROFESSIONAL SERVICES	100-1535-52.11290	\$76,727	\$231,158	\$115,158	-50.2%
COMPUTER PROGRAM MAINT	100-1535-52.22213	\$426,274	\$536,312	\$505,578	-5.7%
SECURITY SYSTEM	100-1535-52.22214	\$29,604	\$105,729	\$68,450	-35.3%
VEHICLE MAINTENANCE	100-1535-52.22240	\$0	\$0	\$500	N/A
INTERNET PROVIDER	100-1535-52.33204	\$48,526	\$59,529	\$71,135	19.5%
POSTAGE AND SHIPPING	100-1535-52.33205	\$0	\$50	\$50	0%
COMMUNICATIONS / TELEPHONE	100-1535-52.33210	\$212,817	\$199,060	\$211,060	6%
OTH PURCH SVCS-TRAVEL	100-1535-52.33500	\$0	\$200	\$200	0%
OTH PURCH SVCS-DUES AND FEES	100-1535-52.33600	\$2,967	\$2,742	\$2,742	0%
OTH PUR SVCS-EDU/TRAINING	100-1535-52.33700	\$8,881	\$10,599	\$12,699	19.8%
Total General Government:		\$805,796	\$1,145,379	\$987,572	-13.8%
Total Purchased-Contract Services:		\$805,796	\$1,145,379	\$987,572	-13.8%
Supplies					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1535-53.11110	\$1,355	\$1,500	\$1,500	0%
GEN SUPP-OPER SUPPLIES	100-1535-53.11120	\$1,941	\$5,575	\$5,600	0.4%
HVAC AND ELECTRICITY	100-1535-53.11215	\$7,211	\$15,407	\$15,407	0%
Total General Government:		\$10,507	\$22,482	\$22,507	0.1%
Total Supplies:		\$10,507	\$22,482	\$22,507	0.1%
Capital Outlays					
General Government					
MACH/EQUIP-MACHINERY	100-1535-54.22100	\$0	\$416,581	\$92,000	-77.9%
MACHINE/EQUIP-VEHICLES	100-1535-54.22200	\$38,279	\$39,000		N/A
MACH/EQUIP-COMPUTER	100-1535-54.22400	\$71,264	\$115,000	\$25,000	-78.3%
Total General Government:		\$109,543	\$570,581	\$117,000	-79.5%
Total Capital Outlays:		\$109,543	\$570,581	\$117,000	-79.5%
Interfund-Interdept Charges					
General Government					
INDIRECT COST ALLOC.-VEH MAINT	100-1535-55.11000	\$22	\$250	\$200	-20%
INDIRECT COST ALLOC.-VEH FUEL	100-1535-55.12000	\$0	\$300	\$500	66.7%
Total General Government:		\$22	\$550	\$700	27.3%
Total Interfund-Interdept Charges:		\$22	\$550	\$700	27.3%
Total Expense Objects:		\$1,217,853	\$2,070,028	\$1,482,178	-28.4%

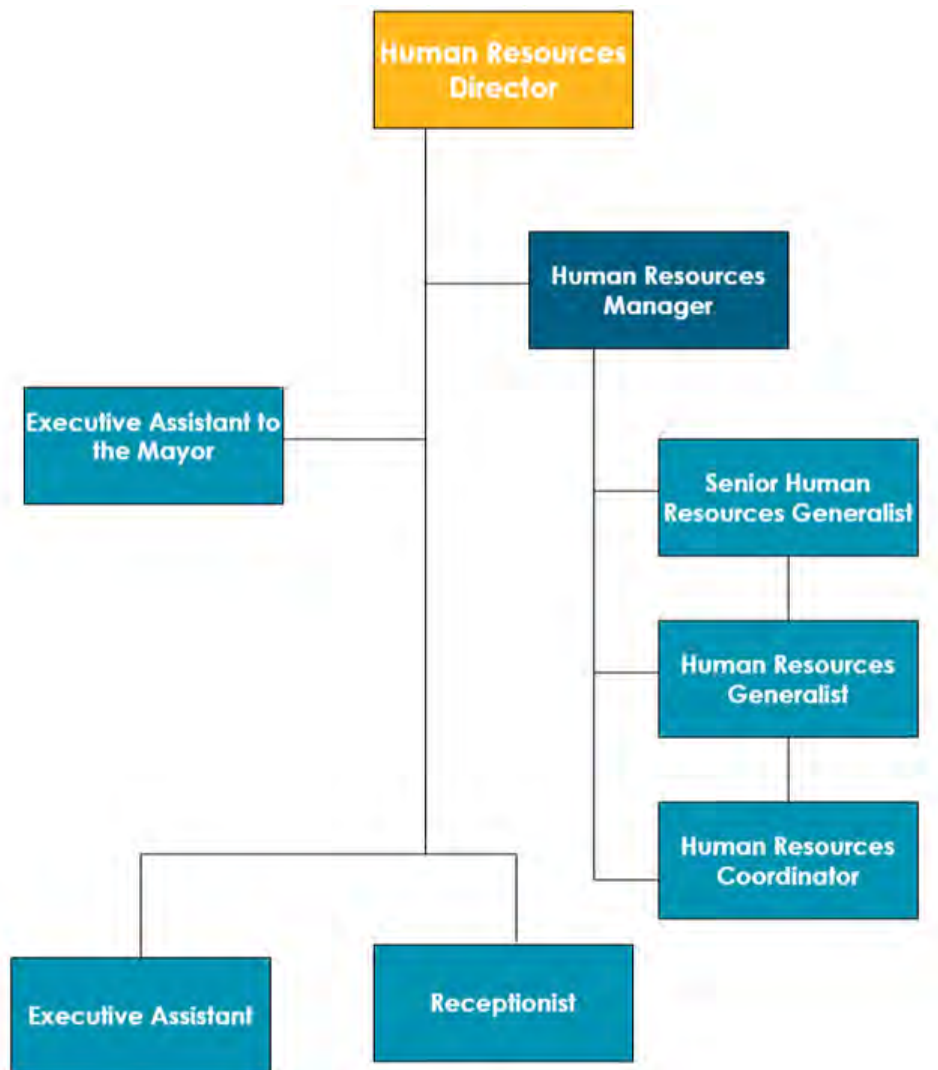
Human Resources



Dr Bryan Westfield, GPHR, SPHR, PHR, CLRP, LSSBB
Human Resources Director

The Human Resources Department administers human resources, safety, benefits, and risk management programs. The Human Resources Director develops, implements, and coordinates policies and programs covering employment, labor relations, wage and salary administration, employee indoctrination, training, placement, safety, health benefits, and other employee services.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Human Resources Director	1	1	1	1	1	1	1
Human Resources Manager	0	0	1	1	1	1	1
Senior HR Generalist	0	1	0	0	1	1	1
HR Coordinator	1	0	0	0	1	1	1
Safety Coordinator	1	0	0	0	0	0	0
Benefits Specialist	0	1	1	1	0	0	0
HR Generalist	0	1	1	1	1	1	1
Administrative Assistant	1	1	1	1	0	0	0
Executive Assistant	0	0	0	0	0	1	1
Receptionist	0	0	0	0	0	1	1
EA to the Mayor	0	0	0	0	0	1	1
Total Personnel	4	5	5	5	5	8	8

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Develop and implement Douglasville University for an enhanced organizational development program.	12/31/2023
Assist and support all departmental goals and objectives through collaboration of HR and the depts – create a list of action items and track follow through.	12/31/2023
Enhance automation of HR services through onboarding and employee self-service.	6/30/2024
To assess training standards and analyze the effectiveness of current training and development programs. Implement training tracking through current HRIS.	6/30/2024
To increase recruitment initiatives by visiting nearby colleges, universities and technical schools. Track number of visits.	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Increase Wellness Center Utilization	9/30/2024
Departmental Succession Planning	9/30/2024
Complete Wellness Center RFP	7/1/2024
Wage and Compensation Study RFP	7/1/2024
Performance Evaluation Form Modification	7/1/2024
Marketing Retention Strategy with Communications	7/1/2024
5 Douglasville/Douglas County Hiring Events	9/30/2024

Performance Measures

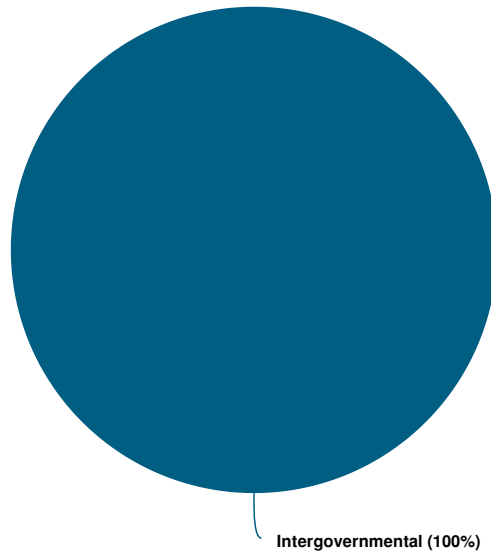
Performance Measures	2022	2023	2024	2025 Projected
First-year voluntary termination rate	<32.58%	26%	23%	23%
Increase veteran recruitment placement	16%	14%	15%	15%
Average time to fill a job vacancy	16 Days	16 Days	16 Days	16 Days
Reduce the total number of worker's compensation claims	11	9	8	8
Produce 100 hours or more of employee training and development	153	123	>100	>100

2024 Actuals as of 12/31/2023

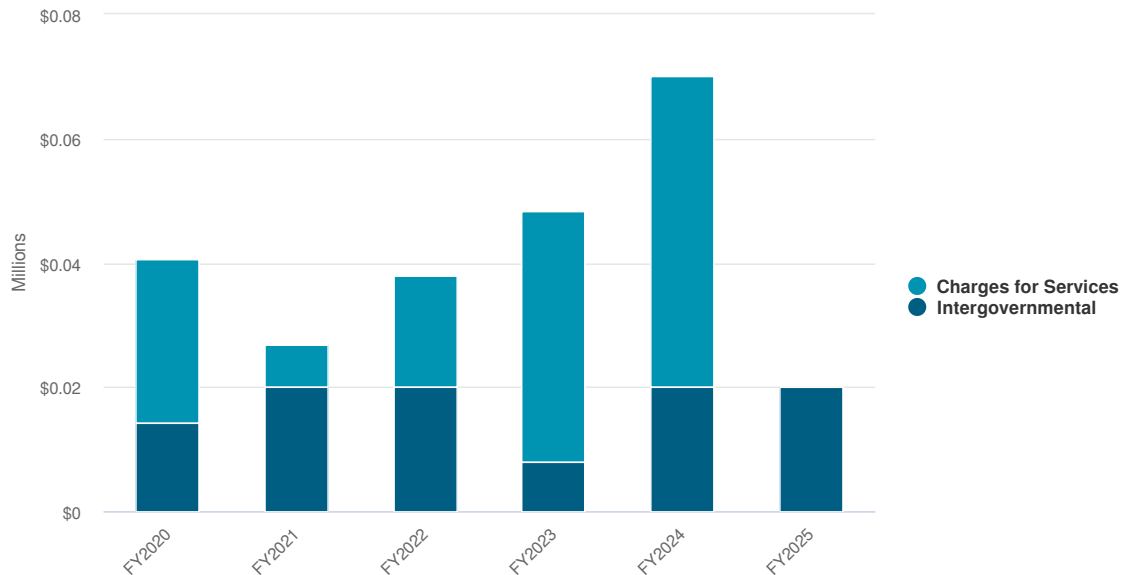
Revenues by Source

The Human Resources Department's adopted budget consists of \$20K of revenue in FY2025, which represents a 71.43% decrease over the prior year. This is due to no longer receiving funds from Anthem since we the city no longer uses Anthem for medical insurance.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



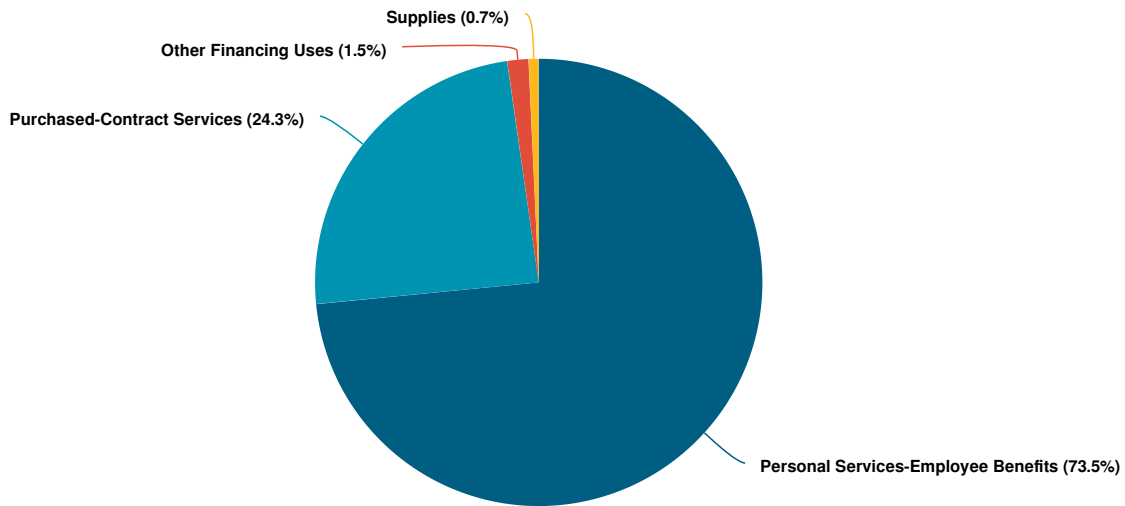
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Intergovernmental					
Intergovernmental					
GMA GRANT FUNDING	100-1540-33.60000	\$20,000	\$20,000	\$20,000	0%
Total Intergovernmental:		\$20,000	\$20,000	\$20,000	0%
Total Intergovernmental:		\$20,000	\$20,000	\$20,000	0%
Charges for Services					
Charges for Services					
MISC REVENUE	100-1540-34.11931	\$27,274	\$50,000		N/A
Total Charges for Services:		\$27,274	\$50,000		N/A
Total Charges for Services:		\$27,274	\$50,000		N/A
Miscellaneous					
Miscellaneous					
MISC REVENUE - OP	100-1540-38.99903	\$19,536	\$0		N/A
Total Miscellaneous:		\$19,536	\$0		N/A
Total Miscellaneous:		\$19,536	\$0		N/A
Total Revenue Source:		\$66,810	\$70,000	\$20,000	-71.4%

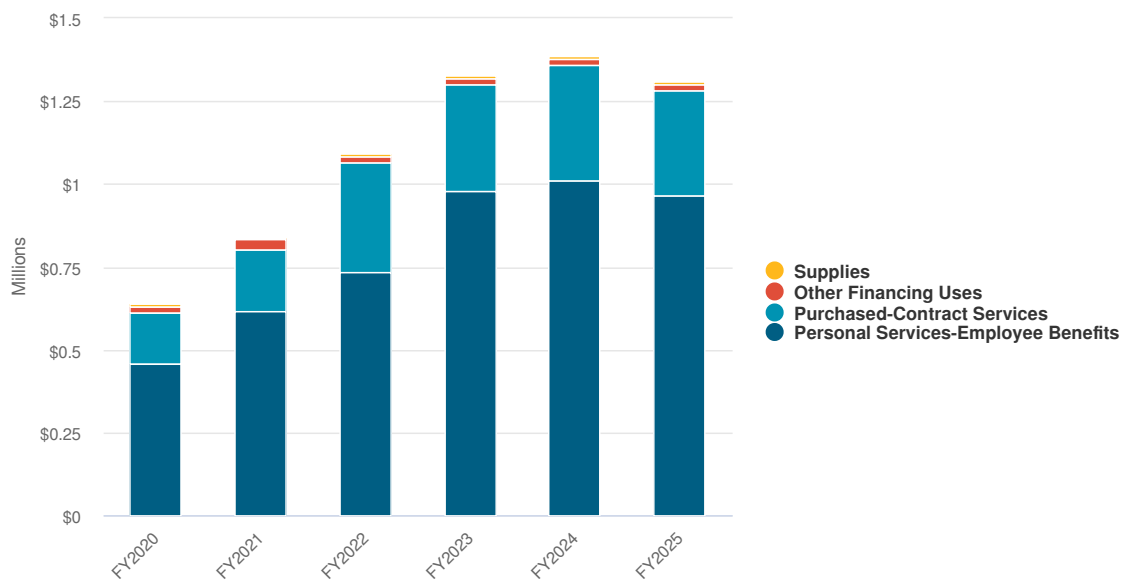
Expenditures by Expense Type

The Human Resources Department's adopted budget consists of \$1.311M of expenditures in FY2025, which represents a 5.46% decrease over the prior year. This is primarily due to the salaries for the Interns being moved to the Non-Departmental division.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1540-51.11110	\$507,950	\$521,080	\$404,060	-22.5%
PART TIME EMPLOYEES	100-1540-51.11120	\$59,243	\$29,229	\$95,000	225%
SALARIES/WAGES/OVERTIME	100-1540-51.11300	\$2,277	\$836	\$1,500	79.4%
EMPLOYEE BENEFITS-GRP INS	100-1540-51.22100	\$40,407	\$40,429	\$40,209	-0.5%
GROUP INSURANCE TASC	100-1540-51.22102	\$9,809	\$30,000	\$30,000	0%
EMPLOYEE BENEFITS-FICA	100-1540-51.22300	\$44,552	\$39,863	\$40,053	0.5%
RETIREMENT/DEFINED BENEFIT	100-1540-51.22402	\$36,812	\$44,450	\$48,419	8.9%
EMPLOYEE BENEFITS-WORK COMP	100-1540-51.22700	\$416	\$844	\$458	-45.7%
EMPLOYEE CLINIC	100-1540-51.22710	\$249,405	\$303,455	\$303,455	0%
Total General Government:		\$950,869	\$1,010,186	\$963,154	-4.7%
Total Personal Services-Employee Benefits:		\$950,869	\$1,010,186	\$963,154	-4.7%
Purchased-Contract Services					
General Government					
MEDICAL FEES	100-1540-52.11240	\$4,332	\$6,000	\$1,000	-83.3%
OTH PROFESSIONAL SERVICES	100-1540-52.11290	\$211,249	\$245,859	\$300,859	22.4%
REPAIRS & MAINT/EQUIP MAINT	100-1540-52.22210	\$0	\$2,000	\$2,000	0%
OTH PURCH SVCS-ADVERTISING	100-1540-52.33300	\$0	\$750	\$500	-33.3%
OTH PURCH SVCS-DUES AND FEES	100-1540-52.33600	\$1,290	\$5,500	\$5,500	0%
OTH PUR SVCS-EDU/TRAINING	100-1540-52.33700	\$25,841	\$87,500	\$8,500	-90.3%
Total General Government:		\$242,712	\$347,609	\$318,359	-8.4%
Total Purchased-Contract Services:		\$242,712	\$347,609	\$318,359	-8.4%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1540-53.11110	\$1,200	\$6,500	\$6,500	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
GEN SUPP-OPER SUPPLIES	100-1540-53.11120	\$2,308	\$2,500	\$3,000	20%
Total General Government:		\$3,508	\$9,000	\$9,500	5.6%
Total Supplies:		\$3,508	\$9,000	\$9,500	5.6%
Other Financing Uses					
General Government					
SECTION 125 HEALTH CARE	100-1540-61.15003	\$9,654	\$20,000	\$20,000	0%
Total General Government:		\$9,654	\$20,000	\$20,000	0%
Total Other Financing Uses:		\$9,654	\$20,000	\$20,000	0%
Total Expense Objects:		\$1,206,743	\$1,386,795	\$1,311,013	-5.5%

Community Relations



Jason Post
Community Relations Director

The Community Relations Department serves as the City of Douglasville's multi-platform communications network for optimizing the City's message and image and provides critical information to our citizens and internally to the City's employee base.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Community Relations Director	1	1	1	1	1	1	1
Communications Manager	1	1	1	1	1	1	1
Multimedia Specialist & Webmaster	1	1	1	1	1	1	1
Marketing & Events Coordinator	1	1	1	0	0	0	1
Social Media Coordinator	1	1	1	0	0	0	0
Community Outreach Coordinator	1	1	1	1	1	1	1
Digital Media Manager	1	1	1	1	1	1	1
Digital Media Designer	1	1	1	1	1	1	1
Administrative Assistant	0	0	0	1	1	1	1
Total Personnel	8	8	8	7	7	7	8

Goals and Objectives

2024 Goals and Objectives	Projected Completion
New Website Development - Launch new sites for the CVB and the Greystone Amphitheater and research options for a redesign of the main city site.	6/30/24
Launch a new City intranet - Launch the site and complete a series of trainings with staff on access and operation of the new intranet	12/31/23
Complete department training and rollout of new digital signage CMS software (Navori) for city wide digital displays and Comcast Channel.	12/31/23
Finalize agreements and implement the rollout of new citizen engagement, reporting, and tracking software. (TextMyGov in conjunction with iWorQ)	12/31/23
Integrate the Life Happens Here Campaign into city-wide communications.	6/30/24
Identify specialized staff training opportunities to improve our department's ability to serve the community	6/30/24

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Begin the redesign process on the main city website and microsites. Including the Conference Center and GreyStone Amphitheater subsites.	6/30/2025
Research and implement AV equipment upgrades to support studio production setup and iMag services at the new GreyStone Amphitheater	8/1/2024
Develop a full campaign of events, activities, and marketing for the 150th anniversary year.	8/1/2024
Determine appropriate options for working emerging AI tools into department workflows. Make recommendations for city-wide usage, limits, and best practices.	12/31/2024
Identify specialized staff training opportunities to improve our department's ability to serve the community	6/30/2025

Performance Measures

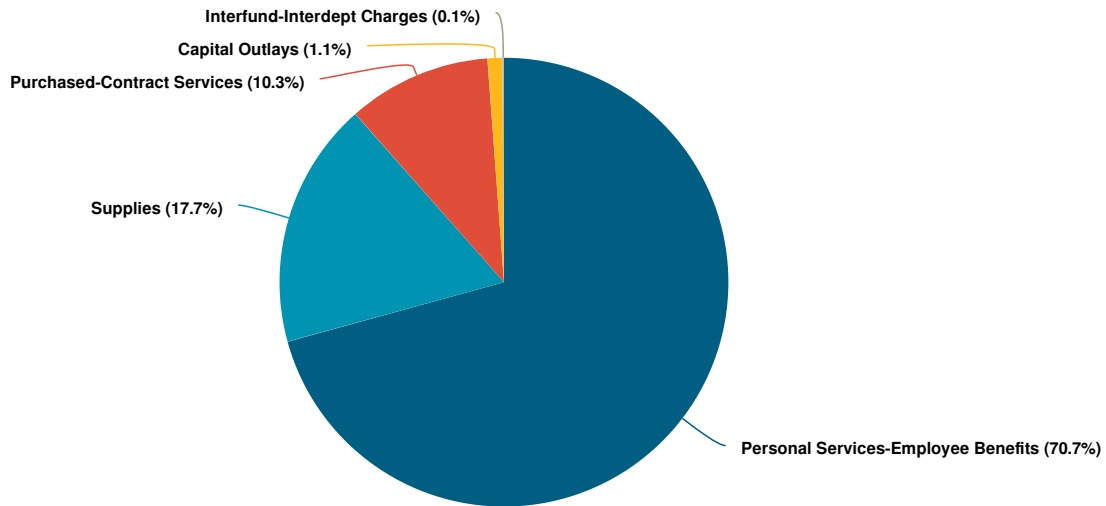
Performance Measures	2019	2020	2021	2022	2023	2024	2025 Proj.
Number of community events hosted/sponsored by the City of Douglasville	28	20	25	27	82	163	168
Number of video/design projects completed to support city events, programs, and services (Graphic design, video production, presentations, etc)	252	300	325	441	278	537	600
Social media audience	1,694	16,075	21,342	26,642	27,955	31,734	34,000
Website annual traffic	181,000	226,000	242,090	269,007	139,378	280,000	298,200
Number of press releases submitted	60	68	57	68	36	75	75
Complete a cumulative 100 hours of specialist staff training and education	106	160	46	329	262	300	300

The 2024 figures are as of 12/31/2023.

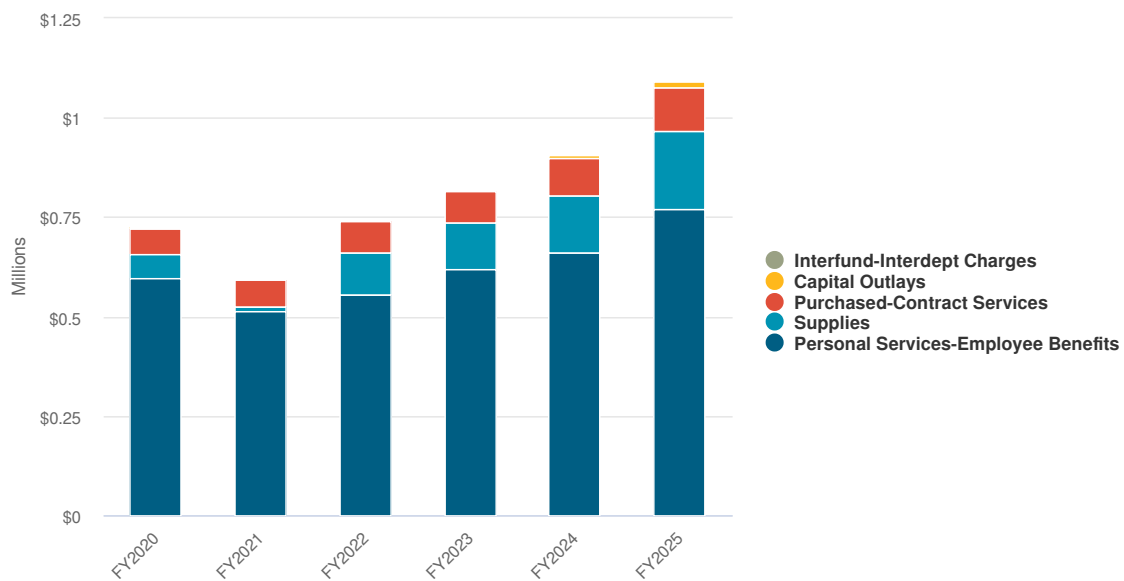
Expenditures by Expense Type

The Community Relations Department's adopted budget consists of \$1.09M of expenditures in FY2025, which represents a 20.42% increase over the prior year. This is primarily due to an increase in costs associated with events at the Town Green & Amphitheater.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1570-51.11110	\$438,275	\$452,478	\$507,366	12.1%
SALARIES/WAGES/OVERTIME	100-1570-51.11300	\$25,388	\$27,377	\$25,471	-7%
EMPLOYEE BENEFITS-GRP INS	100-1570-51.22100	\$98,723	\$100,856	\$134,076	32.9%
EMPLOYEE BENEFITS-FICA	100-1570-51.22300	\$35,776	\$37,292	\$40,762	9.3%
RETIREMENT/DEFINED BENEFIT	100-1570-51.22402	\$33,589	\$43,252	\$63,614	47.1%
EMPLOYEE BENEFITS-WORK COMP	100-1570-51.22700	\$404	\$821	\$445	-45.8%
Total General Government:		\$632,155	\$662,076	\$771,734	16.6%
Total Personal Services-Employee Benefits:		\$632,155	\$662,076	\$771,734	16.6%
Purchased-Contract Services					
General Government					
OTH PROFESSIONAL SERVICES	100-1570-52.11290	\$2,500	\$2,500	\$2,500	0%
REPAIRS & MAINT/EQUIP MAINT	100-1570-52.22210	\$6,000	\$6,000	\$7,000	16.7%
POSTAGE AND SHIPPING	100-1570-52.33205	\$0	\$400	\$400	0%
COMMUNICATIONS / TELEPHONE	100-1570-52.33210	\$0	\$500		N/A
MARKETING	100-1570-52.33301	\$3,000	\$3,000	\$500	-83.3%
OTH PURCH SVCS-DUES AND FEES	100-1570-52.33600	\$48,183	\$57,145	\$78,467	37.3%
OTH PUR SVCS-EDU/TRAINING	100-1570-52.33700	\$24,439	\$25,100	\$24,000	-4.4%
Total General Government:		\$84,122	\$94,645	\$112,867	19.3%
Total Purchased-Contract Services:		\$84,122	\$94,645	\$112,867	19.3%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1570-53.11110	\$1,200	\$1,200	\$700	-41.7%
GEN SUPP-OPER SUPPLIES	100-1570-53.11120	\$1,000	\$1,000		N/A
SPECIAL EVENTS-GENERAL	100-1570-53.11710	\$135,190	\$139,950	\$192,800	37.8%
Total General Government:		\$137,390	\$142,150	\$193,500	36.1%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Supplies:		\$137,390	\$142,150	\$193,500	36.1%
Capital Outlays					
General Government					
MACH/EQUIP-MACHINERY	100-1570-54.22100	\$4,763	\$6,500	\$11,600	78.5%
Total General Government:		\$4,763	\$6,500	\$11,600	78.5%
Total Capital Outlays:		\$4,763	\$6,500	\$11,600	78.5%
Interfund-Interdept Charges					
General Government					
INDIRECT COST ALLOC.-VEH MAINT	100-1570-55.11000	\$22	\$350	\$1,000	185.7%
INDIRECT COST ALLOC.-VEH FUEL	100-1570-55.12000	\$56	\$142	\$142	0%
Total General Government:		\$78	\$492	\$1,142	132.1%
Total Interfund-Interdept Charges:		\$78	\$492	\$1,142	132.1%
Total Expense Objects:		\$858,508	\$905,863	\$1,090,843	20.4%

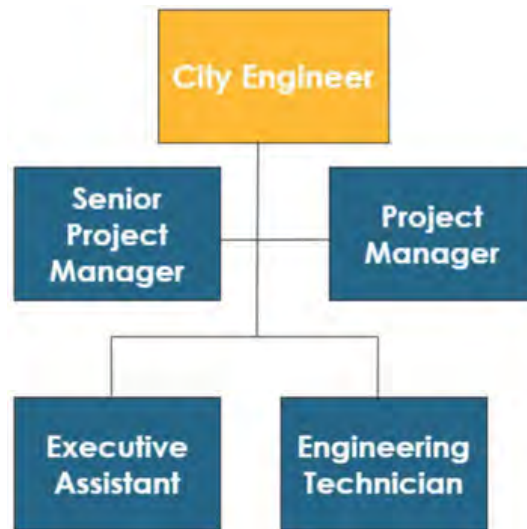
Engineering



Marcus Thompson
City Engineer

The Engineering Department is dedicated to delivering cost-effective, innovative, and safe engineering solutions to enhance Douglasville's infrastructure. We oversee all construction, maintenance, and rehabilitation projects from inception to completion. Our focus includes reviewing construction documents and other pertinent information for private development to ensure compliance with city ordinances and state/federal regulations.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
City Engineer	0	0	0	1	1	1	1
Engineering Technician	0	0	0	1	0	1	1
Senior Project Manager	0	0	0	1	1	1	1
Executive Assistant	0	0	0	0	0	1	1
Project Manager	1	1	1	1	2	1	1
Total Personnel	1	1	1	4	4	5	5

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Start the construction of at least two intersection improvement projects.	06/30/2024
Assist the Public Services Department with at least two sidewalk construction projects.	06/30/2024
Start at least two capital improvement projects.	06/30/2024
Explore the options to widen Chapel Hill Road. Begin the data collection process for segment counts along Chapel Hill Road to determine widening requirements.	06/30/2024
Assist the Community Development Department with transitioning Douglasville's permit review and permitting process to an electronic platform.	06/30/2024
Improve and maintain a good relationship with other intergovernmental departments to ensure a timely completion of city-initiated projects and a more efficient plan review process.	06/30/2024
Ensure a timely completion for the reviewal process of submittals for Development Plan Applications, Land Disturbance Permits, and other required approvals (traffic studies, alternative parking plans, plats, etc.)	06/30/2024
Focus on education and training to improve professionalism for engineering and construction related matters to assist with the progression of the City of Douglasville.	06/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Complete at least two city capital improvement projects (e.g., Jessie Davis Park Improvements, Downtown Greenspace/Amphitheater PH 2, Digital Signage Project)	6/30/2025
Complete the concept report phase for the Highway 5 Corridor/Interchange Improvement project.	10/1/2024
Start the feasibility study/design phase for phase 1 of the Douglasville Sidewalk project	6/30/2025
Complete the construction of at least two intersection improvement projects	6/30/2025
Continue coordinating the preliminary engineering tasks related to Douglasville's federally funded projects, Dallas Hwy Improvements, and Fairburn Rd Corridor Improvement.	6/30/2025
Ensure a timely review process for all plan review submittals (e.g., Development Plans, LDPs, Plats, etc.) to avoid disruptions to the client's construction schedule	6/30/2025
Improve and maintain a good relationship with intergovernmental departments to ensure a more efficient and effective plan review process for developers and other applicants.	6/30/2025
Focus on education and training to improve engineering and construction management professionalism to ensure growth and progress for the City of Douglasville	6/30/2025

Performance Measures

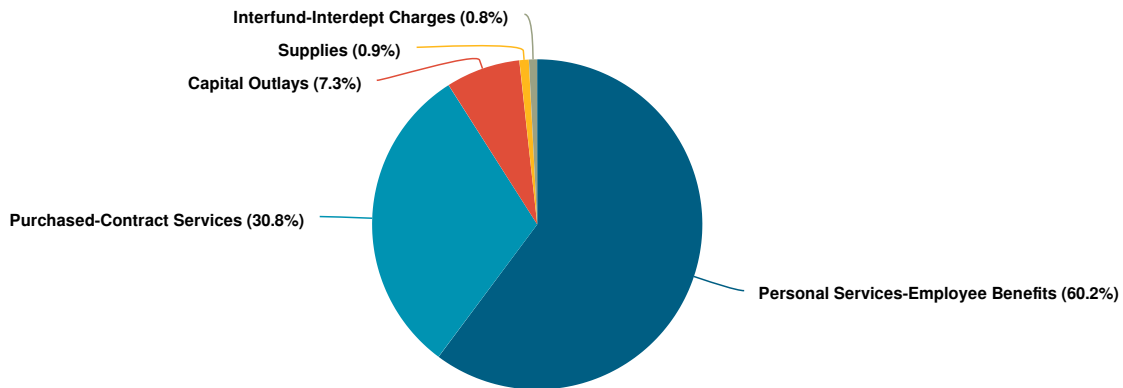
Performance Measures	2019	2020	2021	2022	2023	2024	2025 Projected
Number of new products and processes	0	2	3	2	1	3	2
Number of capital improvement projects completed	0	3/3	0/3	4/3	3	2	2
Number of LDP and traffic studies reviewed	6	20	10	25	42	25	2
Number of customer complaints	0	0	0	1	0	0	0
Number of departmental certifications	1	0	2	7	8	8	10
Number of traffic-related projects completed	0	0	0	0	0	2	2
Stakeholder Satisfaction	*	*	*	*	*	*	80%

The 2024 figures are as of 12/31/2023.

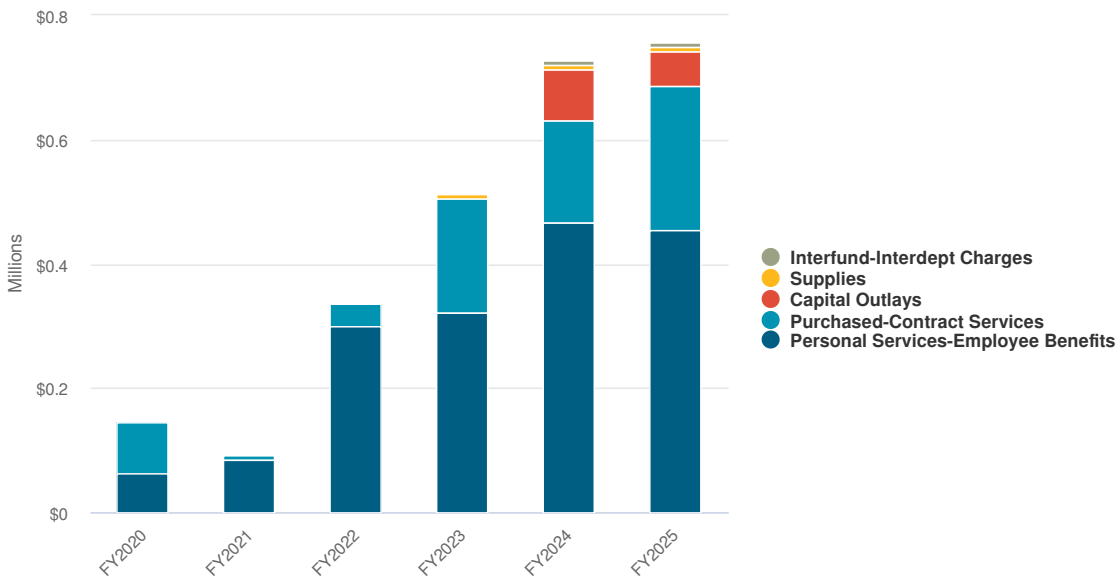
Expenditures by Expense Type

The Engineering Department's adopted budget consists of \$755K of expenditures in FY2025, which represents a 3.86% increase over the prior year. This is primarily due to the addition of plan review consultants for FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1575-51.11110	\$328,810	\$333,889	\$359,021	7.5%
SALARIES/WAGES/OVERTIME	100-1575-51.11300	\$813	\$800	\$750	-6.2%
EMPLOYEE BENEFITS-GRP INS	100-1575-51.22100	\$17,986	\$66,072	\$16,498	-75%
EMPLOYEE BENEFITS-FICA	100-1575-51.22300	\$26,524	\$25,543	\$27,523	7.8%
RETIREMENT/DEFINED BENEFIT	100-1575-51.22402	\$25,243	\$24,774	\$42,952	73.4%
EMPLOYEE BENEFITS-WORK COMP	100-1575-51.22700	\$7,336	\$14,896	\$8,070	-45.8%
Total General Government:		\$406,712	\$465,974	\$454,814	-2.4%
Total Personal Services-Employee Benefits:		\$406,712	\$465,974	\$454,814	-2.4%
Purchased-Contract Services					
General Government					
OTH PROFESSIONAL SERVICES	100-1575-52.11290	\$65,109	\$144,943	\$200,000	38%
OTH PURCH SVCS-TRAVEL	100-1575-52.33500	\$2,632	\$6,000	\$15,000	150%
OTH PURCH SVCS-DUES AND FEES	100-1575-52.33600	\$186	\$1,000	\$2,500	150%
OTH PUR SVCS-EDU/TRAINING	100-1575-52.33700	\$4,807	\$12,000	\$12,500	4.2%
OTH PUR SVCS-UNIFORMS	100-1575-52.34000	\$934	\$2,000	\$2,500	25%
Total General Government:		\$73,668	\$165,943	\$232,500	40.1%
Total Purchased-Contract Services:		\$73,668	\$165,943	\$232,500	40.1%
Supplies					
General Government					
GEN SUPP-OFFICE SUPPLIES	100-1575-53.11110	\$1,068	\$2,500	\$2,000	-20%
GEN SUPP-OPER SUPPLIES	100-1575-53.11120	\$3,711	\$5,000	\$5,000	0%
Total General Government:		\$4,779	\$7,500	\$7,000	-6.7%
Total Supplies:		\$4,779	\$7,500	\$7,000	-6.7%
Capital Outlays					
General Government					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
PROPERTY/ SITE IMPROVEMENTS	100-1575-54.11200	\$4,063	\$78,800	\$50,000	-36.5%
MACH/EQUIP-COMPUTER	100-1575-54.22400	\$430	\$3,000	\$5,000	66.7%
Total General Government:		\$4,493	\$81,800	\$55,000	-32.8%
Total Capital Outlays:		\$4,493	\$81,800	\$55,000	-32.8%
Interfund-Interdept Charges					
General Government					
INDIRECT COST ALLOC.-VEH MAINT	100-1575-55.11000	\$428	\$3,000	\$3,000	0%
INDIRECT COST ALLOC.-VEH FUEL	100-1575-55.12000	\$2,552	\$3,090	\$3,090	0%
Total General Government:		\$2,981	\$6,090	\$6,090	0%
Total Interfund-Interdept Charges:		\$2,981	\$6,090	\$6,090	0%
Total Expense Objects:		\$492,633	\$727,306	\$755,404	3.9%

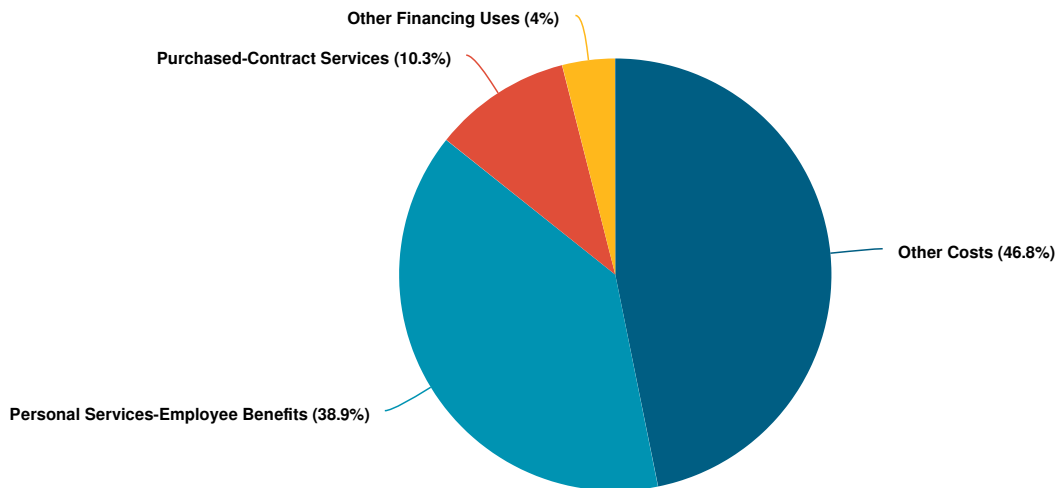
Non-Departmental

The Non-Departmental budget is primarily a department that serves as a catch-all for various governmental activities that do not fit into a traditional department. For example, the annual fire and animal control service delivery paid to Douglas County is budgeted in this department.

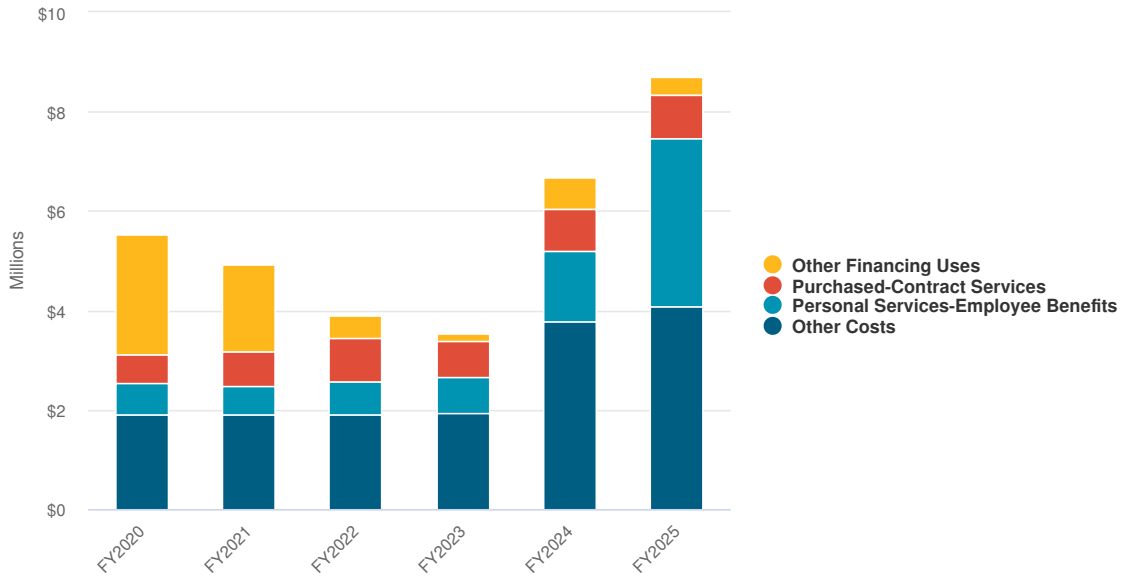
Expenditures by Expense Type

The Non-Departmental adopted budget consists of \$8.84M of expenditure in FY2025, which represents a 30.1% increase over the prior year. This is primarily due to increased Animal Control and Fire Services costs paid to Douglas County.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1590-51.11110	\$0	\$0	\$1,000,000	N/A
PART TIME EMPLOYEES	100-1590-51.11120	\$0	\$0	\$273,600	N/A
EMPLOYEE BENEFITS /BONUS	100-1590-51.22000	\$600,565	\$600,565	\$1,000,000	66.5%
HEALTH- RETIREE BENIFITS	100-1590-51.22110	\$457,725	\$480,879	\$521,177	8.4%
EMPLOYEE BENEFITS-FICA	100-1590-51.22300	\$0	\$45,943	\$20,931	-54.4%
RETIREMENT/DEFINED BENEFIT	100-1590-51.22402	\$0	\$0	\$300,000	N/A
EMPLOYEE BENEFITS-WORK COMP	100-1590-51.22700	\$392,916	\$292,000	\$265,240	-9.2%
Total General Government:		\$1,451,206	\$1,419,387	\$3,380,948	138.2%
Total Personal Services-Employee Benefits:		\$1,451,206	\$1,419,387	\$3,380,948	138.2%
Purchased-Contract Services					
General Government					
OTH PROFESSIONAL SERVICES	100-1590-52.11290	\$2,939	\$22,000	\$22,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
LEASE OF NORFOLK S. PROP	100-1590-52.22323	\$9,947	\$8,844	\$8,843	0%
OTH PUR SVCS/GEN LIAB-INSURANCE	100-1590-52.33100	\$940,143	\$786,483	\$855,777	8.8%
OTH PURCH SVCS-DUES AND FEES	100-1590-52.33600	\$12,258	\$12,000	\$11,000	-8.3%
Total General Government:		\$965,286	\$829,327	\$897,620	8.2%
Total Purchased-Contract Services:		\$965,286	\$829,327	\$897,620	8.2%
Other Costs					
General Government					
ANIMAL CONTROL	100-1590-57.11020	\$250,000	\$250,000	\$323,065	29.2%
CHAMBER OF COMMERCE	100-1590-57.22002	\$0	\$0	\$10,000	N/A
CULTURAL ARTS COUNCIL	100-1590-57.22005	\$125,000	\$125,000	\$125,000	0%
FIRE SERVICE AGREEMENT	100-1590-57.22010	\$1,600,000	\$1,600,000	\$3,050,000	90.6%
WEST GEORGIA REGIONAL LIBRARY	100-1590-57.22016	\$5,000	\$5,000	\$5,000	0%
RECEPTIONS	100-1590-57.32202	\$9,169	\$5,000	\$5,000	0%
CONTINGENCY	100-1590-57.90000	\$0	\$1,806,474	\$554,546	-69.3%
Total General Government:		\$1,989,169	\$3,791,474	\$4,072,611	7.4%
Total Other Costs:		\$1,989,169	\$3,791,474	\$4,072,611	7.4%
Other Financing Uses					
General Government					
TRANSFER TO FUND 760	100-1590-61.11032	\$127,629	\$127,629	\$134,010	5%
TRANSFER TO FUND 250 - 2023 BPVEST	100-1590-61.11034-00012024GR	\$0	\$6,500		N/A
TRANSFER TO FUND 250- BPV 2025	100-1590-61.11034-00012025GR	\$0		\$10,000	N/A
TRANSFER TO FUND 250 - 2024 BPVEST	100-1590-61.11034-00022024GR	\$0	\$7,500		N/A
TRANSFER TO FUND 302	100-1590-61.11049	\$500,000	\$500,000	\$200,000	-60%
Total General Government:		\$627,629	\$641,629	\$344,010	-46.4%
Total Other Financing Uses:		\$627,629	\$641,629	\$344,010	-46.4%
Total Expense Objects:		\$5,033,290	\$6,681,817	\$8,695,189	30.1%

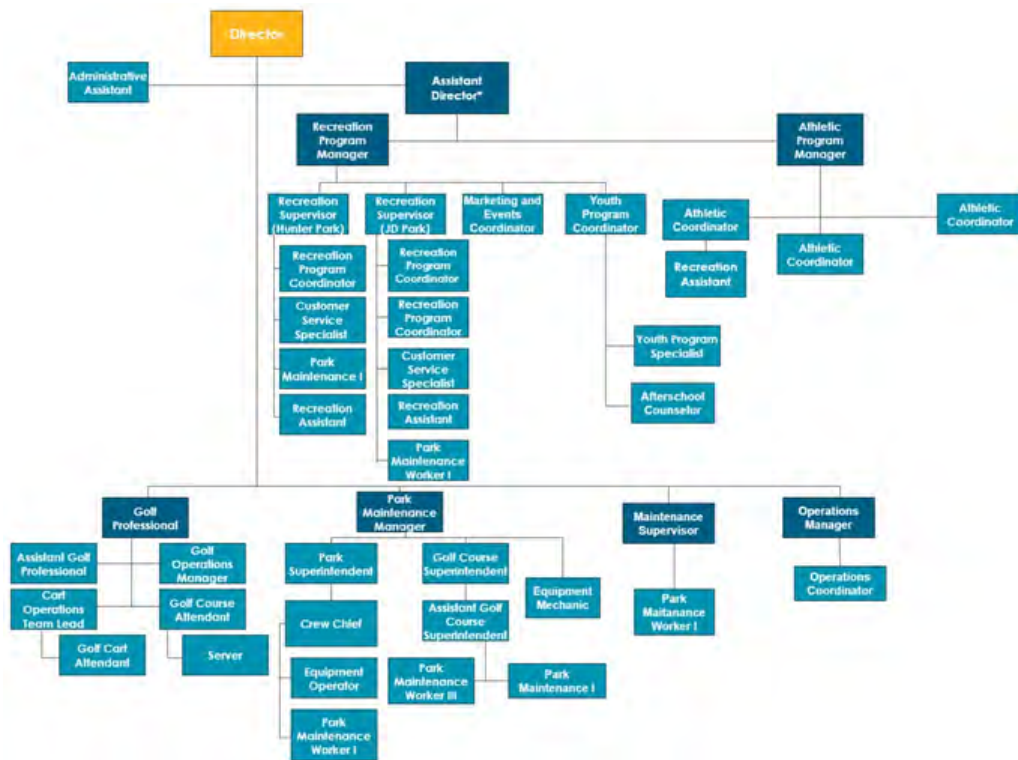
Parks and Recreation



Chris Bass, CPRP
Parks and Recreation Director

The mission of the Douglasville Parks and Recreation Department is to enhance the quality of life in our community and **all** who interact with our park system, programs, and services.

Organizational Chart



*Denotes positions that are unfunded

Personnel

Personnel	2021	2022	2023	2024	2025
Parks and Recreation Director	1	1	1	1	1
Assistant Parks and Recreation Director	1	1	0	0	0
Park Supervisor	2	2	2	2	2
Parks Maintenance Manager	1	1	1	1	1
Park Maintenance Supervisor	0	0	0	2	2
Recreation Program Manager	0	0	1	1	1
Recreation Program Coordinator	1	0	1	4	4
Marketing and Events Coordinator	0	0	0	1	1
Youth Program Specialist	0	0	0	1	1
Afterschool Counselor	0	0	0	3	3
Athletic Program Manager	0	1	1	1	1
Athletic Coordinator	1	0	0	2	3
Administrative Assistant	1	1	1	1	1
Office Coordinator	1	0	0	0	0
Customer Service Specialist	1	2	1	1	4
Recreation Assistant	1	2	2	11	18
Operations Manager	0	0	0	1	1
Operations Coordinator	0	0	0	0	1
Parks Superintendent	1	1	1	1	1
Crew Chief	2	1	2	2	3
Park Maintenance Worker III	0	0	0	1	0
Park Maintenance Worker II	2	2	2	0	2
Park Maintenance Worker I	6	6	7	11	11
Equipment Operator	1	1	1	1	0
Park Maintenance Worker (Facility)	2	2	2	2	2
Golf Professional	1	1	1	1	1

Assistant Golf Professional	1	1	4	4	2
Pro Shop Assistant	0	0	0	0	0
Golf Operations Manager	0	0	1	1	1
Food and Beverage Manager	1	1	0	0	0
Cart Operations Team Lead	1	1	1	1	1
Golf Cart Attendant	5	5	5	6	6
Golf Course Attendant	6	6	6	6	6
Golf Course Superintendent	1	1	1	1	1
Assistant Golf Course Superintendent	1	1	1	1	1
Park Maintenance Worker III	1	1	0	0	0
Park Maintenance Worker II	1	1	0	0	2
Park Maintenance Worker I	0	0	3	3	1
Equipment Operator	0	0	0	0	0
Groundskeeper	4	4	0	0	0
Golf Equipment Mechanic	1	1	1	1	1
Server	2	2	2	2	2
Total Personnel	46	51	51	78	89

*Includes Part Time

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Implement the planning process for the Parks and Recreation Master Plan update.	6/30/2024
Increase tourism efforts at West Pines Golf Club and Hunter Memorial Park	6/30/2024
Complete renovations to Fowler Field Park	6/30/2024
Begin implementation of the Healthy Futures Initiative and Environmental Sustainability Strategy	6/30/2024
Continue implementation of the Parks and Recreation Strategic Plan.	Continuous



Goals and Objectives

2025 Goals and Objectives	Projected Completion
Increase Tennis/Pickleball participation by 30%	6/30/2025
Executive operation plan and cost recovery plan for Jessie Davis Park	6/30/2025
Complete renovations to Fowler Field Park	6/30/2025
Increase membership and program participation at all facilities	6/30/2025
Begin implementation of the Parks and Recreation Master Plan	6/30/2025
Conduct a Strategic Plan Update	6/30/2025

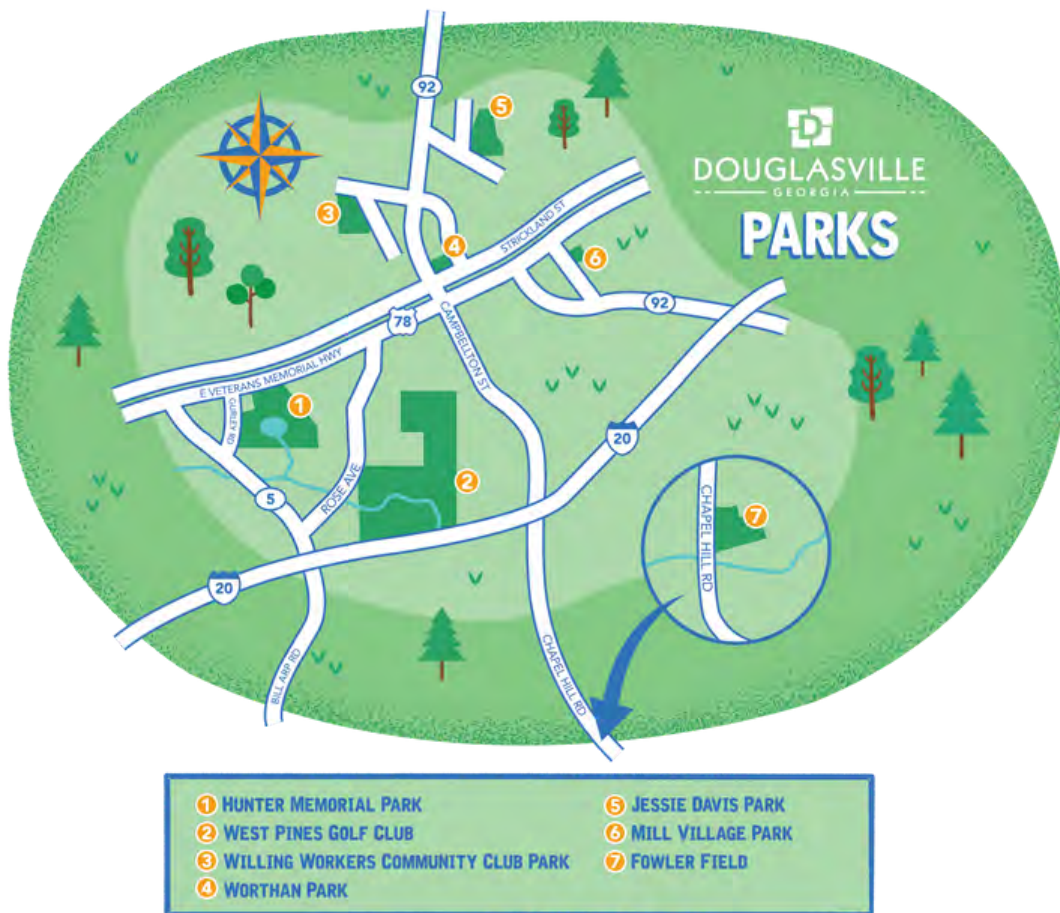
Performance Measures

Performance Measures	2020	2021	2022	2023	2024	2025
Recreational/athletic programming offered to the public	27	13	27	60	62	70
Number of facility and field/park reservations	450	423	500	420	325	515
Percentage complete of the Douglasville Parks and Recreation Master Plan	N/A	N/A	60%	95%	10%	10%
Number of goals completed from the Douglasville Parks and Recreation Strategic Plan	N/A	N/A	10/19	13/19	15/19	19/19
Number of goals completed in the Healthy Futures Initiative	N/A	N/A	N/A	N/A	5/15	9/15

2024 figures are as of 12/31/2023



Douglasville's Parks



Park Administration



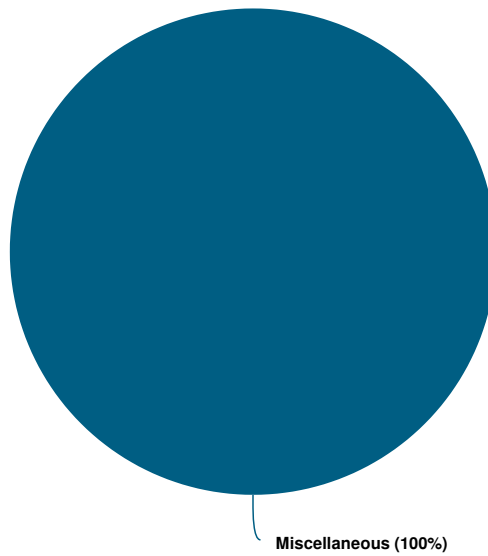
Chris Bass, CPRP
Parks and Recreation Director

The Administration division of the Parks and Recreation Department consists of the Parks and Recreation Director and Assistant Director.

Revenues by Source

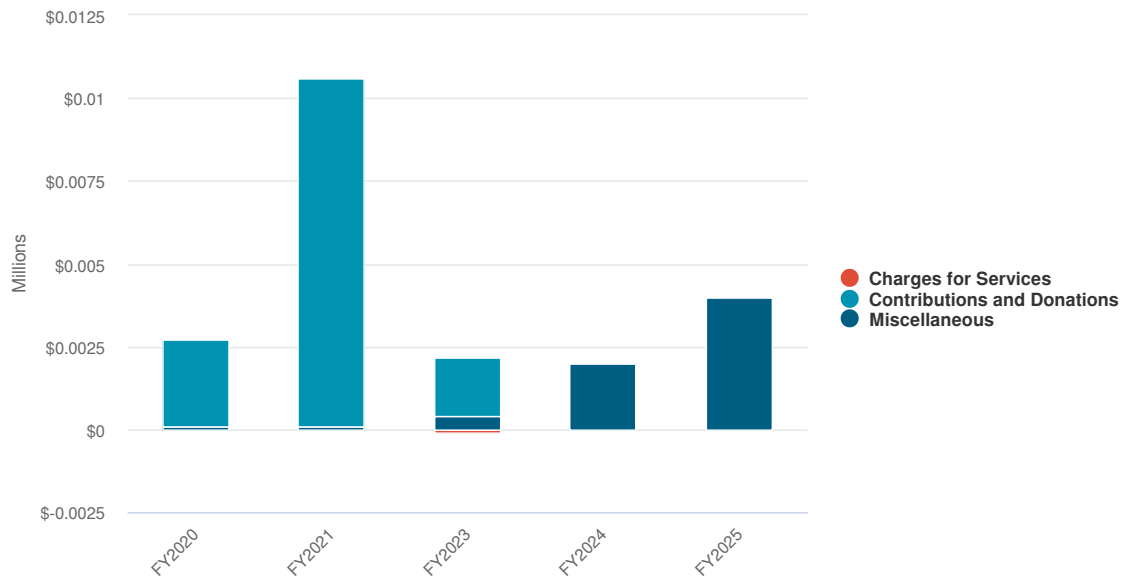
The Park Administration Department's adopted budget consists of \$4K of revenue in FY2025, which represents a 100% increase over the prior year. This is due to the increase in convenience fees for the payment processor that Parks and Recreation uses.

Projected 2025 Revenues by Source



Miscellaneous (100%)

Budgeted and Historical Revenues by Source



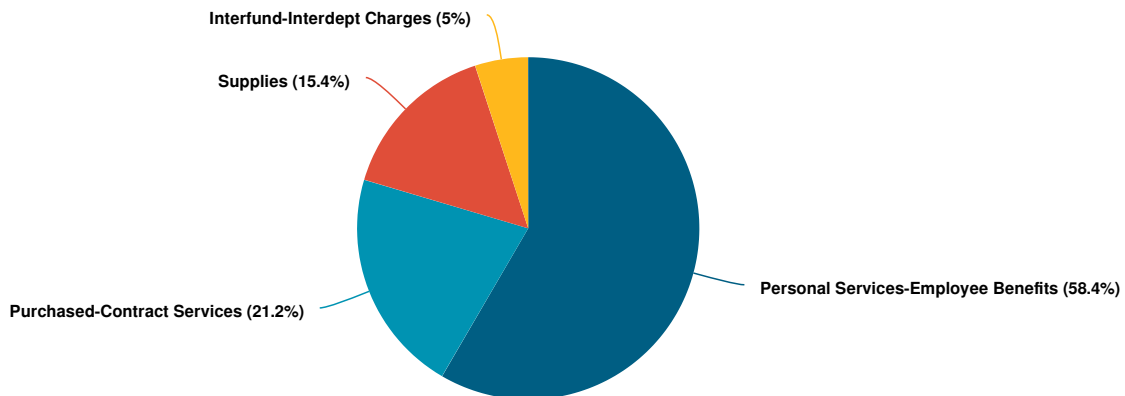
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
Culture and Recreation					
RENT INCOME BLDG	100-6110-34.77301	-\$198	\$0		N/A
BALL LEAGUES	100-6110-34.77601	\$100	\$0		N/A
Total Culture and Recreation:		-\$98	\$0		N/A
Total Charges for Services:		-\$98	\$0		N/A
Total Charges for Services:		-\$98	\$0		N/A
Miscellaneous					
Miscellaneous					
Culture and Recreation					
MISC REVENUE	100-6110-38.99005	\$1,568	\$0		N/A
CONVENIENCE FEE	100-6110-38.99008	\$3,430	\$2,000	\$4,000	100%
Total Culture and Recreation:		\$4,998	\$2,000	\$4,000	100%
Total Miscellaneous:		\$4,998	\$2,000	\$4,000	100%
Total Miscellaneous:		\$4,998	\$2,000	\$4,000	100%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Other Financing Sources					
Other Financing Sources					
Culture and Recreation					
SALE OF FIXED ASSETS	100-6110-39.22100	\$2,925	\$0		N/A
Total Culture and Recreation:		\$2,925	\$0		N/A
Total Other Financing Sources:		\$2,925	\$0		N/A
Total Other Financing Sources:		\$2,925	\$0		N/A
Total Revenue Source:		\$7,825	\$2,000	\$4,000	100%

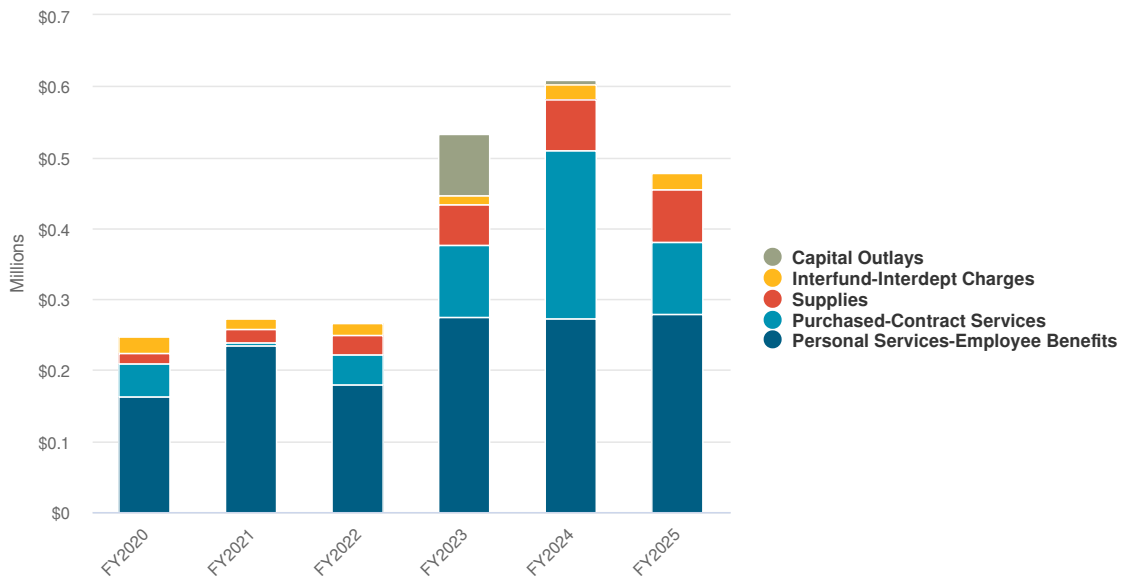
Expenditures by Expense Type

The Park Administration Department's adopted budget consists of \$478K of expenditures in FY2025, which represents a 21.63% decrease over the prior year. This is primarily due to the Parks Master Plan being completed in FY2024.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6110-51.11110	\$225,194	\$215,015	\$217,685	1.2%
SALARIES/WAGES/OVERTIME	100-6110-51.11300	\$899	\$1,472	\$1,104	-25%
EMPLOYEE BENEFITS-GRP INS	100-6110-51.22100	\$16,469	\$20,953	\$15,751	-24.8%
EMPLOYEE BENEFITS-FICA	100-6110-51.22300	\$18,215	\$15,679	\$16,920	7.9%
RETIREMENT/DEFINED BENEFIT	100-6110-51.22402	\$17,023	\$17,581	\$26,406	50.2%
EMPLOYEE BENEFITS-WORK COMP	100-6110-51.22700	\$1,105	\$2,243	\$1,216	-45.8%
Total Culture and Recreation:		\$278,903	\$272,943	\$279,082	2.2%
Total Personal Services-Employee Benefits:		\$278,903	\$272,943	\$279,082	2.2%
Purchased-Contract Services					
Culture and Recreation					
OTH PROFESSIONAL SERVICES	100-6110-52.11290	\$199,138	\$225,000	\$80,000	-64.4%
POSTAGE AND SHIPPING	100-6110-52.33205	\$2	\$0		N/A

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
OTH PURCH SVCS-DUES AND FEES	100-6110-52.33600	\$2,771	\$3,400	\$3,400	0%
BANK SERVICE CHARGES	100-6110-52.33601	\$3,131	\$150	\$4,350	2,800%
OTH PUR SVCS-EDU/TRAINING	100-6110-52.33700	\$7,605	\$7,500	\$13,500	80%
Total Culture and Recreation:		\$212,647	\$236,050	\$101,250	-57.1%
Total Purchased-Contract Services:		\$212,647	\$236,050	\$101,250	-57.1%
Supplies					
Culture and Recreation					
GEN SUPP-OPER SUPPLIES	100-6110-53.11120	\$366	\$0		N/A
ANNUAL EVENTS	100-6110-53.11783	\$25,178	\$27,500	\$27,500	0%
FIREWORKS	100-6110-53.11785	\$33,000	\$46,000	\$46,000	0%
Total Culture and Recreation:		\$58,544	\$73,500	\$73,500	0%
Total Supplies:		\$58,544	\$73,500	\$73,500	0%
Capital Outlays					
Culture and Recreation					
PROPERTY/ SITE IMPROVEMENTS	100-6110-54.11200	\$7,200	\$7,200		N/A
Total Culture and Recreation:		\$7,200	\$7,200		N/A
Total Capital Outlays:		\$7,200	\$7,200		N/A
Interfund-Interdept Charges					
Culture and Recreation					
INDIRECT COST ALLOC.-VEH MAINT	100-6110-55.11000	\$8,283	\$8,000	\$12,000	50%
INDIRECT COST ALLOC.-VEH FUEL	100-6110-55.12000	\$12,124	\$12,000	\$12,000	0%
Total Culture and Recreation:		\$20,407	\$20,000	\$24,000	20%
Total Interfund-Interdept Charges:		\$20,407	\$20,000	\$24,000	20%
Total Expense Objects:		\$577,701	\$609,693	\$477,832	-21.6%



Hunter Park Operations

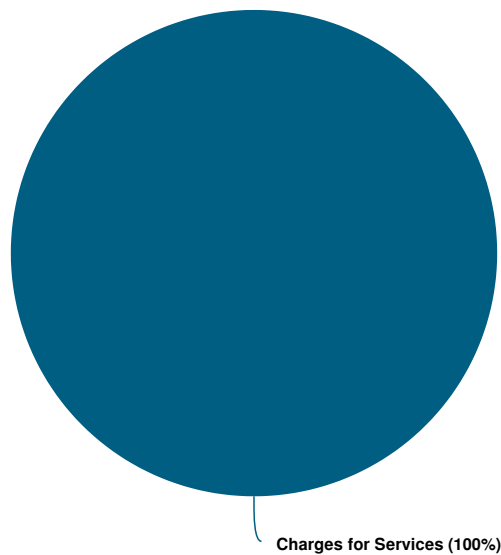
Shajra Thrasher
Operations Manager

Hunter Park is comprised of the core administration of the City of Douglasville's Parks and Recreation Department, in addition to Hunter Park operations.

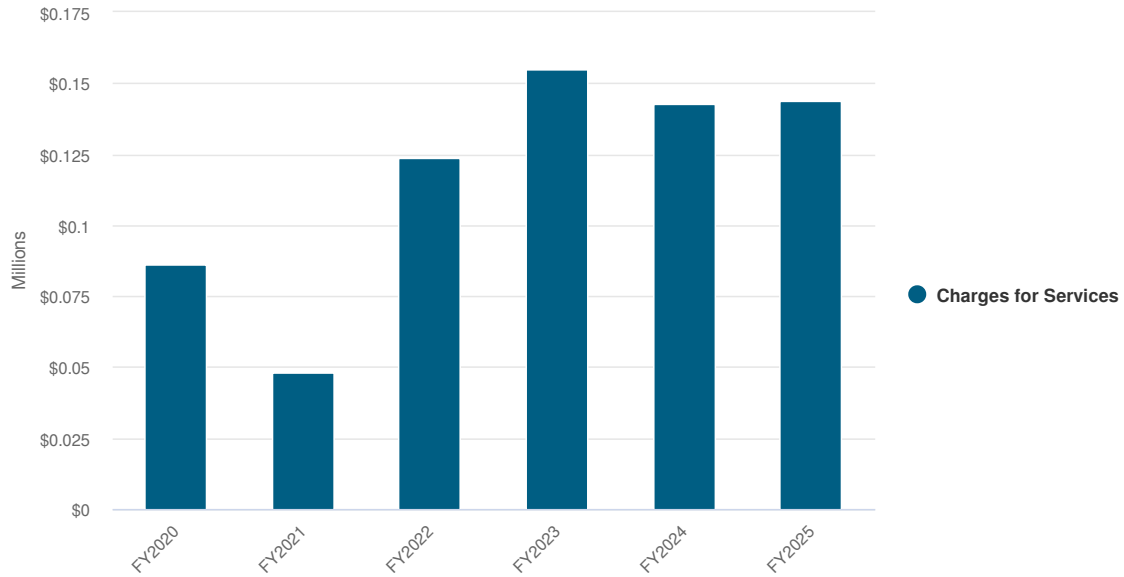
Revenues by Source

The Hunter Park Operations Department's adopted budget consists of \$144K of revenue in FY2025, which represents a .56% increase over the prior year. This is due to a slight increase in anticipated revenues received from the concession stand.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

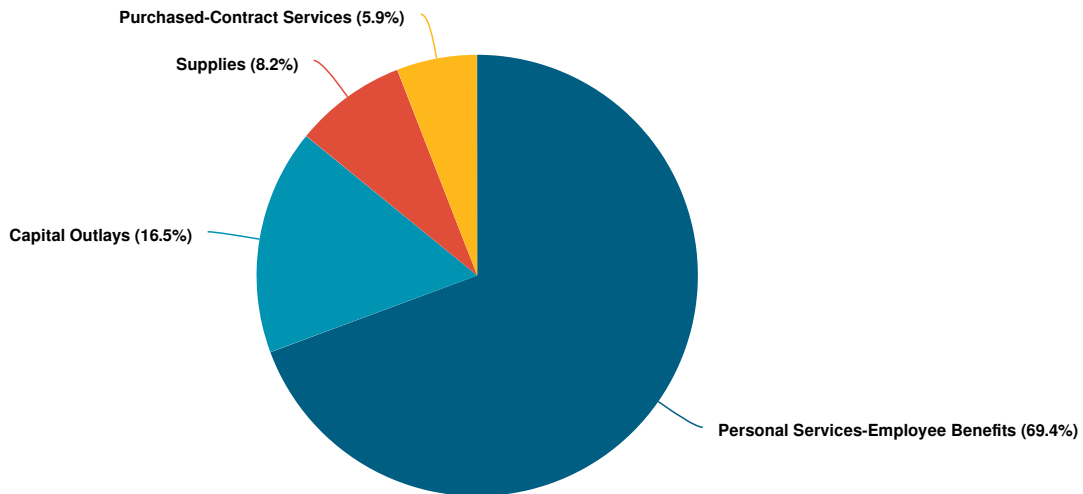


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
RENT INCOME BLDG	100-6112-34.77301	\$115,398	\$113,880	\$113,880	0%
ANNUAL EVENTS	100-6112-34.77404	\$3,460	\$5,200	\$5,200	0%
COMMISSIONS	100-6112-34.77902	\$1,177	\$800	\$1,600	100%
AIRPLANE MEMORIAL	100-6112-34.77903	-\$100	\$0		N/A
PROGRAM INCOME	100-6112-34.77905	\$28,162	\$23,000	\$23,000	0%
Total Charges for Services:		\$148,097	\$142,880	\$143,680	0.6%
Total Charges for Services:		\$148,097	\$142,880	\$143,680	0.6%
Total Revenue Source:		\$148,097	\$142,880	\$143,680	0.6%

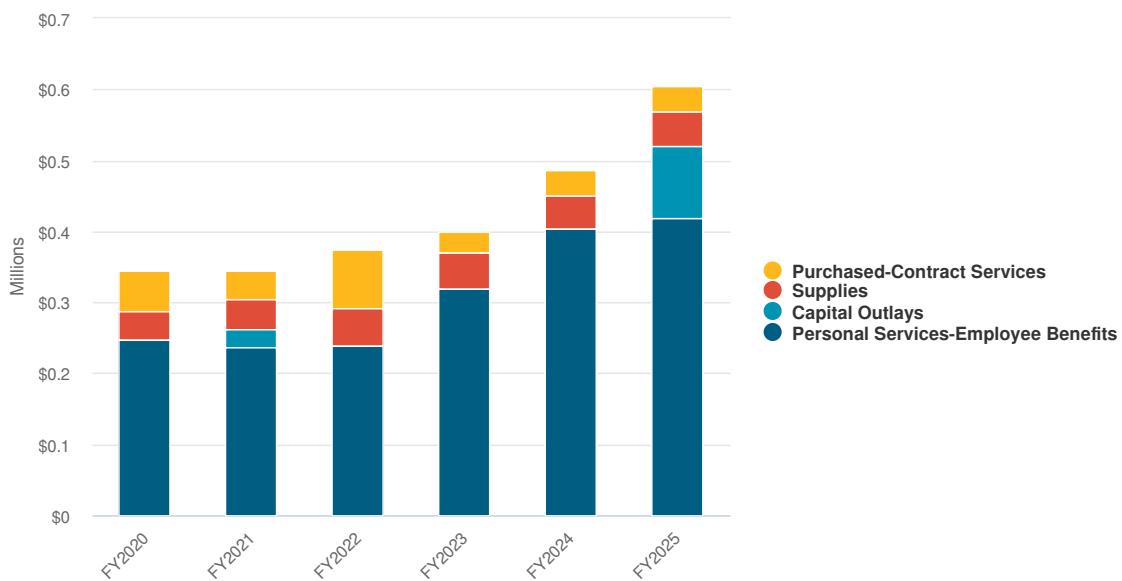
Expenditures by Expense Type

The Hunter Park Operations Department's adopted budget consists of \$605K of expenditures in FY2025, which represents a 24.55% increase over the prior year. This is primarily due to renovations being needed at the Ike Owings Community Center and the press box at Hunter Park.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6112-51.11110	\$234,316	\$231,295	\$209,010	-9.6%
PART TIME EMPLOYEES	100-6112-51.11120	\$97,179	\$101,858	\$122,850	20.6%
SALARIES/WAGES/OVERTIME	100-6112-51.11300	\$6,271	\$6,604	\$3,489	-47.2%
EMPLOYEE BENEFITS-GRP INS	100-6112-51.22100	\$23,146	\$21,699	\$31,754	46.3%
EMPLOYEE BENEFITS-FICA	100-6112-51.22300	\$26,987	\$19,737	\$25,617	29.8%
RETIREMENT/DEFINED BENEFIT	100-6112-51.22402	\$17,003	\$19,003	\$25,312	33.2%
EMPLOYEE BENEFITS-WORK COMP	100-6112-51.22700	\$1,336	\$2,712	\$1,470	-45.8%
Total Culture and Recreation:		\$406,237	\$402,908	\$419,502	4.1%
Total Personal Services-Employee Benefits:		\$406,237	\$402,908	\$419,502	4.1%
Purchased-Contract Services					
Culture and Recreation					
OTH PROFESSIONAL SERVICES	100-6112-52.11290	\$6,078	\$4,500	\$5,000	11.1%
REPAIRS & MAINT/EQUIP MAINT	100-6112-52.22210	\$2,681	\$2,700	\$4,200	55.6%
BUILDING MAINTENANCE	100-6112-52.22220	\$15,000	\$15,000	\$15,000	0%
POSTAGE AND SHIPPING	100-6112-52.33205	\$272	\$350	\$350	0%
BANK SERVICE CHARGES	100-6112-52.33601	\$0	\$57	\$57	0%
OTH PUR SVCS-EDU/TRAINING	100-6112-52.33700	\$8,796	\$9,000	\$9,000	0%
OTH PUR SVCS-UNIFORMS	100-6112-52.34000	\$1,750	\$3,000	\$2,000	-33.3%
Total Culture and Recreation:		\$34,577	\$34,607	\$35,607	2.9%
Total Purchased-Contract Services:		\$34,577	\$34,607	\$35,607	2.9%
Supplies					
Culture and Recreation					
GEN SUPP-OFFICE SUPPLIES	100-6112-53.11110	\$1,460	\$2,500	\$2,500	0%
GEN SUPP-OPER SUPPLIES	100-6112-53.11120	\$14,389	\$13,872	\$13,500	-2.7%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
WEATHER OCCURENCE	100-6112-53.11126	\$0	\$700	\$700	0%
TOILETRY SUPPLIES	100-6112-53.11130	\$14,000	\$14,000	\$14,000	0%
ANNUAL EVENTS	100-6112-53.11783	\$9,744	\$10,000	\$11,000	10%
PROGRAM SUPPLIES	100-6112-53.11788	\$7,749	\$7,000	\$8,000	14.3%
Total Culture and Recreation:		\$47,341	\$48,072	\$49,700	3.4%
Total Supplies:		\$47,341	\$48,072	\$49,700	3.4%
Capital Outlays					
Culture and Recreation					
PROPERTY/ SITE IMPROVEMENTS	100-6112-54.11200	\$0	\$0	\$100,000	N/A
Total Culture and Recreation:		\$0	\$0	\$100,000	N/A
Total Capital Outlays:		\$0	\$0	\$100,000	N/A
Total Expense Objects:		\$488,155	\$485,587	\$604,809	24.6%

Park Athletics



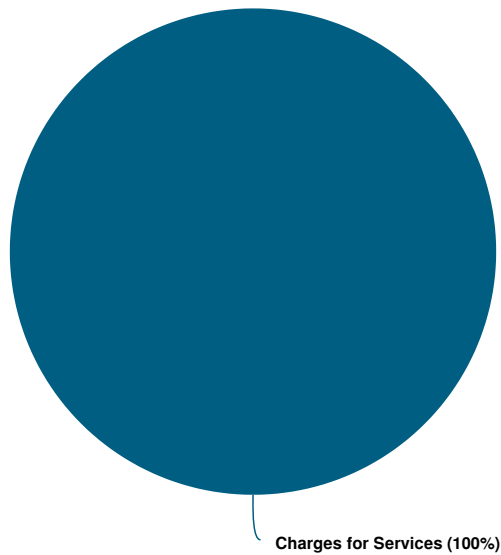
John Penn
Athletic Manager

Park Athletics is where all of the City of Douglasville's athletic programs are managed and developed for citizens throughout the City of Douglasville.

Revenues by Source

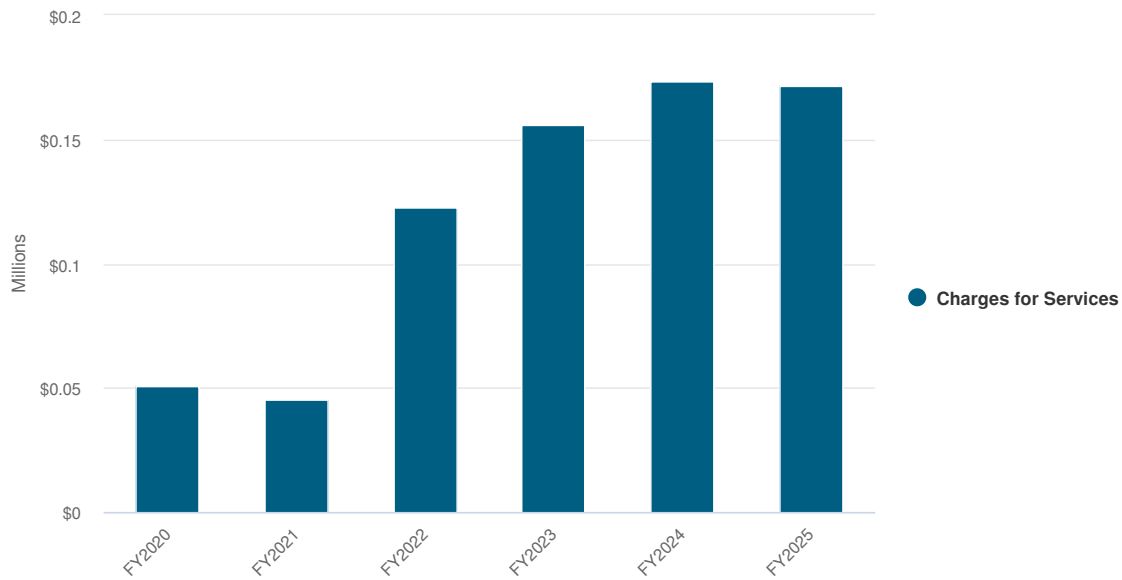
The Park Athletic's division adopted budget consists of \$171K of revenue in FY2025, which represents a 1.2% decrease over the prior year. This is due primarily to an anticipated decrease in revenues received from Ball Leagues.

Projected 2025 Revenues by Source



Charges for Services (100%)

Budgeted and Historical Revenues by Source

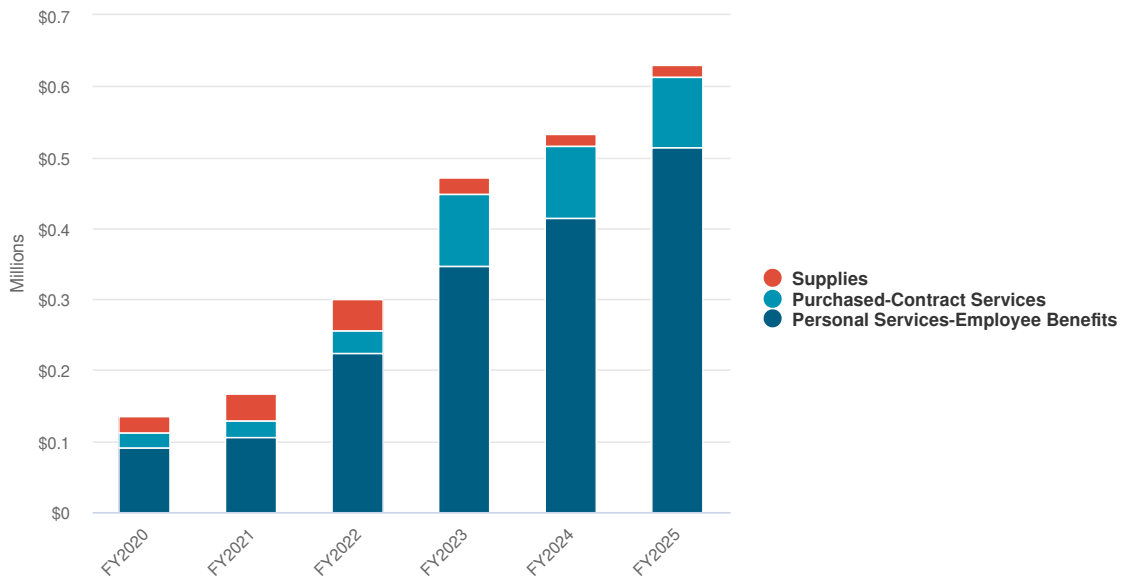


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
Culture and Recreation					
ATHLETIC FIELDS	100-6115-34.77302	\$34,655	\$40,000	\$40,000	0%
BALL LEAGUES	100-6115-34.77601	\$121,786	\$100,000	\$92,000	-8%
ADULT ATH LEAGUE	100-6115-34.77602	\$24,810	\$23,000	\$25,000	8.7%
COMMISSIONS	100-6115-34.77902	\$3,667	\$2,300	\$2,300	0%
CONCESSIONS	100-6115-34.77914	\$3,465	\$8,000	\$12,000	50%
Total Culture and Recreation:		\$188,383	\$173,300	\$171,300	-1.2%
Total Charges for Services:		\$188,383	\$173,300	\$171,300	-1.2%
Total Charges for Services:		\$188,383	\$173,300	\$171,300	-1.2%
Total Revenue Source:		\$188,383	\$173,300	\$171,300	-1.2%

Expenditures by Expense Type

The Park Athletic's division adopted budget consists of \$630K of expenditures in FY2025, which represents an 18.4% increase over the prior year. This is primarily due to increases in personnel costs.

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6115-51.11110	\$257,225	\$251,439	\$243,491	-3.2%
PART TIME EMPLOYEES	100-6115-51.11120	\$40,370	\$43,600	\$150,220	244.5%
SALARIES/WAGES/OVERTIME	100-6115-51.11300	\$11,000	\$13,919	\$3,000	-78.4%
EMPLOYEE BENEFITS-GRP INS	100-6115-51.22100	\$48,801	\$49,084	\$53,978	10%
EMPLOYEE BENEFITS-FICA	100-6115-51.22300	\$24,317	\$24,995	\$30,583	22.4%
RETIREMENT/DEFINED BENEFIT	100-6115-51.22402	\$19,345	\$28,041	\$29,793	6.2%
EMPLOYEE BENEFITS-WORK COMP	100-6115-51.22700	\$1,681	\$3,413	\$1,849	-45.8%
Total Culture and Recreation:		\$402,738	\$414,491	\$512,914	23.7%
Total Personal Services-Employee Benefits:		\$402,738	\$414,491	\$512,914	23.7%
Purchased-Contract Services					
Culture and Recreation					
OTH PROFESSIONAL SERVICES	100-6115-52.11290	\$54,033	\$52,250	\$54,000	3.3%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
OTH PURCH SVCS-ADVERTISING	100-6115-52.33300	\$235	\$0		N/A
OTH PUR SVCS-EDU/TRAINING	100-6115-52.33700	\$9,084	\$8,000	\$8,000	0%
OTH PUR SVCS-UNIFORMS	100-6115-52.34000	\$40,860	\$40,400	\$38,000	-5.9%
Total Culture and Recreation:		\$104,212	\$100,650	\$100,000	-0.6%
Total Purchased-Contract Services:		\$104,212	\$100,650	\$100,000	-0.6%
Supplies					
Culture and Recreation					
GEN SUPP-OPER SUPPLIES	100-6115-53.11120	\$20,787	\$17,302	\$17,302	0%
Total Culture and Recreation:		\$20,787	\$17,302	\$17,302	0%
Total Supplies:		\$20,787	\$17,302	\$17,302	0%
Total Expense Objects:		\$527,737	\$532,443	\$630,216	18.4%

Park Maintenance



Andy Acker

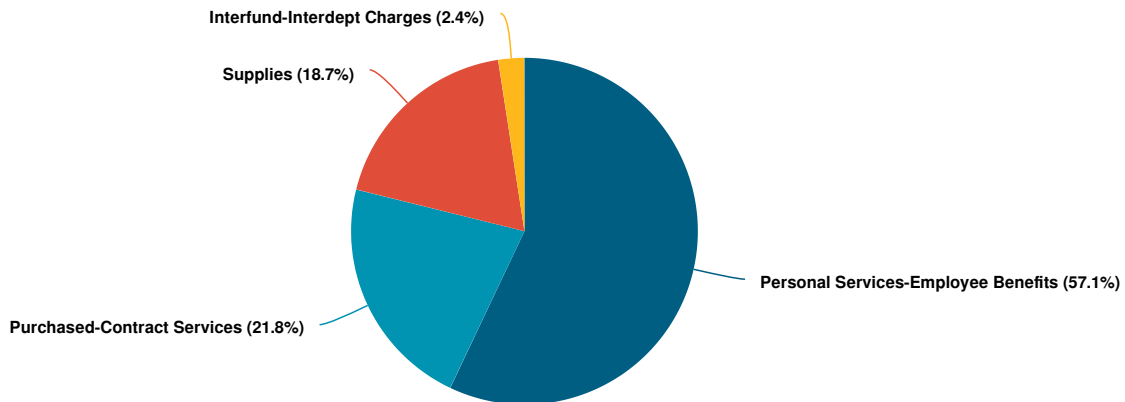
Park Maintenance Manager

The Park Maintenance Department of the City of Douglasville's Parks System is responsible for the landscaping, upkeep, beautification and maintenance of all City parks.

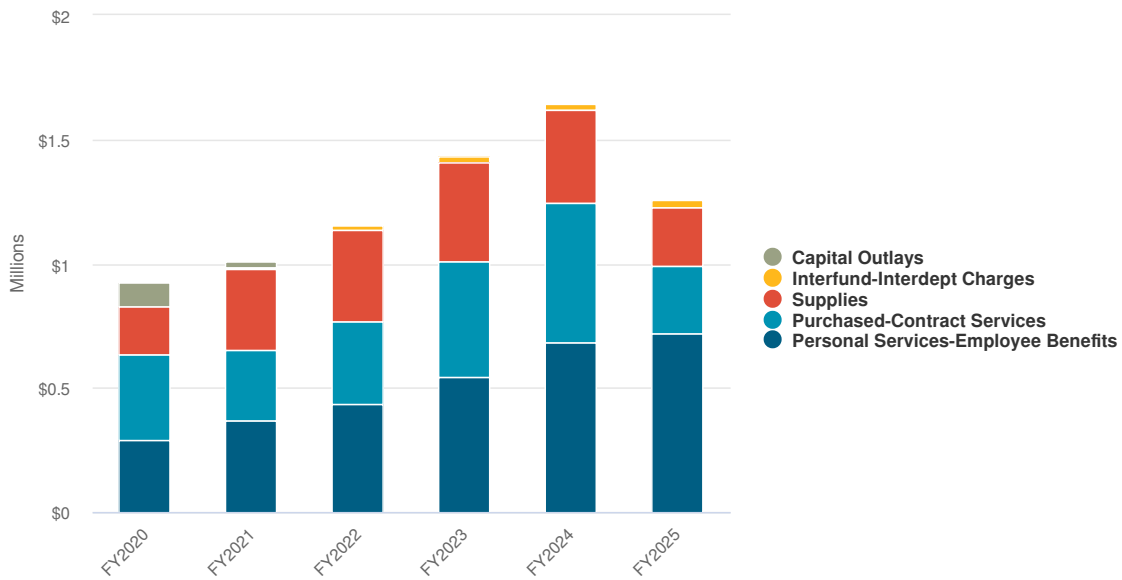
Expenditures by Expense Type

The Park Maintenance Department's adopted budget consists of \$1.258M of expenditures in FY2025, which represents a 23.47% decrease over the prior year. This is primarily due to some park maintenance operations being moved to the West Pines Golf Club Maintenance division.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6120-51.11110	\$459,726	\$474,717	\$520,093	9.6%
PART TIME EMPLOYEES	100-6120-51.11120	\$0	\$15,000		N/A
SALARIES/WAGES/OVERTIME	100-6120-51.11300	\$17,552	\$22,078	\$6,059	-72.6%
EMPLOYEE BENEFITS-GRPS	100-6120-51.22100	\$83,487	\$82,089	\$85,229	3.8%
EMPLOYEE BENEFITS-FICA	100-6120-51.22300	\$37,433	\$41,036	\$40,345	-1.7%
RETIREMENT/DEFINED BENEFIT	100-6120-51.22402	\$34,684	\$44,220	\$62,963	42.4%
EMPLOYEE BENEFITS-WORK COMP	100-6120-51.22700	\$2,779	\$5,644	\$3,058	-45.8%
Total Culture and Recreation:		\$635,661	\$684,784	\$717,747	4.8%
Total Personal Services-Employee Benefits:		\$635,661	\$684,784	\$717,747	4.8%
Purchased-Contract Services					
Culture and Recreation					
OTH PROFESSIONAL SERVICES	100-6120-52.11290	\$12,521	\$12,537	\$9,000	-28.2%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
LANDFILL SERVICES	100-6120-52.22110	\$6,271	\$5,900	\$4,500	-23.7%
PEST CONTROL	100-6120-52.22131	\$1,291	\$1,500	\$1,000	-33.3%
REPAIRS & MAINT/EQUIP MAINT	100-6120-52.22210	\$59,290	\$60,850	\$12,000	-80.3%
PARKS MAINTENANCE	100-6120-52.22230	\$176,712	\$167,564	\$120,000	-28.4%
ATHLETIC FIELDS	100-6120-52.22231	\$98,697	\$117,412	\$100,000	-14.8%
AIRPLANE MEMORIAL MAINT	100-6120-52.22234	\$92	\$5,000	\$5,000	0%
OTH PUR SVCS-EDU/TRAINING	100-6120-52.33700	\$7,814	\$8,500	\$8,000	-5.9%
SECURITY SERVICE	100-6120-52.33901	\$106,159	\$173,500	\$7,500	-95.7%
OTH PUR SVCS-UNIFORMS	100-6120-52.34000	\$9,918	\$10,000	\$7,500	-25%
Total Culture and Recreation:		\$478,764	\$562,762	\$274,500	-51.2%
Total Purchased-Contract Services:		\$478,764	\$562,762	\$274,500	-51.2%
Supplies					
Culture and Recreation					
GEN SUPP-OPER SUPPLIES	100-6120-53.11120	\$41,950	\$41,000	\$21,000	-48.8%
CHEMICALS & FERTILIZER	100-6120-53.11191	\$125,976	\$121,500	\$20,000	-83.5%
GAS & OIL	100-6120-53.11192	\$25,958	\$29,000	\$15,000	-48.3%
WATER AND SEWER	100-6120-53.11210	\$64,053	\$50,376	\$50,376	0%
HVAC AND ELECTRICITY	100-6120-53.11215	\$157,687	\$124,140	\$124,140	0%
NATURAL GAS	100-6120-53.11220	\$1,616	\$4,792	\$4,792	0%
Total Culture and Recreation:		\$417,239	\$370,808	\$235,308	-36.5%
Total Supplies:		\$417,239	\$370,808	\$235,308	-36.5%
Interfund-Interdept Charges					
Culture and Recreation					
INDIRECT COST ALLOC.-VEH MAINT	100-6120-55.11000	\$6,499	\$5,000	\$10,000	100%
INDIRECT COST ALLOC.-VEH FUEL	100-6120-55.12000	\$17,854	\$20,500	\$20,500	0%
Total Culture and Recreation:		\$24,353	\$25,500	\$30,500	19.6%
Total Interfund-Interdept Charges:		\$24,353	\$25,500	\$30,500	19.6%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:		\$1,556,017	\$1,643,854	\$1,258,055	-23.5%

Jessie Davis Park



Shajra Thrasher

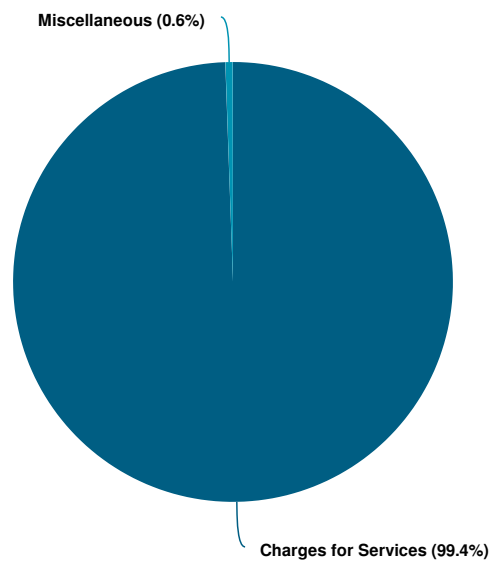
Recreation Program Manager

The Jessie Davis Park budget is comprised of all operating revenues and expenditures affiliated with Jessie Davis Park and the public pool.

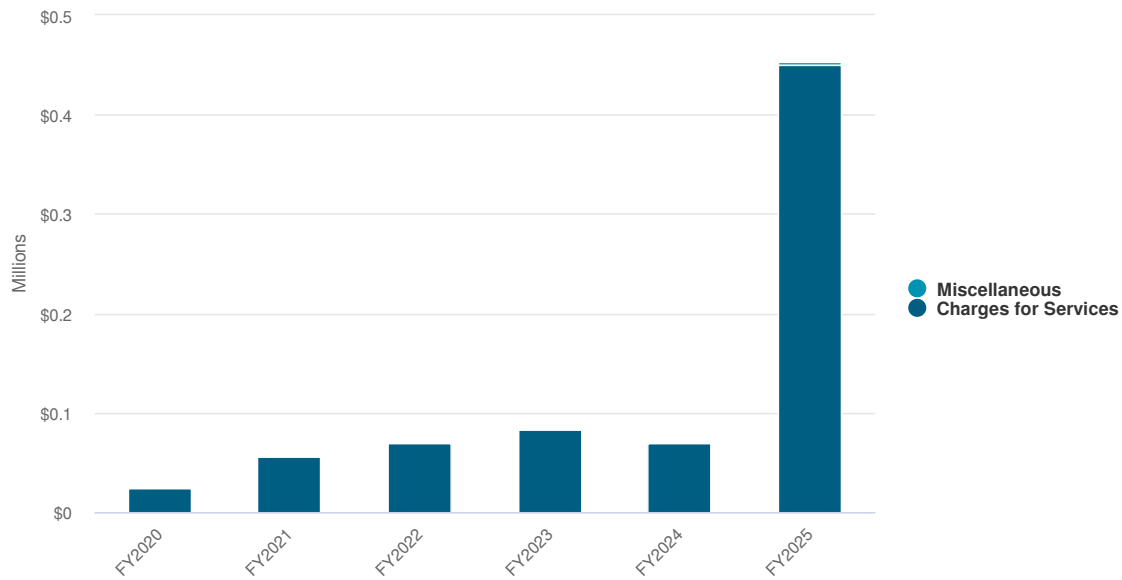
Revenues by Source

Jessie Davis Park's adopted budget consists of \$453K of revenue in FY2025, which represents a 551.03% increase over the prior year. This is due to the construction taking place at Jessie Davis Park to add additional facilities, which will add more programs and rental spaces.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

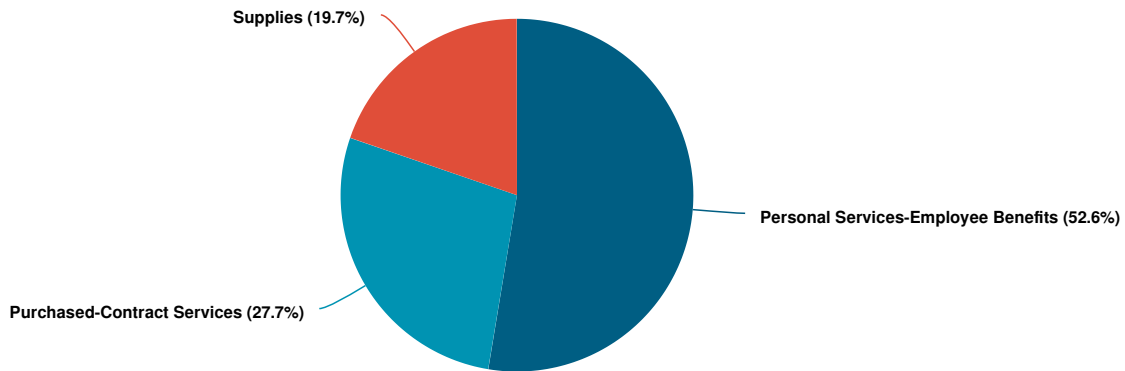


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
RENT INCOME BLDG	100-6130-34.77301	\$20,355	\$18,000	\$398,750	2,115.3%
POOL JESSIE DAVS	100-6130-34.77303	\$0	\$0	\$29,400	N/A
DAY CAMP	100-6130-34.77603	\$47,512	\$48,400		N/A
PROGRAM INCOME	100-6130-34.77905	-\$643	\$3,000	\$22,140	638%
Total Charges for Services:		\$67,224	\$69,400	\$450,290	548.8%
Total Charges for Services:		\$67,224	\$69,400	\$450,290	548.8%
Miscellaneous					
Miscellaneous					
CONVENIENCE FEE	100-6130-38.99008	\$55	\$150	\$2,500	1,566.7%
Total Miscellaneous:		\$55	\$150	\$2,500	1,566.7%
Total Miscellaneous:		\$55	\$150	\$2,500	1,566.7%
Total Revenue Source:		\$67,279	\$69,550	\$452,790	551%

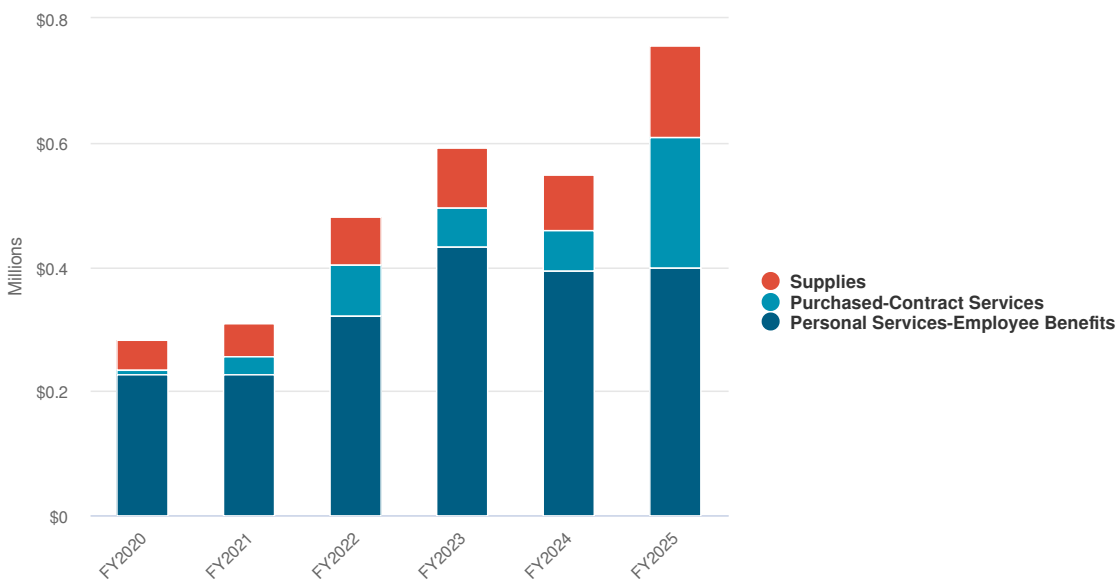
Expenditures by Expense Type

Jessie Davis Park's adopted budget consists of \$758K of expenditures in FY2025, which represents a 37.95% increase over the prior year. This is primarily due to the new facilities that will open in FY2025 at Jessie Davis Park. Since there will be more facilities, more supplies will be needed.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6130-51.11110	\$212,637	\$188,785	\$181,379	-3.9%
PART TIME EMPLOYEES	100-6130-51.11120	\$98,054	\$97,078	\$145,530	49.9%
SALARIES/WAGES/OVERTIME	100-6130-51.11300	\$8,780	\$9,721	\$7,291	-25%
EMPLOYEE BENEFITS-GRP INS	100-6130-51.22100	\$13,662	\$47,088	\$15,751	-66.5%
EMPLOYEE BENEFITS-FICA	100-6130-51.22300	\$25,240	\$24,222	\$25,066	3.5%
RETIREMENT/DEFINED BENEFIT	100-6130-51.22402	\$16,403	\$23,537	\$21,744	-7.6%
EMPLOYEE BENEFITS-WORK COMP	100-6130-51.22700	\$1,666	\$3,383	\$1,833	-45.8%
Total Culture and Recreation:		\$376,441	\$393,814	\$398,594	1.2%
Total Personal Services-Employee Benefits:		\$376,441	\$393,814	\$398,594	1.2%
Purchased-Contract Services					
Culture and Recreation					
MEDICAL FEES	100-6130-52.11240	\$0	\$1,400	\$1,400	0%
OTH PROFESSIONAL SERVICES	100-6130-52.11290	\$52,377	\$51,652	\$151,652	193.6%
PEST CONTROL	100-6130-52.22131	\$0	\$1,500	\$1,500	0%
REPAIRS & MAINT/EQUIP MAINT	100-6130-52.22210	\$439	\$1,200	\$5,000	316.7%
BUILDING MAINTENANCE	100-6130-52.22220	\$148	\$4,500	\$25,000	455.6%
POOL MAINTENANCE-JD	100-6130-52.22232	\$0	\$0	\$15,000	N/A
BANK SERVICE CHARGES	100-6130-52.33601	\$723	\$57	\$4,057	7,017.5%
OTH PUR SVCS-EDU/TRAINING	100-6130-52.33700	\$2,604	\$2,500	\$3,500	40%
OTH PUR SVCS-UNIFORMS	100-6130-52.34000	\$0	\$2,000	\$2,500	25%
Total Culture and Recreation:		\$56,290	\$64,809	\$209,609	223.4%
Total Purchased-Contract Services:		\$56,290	\$64,809	\$209,609	223.4%
Supplies					
Culture and Recreation					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
GEN SUPP-OPER SUPPLIES	100-6130-53.11120	\$6,501	\$12,000	\$22,000	83.3%
TOILETRY SUPPLIES	100-6130-53.11130	\$5,211	\$5,000	\$15,000	200%
HVAC AND ELECTRICITY	100-6130-53.11215	\$37,401	\$28,000	\$83,957	199.8%
NATURAL GAS	100-6130-53.11220	\$4,628	\$6,500	\$6,500	0%
ANNUAL EVENTS	100-6130-53.11783	\$8,402	\$8,000	\$14,000	75%
DAVIS PARK PROGRAM	100-6130-53.11784	\$24,637	\$21,100	\$8,000	-62.1%
SENIOR PROGRAMS	100-6130-53.11791	\$10,369	\$10,000		N/A
Total Culture and Recreation:		\$97,149	\$90,600	\$149,457	65%
Total Supplies:		\$97,149	\$90,600	\$149,457	65%
Total Expense Objects:		\$529,881	\$549,223	\$757,660	38%

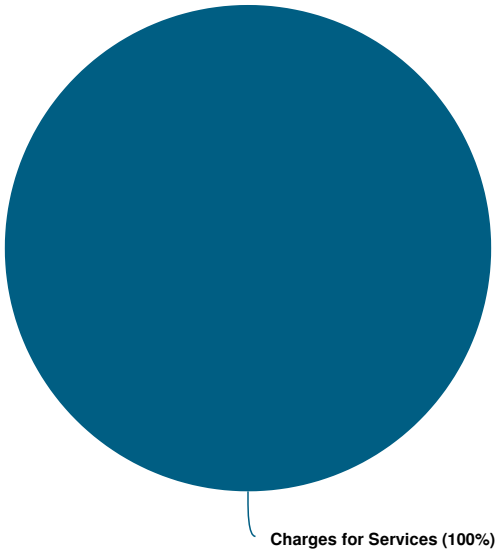
Senior Programs

The Senior Program Department oversees the programs and activities for active adults. The overall goal of Senior Programs is to develop a robust schedule of educational, health and wellness, and social programs to increase the overall quality of life.

Revenues by Source

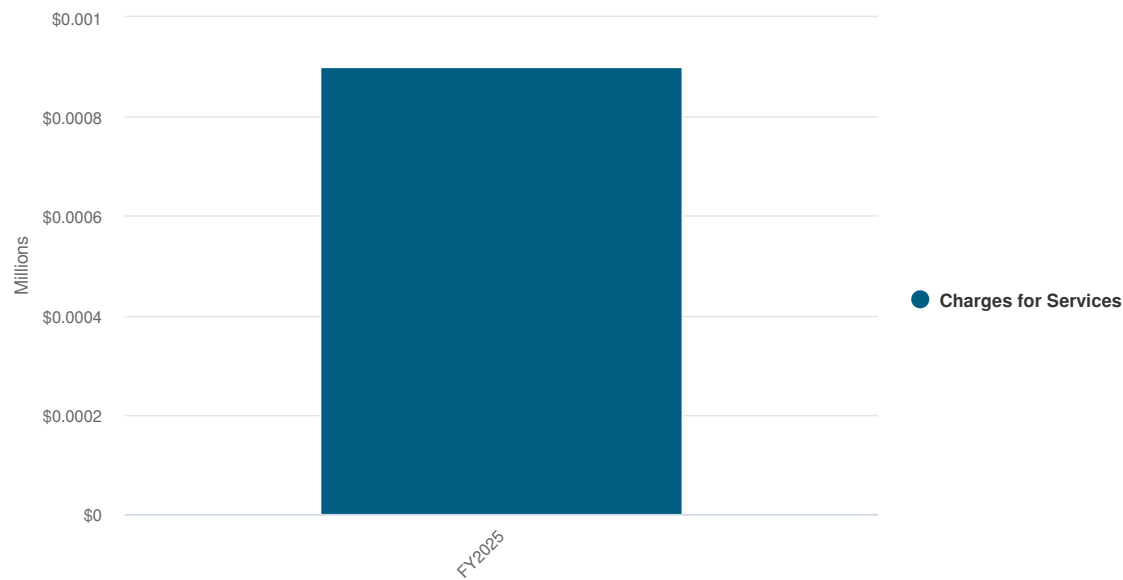
The Senior Programs division adopted budget consists of \$900 of revenue in FY2025, which represents a 100% increase over the prior year. The Senior Programs division is a new division for FY2025.

Projected 2025 Revenues by Source



Charges for Services (100%)

Budgeted and Historical 2025 Revenues by Source

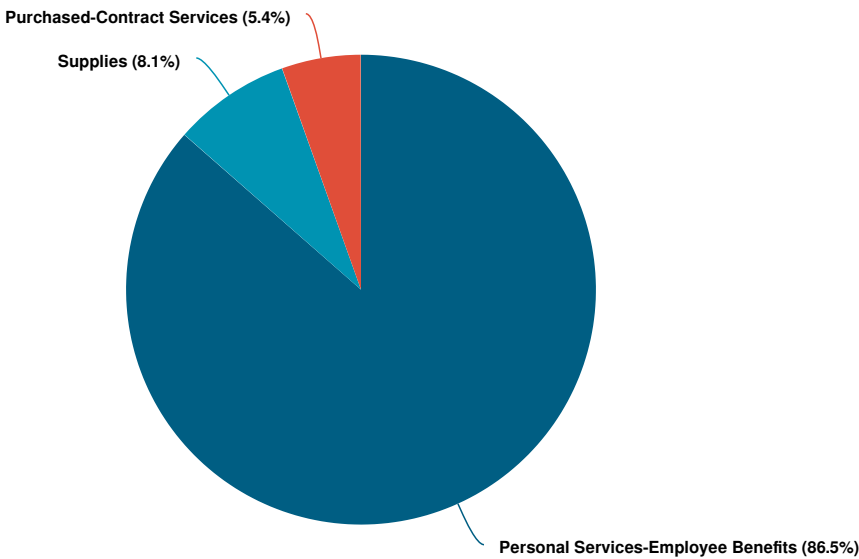


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
MEMBERSHIP DUES	100-6131-34.77311	\$0	\$0	\$900	N/A
Total Charges for Services:		\$0	\$0	\$900	N/A
Total Charges for Services:		\$0	\$0	\$900	N/A
Total Revenue Source:		\$0	\$0	\$900	N/A

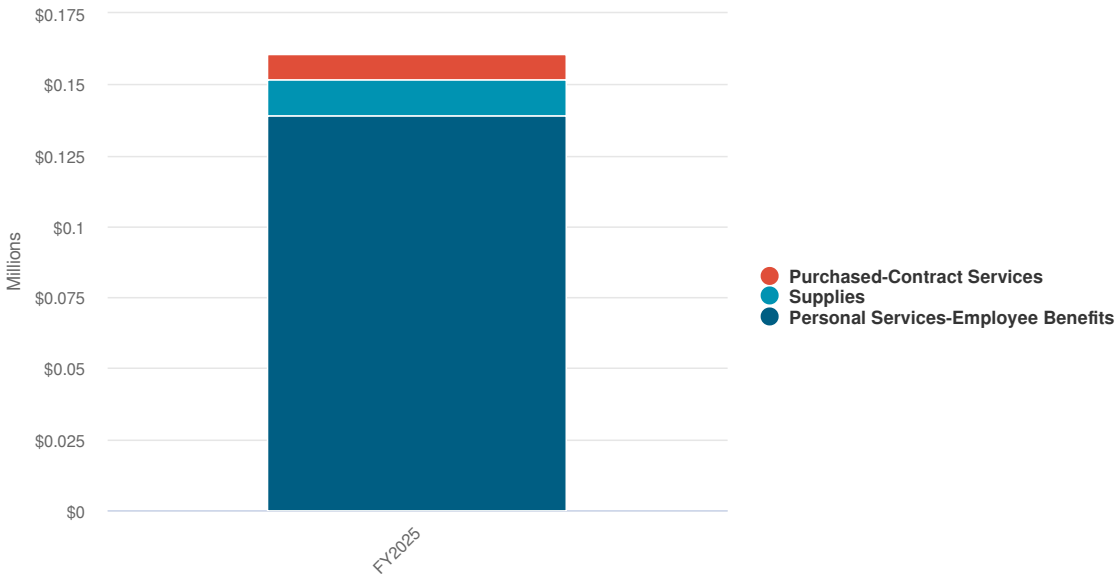
Expenditures by Expense Type

The Senior Programs division adopted budget consists of \$161K of expenditures in FY2025, which represents a 100% increase over the prior year. The Senior Programs division is a new division for FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-6131-51.11110	\$0	\$0	\$51,092	N/A
PART TIME EMPLOYEES	100-6131-51.11120	\$0	\$0	\$48,720	N/A
SALARIES/WAGES/OVERTIME	100-6131-51.11300	\$0	\$0	\$750	N/A
EMPLOYEE BENEFITS-GRP INS	100-6131-51.22100	\$0	\$0	\$23,956	N/A
EMPLOYEE BENEFITS-FICA	100-6131-51.22300	\$0	\$0	\$7,751	N/A
RETIREMENT/DEFINED BENEFIT	100-6131-51.22402	\$0	\$0	\$6,279	N/A
EMPLOYEE BENEFITS-WORK COMP	100-6131-51.22700	\$0	\$0	\$406	N/A
Total Personal Services-Employee Benefits:		\$0	\$0	\$138,954	N/A
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-6131-52.11290	\$0	\$0	\$5,000	N/A
OTH PUR SVCS-EDU/TRAINING	100-6131-52.33700	\$0	\$0	\$1,500	N/A
OTH PUR SVCS-UNIFORMS	100-6131-52.34000	\$0	\$0	\$2,250	N/A
Total Purchased-Contract Services:		\$0	\$0	\$8,750	N/A
Supplies					
ANNUAL EVENTS	100-6131-53.11783	\$0	\$0	\$8,000	N/A
SENIOR PROGRAMS	100-6131-53.11791	\$0	\$0	\$5,000	N/A
Total Supplies:		\$0	\$0	\$13,000	N/A
Total Expense Objects:		\$0	\$0	\$160,704	N/A

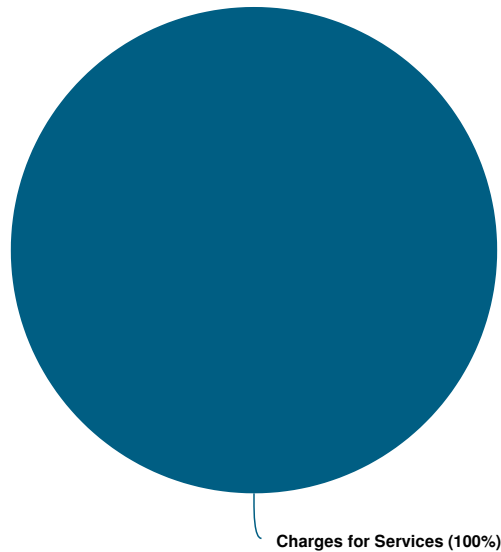
Youth Programs

The Youth Program department is tasked with providing recreational and leisure services for youth, specifically during out-of-school time. The overall goal is to meet the youth where they are and remove the barriers to services, while helping them build relationships, competencies, and confidence to succeed in life.

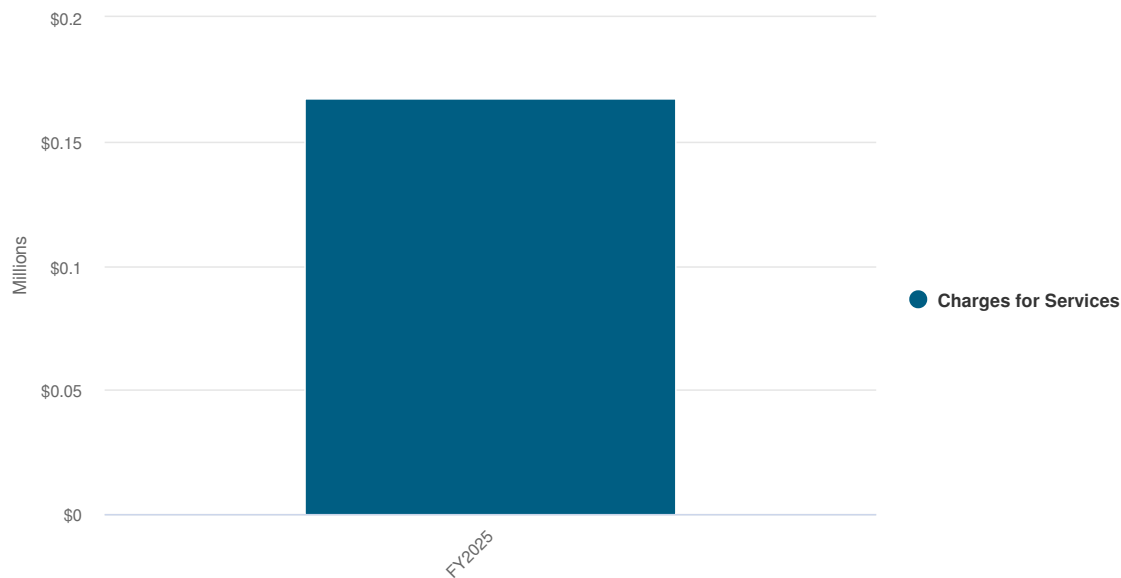
Revenues by Source

The Youth Programs division adopted budget consists of \$167K of revenue in FY2025, which represents a 100% increase over the prior year. This is due to the Youth Programs being new in FY2025.

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

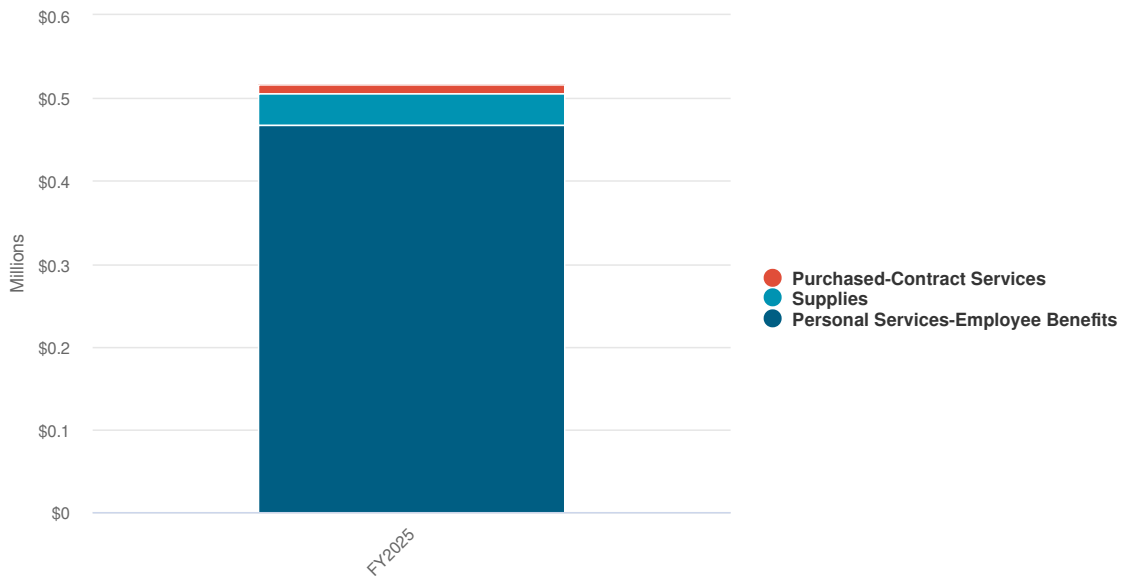


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
AFTERSCHOOL	100-6132-34.77312	\$0	\$0	\$56,876	N/A
DAY CAMP	100-6132-34.77603	\$0	\$0	\$110,550	N/A
Total Charges for Services:		\$0	\$0	\$167,426	N/A
Total Charges for Services:		\$0	\$0	\$167,426	N/A
Total Revenue Source:		\$0	\$0	\$167,426	N/A

Expenditures by Expense Type

Youth Program's adopted budget consists of \$517K of revenue in FY2025, which represents a 100% increase over the prior year. This is due to the Youth Programs being new in FY2025.

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-6132-51.11110	\$0	\$0	\$96,546	N/A
PART TIME EMPLOYEES	100-6132-51.11120	\$0	\$0	\$280,345	N/A
SALARIES/WAGES/OVERTIME	100-6132-51.11300	\$0	\$0	\$1,500	N/A
EMPLOYEE BENEFITS-GRP INS	100-6132-51.22100	\$0	\$0	\$47,912	N/A
EMPLOYEE BENEFITS-FICA	100-6132-51.22300	\$0	\$0	\$29,005	N/A
RETIREMENT/DEFINED BENEFIT	100-6132-51.22402	\$0	\$0	\$11,795	N/A
EMPLOYEE BENEFITS-WORK COMP	100-6132-51.22700	\$0	\$0	\$811	N/A
Total Personal Services-Employee Benefits:		\$0	\$0	\$467,914	N/A
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-6132-52.11290	\$0	\$0	\$9,000	N/A
OTH PUR SVCS-EDU/TRAINING	100-6132-52.33700	\$0	\$0	\$1,500	N/A
OTH PUR SVCS-UNIFORMS	100-6132-52.34000	\$0	\$0	\$2,000	N/A

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Purchased-Contract Services:		\$0	\$0	\$12,500	N/A
Supplies					
GEN SUPP-OPER SUPPLIES	100-6132-53.11120	\$0	\$0	\$37,000	N/A
Total Supplies:		\$0	\$0	\$37,000	N/A
Total Expense Objects:		\$0	\$0	\$517,414	N/A

West Pines Golf Club



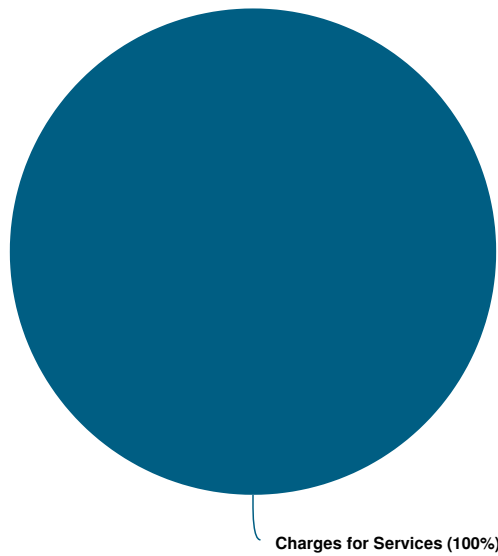
Chris Cartwright
Golf Professional

The mission of West Pines Golf Club is to provide its members and customers with the most exceptional golfing opportunities in the local area while maintaining its reputation as being a good value for the product.

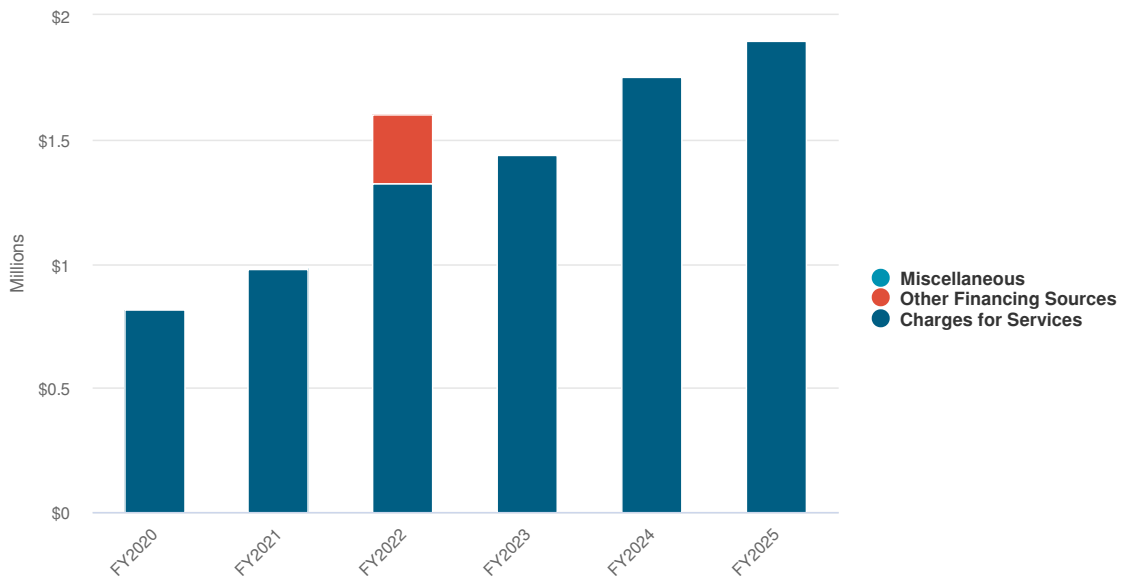
Revenues by Source

The West Pines Operations Department's adopted budget consists of \$1.9M of revenue in FY2025, which represents an 8.6% increase over the prior year. This is primarily due to slight increases in anticipated revenue that will be received from services. Business at the golf course has continuously increased each year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



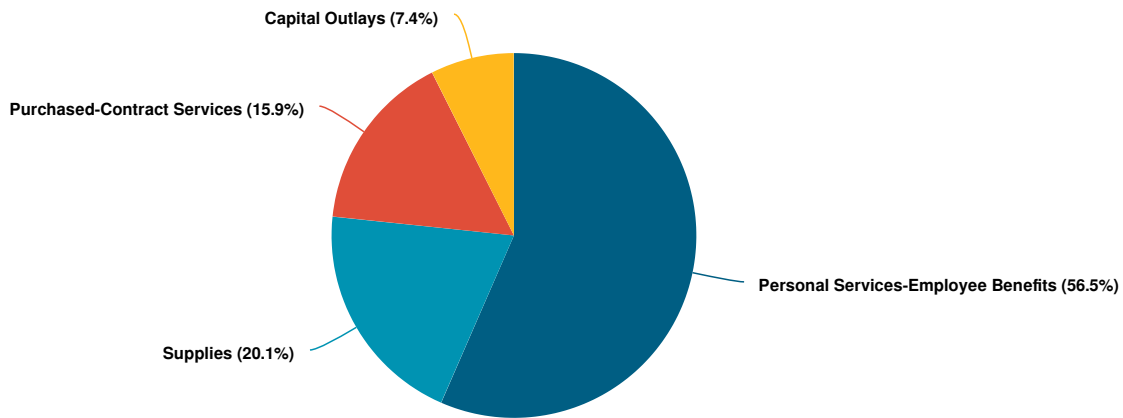
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
Culture and Recreation					
WP GREEN FEES	100-6165-34.77306	\$713,765	\$688,500	\$750,000	8.9%
WP CART FEES	100-6165-34.77307	\$412,311	\$475,000	\$500,000	5.3%
WP DRIVING RANGE	100-6165-34.77308	\$102,194	\$85,000	\$100,000	17.6%
MEMBERSHIPS	100-6165-34.77310	\$116,855	\$140,000	\$150,000	7.1%
GOLF LESSONS	100-6165-34.77607	\$32,174	\$40,000	\$40,000	0%
GOLF PRO SHOP SALES	100-6165-34.77907	\$149,704	\$170,000	\$200,000	17.6%
GOLF CLUB SERVICES	100-6165-34.77908	\$6,390	\$6,000	\$10,000	66.7%
FOOD	100-6165-34.77909	\$63,158	\$60,000	\$60,000	0%
BEVERAGE	100-6165-34.77910	\$24,867	\$35,000	\$40,000	14.3%
BEER & WINE	100-6165-34.77911	\$36,994	\$50,000	\$50,000	0%
OUTING FEES	100-6165-34.77915	\$1	\$0		N/A
Total Culture and Recreation:		\$1,658,413	\$1,749,500	\$1,900,000	8.6%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Charges for Services:		\$1,658,413	\$1,749,500	\$1,900,000	8.6%
Total Charges for Services:		\$1,658,413	\$1,749,500	\$1,900,000	8.6%
Miscellaneous					
Miscellaneous					
Culture and Recreation					
MISC REVENUE	100-6165-38.99005	\$4,088	\$0		N/A
Total Culture and Recreation:		\$4,088	\$0		N/A
Total Miscellaneous:		\$4,088	\$0		N/A
Total Miscellaneous:		\$4,088	\$0		N/A
Total Revenue Source:		\$1,662,500	\$1,749,500	\$1,900,000	8.6%

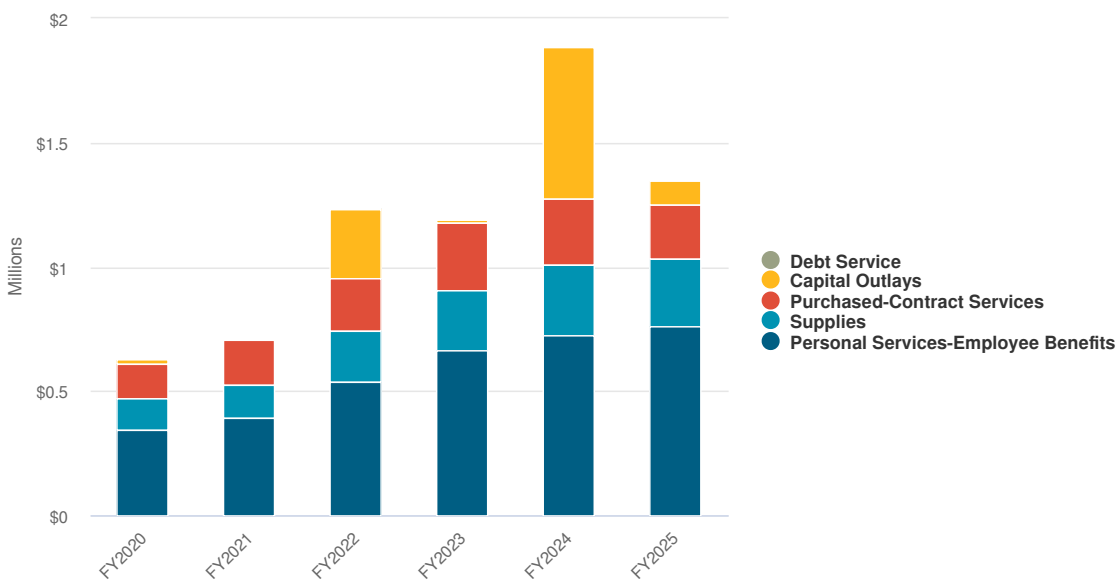
Expenditures by Expense Type

The West Pines Operations Department's adopted budget consists of \$1.35M of expenditures in FY2025, which represents a 28.4% decrease over the prior year. This is primarily due to a decrease in the amount needed for site improvements. There were repairs needed around one hole due to sewer work in FY2024.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6165-51.11110	\$227,915	\$238,187	\$202,426	-15%
PART TIME EMPLOYEES	100-6165-51.11120	\$352,423	\$378,500	\$450,000	18.9%
SALARIES/WAGES/OVERTIME	100-6165-51.11300	\$3,981	\$5,500	\$2,250	-59.1%
EMPLOYEE BENEFITS-GRP INS	100-6165-51.22100	\$32,121	\$32,094	\$32,020	-0.2%
EMPLOYEE BENEFITS-FICA	100-6165-51.22300	\$46,608	\$45,761	\$50,026	9.3%
RETIREMENT/DEFINED BENEFIT	100-6165-51.22402	\$18,283	\$20,169	\$24,347	20.7%
EMPLOYEE BENEFITS-WORK COMP	100-6165-51.22700	\$1,541	\$3,129	\$1,696	-45.8%
Total Culture and Recreation:		\$682,872	\$723,340	\$762,765	5.5%
Total Personal Services-Employee Benefits:		\$682,872	\$723,340	\$762,765	5.5%
Purchased-Contract Services					
Culture and Recreation					
OTH PROFESSIONAL SERVICES	100-6165-52.11290	\$56,796	\$60,000	\$60,000	0%
PEST CONTROL	100-6165-52.22131	\$605	\$600	\$600	0%
REPAIRS & MAINT/EQUIP MAINT	100-6165-52.22210	\$34,731	\$38,462	\$10,000	-74%
BUILDING MAINTENANCE	100-6165-52.22220	\$9,244	\$10,000	\$4,000	-60%
PARKS MAINTENANCE	100-6165-52.22230	\$50	\$0		N/A
EQUIPMENT RENTALS	100-6165-52.22320	\$0	\$1,000	\$1,000	0%
LEASE	100-6165-52.22321	\$84,020	\$85,000	\$80,000	-5.9%
OTH PURCH SVCS-DUES AND FEES	100-6165-52.33600	\$1,594	\$2,500	\$2,500	0%
BANK SERVICE CHARGES	100-6165-52.33601	\$52,024	\$55,000	\$40,000	-27.3%
SECURITY SERVICE	100-6165-52.33602	\$720	\$720	\$720	0%
HANDICAP SERVICES	100-6165-52.33603	\$3,950	\$4,000	\$4,000	0%
OTH PUR SVCS-EDU/TRAINING	100-6165-52.33700	\$5,005	\$8,000	\$8,000	0%
OTH PUR SVCS-UNIFORMS	100-6165-52.34000	\$4,677	\$4,000	\$4,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Culture and Recreation:		\$253,415	\$269,282	\$214,820	-20.2%
Total Purchased-Contract Services:		\$253,415	\$269,282	\$214,820	-20.2%
Supplies					
Culture and Recreation					
GEN SUPP-OFFICE SUPPLIES	100-6165-53.11110	\$1,932	\$2,000	\$2,000	0%
GEN SUPP-OPER SUPPLIES	100-6165-53.11120	\$53,396	\$50,500	\$35,000	-30.7%
TOILETRY SUPPLIES	100-6165-53.11130	\$559	\$2,000	\$2,000	0%
HVAC AND ELECTRICITY	100-6165-53.11215	\$12,449	\$15,000	\$15,000	0%
CABLE/SATELLITE	100-6165-53.11225	\$2,790	\$4,000	\$2,500	-37.5%
GEN SUPP./INVENTORY FOR RESALE	100-6165-53.11500	\$134,269	\$135,000	\$140,000	3.7%
FOOD & BEVERAGE INVENTORY	100-6165-53.11516	\$65,756	\$75,000	\$75,000	0%
Total Culture and Recreation:		\$271,149	\$283,500	\$271,500	-4.2%
Total Supplies:		\$271,149	\$283,500	\$271,500	-4.2%
Capital Outlays					
Culture and Recreation					
PROPERTY/ SITE IMPROVEMENTS	100-6165-54.11200	\$140,702	\$607,890	\$100,000	-83.5%
Total Culture and Recreation:		\$140,702	\$607,890	\$100,000	-83.5%
Total Capital Outlays:		\$140,702	\$607,890	\$100,000	-83.5%
Total Expense Objects:		\$1,348,138	\$1,884,012	\$1,349,085	-28.4%

West Pines Golf Club Maintenance



Andy Acker

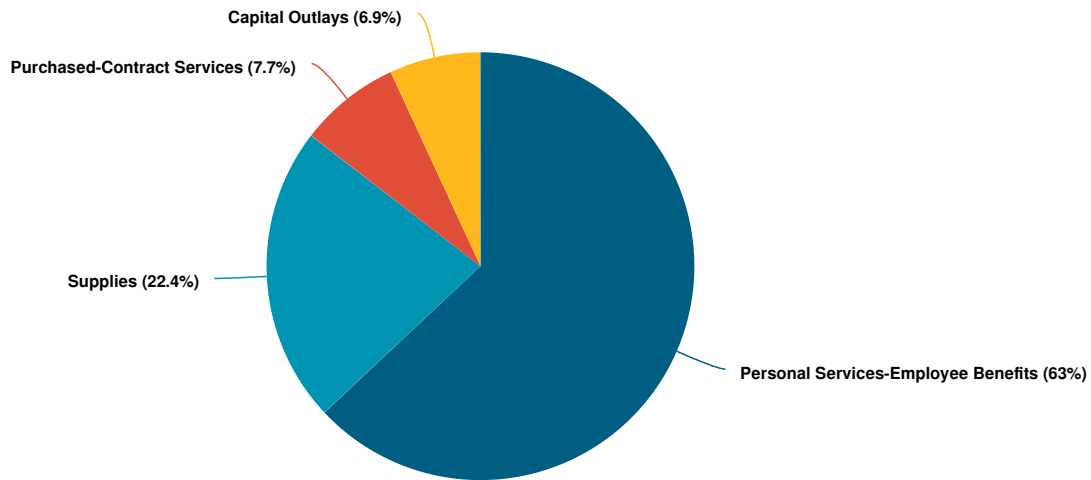
Park Maintenance Manager

The West Pines Golf Course Maintenance Department is responsible for the upkeep and beautification of the West Pines Golf Course.

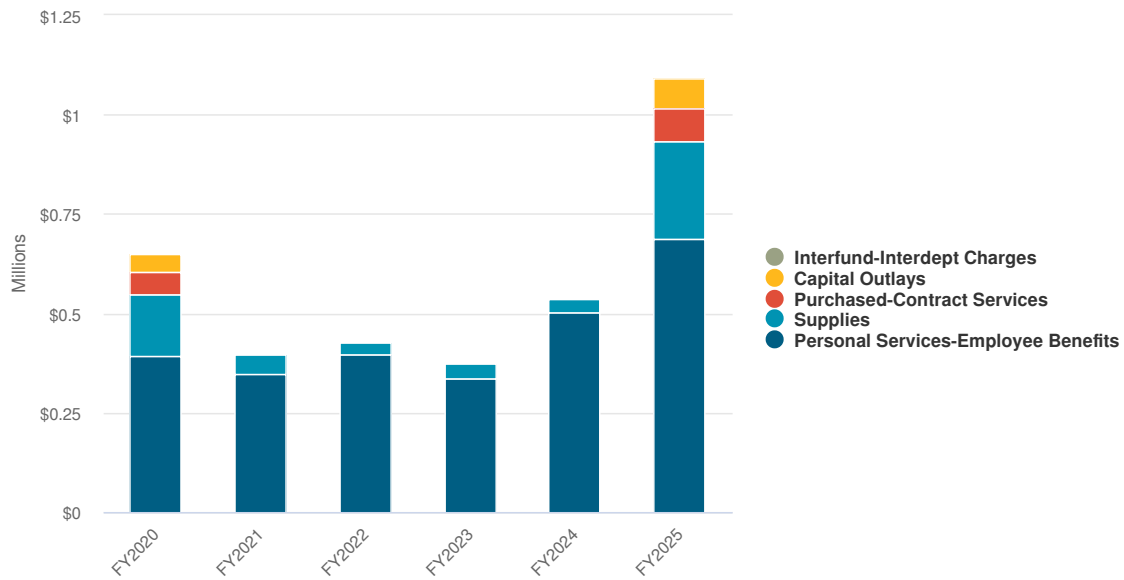
Expenditures by Expense Type

The West Pines Maintenance Department's adopted budget consists of \$1.09M of expenditures in FY2025, which represents a 103.76% increase over the prior year. This is due to some funds from the Park Maintenance division being moved to the West Pines Maintenance division that is specific to the golf course.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Culture and Recreation					
REGULAR EMPLOYEES-FULLTIME	100-6166-51.11110	\$307,630	\$325,253	\$422,044	29.8%
PART TIME EMPLOYEES	100-6166-51.11120	\$44,766	\$50,500	\$60,000	18.8%
SALARIES/WAGES/OVERTIME	100-6166-51.11300	\$9,535	\$11,501	\$1,501	-86.9%
EMPLOYEE BENEFITS-GRP INS	100-6166-51.22100	\$57,854	\$59,657	\$113,130	89.6%
EMPLOYEE BENEFITS-FICA	100-6166-51.22300	\$28,358	\$26,816	\$39,172	46.1%
RETIREMENT/DEFINED BENEFIT	100-6166-51.22402	\$24,122	\$27,871	\$50,387	80.8%
EMPLOYEE BENEFITS-WORK COMP	100-6166-51.22700	\$908	\$1,844	\$999	-45.8%
Total Culture and Recreation:		\$473,174	\$503,442	\$687,233	36.5%
Total Personal Services-Employee Benefits:		\$473,174	\$503,442	\$687,233	36.5%
Purchased-Contract Services					
Culture and Recreation					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
OTH PROFESSIONAL SERVICES	100-6166-52.11290	\$0	\$0	\$3,537	N/A
REPAIRS & MAINT/EQUIP MAINT	100-6166-52.22210	\$0	\$0	\$41,500	N/A
BUILDING MAINTENANCE	100-6166-52.22220	\$15	\$15	\$2,000	13,233.3%
IRRIGATION REPAIRS	100-6166-52.22260	\$0	\$0	\$14,000	N/A
EQUIPMENT RENTALS	100-6166-52.22320	\$0	\$0	\$10,000	N/A
OTH PUR SVCS-EDU/TRAINING	100-6166-52.33700	\$0	\$0	\$5,000	N/A
OTH PUR SVCS-UNIFORMS	100-6166-52.34000	\$0	\$0	\$7,500	N/A
Total Culture and Recreation:		\$15	\$15	\$83,537	556,813.3%
Total Purchased-Contract Services:		\$15	\$15	\$83,537	556,813.3%
Supplies					
Culture and Recreation					
GEN SUPP-OPER SUPPLIES	100-6166-53.11120	\$0	\$0	\$61,000	N/A
CHEMICALS & FERTILIZER	100-6166-53.11191	\$0	\$0	\$135,000	N/A
GAS & OIL	100-6166-53.11192	\$3,029	\$0	\$17,000	N/A
WATER AND SEWER	100-6166-53.11210	\$229	\$3,735	\$3,780	1.2%
HVAC AND ELECTRICITY	100-6166-53.11215	\$20,642	\$28,000	\$28,000	0%
Total Culture and Recreation:		\$23,900	\$31,735	\$244,780	671.3%
Total Supplies:		\$23,900	\$31,735	\$244,780	671.3%
Capital Outlays					
Culture and Recreation					
PROPERTY/ SITE IMPROVEMENTS	100-6166-54.11200	\$0	\$0	\$75,000	N/A
Total Culture and Recreation:		\$0	\$0	\$75,000	N/A
Total Capital Outlays:		\$0	\$0	\$75,000	N/A
Interfund-Interdept Charges					
Culture and Recreation					
INDIRECT COST ALLOC.-VEH MAINT	100-6166-55.11000	\$27	\$30		-100%
Total Culture and Recreation:		\$27	\$30		-100%
Total Interfund-Interdept Charges:		\$27	\$30		-100%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Total Expense Objects:		\$497,115	\$535,222	\$1,090,550	103.8%

Town Green

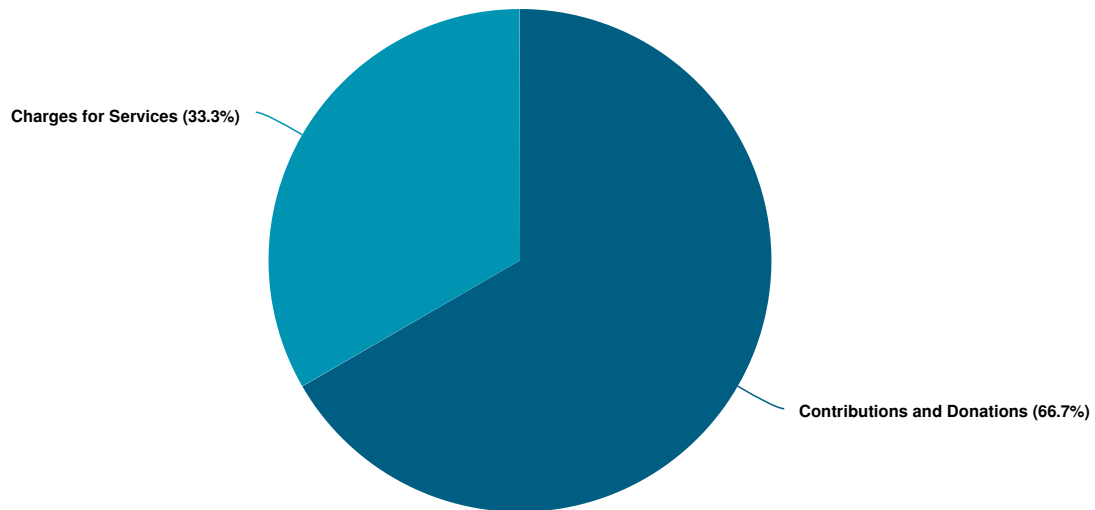
The Town Green/Old Jail site accounts for activity pertaining to the implementation and operation of new green space and an outdoor amphitheater in downtown Douglasville.

Construction expenditures will be recorded in a separate capital projects fund. Once complete, this department will account for the operations of the Town Green.

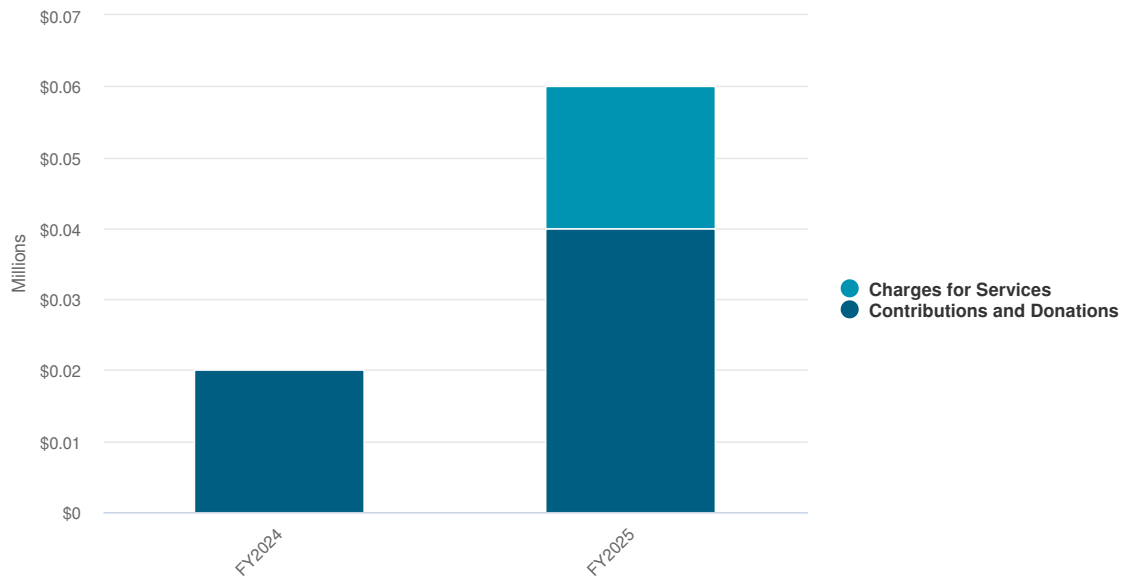
Revenues by Source

The Town Green and Amphitheater's adopted budget consists of \$60K of revenue in FY2025, which represents a 106.17% increase over the prior year. This is due to construction being completed at the Town Green, and the facility being available for rental in FY2025.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

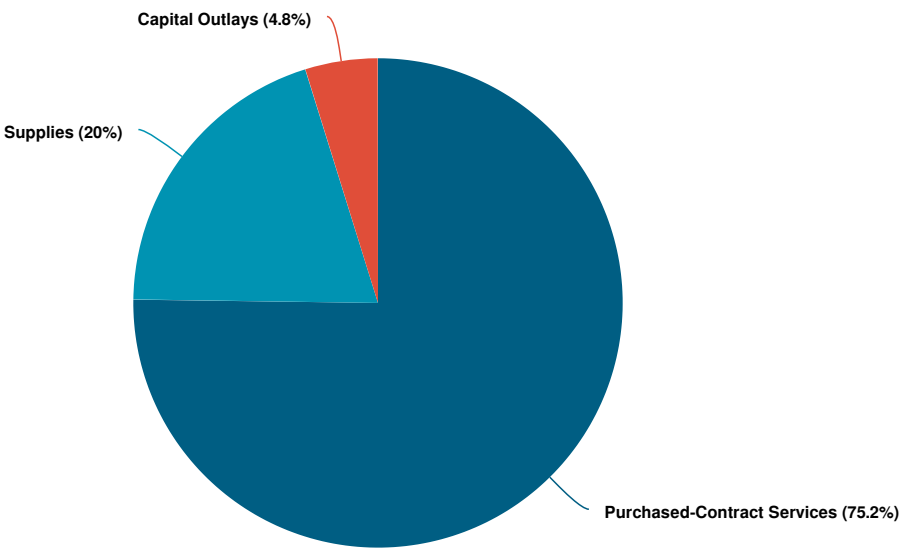


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
ACTIVITY FEES	100-6220-34.72000	\$0	\$0	\$10,000	N/A
RENTAL OF TOWN GREEN	100-6220-34.72001	\$12,000	\$0	\$10,000	N/A
Total Charges for Services:		\$12,000	\$0	\$20,000	N/A
Total Charges for Services:		\$12,000	\$0	\$20,000	N/A
Contributions and Donations					
Contributions and Donations					
SPONSORSHIP FUND	100-6220-37.21204	\$45,000	\$20,000	\$40,000	100%
Total Contributions and Donations:		\$45,000	\$20,000	\$40,000	100%
Total Contributions and Donations:		\$45,000	\$20,000	\$40,000	100%
Total Revenue Source:		\$57,000	\$20,000	\$60,000	200%

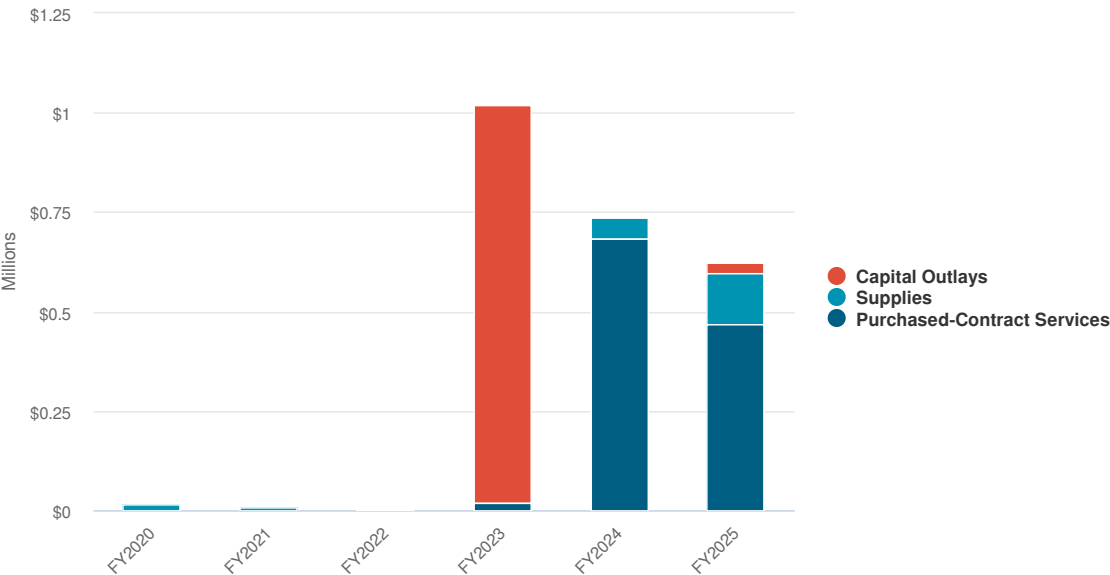
Expenditures by Expense Type

The Town Green and Amphitheater's adopted budget consists of \$625K of revenue in FY2025, which represents a 58.55% decrease over the prior year. This is primarily due to the Fall concert series being paid from a different fund.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-6220-52.11290	\$931,625	\$625,000	\$415,000	-33.6%
PEST CONTROL	100-6220-52.22131	\$0	\$5,000	\$5,000	0%
REPAIRS & MAINT/EQUIP MAINT	100-6220-52.22210	\$0	\$0	\$10,000	N/A
BUILDING MAINTENANCE	100-6220-52.22220	\$10,482	\$10,000	\$40,000	300%
OTHER / RENTALS	100-6220-52.22330	\$45,680	\$44,080		N/A
Total Purchased-Contract Services:		\$987,787	\$684,080	\$470,000	-31.3%
Supplies					
GEN SUPP-OPER SUPPLIES	100-6220-53.11120	\$29,206	\$24,500	\$84,800	246.1%
TOILETRY SUPPLIES	100-6220-53.11130	\$0	\$0	\$5,000	N/A
WATER AND SEWER	100-6220-53.11210	\$0	\$10,000	\$10,000	0%
HVAC AND ELECTRICITY	100-6220-53.11215	\$0	\$10,000	\$10,000	0%
SPECIAL EVENTS-GENERAL	100-6220-53.11710	\$7,000	\$7,000	\$15,000	114.3%
Total Supplies:		\$36,206	\$51,500	\$124,800	142.3%
Capital Outlays					
PROPERTY/ SITE IMPROVEMENTS	100-6220-54.11200	\$0	\$0	\$30,000	N/A
Total Capital Outlays:		\$0	\$0	\$30,000	N/A
Total Expense Objects:		\$1,023,993	\$735,580	\$624,800	-15.1%

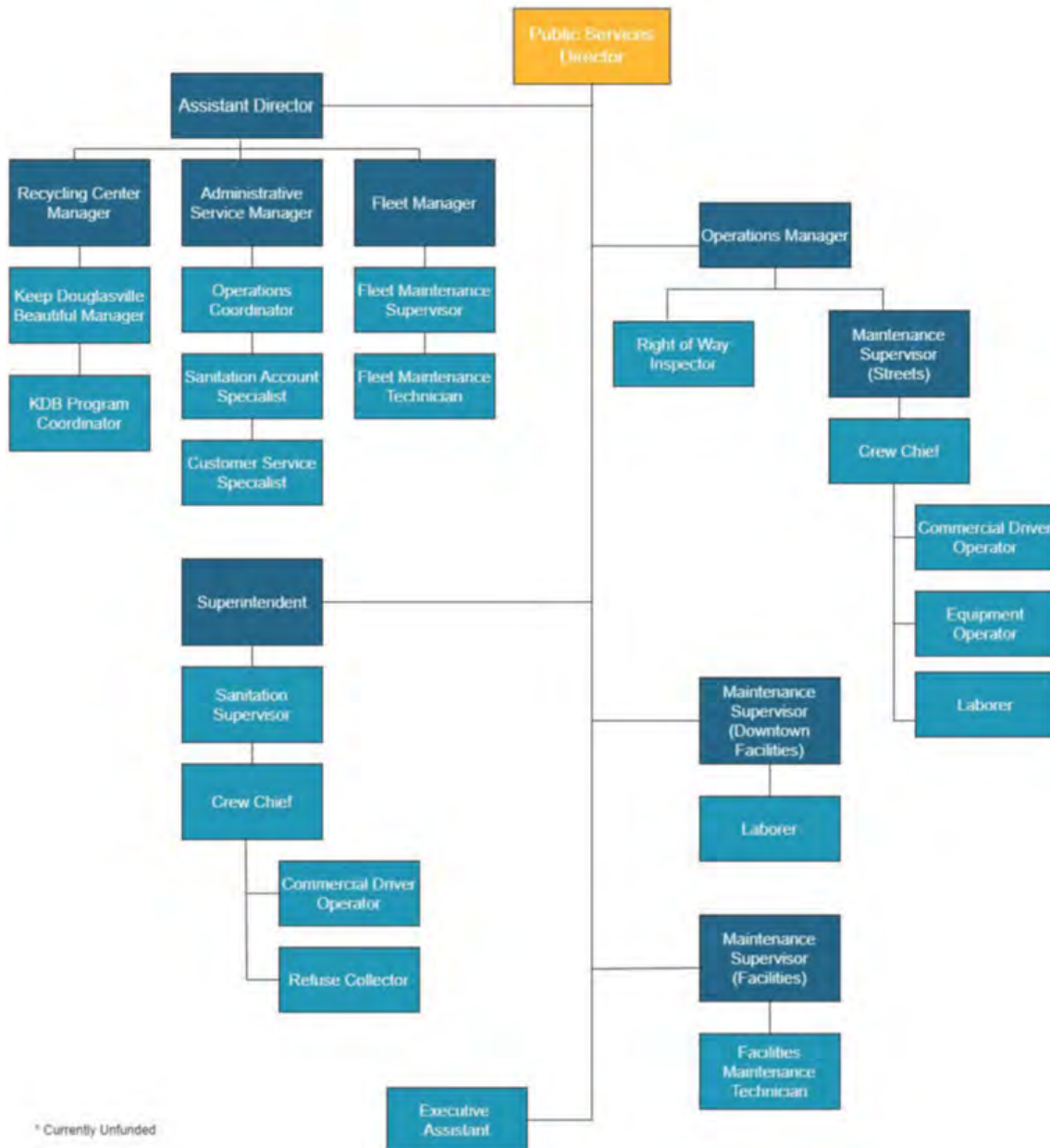
Public Services



Greg Roberts
Public Services Director

The Public Services Department consists of Buildings and Grounds, Street Maintenance, Fleet Services, Sanitation, and Keep Douglasville Beautiful. Each division has its own expenditures, while most revenues come from multiple sources that are split between the divisions.

Organizational Chart



Personnel

Personnel	2024	2025 Proj.
Director	1	1
Assistant Director	1	1
Superintendent	1	1
Operations Manager	1	1
Operations Coordinator	1	0
Administrative Service Manager	0	1
Maintenance Supervisor	2	2
Facilities Maintenance Tech	4	4
Laborer	4	4
Maintenance Supervisor	1	1
Right of Way Inspector	1	1
Crew Chief	5	5
Commercial Driver Operator	6	6
Operator Equipment	1	1
Laborer	12	12
Fleet Manager	1	1
Fleet Maintenance Supervisor	1	0
Fleet Maintenance Technician	1	2
Sanitation Supervisor	1	1
Crew Chief	1	1
Recycling Center Manager	0	1
Total	46	47

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Continue to move towards onsite recycling operation at the Cedar Mountain Road facility	6/1/2024
Schedule promotional events at strategic locations throughout the city beginning Spring 2023 to encourage reduce and reuse	6/30/2024
Conduct city-wide beautification projects with Keep Douglasville Beautiful	6/30/2024
Acquire certification through the America Public Works Association	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Outsource commercial sanitation, developing internal processes to manage the vendor relation and internal needs for continued services.	06/30/2025
Residential sanitation, developing internal processes to manage internal needs for continued customer service service.	06/30/2025
Prepare the site and oversee the construction of the recycling center at Cedar Mountain Road.	06/30/2025
Identify specialized staff training opportunities to improve service levels and employee satisfaction.	06/30/2025
Integrate sanitation requests with other departments processes to identify areas of missed opportunity for sanitation services	06/30/2025

Performance Measures

Performance Measures	2024	2025 Projected
Number of Street Signs Replaced and/or Upgraded	170	150
Miles of city streets repaved/resurfaced	5.21	6.25
Number of special pick-ups collected	247	275
Identify two public cleanup / beautification projects	1. Spring & Fall Downtown Planter Refresh 2. Poured in Place rubber mulch in back alley	*
Hold at least two public recycling projects / education sessions.	1. Spring Recycle Event: April 27th, 2024 2. Fall Recycle Event: October 5th, 2024	*
Number of vehicles and equipment maintained	105	110

Buildings and Grounds

The Buildings and Grounds Department is responsible for the maintenance, upkeep, and beautification of government facilities throughout the City of Douglasville. This includes both interior and exterior spaces of city facilities.

Performance Measures

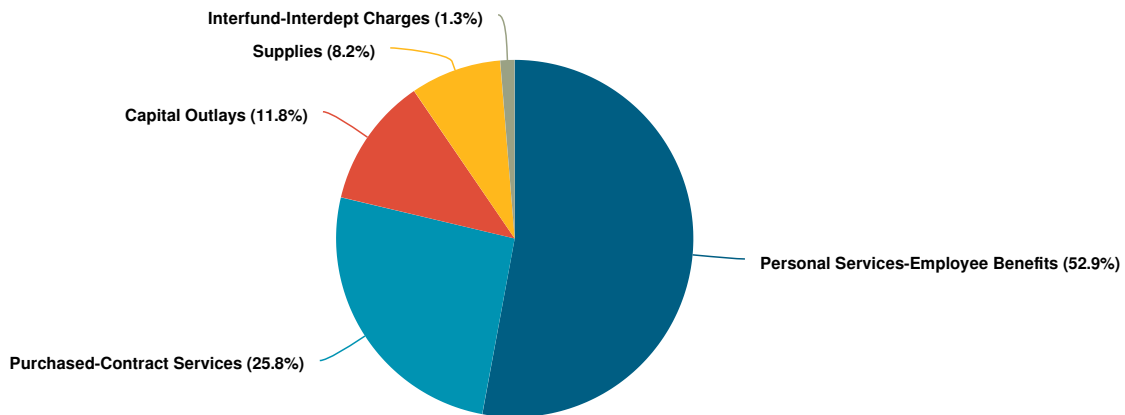
Performance Measures	2020	2021	2022	2023	2024
Facilities Maintained	31	27	27	27	28
Number of work orders received	N/A	156	188	161	200
Number of work orders completed	N/A	156	182	161	200

The 2022 figures are as of 12/31/2022

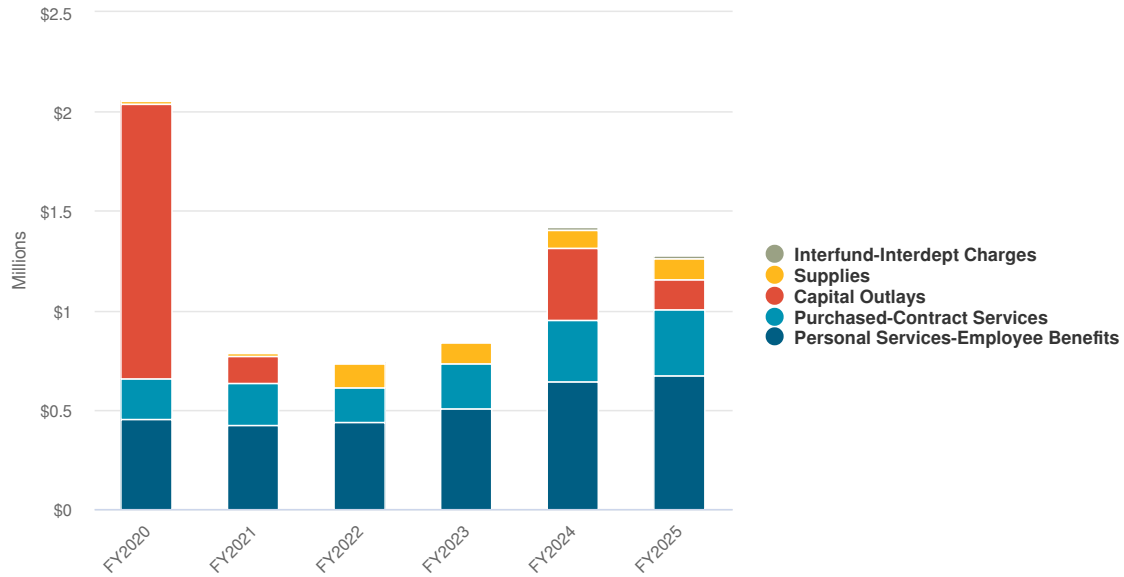
Expenditures by Expense Type

The Building and Grounds Department's adopted budget consists of \$1.275M of expenditures in FY2025, which represents a 10% decrease over the prior year. This is primarily due to a reduction in property improvements needed for FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
General Government					
REGULAR EMPLOYEES-FULLTIME	100-1565-51.11110	\$396,012	\$457,738	\$470,516	2.8%
SALARIES/WAGES/OVERTIME	100-1565-51.11300	\$12,648	\$16,708	\$12,000	-28.2%
EMPLOYEE BENEFITS-GRP INS	100-1565-51.22100	\$66,672	\$68,098	\$80,300	17.9%
EMPLOYEE BENEFITS-FICA	100-1565-51.22300	\$32,122	\$35,017	\$36,913	5.4%
RETIREMENT/DEFINED BENEFIT	100-1565-51.22402	\$30,708	\$40,407	\$62,217	54%
EMPLOYEE BENEFITS-WORK COMP	100-1565-51.22700	\$11,965	\$24,296	\$13,162	-45.8%
Total General Government:		\$550,127	\$642,264	\$675,108	5.1%
Total Personal Services-Employee Benefits:		\$550,127	\$642,264	\$675,108	5.1%
Purchased-Contract Services					
General Government					
OTH PROFESSIONAL SERVICES	100-1565-52.11290	\$0	\$75,000	\$95,000	26.7%
COMPUTER PROGRAM MAINT	100-1565-52.22213	\$5,500	\$6,700	\$6,900	3%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
BUILDING MAINTENANCE	100-1565-52.22220	\$127,183	\$208,150	\$204,900	-1.6%
EQUIPMENT RENTALS	100-1565-52.22320	\$9,138	\$8,500	\$12,300	44.7%
COMMUNICATIONS / TELEPHONE	100-1565-52.33210	\$3,322	\$4,550	\$5,000	9.9%
OTH PURCH SVCS-DUES AND FEES	100-1565-52.33600	\$50	\$55	\$55	0%
OTH PUR SVCS-UNIFORMS	100-1565-52.34000	\$1,690	\$4,050	\$4,950	22.2%
Total General Government:		\$146,883	\$307,005	\$329,105	7.2%
Total Purchased-Contract Services:		\$146,883	\$307,005	\$329,105	7.2%
Supplies					
General Government					
GEN SUPP-OPER SUPPLIES	100-1565-53.11120	\$8,062	\$15,000	\$15,000	0%
WATER AND SEWER	100-1565-53.11210	\$13,780	\$14,000	\$14,000	0%
HVAC AND ELECTRICITY	100-1565-53.11215	\$60,716	\$50,000	\$66,000	32%
NATURAL GAS	100-1565-53.11220	\$11,392	\$10,000	\$10,000	0%
Total General Government:		\$93,950	\$89,000	\$105,000	18%
Total Supplies:		\$93,950	\$89,000	\$105,000	18%
Capital Outlays					
General Government					
PROPERTY/ SITE IMPROVEMENTS	100-1565-54.11200	\$56,349	\$364,487	\$150,000	-58.8%
Total General Government:		\$56,349	\$364,487	\$150,000	-58.8%
Total Capital Outlays:		\$56,349	\$364,487	\$150,000	-58.8%
Interfund-Interdept Charges					
General Government					
INDIRECT COST ALLOC.-VEH MAINT	100-1565-55.11000	\$5,032	\$8,275	\$8,300	0.3%
INDIRECT COST ALLOC.-VEH FUEL	100-1565-55.12000	\$4,687	\$6,180	\$8,300	34.3%
Total General Government:		\$9,719	\$14,455	\$16,600	14.8%
Total Interfund-Interdept Charges:		\$9,719	\$14,455	\$16,600	14.8%
Total Expense Objects:		\$857,029	\$1,417,211	\$1,275,813	-10%

Street Maintenance

The Street Maintenance Division is responsible for the maintenance, beautification, and general upkeep of city streets, roads, right-of- ways, medians, and other related public spaces.

Performance Measures

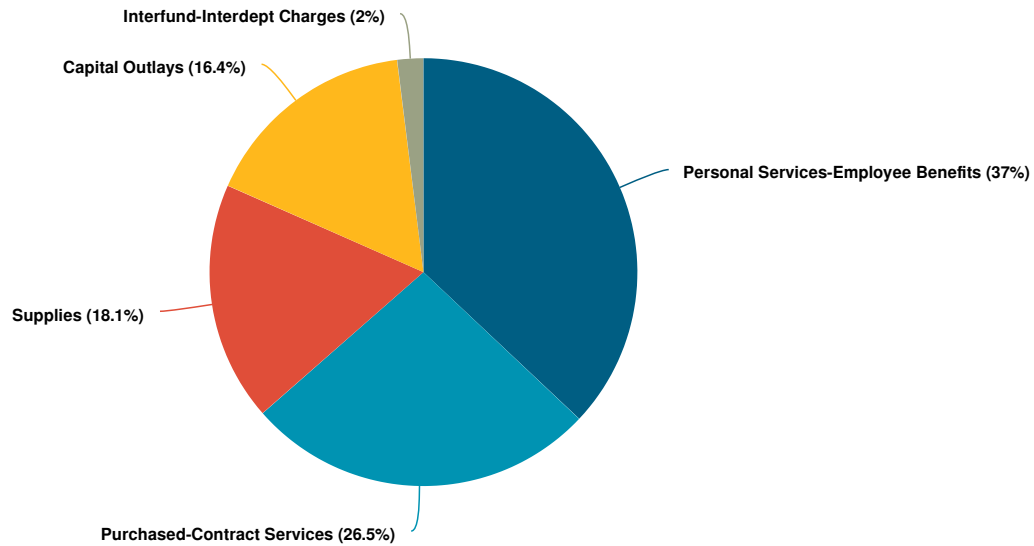
Performance Measures	2020	2021	2022	2023	2024
Number of Road Way Calls	166	144	193	484	500
Number of Street Signs Replaced and/or Upgraded	250	50	148	46	75
Set-up and Breakdown Community Events	15	0	3	34	30
Miles of city streets repaved/resurfaced	7.7	0	6.3	2.63	4.00
Average time to respond to an after-hours emergency	N/A	N/A	30 mins	30 mins	30 mins

The 2022 figures are as of 12/31/2022

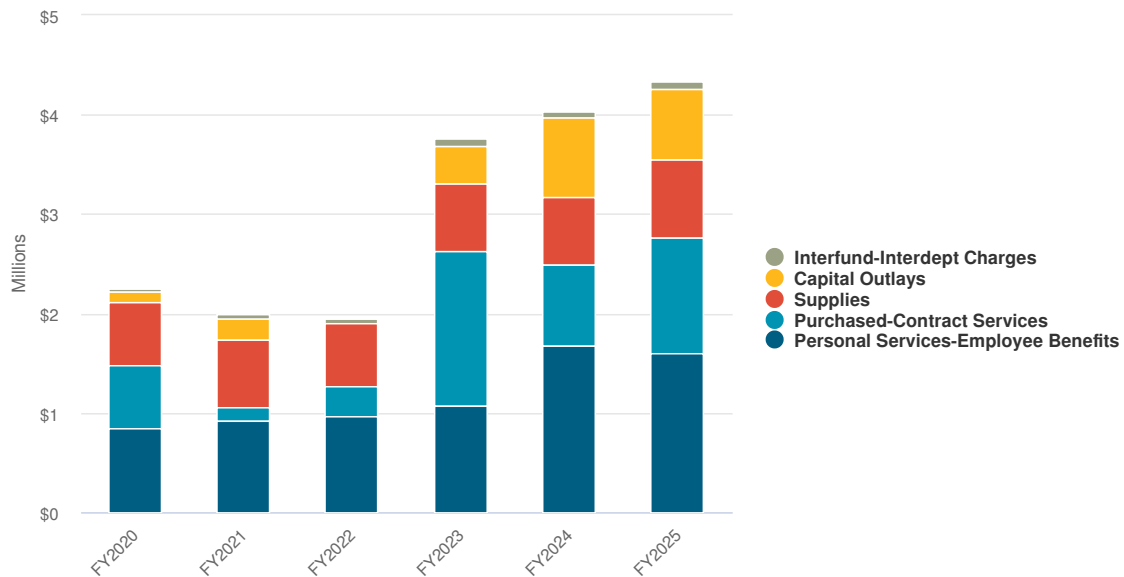
Expenditures by Expense Type

The Street Maintenance Department's adopted budget consists of \$4.34M of expenditures in FY2025, which represents a 7.6% increase over the prior year. This is primarily due to adding holiday decorations to new areas around the City.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Works					
REGULAR EMPLOYEES-FULLTIME	100-4210-51.11110	\$892,236	\$1,208,153	\$1,115,047	-7.7%
SALARIES/WAGES/OVERTIME	100-4210-51.11300	\$22,980	\$20,600	\$18,750	-9%
EMPLOYEE BENEFITS-GRP INS	100-4210-51.22100	\$159,107	\$188,680	\$180,362	-4.4%
EMPLOYEE BENEFITS-FICA	100-4210-51.22300	\$76,813	\$92,424	\$85,416	-7.6%
RETIREMENT/DEFINED BENEFIT	100-4210-51.22402	\$74,103	\$104,649	\$177,670	69.8%
EMPLOYEE BENEFITS-WORK COMP	100-4210-51.22700	\$28,024	\$56,905	\$30,827	-45.8%
Total Public Works:		\$1,253,262	\$1,671,411	\$1,608,072	-3.8%
Total Personal Services-Employee Benefits:		\$1,253,262	\$1,671,411	\$1,608,072	-3.8%
Purchased-Contract Services					
Public Works					
OTH PROFESSIONAL SERVICES	100-4210-52.11290	\$0	\$555	\$555	0%
PEST CONTROL	100-4210-52.22131	\$0	\$3,000	\$3,000	0%
TRAFFIC LIGHT MAINT	100-4210-52.22211	\$34,537	\$12,000	\$12,000	0%
COMPUTER PROGRAM MAINT	100-4210-52.22213	\$5,500	\$6,700	\$6,900	3%
STREET MAINTENANCE	100-4210-52.22251	\$93,812	\$137,000	\$150,000	9.5%
STREET STRIPING	100-4210-52.22253	\$0	\$10,000	\$20,000	100%
HOLIDAY DECORATIONS	100-4210-52.22254	\$379,563	\$390,000	\$690,000	76.9%
COMMUNICATIONS / TELEPHONE	100-4210-52.33210	\$15,642	\$15,443	\$15,443	0%
OTH PURCH SVCS-DUES AND FEES	100-4210-52.33600	\$0	\$1,025	\$1,075	4.9%
OTH PUR SVCS-EDU/TRAINING	100-4210-52.33700	\$215	\$6,000	\$6,000	0%
TRUSTEE GUARD	100-4210-52.33902	\$99,582	\$235,000	\$235,000	0%
OTH PUR SVCS-UNIFORMS	100-4210-52.34000	\$5,720	\$9,000	\$11,000	22.2%
Total Public Works:		\$634,572	\$825,723	\$1,150,973	39.4%
Total Purchased-Contract Services:		\$634,572	\$825,723	\$1,150,973	39.4%
Supplies					
Public Works					
GEN SUPP-OPER SUPPLIES	100-4210-53.11120	\$11,474	\$66,500	\$33,500	-49.6%
STREET LIGHT SUPPLIES	100-4210-53.11150	\$1,741	\$8,000	\$20,000	150%
STREET SIGNS	100-4210-53.11151	\$10,107	\$10,000	\$25,000	150%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
WATER AND SEWER	100-4210-53.11210	\$5,111	\$6,000	\$7,000	16.7%
HVAC AND ELECTRICITY	100-4210-53.11215	\$665,919	\$576,080	\$690,000	19.8%
SMALL EQUIPMENT	100-4210-53.11513	\$9,124	\$9,000	\$9,000	0%
Total Public Works:		\$703,477	\$675,580	\$784,500	16.1%
Total Supplies:		\$703,477	\$675,580	\$784,500	16.1%
Capital Outlays					
Public Works					
PROPERTY/ SITE IMPROVEMENTS	100-4210-54.11200	\$156,850	\$703,500	\$615,000	-12.6%
PROPERTY/ SITE IMPROVEMENTS	100-4210-54.11200-00012024LS	\$204,375	\$0		N/A
MACH/EQUIP-MACHINERY	100-4210-54.22100	\$73,173	\$98,000	\$98,000	0%
Total Public Works:		\$434,398	\$801,500	\$713,000	-11%
Total Capital Outlays:		\$434,398	\$801,500	\$713,000	-11%
Interfund-Interdept Charges					
Public Works					
INDIRECT COST ALLOC.-VEH MAINT	100-4210-55.11000	\$64,762	\$35,000	\$40,000	14.3%
INDIRECT COST ALLOC.-VEH FUEL	100-4210-55.12000	\$50,873	\$26,000	\$45,000	73.1%
Total Public Works:		\$115,635	\$61,000	\$85,000	39.3%
Total Interfund-Interdept Charges:		\$115,635	\$61,000	\$85,000	39.3%
Total Expense Objects:		\$3,141,344	\$4,035,214	\$4,341,545	7.6%

Fleet Services

Fleet Services is primarily responsible for the maintenance, upkeep, and safety of the city's fleet of vehicles, equipment, and related machinery.

Performance Measures

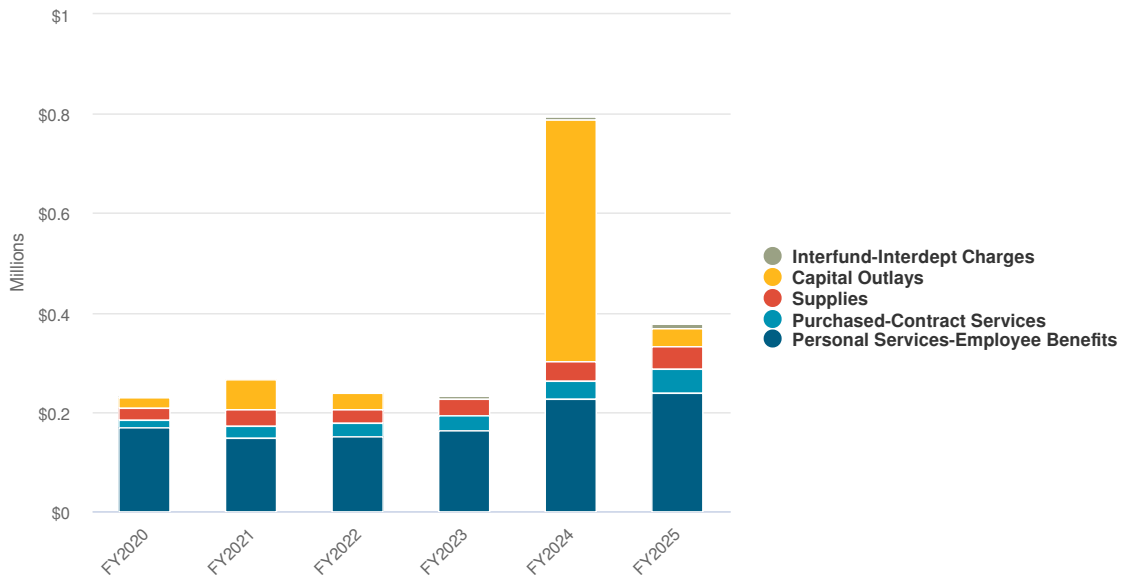
Performance Measures	2020	2021	2022	2023	2024 Projected
Number of service requests performed	910	291	312	199	430
Number of gallons of fuel dispensed	N/A	N/A	68,328	44,047	72,000
Number of vehicles and equipment maintained	112	115	120	132	132

The 2023 figures are as of 2/20/2023

Expenditures by Expense Type

The Fleet Services Department's adopted budget consists of \$378K of expenditures in FY2025, which represents a 52.37% decrease over the prior year. This is primarily due to not needing to purchase as many vehicles in FY2025.

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Works					
REGULAR EMPLOYEES-FULLTIME	100-4610-51.11110	\$115,618	\$170,054	\$176,257	3.6%
SALARIES/WAGES/OVERTIME	100-4610-51.11300	\$841	\$1,116	\$1,500	34.4%
EMPLOYEE BENEFITS-GRP INS	100-4610-51.22100	\$27,932	\$26,332	\$31,831	20.9%
EMPLOYEE BENEFITS-FICA	100-4610-51.22300	\$9,020	\$13,009	\$13,958	7.3%
RETIREMENT/DEFINED BENEFIT	100-4610-51.22402	\$8,984	\$14,578	\$14,710	0.9%
EMPLOYEE BENEFITS-WORK COMP	100-4610-51.22700	\$850	\$1,725	\$935	-45.8%
Total Public Works:		\$163,244	\$226,814	\$239,191	5.5%
Total Personal Services-Employee Benefits:		\$163,244	\$226,814	\$239,191	5.5%
Purchased-Contract Services					
Public Works					
REPAIRS & MAINT/EQUIP MAINT	100-4610-52.22210	\$2,333	\$7,984	\$11,000	37.8%
COMPUTER PROGRAM MAINT	100-4610-52.22213	\$33,622	\$25,466	\$34,500	35.5%
COMMUNICATIONS / TELEPHONE	100-4610-52.33210	\$996	\$1,500	\$1,500	0%
OTH PUR SVCS-UNIFORMS	100-4610-52.34000	\$550	\$1,000	\$1,100	10%
Total Public Works:		\$37,501	\$35,950	\$48,100	33.8%
Total Purchased-Contract Services:		\$37,501	\$35,950	\$48,100	33.8%
Supplies					
Public Works					
GEN SUPP-OPER SUPPLIES	100-4610-53.11120	\$34,541	\$40,600	\$46,000	13.3%
Total Public Works:		\$34,541	\$40,600	\$46,000	13.3%
Total Supplies:		\$34,541	\$40,600	\$46,000	13.3%
Capital Outlays					
Public Works					
MACHINE/EQUIP-VEHICLES	100-4610-54.22200	\$332,124	\$484,120	\$36,000	-92.6%
Total Public Works:		\$332,124	\$484,120	\$36,000	-92.6%
Total Capital Outlays:		\$332,124	\$484,120	\$36,000	-92.6%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Interfund-Interdept Charges					
Public Works					
INDIRECT COST ALLOC.-VEH MAINT	100-4610-55.11000	\$1,388	\$1,500	\$3,500	133.3%
INDIRECT COST ALLOC.-VEH FUEL	100-4610-55.12000	\$6,455	\$4,120	\$5,000	21.4%
Total Public Works:		\$7,843	\$5,620	\$8,500	51.2%
Total Interfund-Interdept Charges:		\$7,843	\$5,620	\$8,500	51.2%
Total Expense Objects:		\$575,253	\$793,104	\$377,791	-52.4%

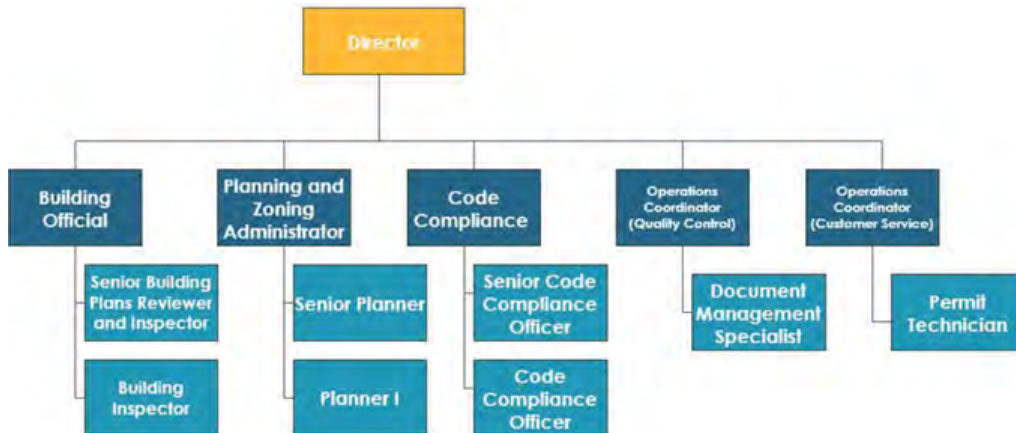
Community Development



Shayla Reed
Community Development Director

In close partnership with our growing and diverse community, the Community Development Department is committed to providing the highest quality of services to the City of Douglasville by: continuing to foster smart and innovative growth in the community; consistently engaging in various methods of public participation; providing excellent customer service; striving to increase stewardship through sound technical expertise; promoting Douglasville as the destination of excellence in the region; and fostering an engaging climate for residents, businesses, and working partners.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Community Development Director	1	1	1	1	1	1	1
Building Official	1	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	0	0
Operations Coordinator	0	0	0	0	0	2	2
Senior Building Plans Review & Inspector	1	1	1	0	1	1	1
Plan Review Manager	0	0	1	0	0	0	0
Building Inspector	3	1	1	3	2	2	2
Permit Technician	0	0	0	1	2	1	1
Document Management Specialist	0	0	0	1	1	1	1
Planning and Zoning Administrator	0	0	0	0	1	1	1
Planning Manager	1	1	1	0	0	0	0
Zoning Administrator	1	1	1	1	0	0	0
Senior Planner	1	1	1	0	1	1	1
Planner I	1	1	1	1	1	1	1
Code Compliance Manager	1	1	1	1	1	0	0
Senior Code Compliance Officer	1	1	1	0	0	1	1
Code Compliance Officer	3	3	3	4	4	4	4
GIS Technician	0	0	0	1	1	0	0

Total Personnel	19	17	18	16	18	17	17
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Goals and Objectives

2024 Goals and Objectives	Projected Completion
Provide and recommend text amendments to our current ordinance and codes. a. Provide one round of Divisional review and amendment to City Council. Each round could consist of multiple amendments.	6/30/2024
Continue to track and abate nuisances throughout city.	6/30/2024
Complete Comprehensive Plan Update for adoption with ample public involvement activities	6/30/2024
Continue reducing the amount of time needed for technical plan review.	6/30/2024
Manage offsite Building Permits by scanning to intranet/extranet page	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
1. Further enhancements of application processes to include advancing electronic submittal options, software enhancements, and education to staff and general public	1/30/2025
2. Create and complete various planning efforts, regionally and locally, for various City Ward areas throughout the city. This effort is to include grant applications, community engagement, notification efforts, trainings, documentation preparation.	6/30/2025
3. Develop a consistent internal training program for all divisions of Community Development with a focus on retention and internal promotion. This could include contractual training efforts and attendance of local seminars/conferences	6/30/2025
4. Further customer service functions through application and software enhancements. Changes will be reflected with the city's website and through printed materials.	6/30/2025



Performance Measures

Performance Measures	2024	2025 Proj.
Conduct, software specific, training sessions for the Department and other Development team members for BS&A, BlueBeam, iCompass, iWorQ, and other relative services.	3	6
Create separate Long-Range Planning projects for three separate city Wards.	1	3
Schedule and facilitate operational training sessions for the Code Compliance team.	1	6
Conduct community outreach sessions.	2	5

New performance measures. No data is available for previous years.

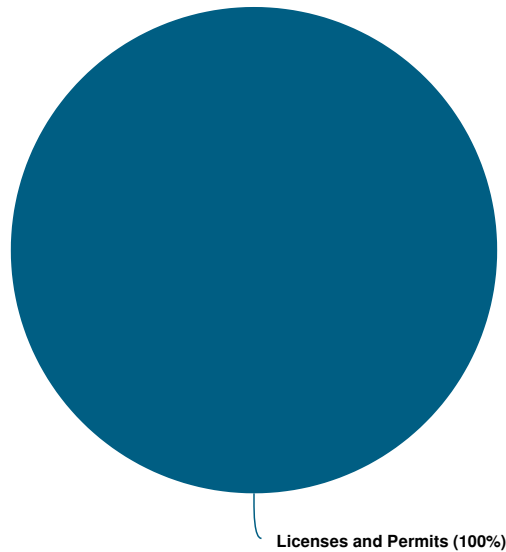
Inspections Division

The Inspections division is responsible for the review of building and improvement plans in addition to the issuance of related building permits. Additionally, it conducts thorough on-site inspections of work completed to ensure local, state, and federal building requirements are followed.

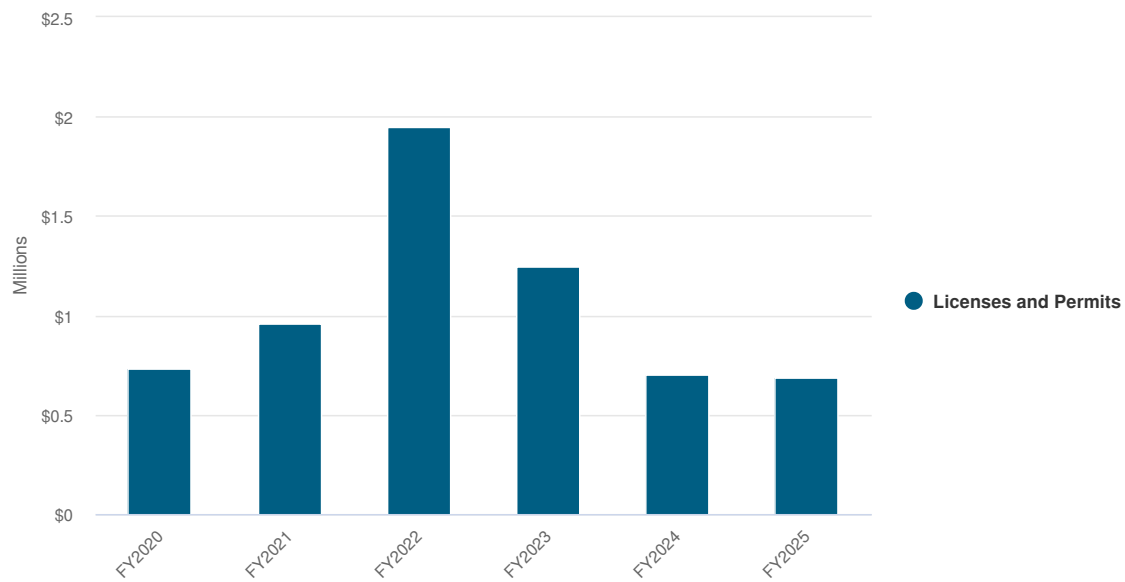
Revenues by Source

The Inspections Division's adopted budget consists of \$686.5K of revenue in FY2025, which represents a 2.76% decrease over the prior year. This is due to there not being multiple large developments in the City for FY2025, which causes a decrease in building permit fees.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

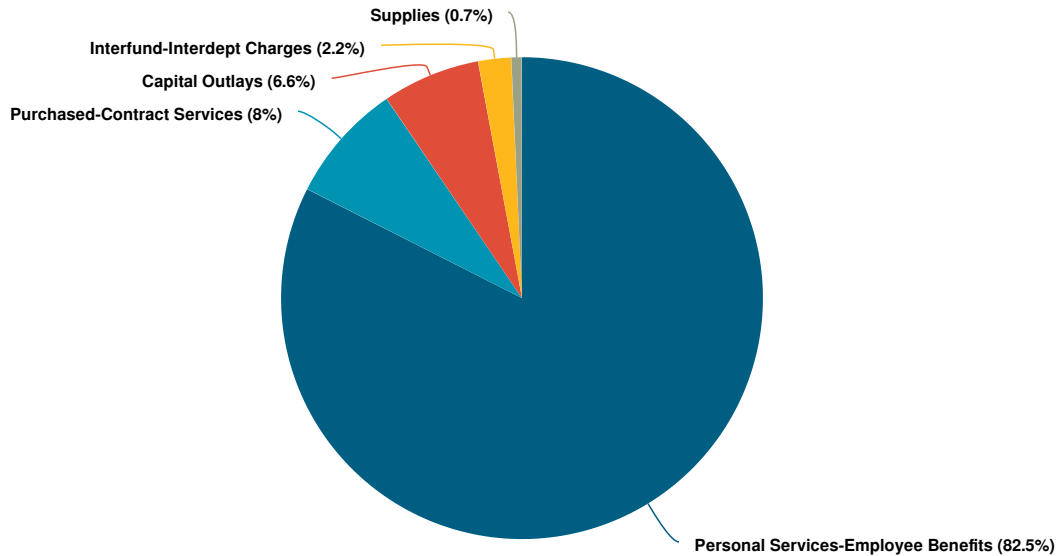


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Licenses and Permits					
Licenses and Permits					
BUILDING PERMITS	100-7210-32.22100	\$1,274,494	\$650,000	\$630,500	-3%
PLAN REVIEW FEES	100-7210-32.24100	\$101,565	\$56,000	\$56,000	0%
Total Licenses and Permits:		\$1,376,059	\$706,000	\$686,500	-2.8%
Total Licenses and Permits:		\$1,376,059	\$706,000	\$686,500	-2.8%
Total Revenue Source:		\$1,376,059	\$706,000	\$686,500	-2.8%

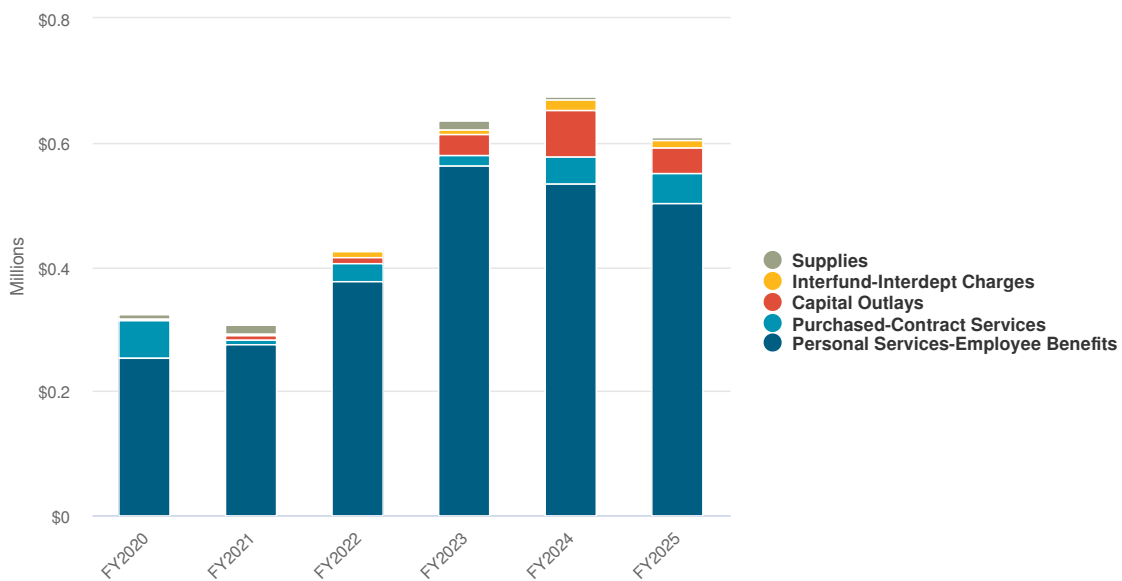
Expenditures by Expense Type

The Inspections Division's adopted budget consists of \$609K of expenditures in FY2025, which represents a 9.53% decrease over the prior year. This is primarily due to the reduction in the number of vehicle purchases in FY2025. Two vehicles were needed in FY2024, while only one is needed in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-7210-51.11110	\$387,927	\$429,594	\$388,933	-9.5%
SALARIES/WAGES/OVERTIME	100-7210-51.11300	\$339	\$1,695	\$1,272	-25%
EMPLOYEE BENEFITS-GRP INS	100-7210-51.22100	\$32,631	\$33,026	\$31,194	-5.5%
EMPLOYEE BENEFITS-FICA	100-7210-51.22300	\$30,909	\$32,864	\$34,067	3.7%
RETIREMENT/DEFINED BENEFIT	100-7210-51.22402	\$30,616	\$36,731	\$46,586	26.8%
EMPLOYEE BENEFITS-WORK COMP	100-7210-51.22700	\$343	\$697	\$378	-45.8%
Total Personal Services-Employee Benefits:		\$482,765	\$534,607	\$502,430	-6%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-7210-52.11290	\$0	\$24,650	\$24,650	0%
REPAIRS & MAINT/EQUIP MAINT	100-7210-52.22210	\$10	\$4,000	\$4,000	0%
POSTAGE AND SHIPPING	100-7210-52.33205	\$0	\$125	\$125	0%
OTH PURCH SVCS-ADVERTISING	100-7210-52.33300	\$0	\$285	\$285	0%
OTH PURCH SVCS-TRAVEL	100-7210-52.33500	\$0	\$3,000	\$3,000	0%
OTH PURCH SVCS-DUES AND FEES	100-7210-52.33600	\$2,916	\$4,789	\$10,789	125.3%
OTH PUR SVCS-EDU/TRAINING	100-7210-52.33700	\$799	\$3,500	\$3,500	0%
OTH PUR SVCS-UNIFORMS	100-7210-52.34000	\$37	\$2,500	\$2,500	0%
Total Purchased-Contract Services:		\$3,763	\$42,849	\$48,849	14%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-7210-53.11110	\$868	\$4,039	\$4,300	6.5%
GEN SUPP-OPER SUPPLIES	100-7210-53.11120	\$45	\$0		N/A
Total Supplies:		\$913	\$4,039	\$4,300	6.5%
Capital Outlays					
MACHINE/EQUIP-VEHICLES	100-7210-54.22200	\$66,930	\$75,000	\$40,000	-46.7%
Total Capital Outlays:		\$66,930	\$75,000	\$40,000	-46.7%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Interfund-Interdept Charges					
INDIRECT COST ALLOC.-VEH MAINT	100-7210-55.11000	\$2,769	\$8,261	\$5,000	-39.5%
INDIRECT COST ALLOC.-VEH FUEL	100-7210-55.12000	\$7,206	\$8,500	\$8,500	0%
Total Interfund-Interdept Charges:		\$9,975	\$16,761	\$13,500	-19.5%
Total Expense Objects:		\$564,346	\$673,256	\$609,079	-9.5%

Code Compliance Division



The Code Compliance Division is responsible for locating and correcting code deviations within the Douglasville city limits. The Division also maintains the City's foreclosure registry.

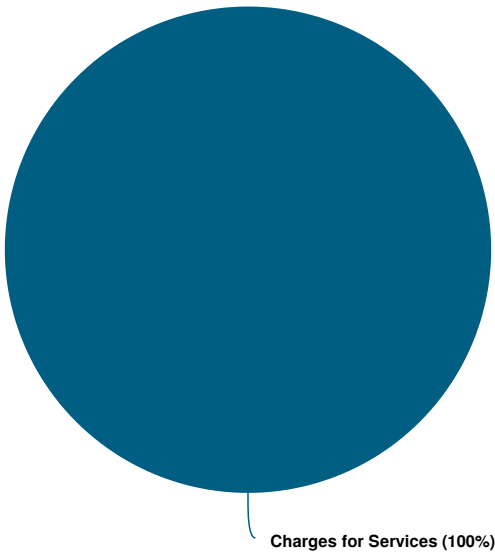
The two main areas of focus for the Division are residential issues and commercial issues.

The day-to-day operations of the Code Compliance Division are overseen by Community Development.

Revenues by Source

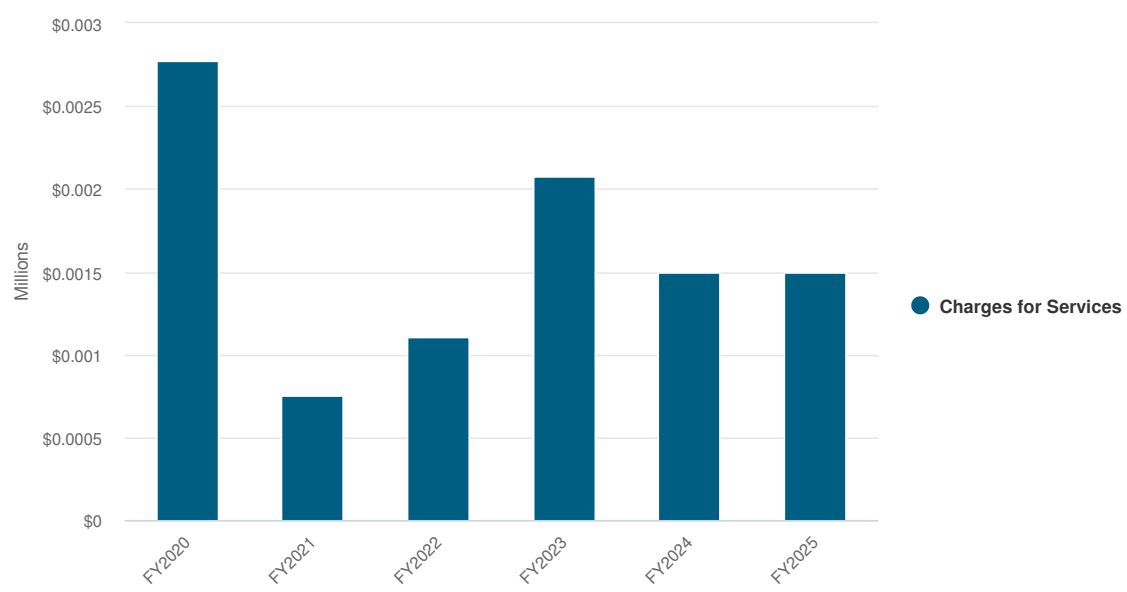
The Code Compliance Division's adopted budget consists of \$1.5K of revenue in FY2025, which represents no change over the prior year.

Projected 2025 Revenues by Source



Charges for Services (100%)

Budgeted and Historical Revenues by Source

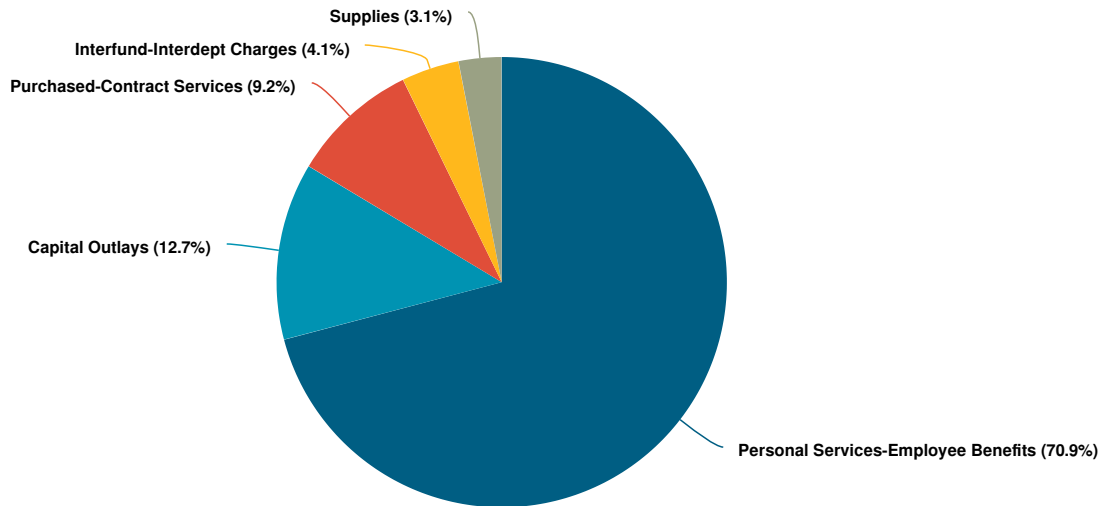


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
APPLICATION FEES	100-7351-34.11933	\$1,690	\$1,500	\$1,500	0%
Total Charges for Services:		\$1,690	\$1,500	\$1,500	0%
Total Charges for Services:		\$1,690	\$1,500	\$1,500	0%
Total Revenue Source:		\$1,690	\$1,500	\$1,500	0%

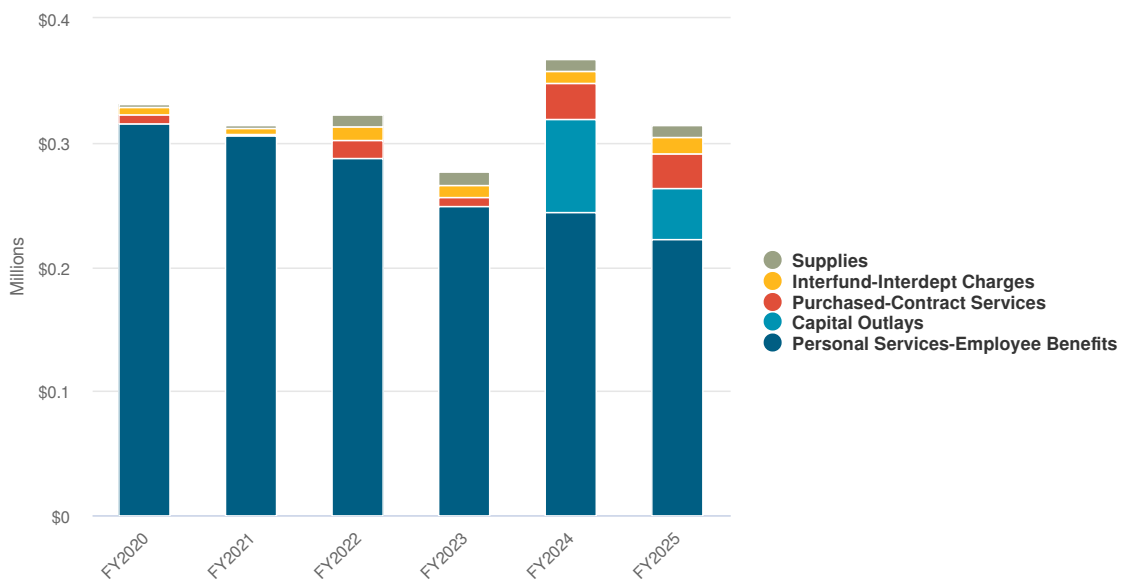
Expenditures by Expense Type

The Code Compliance Division's adopted budget consists of \$314.4K of expenditures in FY2025, which represents a 14.5% decrease over the prior year. This is primarily due to the reduction in the number of vehicle purchases in FY2025. Two vehicles were needed in FY2024, while only one is needed in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-7351-51.11110	\$155,298	\$175,135	\$179,348	2.4%
SALARIES/WAGES/OVERTIME	100-7351-51.11300	\$1,074	\$1,068	\$801	-25%
EMPLOYEE BENEFITS-GRP INS	100-7351-51.22100	\$17,286	\$28,369	\$7,411	-73.9%
EMPLOYEE BENEFITS-FICA	100-7351-51.22300	\$12,038	\$18,452	\$13,721	-25.6%
RETIREMENT/DEFINED BENEFIT	100-7351-51.22402	\$12,079	\$20,633	\$21,412	3.8%
EMPLOYEE BENEFITS-WORK COMP	100-7351-51.22700	\$193	\$392	\$213	-45.7%
Total Personal Services-Employee Benefits:		\$197,968	\$244,049	\$222,906	-8.7%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-7351-52.11290	\$49	\$4,300	\$800	-81.4%
POSTAGE AND SHIPPING	100-7351-52.33205	\$1,930	\$4,000	\$4,000	0%
OTH PURCH SVCS-DUES AND FEES	100-7351-52.33600	\$357	\$7,000	\$7,000	0%
OTH PUR SVCS-EDU/TRAINING	100-7351-52.33700	\$4,256	\$10,500	\$14,000	33.3%
OTH PUR SVCS-UNIFORMS	100-7351-52.34000	\$2,935	\$3,000	\$3,000	0%
Total Purchased-Contract Services:		\$9,527	\$28,800	\$28,800	0%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-7351-53.11110	\$1,519	\$6,700	\$6,700	0%
GEN SUPP-OPER SUPPLIES	100-7351-53.11120	\$2,009	\$3,000	\$3,000	0%
Total Supplies:		\$3,528	\$9,700	\$9,700	0%
Capital Outlays					
MACHINE/EQUIP-VEHICLES	100-7351-54.22200	\$66,930	\$75,000	\$40,000	-46.7%
Total Capital Outlays:		\$66,930	\$75,000	\$40,000	-46.7%
Interfund-Interdept Charges					
INDIRECT COST ALLOC.-VEH MAINT	100-7351-55.11000	\$2,043	\$2,084	\$5,000	139.9%
INDIRECT COST ALLOC.-VEH FUEL	100-7351-55.12000	\$5,317	\$8,000	\$8,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Interfund-Interdept Charges:		\$7,361	\$10,084	\$13,000	28.9%
Total Expense Objects:		\$285,314	\$367,633	\$314,406	-14.5%

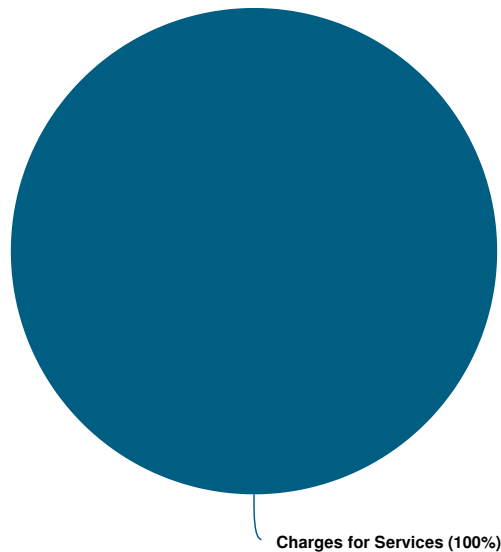
Planning and Zoning Division

The City of Douglasville, through zoning efforts, promotes orderly and quality development in the community by ensuring that all land use and development proposals conform to the Comprehensive Plan [\[7\]](#) and Code of Ordinances [\[7\]](#). Through planning efforts, the City offers advice on policy decisions, reviews and coordinates information about proposed physical development in the City of Douglasville, and provides a professional, technical, Historic Preservation Commission, as well as to the Mayor, City Council, and city staff.

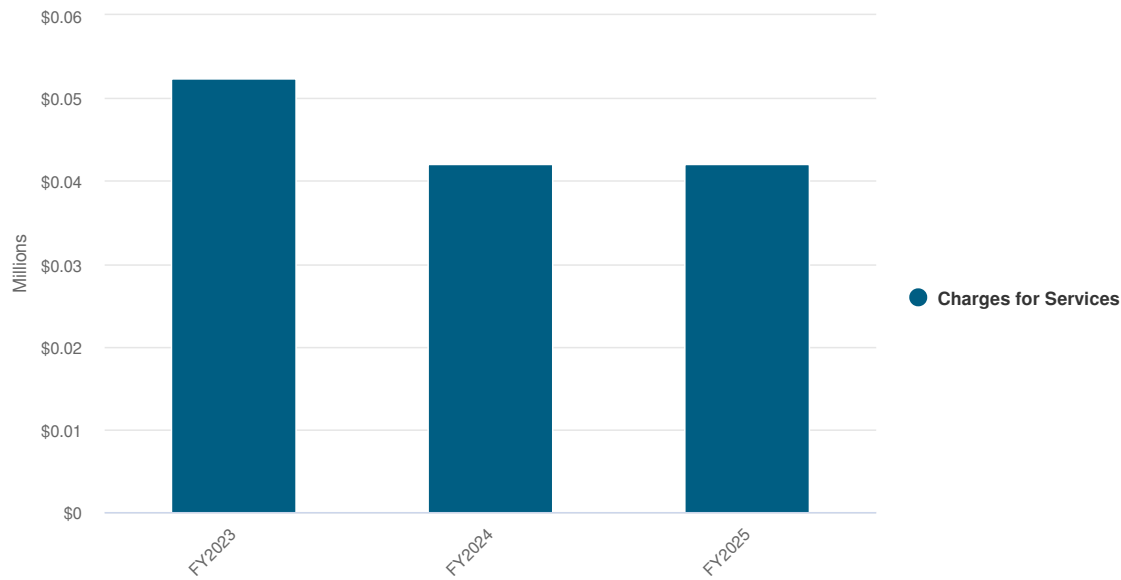
Revenues by Source

The Planning and Zoning Division's adopted budget consists of \$42K of revenue in FY2025, which represents no change over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

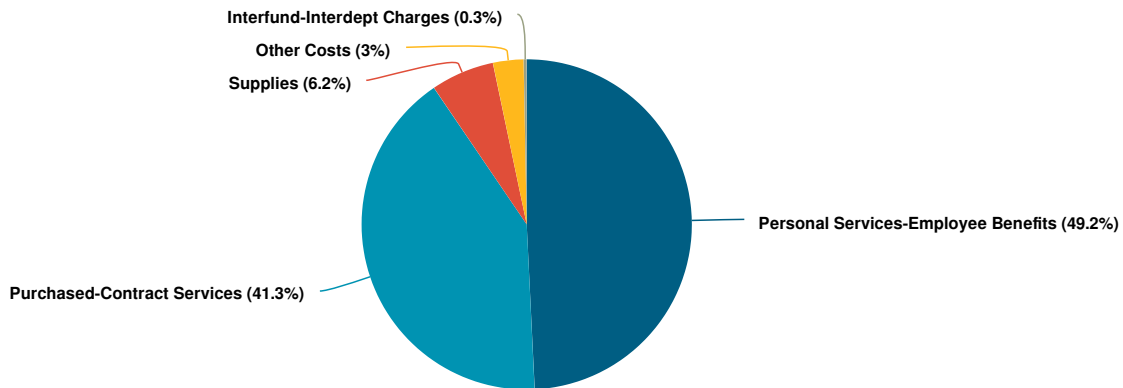


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
ZONING FEES	100-7410-34.11310	\$36,340	\$25,000	\$25,000	0%
SIGN PERMIT FEES	100-7410-34.11311	\$12,229	\$17,000	\$17,000	0%
Total Charges for Services:		\$48,569	\$42,000	\$42,000	0%
Total Charges for Services:		\$48,569	\$42,000	\$42,000	0%
Total Revenue Source:		\$48,569	\$42,000	\$42,000	0%

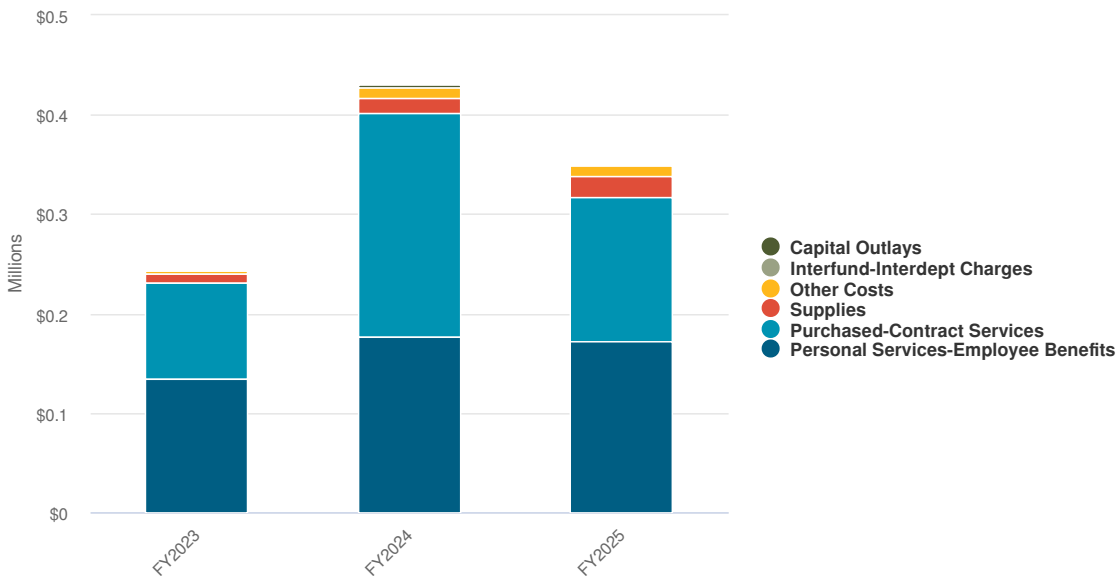
Expenditures by Expense Type

The Planning and Zoning Division's adopted budget consists of \$350.1K of expenditures in FY2025, which represents an 18.63% decrease over the prior year. This is primarily due to the City completing a comprehensive plan in FY2024.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Planning and Development					
REGULAR EMPLOYEES-FULLTIME	100-7410-51.11110	\$118,482	\$122,632	\$129,463	5.6%
SALARIES/WAGES/OVERTIME	100-7410-51.11300	\$625	\$1,976	\$1,482	-25%
EMPLOYEE BENEFITS-GRP INS	100-7410-51.22100	\$16,100	\$22,695	\$15,751	-30.6%
EMPLOYEE BENEFITS-FICA	100-7410-51.22300	\$9,366	\$13,768	\$9,966	-27.6%
RETIREMENT/DEFINED BENEFIT	100-7410-51.22402	\$9,061	\$15,496	\$15,552	0.4%
EMPLOYEE BENEFITS-WORK COMP	100-7410-51.22700	\$145	\$294	\$160	-45.6%
Total Planning and Development:		\$153,779	\$176,861	\$172,374	-2.5%
Total Personal Services-Employee Benefits:		\$153,779	\$176,861	\$172,374	-2.5%
Purchased-Contract Services					
Planning and Development					
OTH PROFESSIONAL SERVICES	100-7410-52.11290	\$131,168	\$202,198	\$120,000	-40.7%
POSTAGE AND SHIPPING	100-7410-52.33205	\$218	\$2,500	\$2,500	0%
OTH PURCH SVCS-ADVERTISING	100-7410-52.33300	\$2,536	\$6,000	\$6,000	0%
OTH PURCH SVCS-DUES AND FEES	100-7410-52.33600	\$870	\$1,500	\$1,500	0%
OTH PUR SVCS-EDU/TRAINING	100-7410-52.33700	\$7,532	\$12,500	\$14,000	12%
OTH PUR SVCS-UNIFORMS	100-7410-52.34000	\$185	\$500	\$500	0%
Total Planning and Development:		\$142,509	\$225,198	\$144,500	-35.8%
Total Purchased-Contract Services:		\$142,509	\$225,198	\$144,500	-35.8%
Supplies					
Planning and Development					
GEN SUPP-OFFICE SUPPLIES	100-7410-53.11110	\$3,295	\$4,600	\$6,753	46.8%
GEN SUPP-OPER SUPPLIES	100-7410-53.11120	\$4,575	\$9,000	\$14,000	55.6%
GEN SUPP./BOOKS & PERIODICALS	100-7410-53.11300	\$360	\$1,000	\$1,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Planning and Development:		\$8,229	\$14,600	\$21,753	49%
Total Supplies:		\$8,229	\$14,600	\$21,753	49%
Capital Outlays					
Planning and Development					
MACH/EQUIP-COMPUTER	100-7410-54.22400	\$2,153	\$2,153		N/A
Total Planning and Development:		\$2,153	\$2,153		N/A
Total Capital Outlays:		\$2,153	\$2,153		N/A
Interfund-Interdept Charges					
Planning and Development					
INDIRECT COST ALLOC.-VEH FUEL	100-7410-55.12000	\$0	\$1,000	\$1,000	0%
Total Planning and Development:		\$0	\$1,000	\$1,000	0%
Total Interfund-Interdept Charges:		\$0	\$1,000	\$1,000	0%
Other Costs					
Planning and Development					
ZONING BOARD	100-7410-57.22008	\$778	\$10,500	\$10,500	0%
Total Planning and Development:		\$778	\$10,500	\$10,500	0%
Total Other Costs:		\$778	\$10,500	\$10,500	0%
Total Expense Objects:		\$307,448	\$430,311	\$350,127	-18.6%

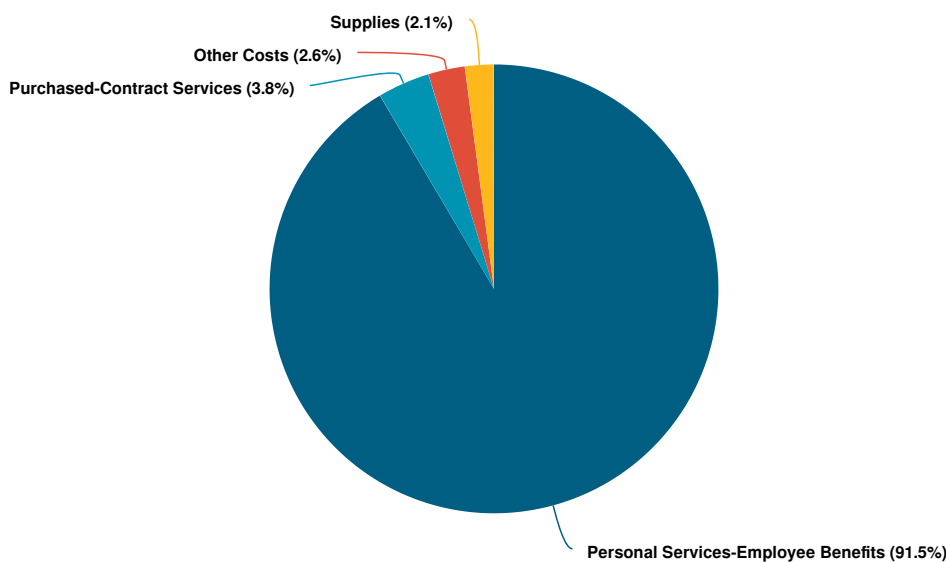
Community Development Division

The Community Development Division is mainly responsible for Community and Downtown development.

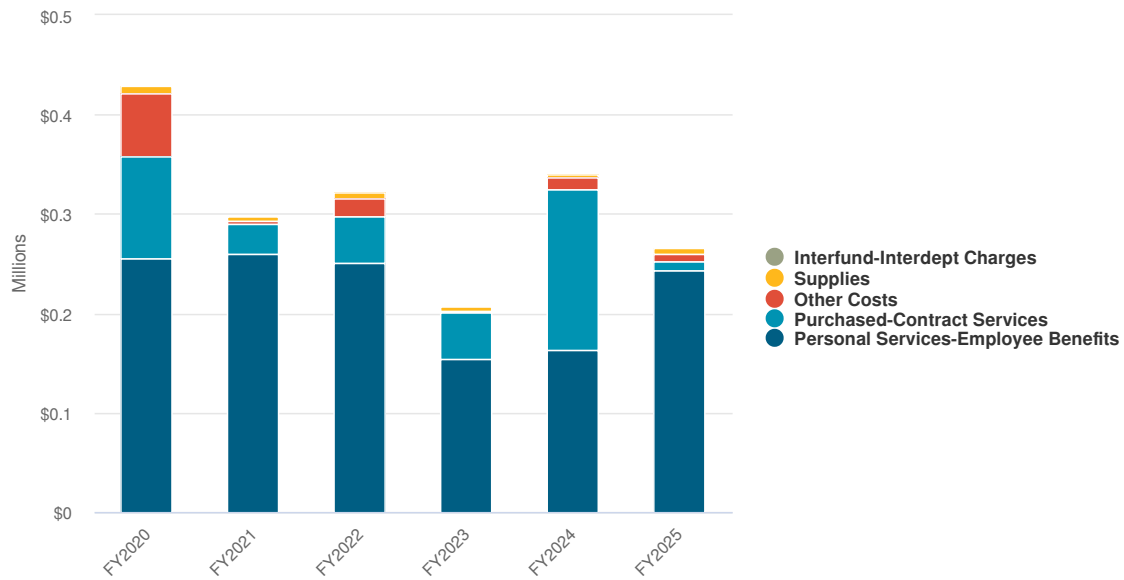
Expenditures by Expense Type

The Community Development Division's adopted budget consists of \$265K of expenditures in FY2025, which represents a 22.1% decrease over the prior year. This is primarily due to a large scanning project in FY2024 to archive old physical files that were stored in City Hall.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-7510-51.11110	\$159,505	\$113,126	\$182,702	61.5%
EMPLOYEE BENEFITS-GRP INS	100-7510-51.22100	\$23,887	\$24,174	\$24,202	0.1%
EMPLOYEE BENEFITS-FICA	100-7510-51.22300	\$11,898	\$12,454	\$13,977	12.2%
RETIREMENT/DEFINED BENEFIT	100-7510-51.22402	\$11,751	\$13,685	\$21,813	59.4%
EMPLOYEE BENEFITS-WORK COMP	100-7510-51.22700	\$90	\$183	\$100	-45.4%
Total Personal Services-Employee Benefits:		\$207,132	\$163,622	\$242,794	48.4%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-7510-52.11290	\$0	\$115,000		N/A
BUILDING RENTAL	100-7510-52.23100	\$36,000	\$36,000		N/A
POSTAGE AND SHIPPING	100-7510-52.33205	\$355	\$1,000	\$1,000	0%
OTH PURCH SVCS-TRAVEL	100-7510-52.33500	\$312	\$3,000	\$3,000	0%
OTH PURCH SVCS-DUES AND FEES	100-7510-52.33600	\$429	\$2,000	\$2,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
OTH PUR SVCS-EDU/TRAINING	100-7510-52.33700	\$3,127	\$4,000	\$4,000	0%
Total Purchased-Contract Services:		\$40,224	\$161,000	\$10,000	-93.8%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-7510-53.11110	\$967	\$1,000	\$2,500	150%
GEN SUPP-OPER SUPPLIES	100-7510-53.11120	\$2,526	\$3,000	\$3,000	0%
Total Supplies:		\$3,493	\$4,000	\$5,500	37.5%
Other Costs					
DOWNTOWN OPER SUPPLIES	100-7510-57.22006	\$0	\$4,859		N/A
HISTORIC PRESERVATION COM	100-7510-57.22007	\$2,261	\$2,000	\$2,000	0%
GICH	100-7510-57.22013	\$0	\$5,000	\$5,000	0%
Total Other Costs:		\$2,261	\$11,859	\$7,000	-41%
Total Expense Objects:		\$253,109	\$340,481	\$265,294	-22.1%

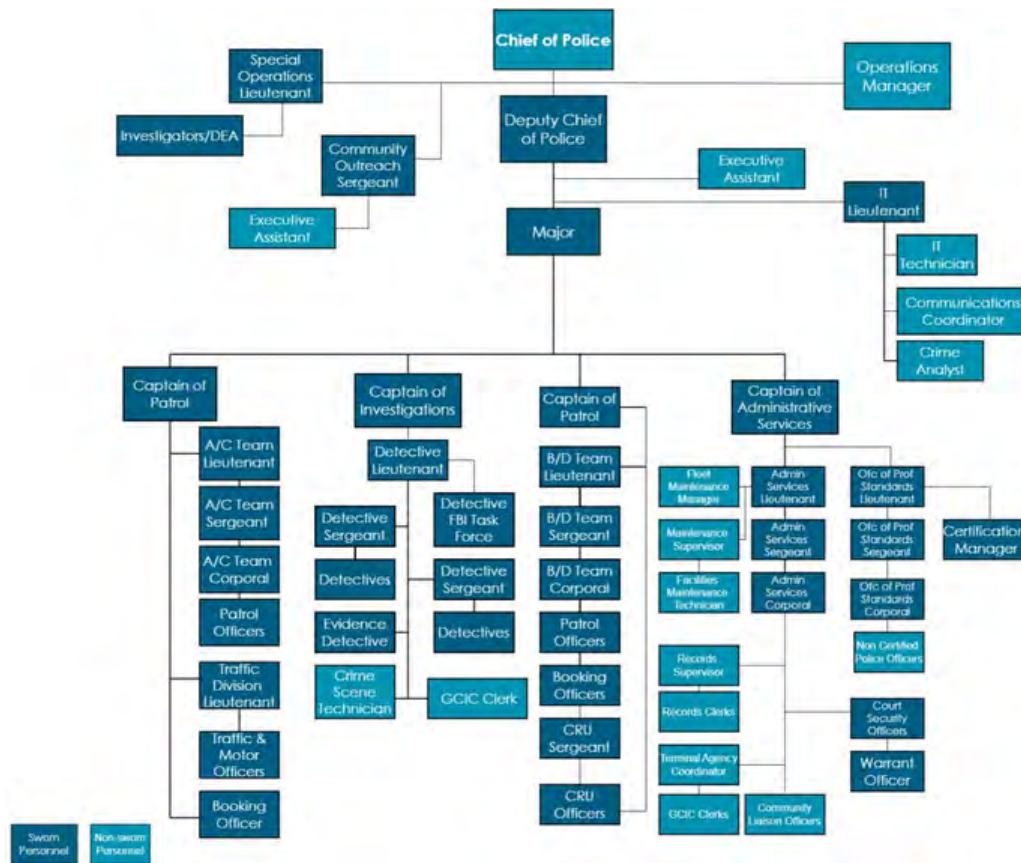
Public Safety



Gary Sparks
Chief of Police

The primary purpose of the Douglasville Police Department is to maintain social order within prescribed ethical and constitutional limits while providing professional law enforcement services. To attain this, the agency enforces the law in a fair and impartial manner, recognizing both the statutory and judicial limitations of police authority and the constitutional rights of all persons. The agency recognizes that no law enforcement agency can operate at its maximum potential without supportive input from the citizens it serves. The agency actively solicits and encourages the cooperation of all citizens to reduce and limit the opportunities for crime and to facilitate the maximum use of resources.

Organizational Chart



Police Administration

The Administration Division of the City of Douglasville's Police Department is responsible for the organizational management and direction of all Police Operations throughout the City of Douglasville.

Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Police Chief	1	1	1	1	1	1	1
Deputy Police Chief	1	1	1	1	1	1	1
Major	1	1	1	1	1	1	1
Captain	1	1	1	1	1	1	1
Sergeant	3	2	1	1	1	1	1
Administrative Assistant III	1	2	2	2	0	0	0
Operations Coordinator	1	1	1	1	1	1	0
Operations Manager	0	0	0	0	0	0	1
Executive Assistant	0	0	0	0	2	2	2
Total Personnel	9	9	8	8	8	8	8

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Increase social media engagement	06/30/2024
Enhance community and Police Department relations	06/30/2024
Increase hiring through employee referral program	06/30/2024
Offer advanced training to officers	06/30/2024
Investigate citizen complaints	06/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Increase social media engagement	06/30/2025
Enhance community and police department relations	06/30/2025
Increase hiring through employee referral program	06/30/2025
Offer advanced training to officers	06/30/2025
Investigate citizen complaints	06/30/2025

Performance Measures

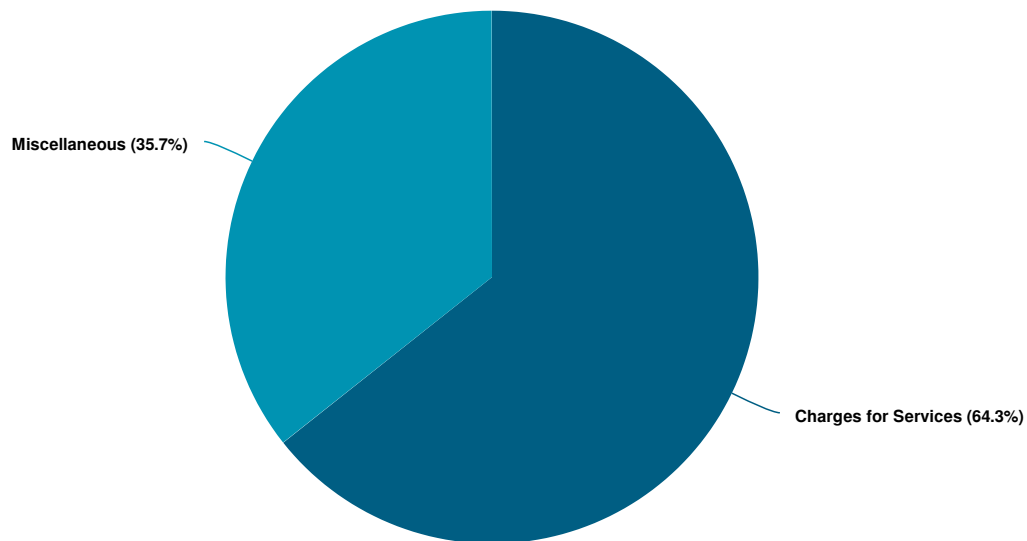
Performance Measures	2020	2021	2022	2023	2024	2025
Number of Facebook followers	17,571	23,000	27,000	29,000	30,000	32,000
Number of community-oriented events	83	69	173	180	227	235
Officers hired under referral program	5	2	4	6	10	12
Training hours by all officers	6,000	11,878	12,324	12,345	12,980	13,000
Citizen complaint investigations	43	47	40	40	40	40

Calculated per calendar year.

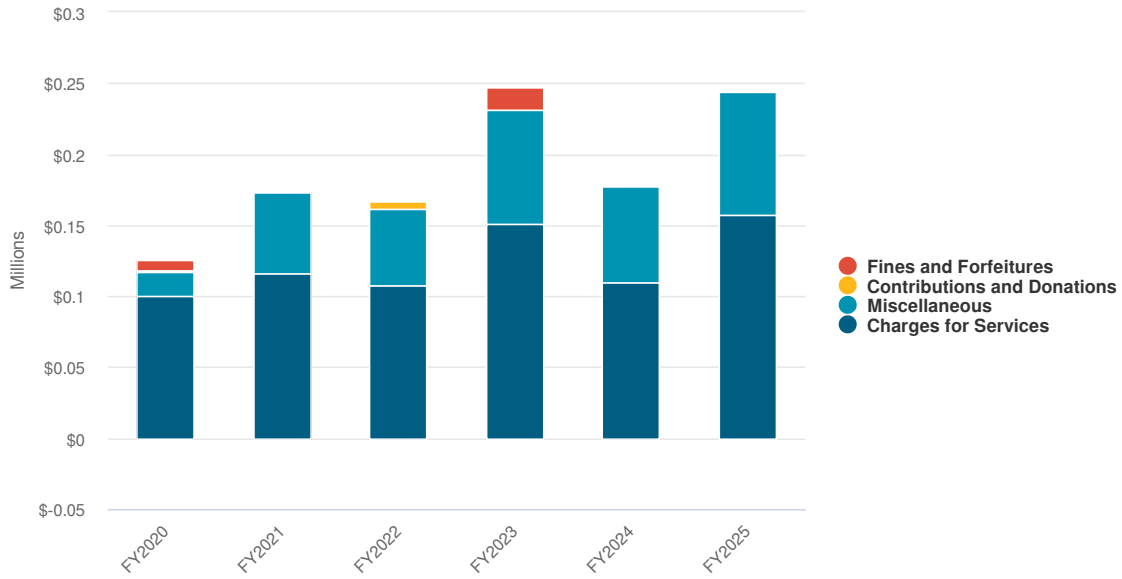
Revenues by Source

The Police Administration's adopted budget consists of \$243K of revenue in FY2025, which represents a 37.8% increase over the prior year. This is primarily due to an anticipated increase in amounts received from vehicle accidents and restitution.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source Police Administration



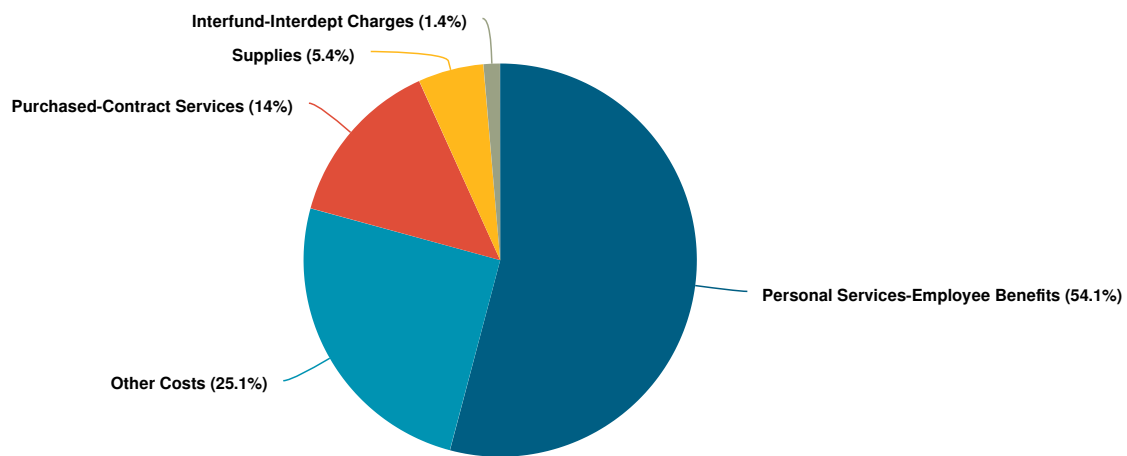
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
MISC REVENUE	100-3210-34.11931	\$35,326	\$6,600	\$12,000	81.8%
BACKGROUND CHECKS	100-3210-34.22111	\$24,696	\$18,000	\$18,000	0%
ADMINISTRATION FEES	100-3210-34.22112	\$21,406	\$21,800	\$21,800	0%
INSURANCE CHECKS	100-3210-34.22113	\$64,702	\$26,000	\$55,000	111.5%
RESTITUTION	100-3210-34.22121	\$59,532	\$37,590	\$50,000	33%
Total Charges for Services:		\$205,662	\$109,990	\$156,800	42.6%
Total Charges for Services:		\$205,662	\$109,990	\$156,800	42.6%
Miscellaneous					
Miscellaneous					
RENT CONFERENCE CTR	100-3210-38.22021	\$20,077	\$36,000	\$36,000	0%
RENT RANGE	100-3210-38.22022	\$900	\$900	\$900	0%
MISC REVENUE	100-3210-38.99005	\$12,529	\$0		N/A
REIMBURSEMENT - PD VEH ACCIDENTS	100-3210-38.99902	\$121,239	\$30,000	\$50,000	66.7%
Total Miscellaneous:		\$154,745	\$66,900	\$86,900	29.9%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Miscellaneous:		\$154,745	\$66,900	\$86,900	29.9%
Total Revenue Source:		\$360,407	\$176,890	\$243,700	37.8%

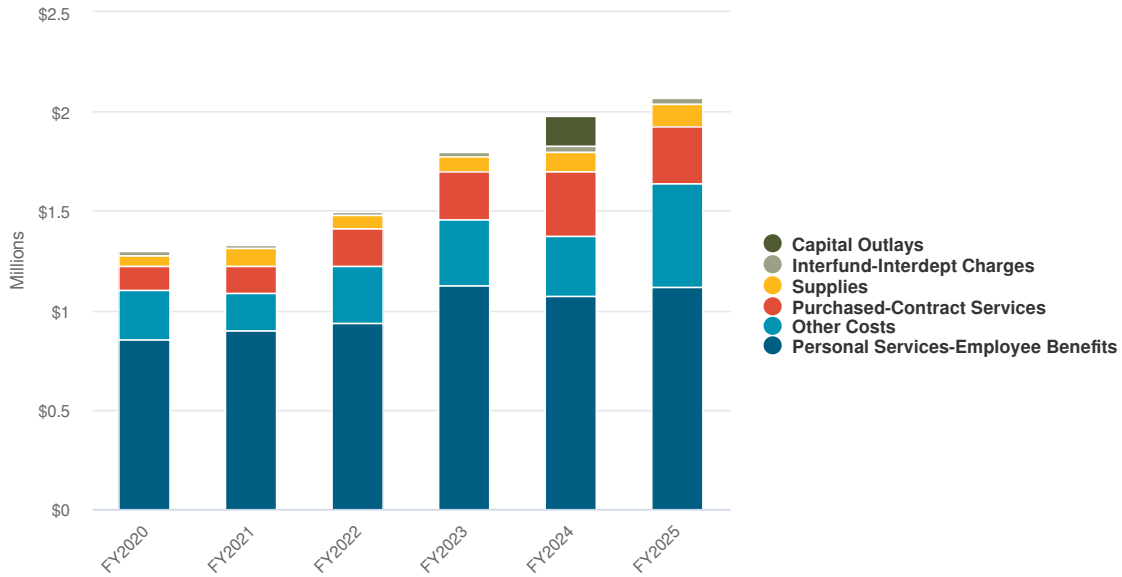
Expenditures by Expense Type

The Police Administration's adopted budget consists of \$2.1M of revenue in FY2025, which represents a 4.5% increase over the prior year. This is primarily due to an increase in the costs to the City for Douglas County to house prisoners.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-3210-51.11110	\$844,912	\$856,998	\$876,489	2.3%
PART TIME EMPLOYEES	100-3210-51.11120	\$740	\$0		N/A
SALARIES/WAGES/OVERTIME	100-3210-51.11300	\$11,597	\$13,801	\$11,250	-18.5%
EMPLOYEE BENEFITS-GRP INS	100-3210-51.22100	\$49,643	\$44,201	\$48,347	9.4%
EMPLOYEE BENEFITS-FICA	100-3210-51.22300	\$67,185	\$65,560	\$67,580	3.1%
RETIREMENT/DEFINED BENEFIT	100-3210-51.22402	\$64,222	\$72,588	\$105,465	45.3%
EMPLOYEE BENEFITS-WORK COMP	100-3210-51.22700	\$9,938	\$20,181	\$10,933	-45.8%
Total Personal Services-Employee Benefits:		\$1,048,237	\$1,073,329	\$1,120,064	4.4%
Purchased-Contract Services					
MEDICAL FEES	100-3210-52.11240	\$11,528	\$14,800	\$16,000	8.1%
OTH PROFESSIONAL SERVICES	100-3210-52.11290	\$7,942	\$30,000	\$30,000	0%
EQUIPMENT RENTALS	100-3210-52.22320	\$13,678	\$15,000	\$15,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
POSTAGE AND SHIPPING	100-3210-52.33205	\$1,195	\$3,000	\$4,000	33.3%
OTH PURCH SVCS-ADVERTISING	100-3210-52.33300	\$20,764	\$30,000	\$30,000	0%
OTH PURCH SVCS-PRINTING/BINDIN	100-3210-52.33400	\$5,506	\$9,500	\$9,500	0%
PHOTOGRAPHY	100-3210-52.33401	\$400	\$400	\$400	0%
OTH PURCH SVCS-DUES AND FEES	100-3210-52.33600	\$19,975	\$22,075	\$22,150	0.3%
OTH PUR SVCS-EDU/TRAINING	100-3210-52.33700	\$120,147	\$100,000	\$100,000	0%
OTH PUR SVCS-UNIFORMS	100-3210-52.34000	\$60,030	\$102,575	\$62,575	-39%
Total Purchased-Contract Services:		\$261,164	\$327,350	\$289,625	-11.5%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-3210-53.11110	\$7,745	\$8,500	\$13,300	56.5%
GEN SUPP-OPER SUPPLIES	100-3210-53.11120	\$37,839	\$38,450	\$44,850	16.6%
COMMUNITY ORIENTED POLICING EVENTS	100-3210-53.11122	\$26,256	\$44,700	\$50,000	11.9%
WATER AND SEWER	100-3210-53.11210	\$549	\$1,244	\$1,244	0%
HVAC AND ELECTRICITY	100-3210-53.11215	\$504	\$550	\$600	9.1%
NATURAL GAS	100-3210-53.11220	\$3,609	\$4,300	\$1,800	-58.1%
Total Supplies:		\$76,501	\$97,744	\$111,794	14.4%
Capital Outlays					
MACH/EQUIP-MACHINERY	100-3210-54.22100	\$53,875	\$55,000		N/A
MACHINE/EQUIP-VEHICLES	100-3210-54.22200	\$47,380	\$100,000		N/A
Total Capital Outlays:		\$101,255	\$155,000		N/A
Interfund-Interdept Charges					
INDIRECT COST ALLOC.-VEH MAINT	100-3210-55.11000	\$13,453	\$13,121	\$14,000	6.7%
INDIRECT COST ALLOC.-VEH FUEL	100-3210-55.12000	\$16,379	\$13,960	\$13,960	0%
Total Interfund-Interdept Charges:		\$29,832	\$27,081	\$27,960	3.2%
Other Costs					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
PRISONER COST-COUNTY	100-3210-57.11010	\$443,880	\$300,000	\$520,000	73.3%
Total Other Costs:		\$443,880	\$300,000	\$520,000	73.3%
Total Expense Objects:		\$1,960,869	\$1,980,504	\$2,069,443	4.5%

Police Information Services

The Information Services Division of the Douglasville Police Department is responsible for the continued smooth operation and maintenance of the Public Municipal Complex's computing, network and telecommunications systems in coordination with the City of Douglasville's Information Technology Department.

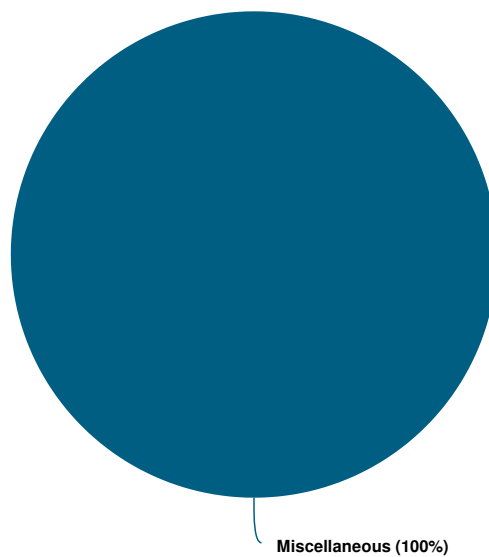
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Lieutenant	1	1	1	1	1	1	1
Communications Coordinator	0	1	1	1	1	1	1
IT Technician	1	1	1	1	1	1	1
Crime Analyst	0	0	0	0	1	1	1
Total Personnel	3	3	3	3	4	4	4

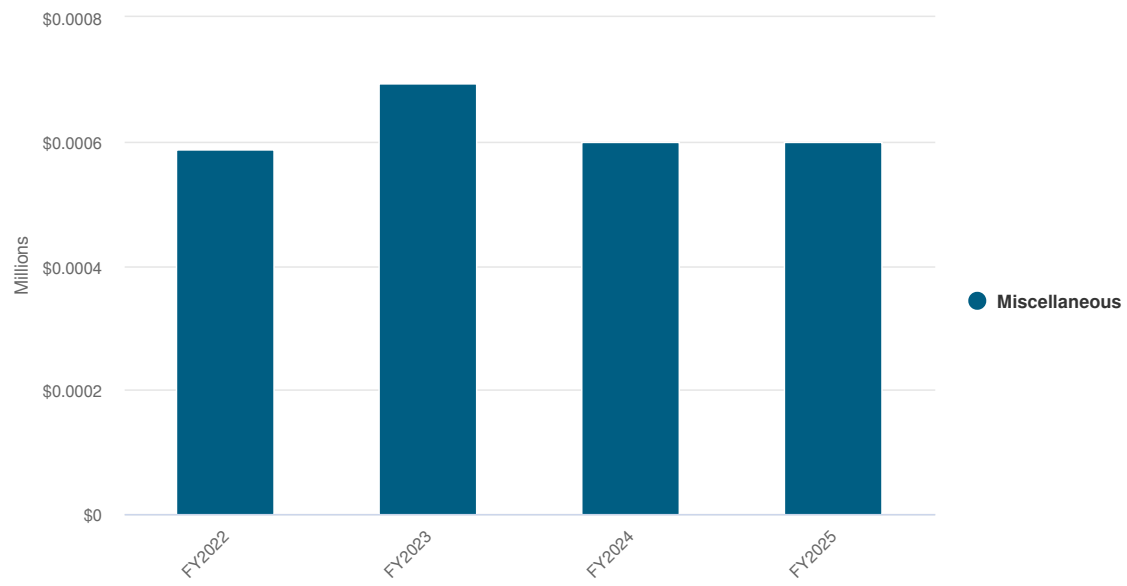
Revenues by Source

The Police Information Services Department's adopted budget consists of \$600 of revenue in FY2025, which represents no change over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

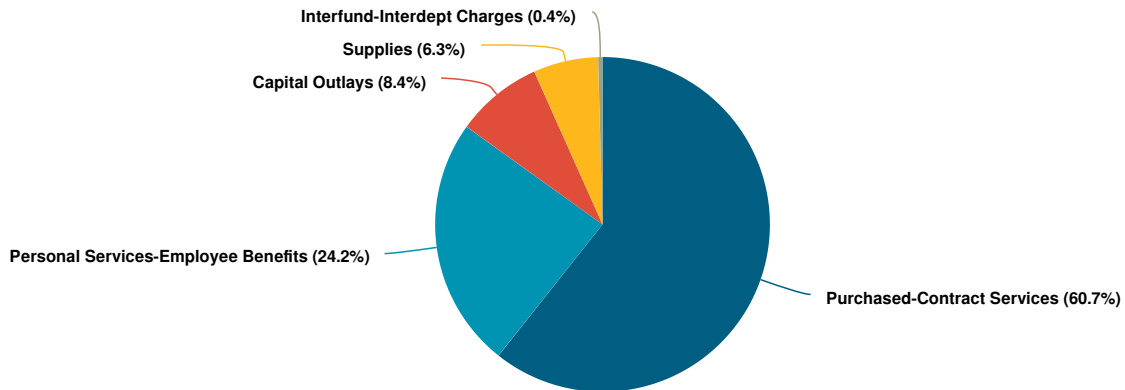


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Miscellaneous					
Miscellaneous					
MISC REVENUE	100-3212-38.99005	\$0	\$600	\$600	0%
Total Miscellaneous:		\$0	\$600	\$600	0%
Total Miscellaneous:		\$0	\$600	\$600	0%
Total Revenue Source:		\$0	\$600	\$600	0%

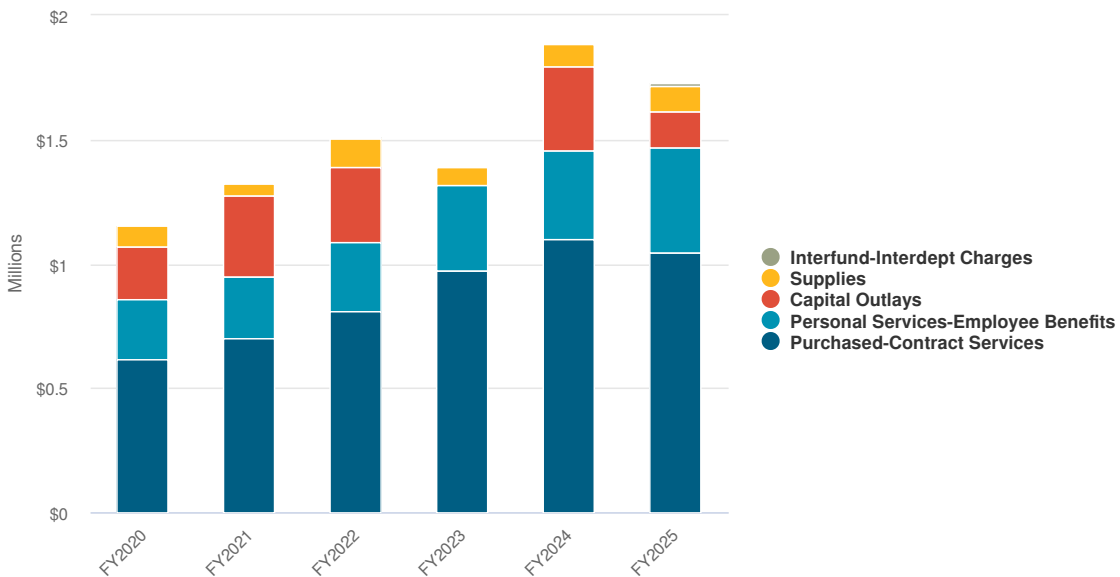
Expenditures by Expense Type

The Police Information Services Department's adopted budget consists of \$1.73M of expenditures in FY2025, which represents an 8.82% decrease over the prior year. This is primarily due to less of a need for capital purchases in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-3212-51.11110	\$277,525	\$282,750	\$321,443	13.7%
SALARIES/WAGES/OVERTIME	100-3212-51.11300	\$8,816	\$8,737	\$6,900	-21%
EMPLOYEE BENEFITS-GRP INS	100-3212-51.22100	\$17,950	\$14,268	\$15,996	12.1%
EMPLOYEE BENEFITS-FICA	100-3212-51.22300	\$22,360	\$21,630	\$27,460	27%
RETIREMENT/DEFINED BENEFIT	100-3212-51.22402	\$20,625	\$24,825	\$42,853	72.6%
EMPLOYEE BENEFITS-WORK COMP	100-3212-51.22700	\$3,399	\$6,902	\$3,739	-45.8%
Total Personal Services-Employee Benefits:		\$350,674	\$359,112	\$418,391	16.5%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-3212-52.11290	\$13,500	\$18,375	\$18,375	0%
REPAIRS & MAINT/EQUIP MAINT	100-3212-52.22210	\$218,464	\$224,785	\$214,515	-4.6%
RADIO MAINTENANCE	100-3212-52.22215	\$281,192	\$321,052	\$315,325	-1.8%
LEASE	100-3212-52.22321	\$363,045	\$364,068	\$323,800	-11.1%
POSTAGE AND SHIPPING	100-3212-52.33205	\$48	\$200	\$200	0%
COMMUNICATIONS / TELEPHONE	100-3212-52.33210	\$154,342	\$159,150	\$163,390	2.7%
OTH PURCH SVCS-DUES AND FEES	100-3212-52.33600	\$80	\$100	\$100	0%
OTH PUR SVCS-EDU/TRAINING	100-3212-52.33700	\$5,609	\$10,000	\$10,000	0%
OTH PUR SVCS-UNIFORMS	100-3212-52.34000	\$592	\$1,800	\$1,800	0%
Total Purchased-Contract Services:		\$1,036,871	\$1,099,530	\$1,047,505	-4.7%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-3212-53.11110	\$1,264	\$1,300	\$1,500	15.4%
GEN SUPP-OPER SUPPLIES	100-3212-53.11120	\$65,002	\$92,779	\$106,400	14.7%
Total Supplies:		\$66,266	\$94,079	\$107,900	14.7%
Capital Outlays					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
MACH/EQUIP-MACHINERY	100-3212-54.22100	\$0	\$147,974		N/A
MACH/EQUIP-COMPUTER	100-3212-54.22400	\$162,147	\$185,000	\$145,000	-21.6%
Total Capital Outlays:		\$162,147	\$332,974	\$145,000	-56.5%
Interfund-Interdept Charges					
INDIRECT COST ALLOC.-VEH MAINT	100-3212-55.11000	\$659	\$5,000	\$5,000	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3212-55.12000	\$2,230	\$2,250	\$2,250	0%
Total Interfund-Interdept Charges:		\$2,889	\$7,250	\$7,250	0%
Total Expense Objects:		\$1,618,847	\$1,892,945	\$1,726,046	-8.8%

Police SWAT

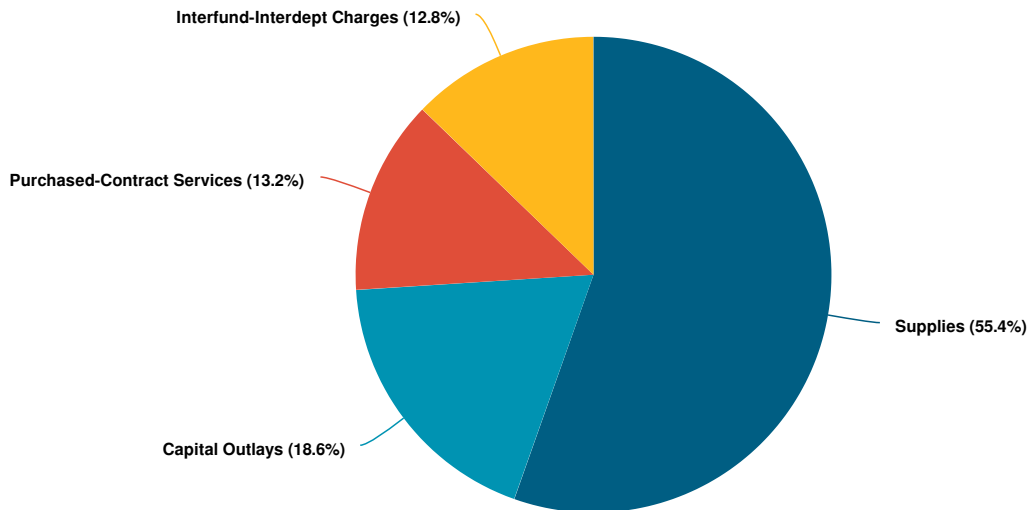
The Douglasville Police Department has a Special Weapons and Tactics (S.W.A.T.) team, which consists of assault/entry teams, sniper/observer teams, hostage negotiators, and a command module.

All assigned officers for our S.W.A.T. unit are required to successfully complete a firearms test, as well as a physical conditioning test, and are required to maintain these standards over time. The team members are required to attend highly specialized tactical special response team training schools.

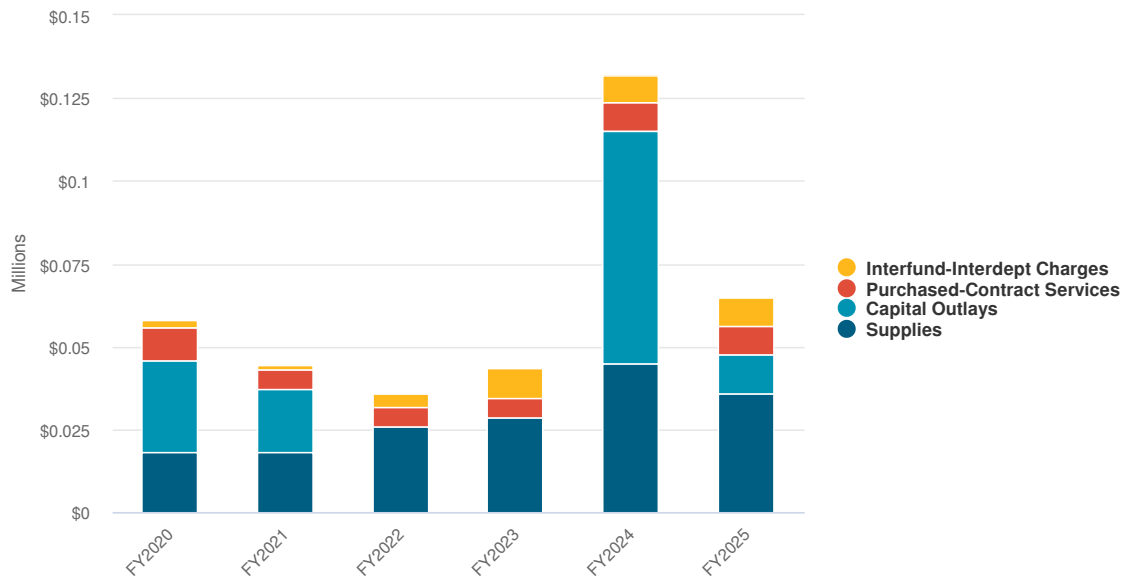
Expenditures by Expense Type

The Police SWAT Team's adopted budget consists of \$64.6K of expenditures in FY2025, which represents a 51% decrease over the prior year. This is primarily due to less of a need for capital purchases in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Purchased-Contract Services					
OTH PUR SVCS-UNIFORMS	100-3215-52.34000	\$8,550	\$8,550	\$8,550	0%
Total Purchased-Contract Services:		\$8,550	\$8,550	\$8,550	0%
Supplies					
GEN SUPP-OFFICE SUPPLIES	100-3215-53.11110	\$504	\$6,060	\$6,060	0%
GEN SUPP-OPER SUPPLIES	100-3215-53.11120	\$24,675	\$38,973	\$29,740	-23.7%
Total Supplies:		\$25,179	\$45,033	\$35,800	-20.5%
Capital Outlays					
MACH/EQUIP-MACHINERY	100-3215-54.22100	\$57,729	\$70,100	\$12,000	-82.9%
Total Capital Outlays:		\$57,729	\$70,100	\$12,000	-82.9%
Interfund-Interdept Charges					
INDIRECT COST ALLOC.-VEH MAINT	100-3215-55.11000	\$1,356	\$7,500	\$7,500	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3215-55.12000	\$320	\$750	\$750	0%
Total Interfund-Interdept Charges:		\$1,676	\$8,250	\$8,250	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Expense Objects:		\$93,134	\$131,933	\$64,600	-51%

Police Detectives

The Detective Division investigates all crimes assigned to the unit, spanning from simple thefts to homicides. The Division is staffed with experienced detectives who moved up from the Patrol Division and received enhanced investigative training in various fields, such as:

- Crime Scene Processing
- Interviews
- Property Crimes
- Domestic Violence
- Crimes against Children
- Elderly Abuse
- Fraud/Forgery
- Homicide Investigation

Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Captain	1	1	1	1	1	1	1
Lieutenant	2	2	2	1	1	1	1
Sergeant	2	2	2	2	2	2	2
Detective	11	11	11	11	11	14	14
Crime Scene Technician	1	1	1	1	1	1	1
Data Entry Operator	1	1	1	0	0	0	0
Receptionist / GCIC Clerk	0	0	0	1	1	1	1
Total Personnel	18	18	18	17	17	20	20

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Investigate crimes, identify suspects, and obtain warrants	6/30/2024
Increase ability to conduct forensic examinations of electronic devices	6/30/2024
Utilize crime scene investigators to process evidence on the crime scene	6/30/2024
Conduct thorough investigations into allegations of domestic violence	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Investigate crimes, identify suspects, and obtain warrants	6/30/2025
Increase ability to conduct forensic examinations of electronic devices	6/30/2025
Utilize crime scene investigators to process evidence on the scene of a crime	6/30/2025
Conduct thorough investigations into allegations of domestic violence	6/30/2025

Performance Measures

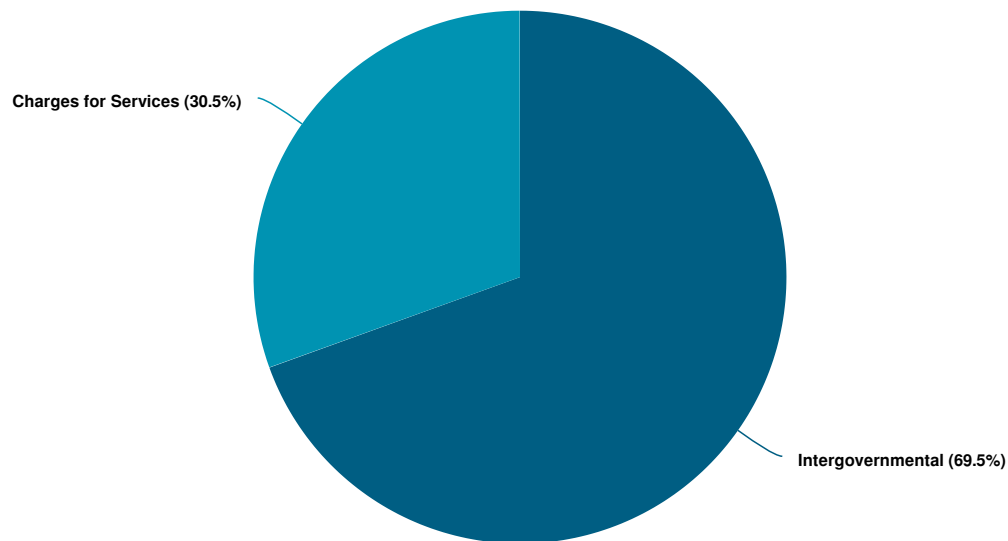
Performance Measures	2020	2021	2022	2023	2024	2025
Cases assigned to detectives	1,322	2,004	1,718	1,500	1627	1650
Cell phone and computer examinations	21	21	28	35	53	60
Crime scenes processed by crime scene investigators	46	87	139	150	74	100
Warrants taken by investigators	443	423	482	500	281	300
Family violence cases investigated	81	140	142	160	60 est.	65 est.

Calculated per calendar year

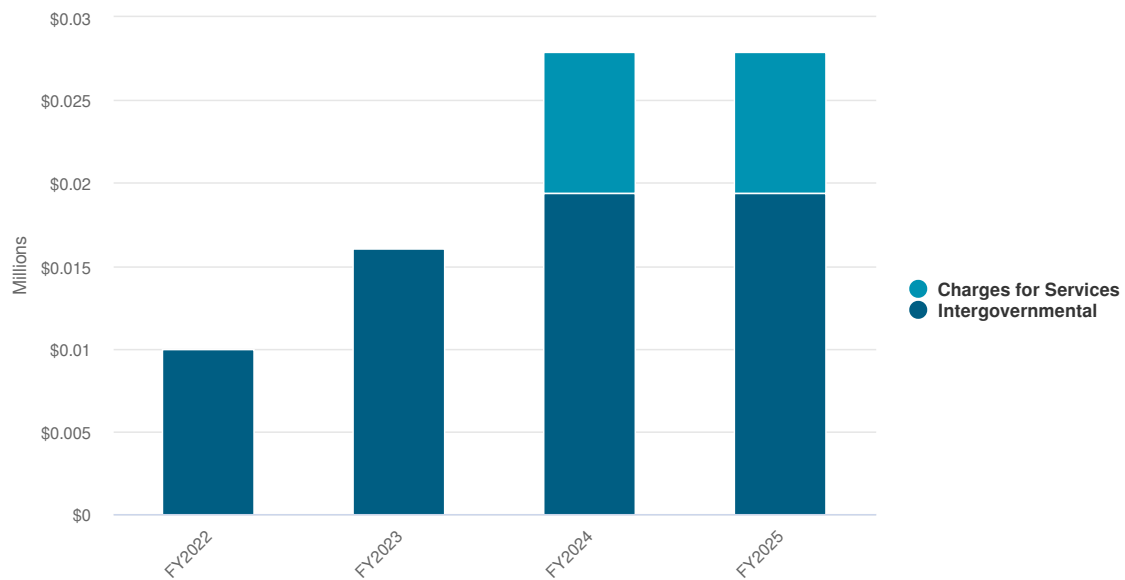
Revenues by Source

The Police Detectives Department's adopted budget consists of \$27.9K of revenue in FY2025, which represents no change over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

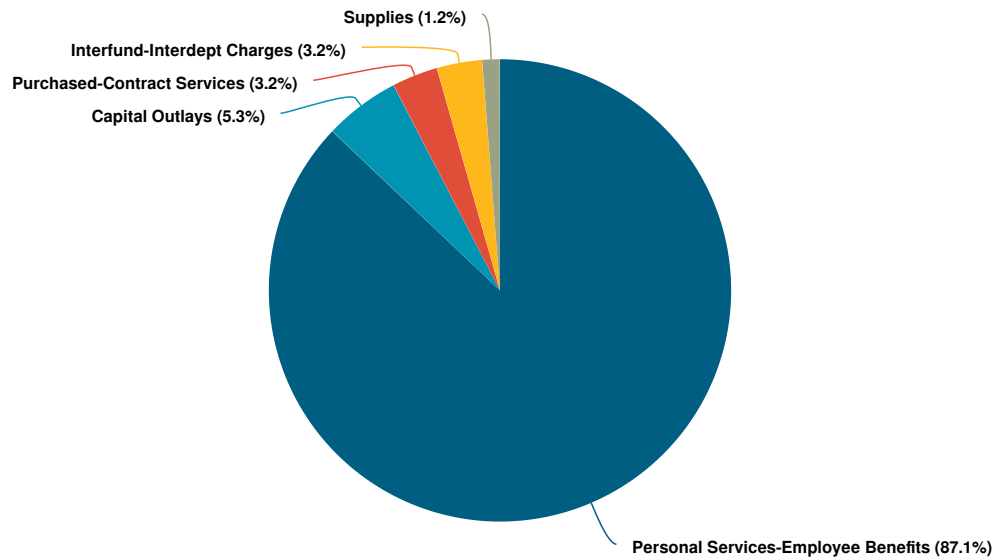


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Intergovernmental					
Intergovernmental					
TASK FORCE OVERTIME REIMBURSEMENT	100-3221-33.55014	\$18,602	\$19,372	\$19,372	0%
Total Intergovernmental:		\$18,602	\$19,372	\$19,372	0%
Total Intergovernmental:		\$18,602	\$19,372	\$19,372	0%
Charges for Services					
Charges for Services					
DETECTIVE MISC REVENUE	100-3221-34.29001	\$0	\$8,500	\$8,500	0%
Total Charges for Services:		\$0	\$8,500	\$8,500	0%
Total Charges for Services:		\$0	\$8,500	\$8,500	0%
Total Revenue Source:		\$18,602	\$27,872	\$27,872	0%

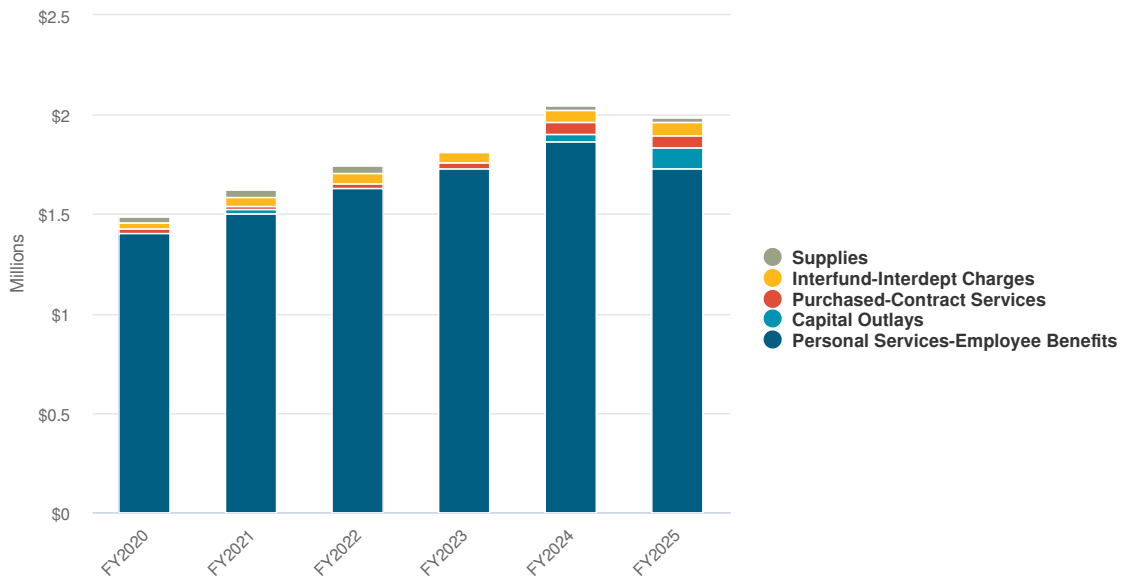
Expenditures by Expense Type

The Police Detectives Department's adopted budget consists of \$1.98M of expenditures in FY2025, which represents a 3.21% decrease over the prior year. This is primarily due to a reduction in personnel costs for FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
REGULAR EMPLOYEES-FULLTIME	100-3221-51.11110	\$1,276,740	\$1,433,536	\$1,287,013	-10.2%
SALARIES/WAGES/OVERTIME	100-3221-51.11300	\$46,681	\$36,106	\$37,500	3.9%
EMPLOYEE BENEFITS-GRP INS	100-3221-51.22100	\$136,973	\$137,869	\$130,049	-5.7%
EMPLOYEE BENEFITS-FICA	100-3221-51.22300	\$103,645	\$109,665	\$99,604	-9.2%
RETIREMENT/DEFINED BENEFIT	100-3221-51.22402	\$97,975	\$115,195	\$155,443	34.9%
EMPLOYEE BENEFITS-WORK COMP	100-3221-51.22700	\$17,137	\$34,799	\$18,852	-45.8%
Total Personal Services-Employee Benefits:		\$1,679,152	\$1,867,170	\$1,728,461	-7.4%
Purchased-Contract Services					
OTH PROFESSIONAL SERVICES	100-3221-52.11290	\$1,079	\$3,000	\$3,000	0%
EQUIPMENT RENTALS	100-3221-52.22320	\$33,003	\$38,200	\$40,000	4.7%
PHOTOGRAPHY	100-3221-52.33401	\$1,567	\$2,000	\$2,000	0%
OTH PURCH SVCS-DUES AND FEES	100-3221-52.33600	\$2,093	\$2,780	\$2,780	0%
OTH PUR SVCS-UNIFORMS	100-3221-52.34000	\$11,661	\$15,925	\$15,925	0%
Total Purchased-Contract Services:		\$49,404	\$61,905	\$63,705	2.9%
Supplies					
GENERAL SUPPLIES/MATERIAL	100-3221-53.11100	\$4,169	\$6,500	\$6,500	0%
GEN SUPP-OFFICE SUPPLIES	100-3221-53.11110	\$1,234	\$5,500	\$5,500	0%
GEN SUPP-OPER SUPPLIES	100-3221-53.11120	\$234	\$4,850	\$4,850	0%
EVIDENCE SUPPLIES	100-3221-53.11125	\$5,671	\$7,500	\$7,500	0%
Total Supplies:		\$11,307	\$24,350	\$24,350	0%
Capital Outlays					
MACH/EQUIP-MACHINERY	100-3221-54.22100	\$31,194	\$33,850	\$105,000	210.2%
Total Capital Outlays:		\$31,194	\$33,850	\$105,000	210.2%
Interfund-Interdept Charges					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
INDIRECT COST ALLOC.-VEH MAINT	100-3221-55.11000	\$25,130	\$19,154	\$19,154	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3221-55.12000	\$39,095	\$43,936	\$43,936	0%
Total Interfund-Interdept Charges:		\$64,225	\$63,090	\$63,090	0%
Total Expense Objects:		\$1,835,282	\$2,050,365	\$1,984,606	-3.2%

Police Special Operations

The Special Operations Division investigates narcotics and vice violations in an undercover capacity using the latest in high-tech surveillance equipment. One of the Special Operations Investigators is assigned full-time to a counter-drug DEA task force for the Metro Atlanta area region.

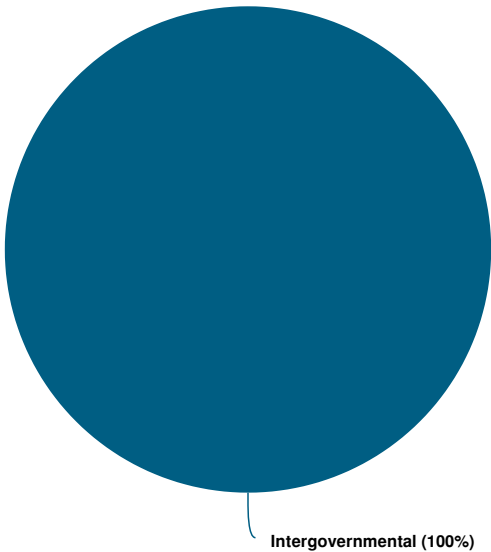
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Lieutenant	1	1	1	1	1	1	1
Detective	4	4	5	4	4	5	5
Total Personnel	5	5	6	5	5	6	6

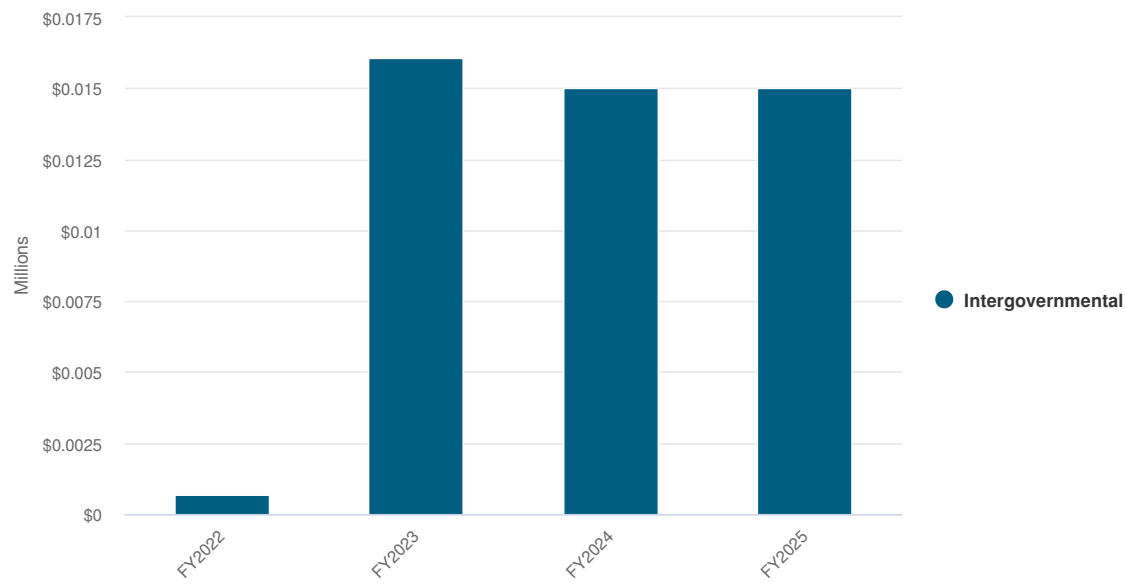
Revenues by Source

The Police Special Operations Department's adopted budget consists of \$15K of revenue in FY2025, which represents no change over the prior year.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source

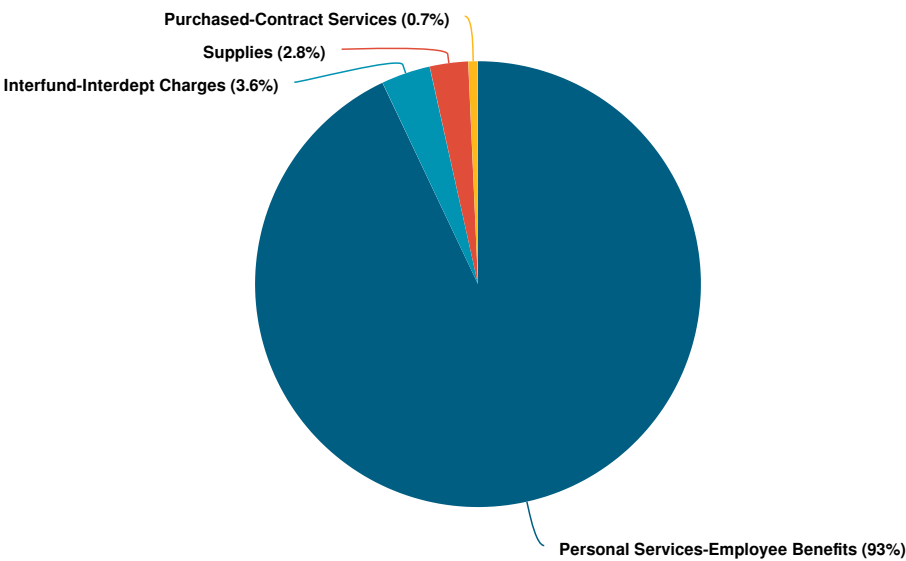


Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Intergovernmental					
Intergovernmental					
TASK FORCE OVERTIME REIMBURSEMENT	100-3222-33.55014	\$3,747	\$15,000	\$15,000	0%
Total Intergovernmental:		\$3,747	\$15,000	\$15,000	0%
Total Intergovernmental:		\$3,747	\$15,000	\$15,000	0%
Total Revenue Source:		\$3,747	\$15,000	\$15,000	0%

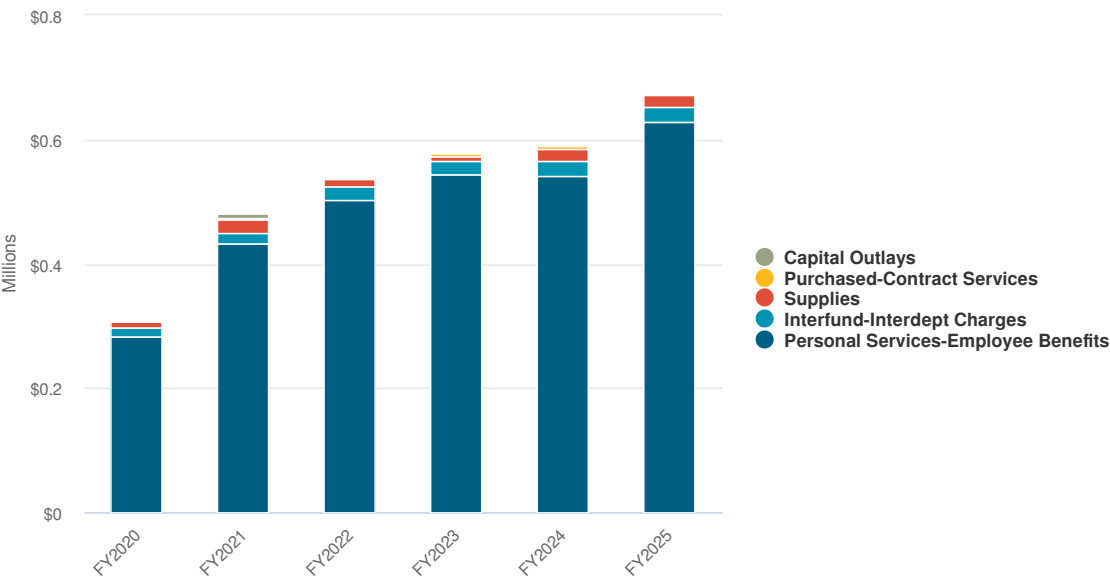
Expenditures by Expense Type

The Police Special Operations Department's adopted budget consists of \$675.4K of expenditures in FY2025, which represents a 14.66% increase over the prior year. This is primarily due to an increase in personnel costs.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



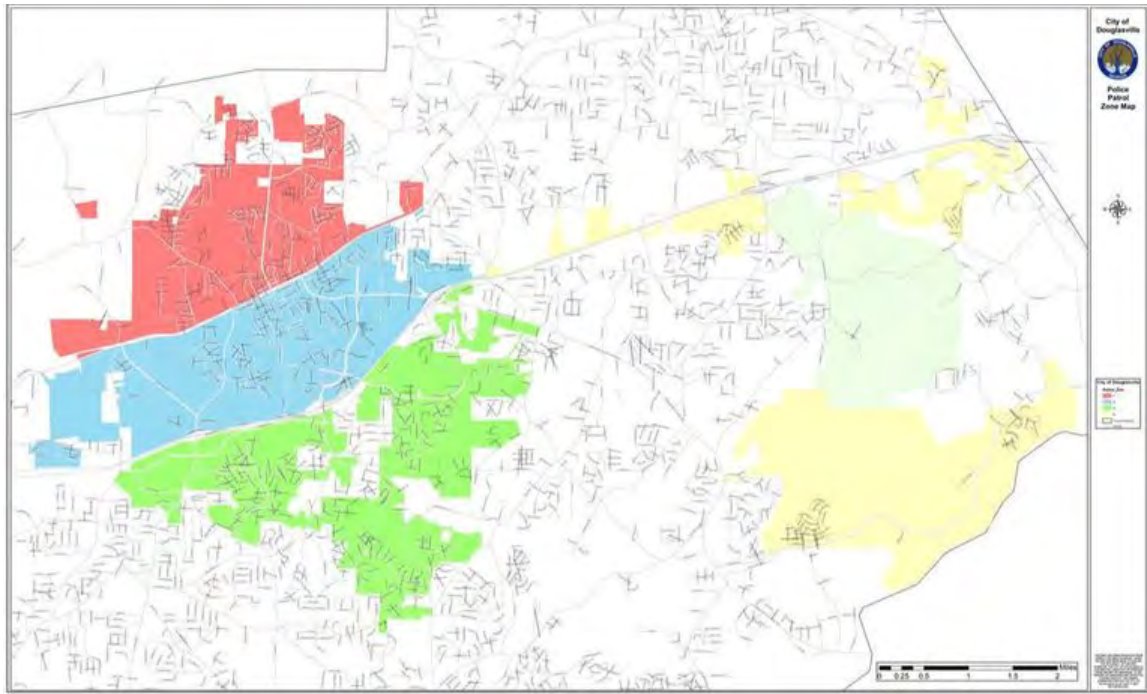
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3222-51.11110	\$394,883	\$383,792	\$402,624	4.9%
SALARIES/WAGES/OVERTIME	100-3222-51.11300	\$15,747	\$19,156	\$15,000	-21.7%
EMPLOYEE BENEFITS-GRP INS	100-3222-51.22100	\$63,073	\$65,346	\$63,178	-3.3%
EMPLOYEE BENEFITS-FICA	100-3222-51.22300	\$31,592	\$29,360	\$55,416	88.7%
RETIREMENT/DEFINED BENEFIT	100-3222-51.22402	\$29,849	\$34,318	\$86,483	152%
EMPLOYEE BENEFITS-WORK COMP	100-3222-51.22700	\$4,699	\$9,541	\$5,169	-45.8%
Total Public Safety:		\$539,843	\$541,513	\$627,870	15.9%
Total Personal Services-Employee Benefits:		\$539,843	\$541,513	\$627,870	15.9%
Purchased-Contract Services					
Public Safety					
OTH PUR SVCS-UNIFORMS	100-3222-52.34000	\$3,835	\$4,650	\$4,650	0%
Total Public Safety:		\$3,835	\$4,650	\$4,650	0%
Total Purchased-Contract Services:		\$3,835	\$4,650	\$4,650	0%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3222-53.11110	\$1,062	\$1,000	\$1,000	0%
GEN SUPP-OPER SUPPLIES	100-3222-53.11120	\$12,209	\$15,850	\$15,850	0%
GENERAL SUPP./ SMALL EQUIPMENT	100-3222-53.11600	\$0	\$2,000	\$2,000	0%
Total Public Safety:		\$13,271	\$18,850	\$18,850	0%
Total Supplies:		\$13,271	\$18,850	\$18,850	0%
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3222-55.11000	\$6,260	\$8,000	\$8,000	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3222-55.12000	\$9,372	\$16,000	\$16,000	0%
Total Public Safety:		\$15,633	\$24,000	\$24,000	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Total Interfund-Interdept Charges:		\$15,633	\$24,000	\$24,000	0%
Total Expense Objects:		\$572,582	\$589,013	\$675,370	14.7%

Police Patrol

The Patrol Division of the Douglasville Police Department is primarily responsible for crime mitigation through the presence of uniformed officers and community engagement. The Patrol Division makes up a significant amount of policing within the City of Douglasville.

Patrol Zones



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Captain	1	1	1	1	1	2	2
Lieutenant	4	4	4	4	4	4	4
Sergeant	4	4	4	4	4	4	4
Corporal	4	4	4	4	4	4	4
Booking Officer	2	2	2	2	2	2	2
Police Officer	34	34	34	37	37	36	38
Data Entry Operator	4	4	0	0	0	0	0
Total Personnel	53	53	53	56	56	52	54

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Respond to calls for service.	6/30/2024
Use technology to apprehend criminals.	6/30/2024
Assist stranded motorists.	6/30/2024
Conduct extra patrols requested by businesses and residents that are away from home.	6/30/2024
Restructure zone coverage to effectively provide services to areas that experienced a large increase in population. <ul style="list-style-type: none"> ◦ Officer response times ◦ Officer safety 	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Respond to calls for service.	6/30/2025
Use technology to apprehend criminals.	6/30/2025
Assist stranded motorists.	6/30/2025
Conduct extra patrols requested by businesses and residents that are away from home.	6/30/2025
Restructure zone coverage to effectively provide services to areas that experienced a large increase in population. **New goal for FY2025: Identify the number of homeless encampments currently located within the city limits of Douglasville and their current locations. Provide assistance to the camp residents by offering the name and contact information for services available to them in an effort to provide a path for them to seek treatment for substance abuse, find gainful employment, and obtain permanent housing.	Completed

Performance Measures

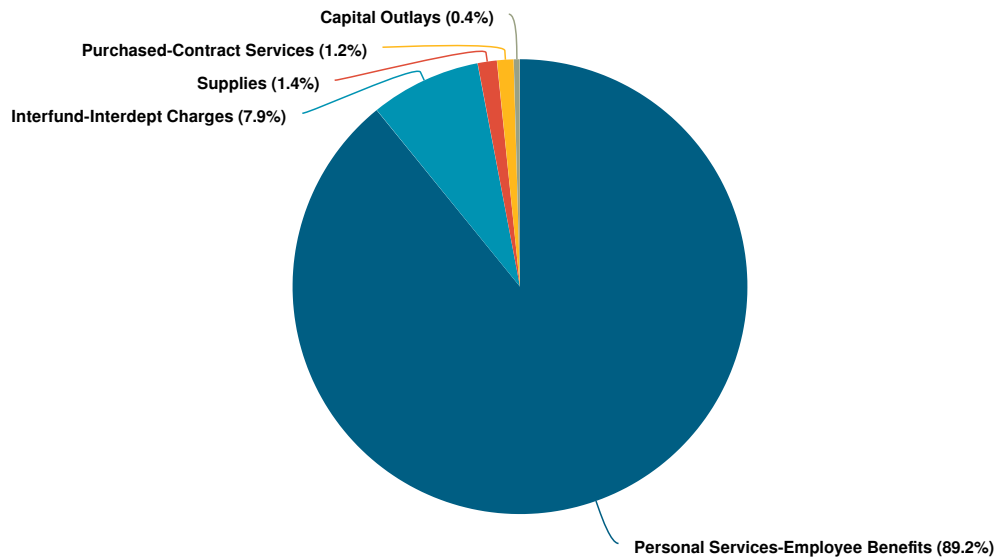
Performance Measures	2020	2021	2022	2023	2024	2025 Proj.
Patrol calls for service	37,230	59,460	68,901	75,000	75,851	84,041
Number of flock hotlist-related apprehensions	N/A	49	42	50	51	53
Number of motorist assists	1,683	1,450	1,635	1,800	2091	2411
Number of zone patrols conducted	N/A	17,951	25,225	28,000	25,861	29,816
Homeless Measure locations, CFS & assistance provided.	*	*	*	*	New goal	No data available to measure at this point.

Calculated per calendar year

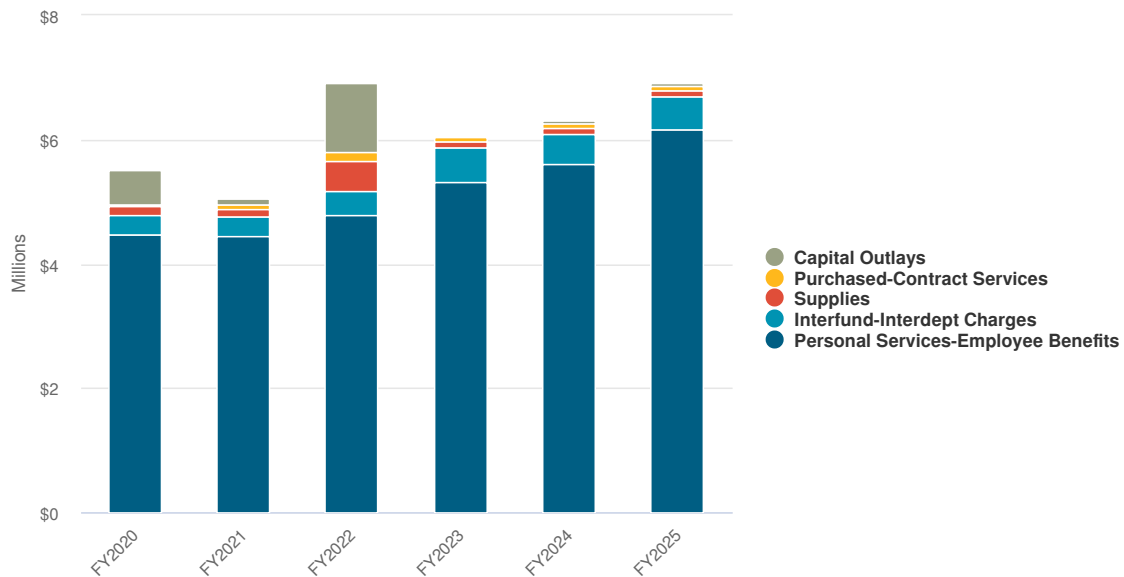
Expenditures by Expense Type

The Police Patrol Department's adopted budget consists of \$6.9M of expenditures in FY2025, which represents a 9.56% increase over the prior year. This is primarily due to personnel costs increasing from all vacancies being posted in Patrol.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3223-51.11110	\$4,017,545	\$3,946,806	\$4,311,590	9.2%
SALARIES/WAGES/OVERTIME	100-3223-51.11300	\$244,059	\$391,222	\$321,767	-17.8%
COURT PAY	100-3223-51.11302	\$400	\$1,000	\$1,000	0%
EMPLOYEE BENEFITS-GRP INS	100-3223-51.22100	\$528,409	\$523,737	\$677,716	29.4%
EMPLOYEE BENEFITS-FICA	100-3223-51.22300	\$328,438	\$296,628	\$307,414	3.6%
RETIREMENT/DEFINED BENEFIT	100-3223-51.22402	\$310,401	\$350,648	\$479,752	36.8%
EMPLOYEE BENEFITS-WORK COMP	100-3223-51.22700	\$48,658	\$98,804	\$53,524	-45.8%
Total Public Safety:		\$5,477,910	\$5,608,845	\$6,152,763	9.7%
Total Personal Services-Employee Benefits:		\$5,477,910	\$5,608,845	\$6,152,763	9.7%
Purchased-Contract Services					
Public Safety					
MEDICAL FEES	100-3223-52.11240	\$14,358	\$15,600	\$15,600	0%
REPAIRS & MAINT/EQUIP MAINT	100-3223-52.22210	\$885	\$1,000	\$1,000	0%
K-9 MAINTENANCE AND LEASE	100-3223-52.32321	\$14,575	\$31,125	\$31,125	0%
PHOTOGRAPHY	100-3223-52.33401	\$4,511	\$5,000	\$5,000	0%
OTH PUR SVCS-UNIFORMS	100-3223-52.34000	\$14,397	\$29,550	\$28,200	-4.6%
Total Public Safety:		\$48,725	\$82,275	\$80,925	-1.6%
Total Purchased-Contract Services:		\$48,725	\$82,275	\$80,925	-1.6%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3223-53.11110	\$880	\$3,800	\$3,800	0%
GEN SUPP-OPER SUPPLIES	100-3223-53.11120	\$46,607	\$79,149	\$79,149	0%
GENERAL SUPP./ SMALL EQUIPMENT	100-3223-53.11600	\$7,800	\$7,800	\$12,300	57.7%
Total Public Safety:		\$55,287	\$90,749	\$95,249	5%
Total Supplies:		\$55,287	\$90,749	\$95,249	5%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Capital Outlays					
Public Safety					
MACH/EQUIP-MACHINERY	100-3223-54.22100	\$0	\$0	\$30,000	N/A
MACHINE/EQUIP-VEHICLES	100-3223-54.22200	\$0	\$35,000		N/A
Total Public Safety:		\$0	\$35,000	\$30,000	-14.3%
Total Capital Outlays:		\$0	\$35,000	\$30,000	-14.3%
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3223-55.11000	\$213,803	\$140,000	\$200,000	42.9%
INDIRECT COST ALLOC.-VEH FUEL	100-3223-55.12000	\$332,824	\$342,198	\$342,198	0%
Total Public Safety:		\$546,627	\$482,198	\$542,198	12.4%
Total Interfund-Interdept Charges:		\$546,627	\$482,198	\$542,198	12.4%
Total Expense Objects:		\$6,128,549	\$6,299,067	\$6,901,135	9.6%

Police Records

The Records Division of the Douglasville Police Department is primarily responsible for the upkeep, maintenance, and legal dissemination of police records.

We also provide reports for other law enforcement and government agencies, such as the District Attorney's Office, Solicitor General's Office, and Municipal Court. Insurance companies and various other companies in the private sector contact us for reports and information. Data entry, scanning and telephone inquiries, and open records requests are also handled in this department.

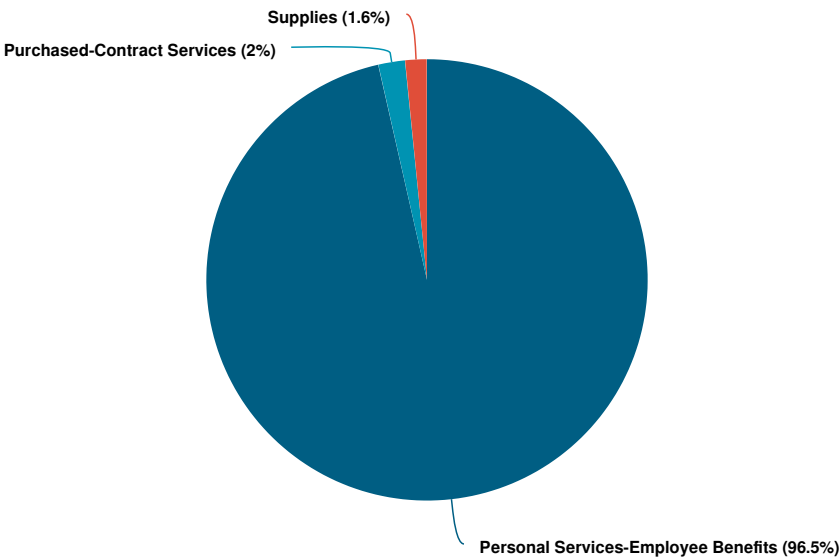
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Records Supervisor	1	1	1	1	1	1	1
Records Clerk	2	2	2	2	2	2	2
Part-Time Records Clerk	1	1	1	1	1	1	1
Total Personnel	4	4	4	4	4	4	4

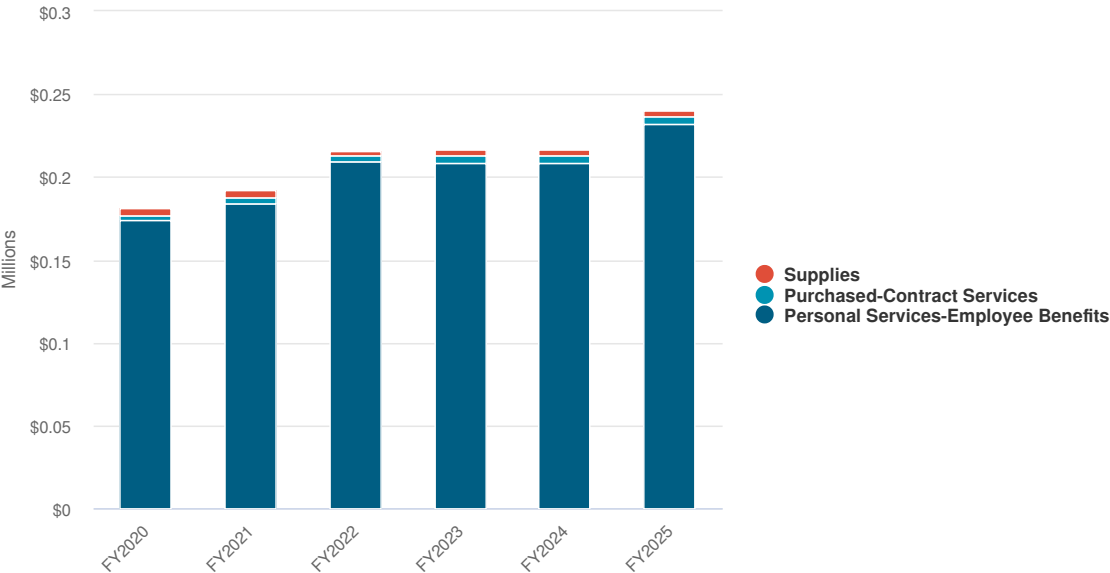
Expenditures by Expense Type

The Police Records Department's adopted budget consists of \$240.47K of expenditures in FY2025, which represents a 10.83% increase over the prior year. This is primarily due to an increase in personnel costs.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3224-51.11110	\$170,297	\$142,250	\$146,894	3.3%
PART TIME EMPLOYEES	100-3224-51.11120	\$26,143	\$19,419	\$26,000	33.9%
SALARIES/WAGES/OVERTIME	100-3224-51.11300	\$6,720	\$4,394	\$3,000	-31.7%
EMPLOYEE BENEFITS-GRP INS	100-3224-51.22100	\$15,883	\$13,999	\$16,253	16.1%
EMPLOYEE BENEFITS-FICA	100-3224-51.22300	\$16,333	\$12,368	\$15,947	28.9%
RETIREMENT/DEFINED BENEFIT	100-3224-51.22402	\$11,357	\$12,191	\$21,782	78.7%
EMPLOYEE BENEFITS-WORK COMP	100-3224-51.22700	\$1,896	\$3,849	\$2,086	-45.8%
Total Public Safety:		\$248,628	\$208,470	\$231,962	11.3%
Total Personal Services-Employee Benefits:		\$248,628	\$208,470	\$231,962	11.3%
Purchased-Contract Services					
Public Safety					
PHOTOGRAPHY	100-3224-52.33401	\$310	\$1,029	\$1,029	0%
BANK SERVICE CHARGES	100-3224-52.33601	\$5,043	\$1,975	\$1,975	0%
OTH PUR SVCS-UNIFORMS	100-3224-52.34000	\$875	\$1,700	\$1,700	0%
Total Public Safety:		\$6,228	\$4,704	\$4,704	0%
Total Purchased-Contract Services:		\$6,228	\$4,704	\$4,704	0%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3224-53.11110	\$3,362	\$3,500	\$3,500	0%
GEN SUPP-OPER SUPPLIES	100-3224-53.11120	\$129	\$300	\$300	0%
Total Public Safety:		\$3,491	\$3,800	\$3,800	0%
Total Supplies:		\$3,491	\$3,800	\$3,800	0%
Total Expense Objects:		\$258,347	\$216,974	\$240,466	10.8%

Police Motors

The Motors division of the Douglasville Police Department is primarily responsible for traffic law enforcement throughout the municipal jurisdiction of the City of Douglasville.

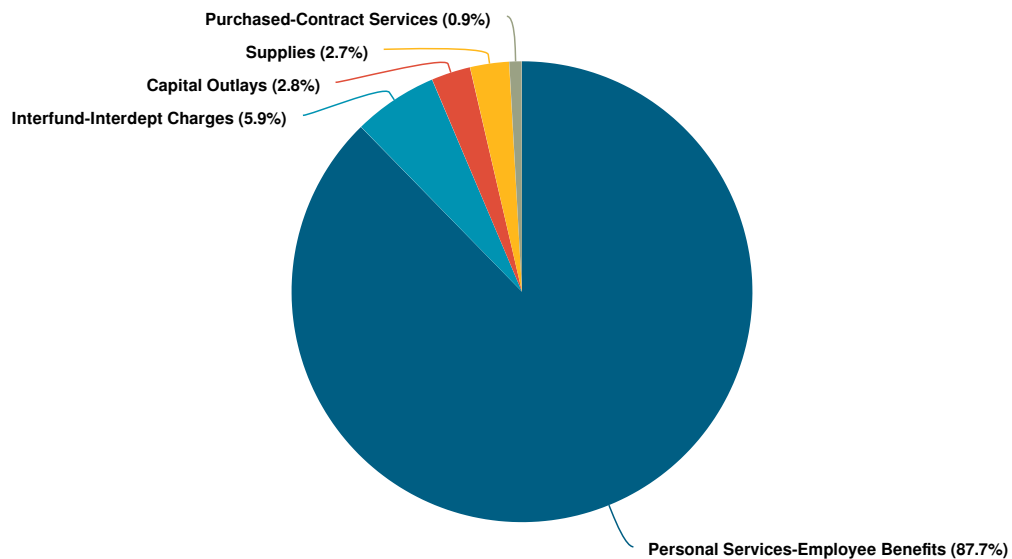
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Lieutenant	1	1	1	1	1	1	1
Sergeant (CSU)	1	1	1	1	1	1	1
Police Officer	2	2	2	2	2	10	8
Total Personnel	4	4	4	4	4	12	10

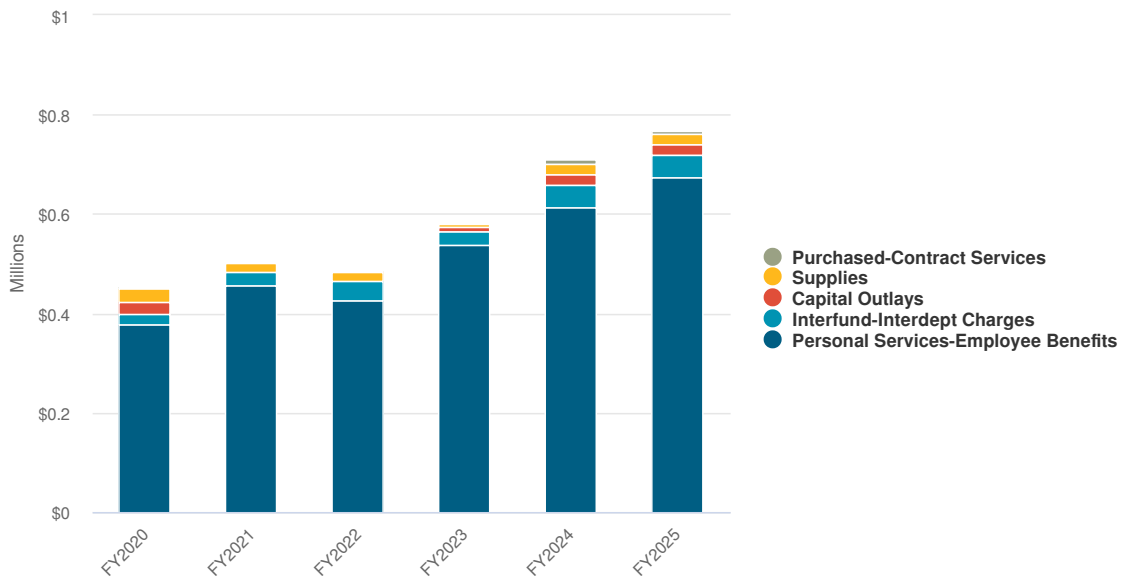
Expenditures by Expense Type

The Police Motors Department's adopted budget consists of \$767K of expenditures in FY2025, which represents a 8.22% increase over the prior year. This is primarily due to an increase in personnel costs.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3226-51.11110	\$468,700	\$452,036	\$467,001	3.3%
SALARIES/WAGES/OVERTIME	100-3226-51.11300	\$30,817	\$28,441	\$35,551	25%
EMPLOYEE BENEFITS-GRP INS	100-3226-51.22100	\$60,802	\$46,940	\$71,402	52.1%
EMPLOYEE BENEFITS-FICA	100-3226-51.22300	\$38,896	\$34,581	\$36,091	4.4%
RETIREMENT/DEFINED BENEFIT	100-3226-51.22402	\$34,832	\$40,921	\$56,323	37.6%
EMPLOYEE BENEFITS-WORK COMP	100-3226-51.22700	\$5,603	\$11,377	\$6,164	-45.8%
Total Public Safety:		\$639,651	\$614,296	\$672,532	9.5%
Total Personal Services-Employee Benefits:		\$639,651	\$614,296	\$672,532	9.5%
Purchased-Contract Services					
Public Safety					
OTH PUR SVCS-UNIFORMS	100-3226-52.34000	\$2,857	\$6,775	\$6,775	0%
Total Public Safety:		\$2,857	\$6,775	\$6,775	0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Purchased-Contract Services:		\$2,857	\$6,775	\$6,775	0%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3226-53.11110	\$230	\$1,300	\$1,300	0%
GEN SUPP-OPER SUPPLIES	100-3226-53.11120	\$10,447	\$19,650	\$19,650	0%
Total Public Safety:		\$10,678	\$20,950	\$20,950	0%
Total Supplies:		\$10,678	\$20,950	\$20,950	0%
Capital Outlays					
Public Safety					
MACH/EQUIP-MACHINERY	100-3226-54.22100	\$20,926	\$21,200	\$21,200	0%
Total Public Safety:		\$20,926	\$21,200	\$21,200	0%
Total Capital Outlays:		\$20,926	\$21,200	\$21,200	0%
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3226-55.11000	\$15,159	\$20,000	\$20,000	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3226-55.12000	\$15,419	\$25,522	\$25,522	0%
Total Public Safety:		\$30,578	\$45,522	\$45,522	0%
Total Interfund-Interdept Charges:		\$30,578	\$45,522	\$45,522	0%
Total Expense Objects:		\$704,688	\$708,743	\$766,979	8.2%



Police Training

The Training Division of the Douglasville Police Department is primarily responsible for the continued professional training and vocational development of law enforcement personnel in the City of Douglasville.

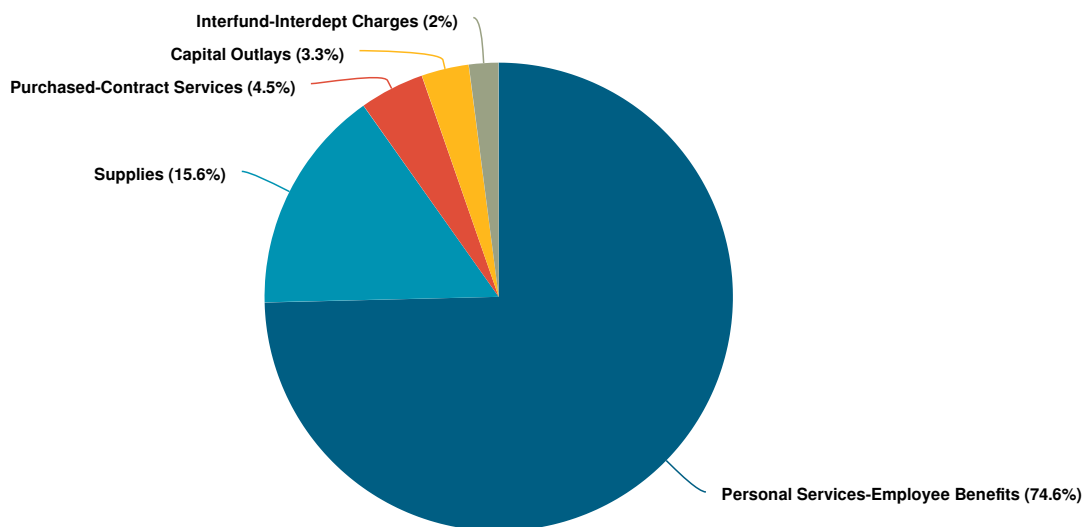
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Corporal	1	1	1	1	1	1	1
Lieutenant	1	1	1	1	1	1	1
Sergeant	1	1	1	1	1	1	1
Certification Manager	0	0	0	0	0	0	1
Total Personnel	3	3	3	3	3	3	4

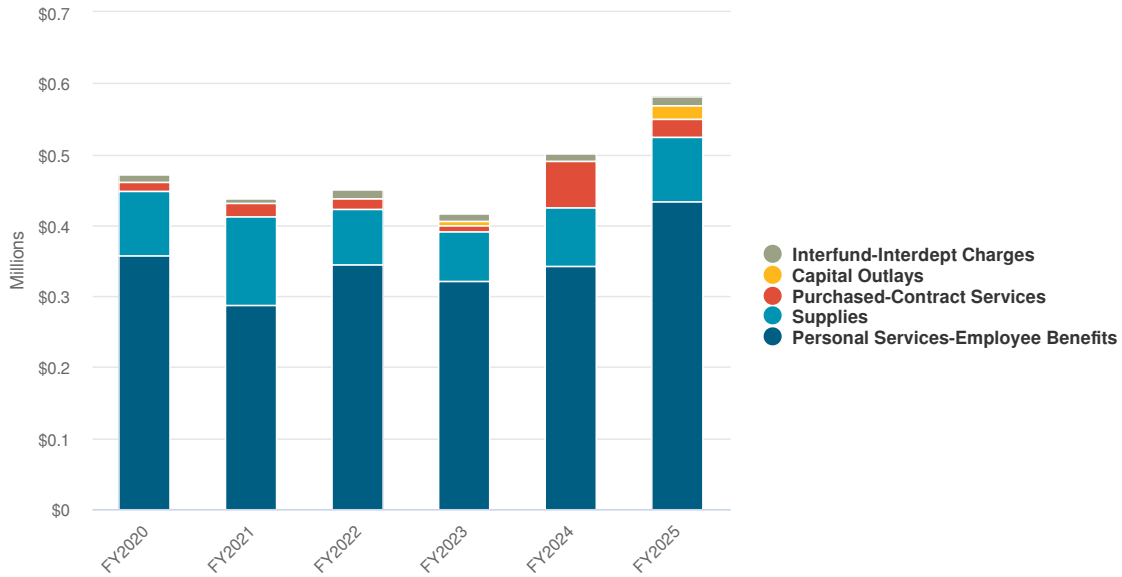
Expenditures by Expense Type

The Police Training Department's adopted budget consists of \$581.3K of expenditures in FY2025, which represents a 15.84% increase over the prior year. This is primarily due to an increase in personnel costs.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3228-51.11110	\$248,513	\$243,022	\$315,667	29.9%
SALARIES/WAGES/OVERTIME	100-3228-51.11300	\$6,530	\$6,358	\$4,769	-25%
EMPLOYEE BENEFITS-GRP INS	100-3228-51.22100	\$43,139	\$47,449	\$47,428	0%
EMPLOYEE BENEFITS-FICA	100-3228-51.22300	\$19,504	\$18,591	\$24,520	31.9%
RETIREMENT/DEFINED BENEFIT	100-3228-51.22402	\$18,528	\$21,239	\$38,267	80.2%
EMPLOYEE BENEFITS-WORK COMP	100-3228-51.22700	\$2,908	\$5,905	\$3,199	-45.8%
Total Public Safety:		\$339,122	\$342,564	\$433,850	26.6%
Total Personal Services-Employee Benefits:		\$339,122	\$342,564	\$433,850	26.6%
Purchased-Contract Services					
Public Safety					
MEDICAL FEES	100-3228-52.11240	\$0	\$250	\$250	0%
REPAIRS & MAINT/EQUIP MAINT	100-3228-52.22210	\$28,545	\$35,107	\$20,500	-41.6%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
PHOTOGRAPHY	100-3228-52.33401	\$203	\$240	\$240	0%
OTH PUR SVCS-EDU/TRAINING	100-3228-52.33700	\$3,710	\$25,000		N/A
OTH PUR SVCS-UNIFORMS	100-3228-52.34000	\$4,047	\$5,075	\$5,075	0%
Total Public Safety:		\$36,505	\$65,672	\$26,065	-60.3%
Total Purchased-Contract Services:		\$36,505	\$65,672	\$26,065	-60.3%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3228-53.11110	\$752	\$1,500	\$1,500	0%
GEN SUPP-OPER SUPPLIES	100-3228-53.11120	\$66,020	\$81,300	\$89,020	9.5%
Total Public Safety:		\$66,773	\$82,800	\$90,520	9.3%
Total Supplies:		\$66,773	\$82,800	\$90,520	9.3%
Capital Outlays					
Public Safety					
MACH/EQUIP-MACHINERY	100-3228-54.22100	\$0	\$0	\$19,000	N/A
Total Public Safety:		\$0	\$0	\$19,000	N/A
Total Capital Outlays:		\$0	\$0	\$19,000	N/A
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3228-55.11000	\$3,561	\$3,900	\$3,900	0%
INDIRECT COST ALLOC.-VEH FUEL	100-3228-55.12000	\$7,903	\$6,917	\$8,000	15.7%
Total Public Safety:		\$11,464	\$10,817	\$11,900	10%
Total Interfund-Interdept Charges:		\$11,464	\$10,817	\$11,900	10%
Total Expense Objects:		\$453,865	\$501,853	\$581,335	15.8%

Police Maintenance

The Maintenance division of the Douglasville Police Department is primarily responsible for the upkeep of the Douglasville Municipal Complex facilities.

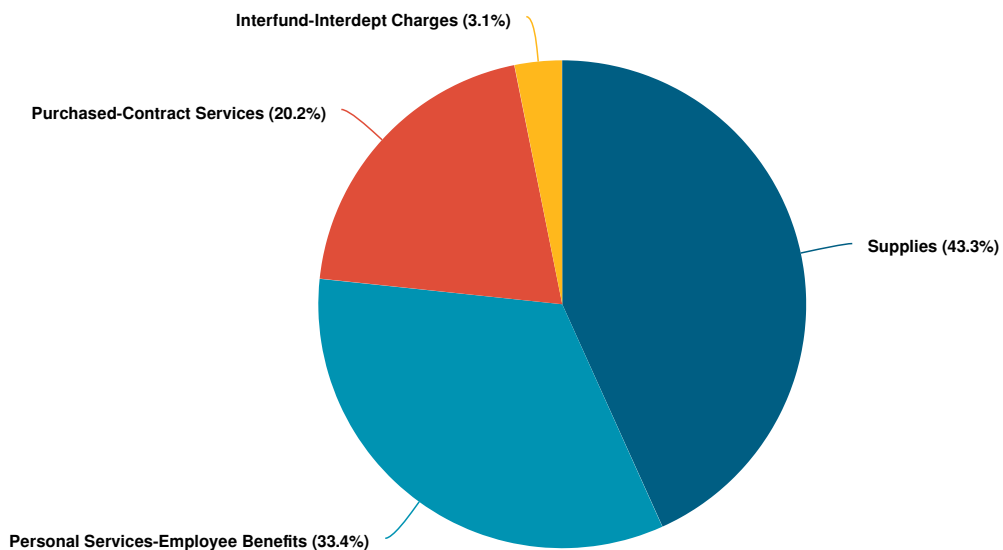
Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Maintenance Supervisor	0	0	0	1	1	1	1
Facilities Maintenance Technician	1	1	1	1	1	1	1
Total Personnel	2	2	2	2	2	2	2

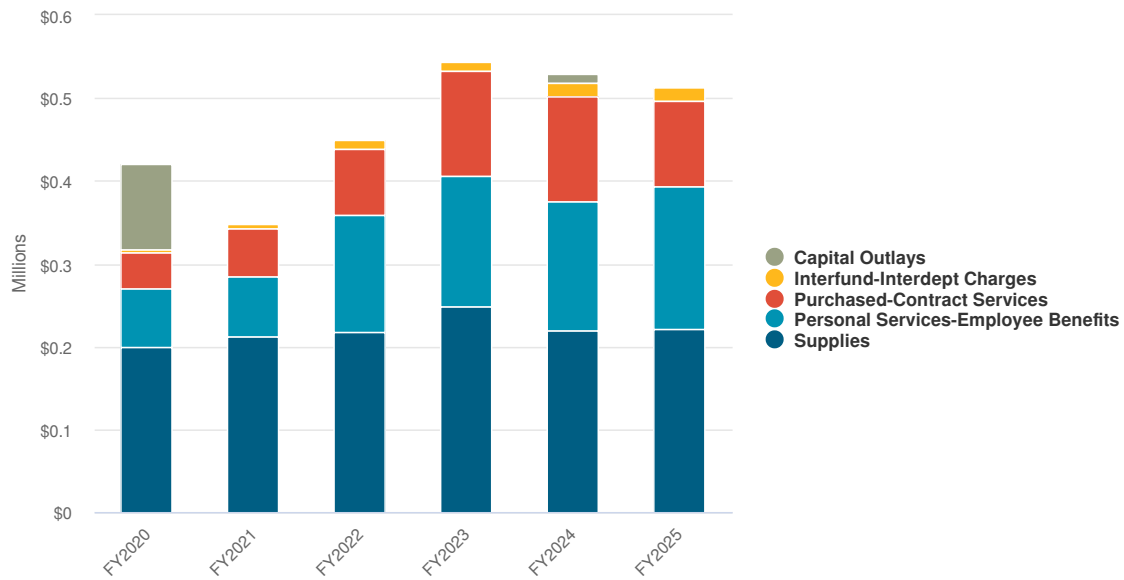
Expenditures by Expense Type

The Police Maintenance Department's adopted budget consists of \$512.6K of expenditures in FY2025, which represents a 3.31% decrease over the prior year. This is primarily due to a decrease in capital needs for FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3229-51.11110	\$108,502	\$111,904	\$116,691	4.3%
SALARIES/WAGES/OVERTIME	100-3229-51.11300	\$3,240	\$6,477	\$4,858	-25%
EMPLOYEE BENEFITS-GRP INS	100-3229-51.22100	\$16,343	\$14,013	\$16,253	16%
EMPLOYEE BENEFITS-FICA	100-3229-51.22300	\$9,101	\$8,561	\$11,796	37.8%
RETIREMENT/DEFINED BENEFIT	100-3229-51.22402	\$8,503	\$10,082	\$18,409	82.6%
EMPLOYEE BENEFITS-WORK COMP	100-3229-51.22700	\$2,985	\$6,062	\$3,284	-45.8%
Total Public Safety:		\$148,674	\$157,099	\$171,291	9%
Total Personal Services-Employee Benefits:		\$148,674	\$157,099	\$171,291	9%
Purchased-Contract Services					
Public Safety					
CUSTODIAL SERVICES	100-3229-52.22130	\$14,749	\$15,000	\$16,600	10.7%
PEST CONTROL	100-3229-52.22131	\$34	\$1,902	\$2,152	13.1%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
REPAIRS & MAINT/EQUIP MAINT	100-3229-52.22210	\$114,031	\$107,534	\$83,735	-22.1%
PHOTOGRAPHY	100-3229-52.33401	\$0	\$80	\$80	0%
OTH PUR SVCS-UNIFORMS	100-3229-52.34000	\$804	\$850	\$850	0%
Total Public Safety:		\$129,618	\$125,366	\$103,417	-17.5%
Total Purchased-Contract Services:		\$129,618	\$125,366	\$103,417	-17.5%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3229-53.11110	\$22	\$150	\$150	0%
GEN SUPP-OPER SUPPLIES	100-3229-53.11120	\$24,048	\$28,800	\$31,800	10.4%
WATER AND SEWER	100-3229-53.11210	\$17,859	\$16,816	\$16,816	0%
HVAC AND ELECTRICITY	100-3229-53.11215	\$176,473	\$168,476	\$168,476	0%
NATURAL GAS	100-3229-53.11220	\$1,932	\$4,524	\$4,524	0%
Total Public Safety:		\$220,334	\$218,766	\$221,766	1.4%
Total Supplies:		\$220,334	\$218,766	\$221,766	1.4%
Capital Outlays					
Public Safety					
MACH/EQUIP-FURNITURE/FIXTURES	100-3229-54.22300	\$11,025	\$11,025		N/A
Total Public Safety:		\$11,025	\$11,025		N/A
Total Capital Outlays:		\$11,025	\$11,025		N/A
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3229-55.11000	\$7,836	\$6,750	\$5,000	-25.9%
INDIRECT COST ALLOC.-VEH FUEL	100-3229-55.12000	\$9,877	\$11,084	\$11,084	0%
Total Public Safety:		\$17,713	\$17,834	\$16,084	-9.8%
Total Interfund-Interdept Charges:		\$17,713	\$17,834	\$16,084	-9.8%
Total Expense Objects:		\$527,363	\$530,090	\$512,558	-3.3%

Police Support Services

The Support Services Division of the Douglasville Police Department is primarily responsible for the maintenance and upkeep of the Police Department's fleet of vehicles and related police equipment.

Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Captain	1	1	1	1	1	1	0
Lieutenant	4	4	1	1	1	1	1
Sergeant	0	0	0	0	0	1	1
Part-Time Court Security Officer	4	4	4	4	4	4	4
Fleet Maintenance Manager	1	1	1	1	1	1	1
Terminal Agency Coordinator	1	1	1	1	1	1	1
Police Officer	2	2	2	2	2	2	1
Receptionist/GCIC Clerk	0	0	0	0	1	5	5
Part-Time Community Liaison	0	0	0	0	0	0	8
Total Personnel	13	13	10	10	11	16	23

Goals and Objectives

2024 Goals and Objectives	Projected Completion
Replace fleet vehicles as needed based on mileage/condition.	06-30-2024
Provide adequate security for the Municipal Court.	06-30-2024
Respond in a timely manner to all open records requests.	06-30-2024
Safely transport wanted subjects from outside jurisdictions.	06-30-2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Replace fleet vehicles as needed based on mileage/condition.	06-30-2025
Provide adequate security for the Municipal Court.	06-30-2025
Respond in a timely manner to all open records requests.	06-30-2025
Safely transport wanted subjects from outside jurisdictions.	06-30-2025

Performance Measures

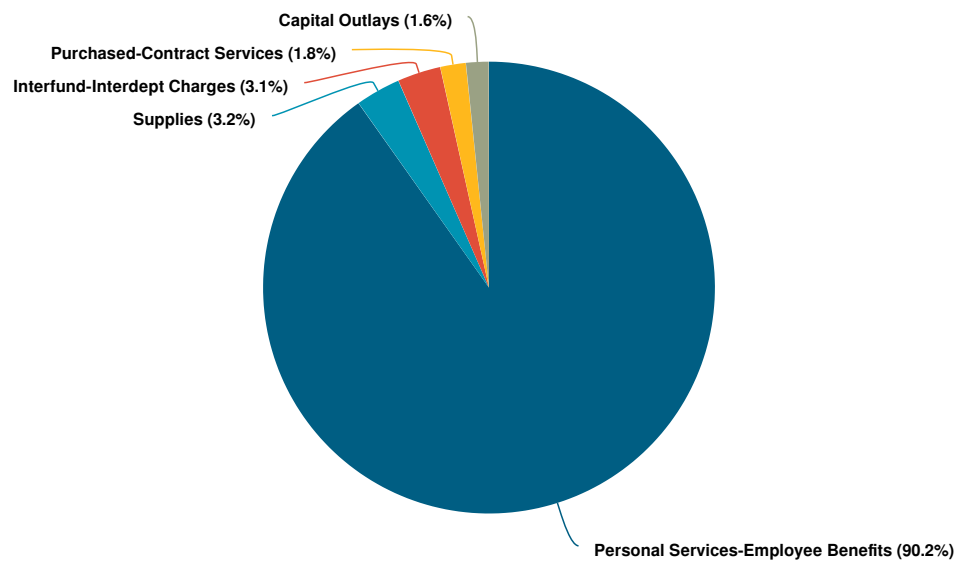
Performance Measures	2020	2021	2022	2023	2024	2025
Number of new vehicles added to the fleet	N/A	10	29	36	21	24
Municipal Court sessions	57	296	250	250	251	251
Vehicles taken out of service	10	6	17	24	6	8
Open records requests were responded to by the Records division.	229	643	658	670	944	965

*Based on Calendar Year, not Fiscal Year

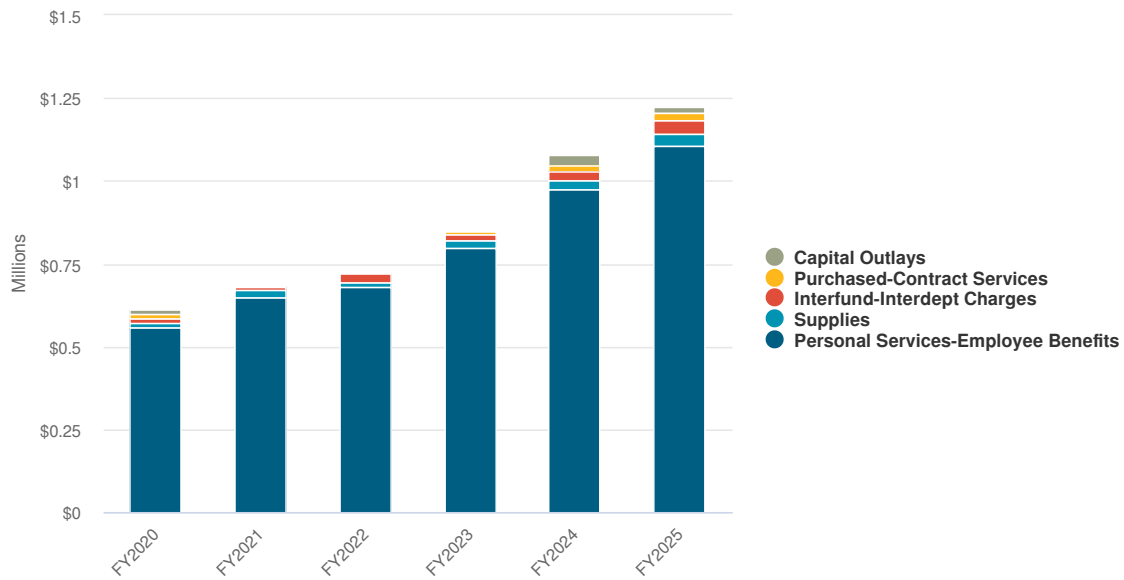
Expenditures by Expense Type

The Police Support Services Department's adopted budget consists of \$1.224M of expenditures in FY2025, which represents a 13.68% increase over the prior year. This is primarily due to an increase in personnel costs.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Public Safety					
REGULAR EMPLOYEES-FULLTIME	100-3250-51.11110	\$520,594	\$543,329	\$588,079	8.2%
PART TIME EMPLOYEES	100-3250-51.11120	\$143,161	\$214,131	\$240,000	12.1%
SALARIES/WAGES/OVERTIME	100-3250-51.11300	\$43,164	\$39,003	\$37,500	-3.9%
EMPLOYEE BENEFITS-GRP INS	100-3250-51.22100	\$88,811	\$81,607	\$95,510	17%
EMPLOYEE BENEFITS-FICA	100-3250-51.22300	\$54,211	\$46,884	\$64,783	38.2%
RETIREMENT/DEFINED BENEFIT	100-3250-51.22402	\$40,146	\$35,926	\$72,447	101.7%
EMPLOYEE BENEFITS-WORK COMP	100-3250-51.22700	\$5,580	\$11,331	\$6,139	-45.8%
Total Public Safety:		\$895,667	\$972,211	\$1,104,458	13.6%
Total Personal Services-Employee Benefits:		\$895,667	\$972,211	\$1,104,458	13.6%
Purchased-Contract Services					
Public Safety					
OTH PROFESSIONAL SERVICES	100-3250-52.11290	\$2,125	\$2,125	\$2,500	17.6%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
REPAIRS & MAINT/EQUIP MAINT	100-3250-52.22210	\$2,225	\$2,400	\$3,900	62.5%
PHOTOGRAPHY	100-3250-52.33401	\$26	\$240	\$240	0%
OTH PUR SVCS-UNIFORMS	100-3250-52.34000	\$3,023	\$10,300	\$15,675	52.2%
Total Public Safety:		\$7,399	\$15,065	\$22,315	48.1%
Total Purchased-Contract Services:		\$7,399	\$15,065	\$22,315	48.1%
Supplies					
Public Safety					
GEN SUPP-OFFICE SUPPLIES	100-3250-53.11110	\$1,423	\$2,000	\$3,000	50%
GEN SUPP-OPER SUPPLIES	100-3250-53.11120	\$12,790	\$15,325	\$18,200	18.8%
GENERAL SUPP./ SMALL EQUIPMENT	100-3250-53.11600	\$982	\$12,700	\$18,380	44.7%
Total Public Safety:		\$15,195	\$30,025	\$39,580	31.8%
Total Supplies:		\$15,195	\$30,025	\$39,580	31.8%
Capital Outlays					
Public Safety					
MACH/EQUIP-MACHINERY	100-3250-54.22100	\$0	\$31,000	\$20,000	-35.5%
Total Public Safety:		\$0	\$31,000	\$20,000	-35.5%
Total Capital Outlays:		\$0	\$31,000	\$20,000	-35.5%
Interfund-Interdept Charges					
Public Safety					
INDIRECT COST ALLOC.-VEH MAINT	100-3250-55.11000	\$9,591	\$10,097	\$15,000	48.6%
INDIRECT COST ALLOC.-VEH FUEL	100-3250-55.12000	\$19,543	\$18,595	\$23,000	23.7%
Total Public Safety:		\$29,134	\$28,692	\$38,000	32.4%
Total Interfund-Interdept Charges:		\$29,134	\$28,692	\$38,000	32.4%
Total Expense Objects:		\$947,395	\$1,076,993	\$1,224,353	13.7%

Court Services



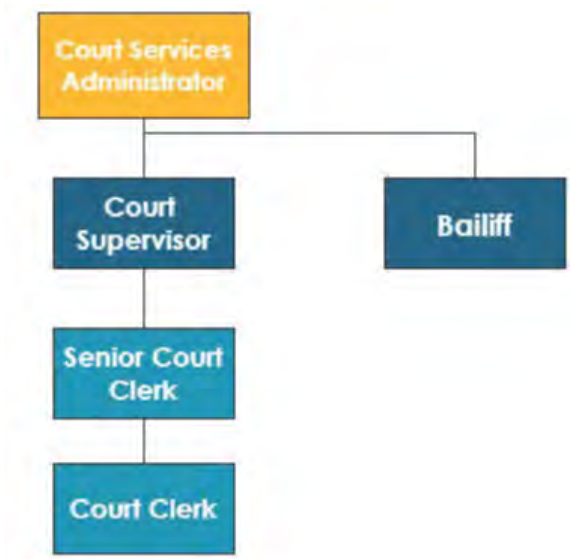
Angela Cochran
Court Administrator

The Douglasville Municipal Court is the judicial branch of the City of Douglasville. The mission of the Municipal Court is to promote justice and provide prompt, courteous service in an efficient, professional manner while being dedicated to the principles of impartiality, fairness, and integrity.

Court Services is responsible for processing all traffic citations and misdemeanor state law violations issued by the Police Department, including ordinance violations issued by the Community Development's Code Compliance and Animal Control, processing all violations of probation issued by Judicial Correction Services, preparing dockets, and collecting fines and fees.

Court Services holds separate sessions for traffic citations, code compliance citations, and violations of probation. Traffic/Misdemeanor Court sessions are held for various traffic infractions such as speeding tickets, suspended licenses, DUI, shoplifting, and possession of less than an ounce of marijuana. Code Compliance Court sessions address property maintenance, animal control, and other environmental degradation cases. Probation Violation Court sessions bring back probation cases for review and defendants that have violated conditions of their court orders.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Court Services Administrator	1	1	1	1	1	1	1
Senior Court Clerk	1	1	1	1	1	1	1
Court Services Supervisor	0	0	1	1	1	1	1
Court Clerk	6	6	6	5	5	5	6
Bailiff	1	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1	0
Total Personnel	10	10	11	10	10	10	10

Goals and Objectives

2024 Goals and Objectives	Projected Completion
1. Ensure justice is administered fairly and impartially. Treat defendants fairly and impartially while transparent as the law will allow.	6/30/2024
2. Ensure compliance with all state and local laws and regulations. Disburse funds timely, provide information, and report on schedule. Respond to all requests for information and services on schedule, ensuring effective use of time and information.	6/30/2024
3. Provide high-quality customer service, ensuring court personnel is courteous and responsive to all who encounters this court. Provide education, training, and monthly meetings with the court supervisor to ensure clerks understand the importance of serving the public.	6/30/2024
4. Establishment of the new Environmental Court Division. Work with Judge Davis to establish an updated bond schedule. Continue to work with Community Development through the transition	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
1. Ensure justice is administered fairly and impartially. <ul style="list-style-type: none"> Treat defendants fairly and impartially while being transparent as the law will allow. 	6/30/2025
2. Ensure compliance with all state and local law and regulations. <ul style="list-style-type: none"> Disburse funds timely, provide information, and report on schedule. Respond to all requests for information and services on schedule, ensure effective use of time and information. 	6/30/2025
3. Provide high-quality customer service, ensuring court personnel is courteous and responsive to all who encounters the court. <ul style="list-style-type: none"> Provide education, training, and monthly meetings with court supervisor to ensure clerks understand the importance of serving the public. 	6/30/2025
4. Amnesty program for outstanding tickets and bench warrants. <ul style="list-style-type: none"> Provide those who have outstanding tickets and bench warrants a chance to satisfy case with no extra penalties. 	03/30/2025

Performance Measures

Performance Measures	2020	2021	2022	2023	2024	2025 Projected
Total number of cases processed thru Court	5,728	5,681	4,937	3,482	5645	6000
Total number of cases paid before Court	2,147	2,219	1,718	1,176	1978	2000
Total number of cases appearing before Judge	3,581	3,402	3,219	2,306	3667	4000
Total number of cases processed thru Environmental Court	NA	NA	NA	168	163	250

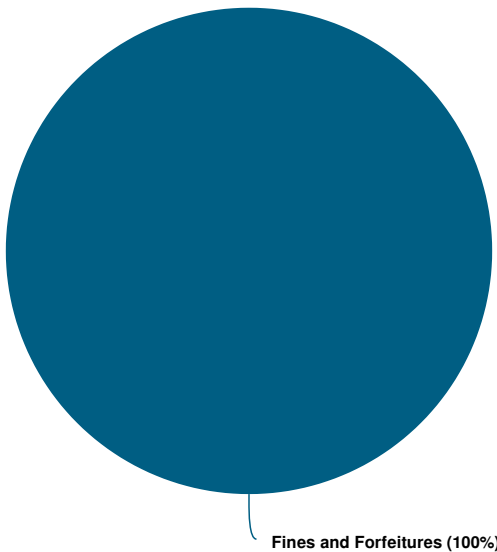
The 2024 figures are as of 12/31/2023.

**Environmental Court is a new addition in FY23. Unable to get accurate projections at this time.*

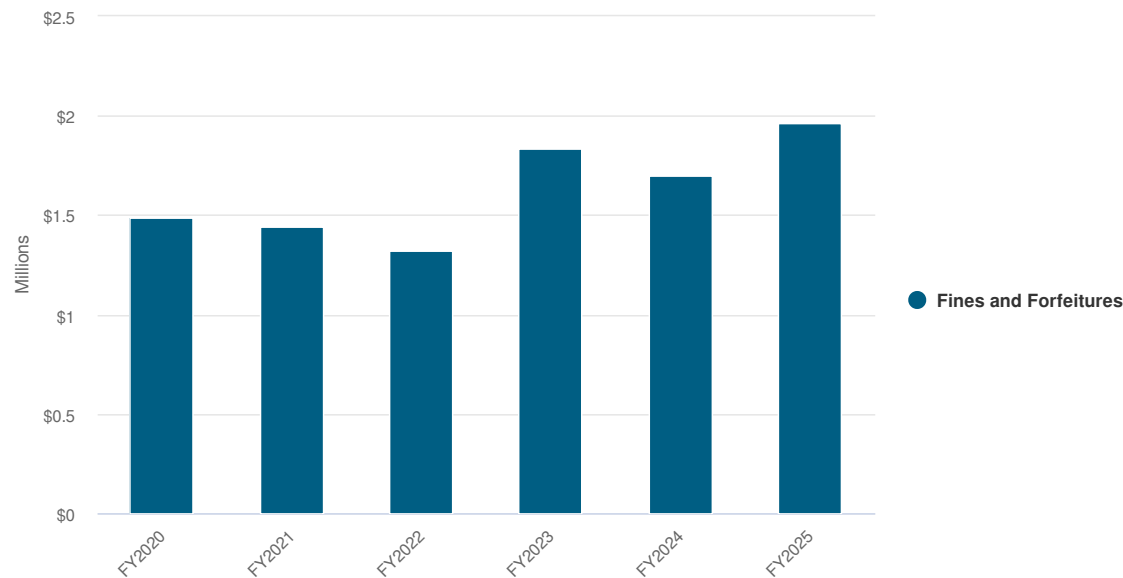
Revenues by Source

The Court Services Department's adopted budget consists of \$1.967M of revenue in FY2025, which represents a 15.95% increase over the prior year. This is due to the projected increase of fines received based on the history of the previous years.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



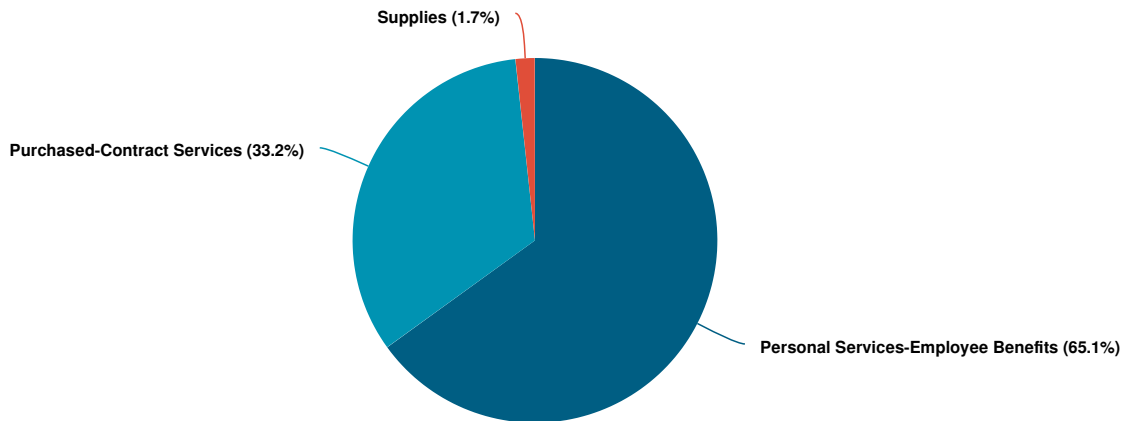
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Fines and Forfeitures					
Fines and Forfeitures					
COURT OTHER	100-2650-35.11140	-\$48	\$0		N/A
MUNICIPAL COURT	100-2650-35.11160	\$1,066,762	\$900,000	\$898,571	-0.2%
PROBATION	100-2650-35.11170	\$1,311,873	\$770,000	\$1,030,000	33.8%
OTHERPARKING VIOLATIONS	100-2650-35.11930	\$3,380	\$1,000	\$3,000	200%
COURTWARE	100-2650-35.22201	\$24,534	\$15,000	\$15,000	0%
TECHNOLOGY FEE	100-2650-35.22202	\$36,683	\$10,000	\$20,000	100%
Total Fines and Forfeitures:		\$2,443,184	\$1,696,000	\$1,966,571	16%
Total Fines and Forfeitures:		\$2,443,184	\$1,696,000	\$1,966,571	16%
Total Revenue Source:		\$2,443,184	\$1,696,000	\$1,966,571	16%

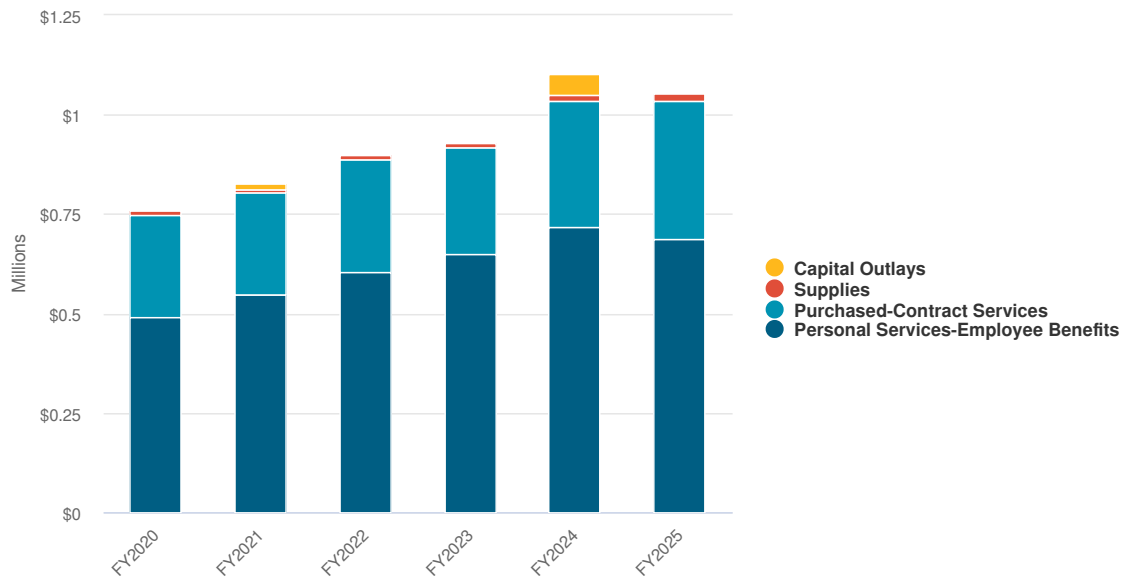
Expenditures by Expense Type

The Court Services Department's adopted budget consists of \$1.05M of expenditures in FY2025, which represents a 4.31% decrease over the prior year. This is primarily due to A/V upgrades that were performed in FY24.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Courts					
REGULAR EMPLOYEES-FULLTIME	100-2650-51.11110	\$387,913	\$479,665	\$412,915	-13.9%
PART TIME EMPLOYEES	100-2650-51.11120	\$40,602	\$46,393	\$57,516	24%
SALARIES/WAGES/OVERTIME	100-2650-51.11300	\$4,310	\$4,194	\$3,600	-14.2%
EMPLOYEE BENEFITS-GRP INS	100-2650-51.22100	\$110,063	\$90,722	\$109,915	21.2%
HEALTH INSURANCE - NON EMPLOYEES	100-2650-51.22111	\$9,346	\$13,589	\$13,589	0%
EMPLOYEE BENEFITS-FICA	100-2650-51.22300	\$32,948	\$40,243	\$36,849	-8.4%
RETIREMENT/DEFINED BENEFIT	100-2650-51.22402	\$29,994	\$41,209	\$50,640	22.9%
EMPLOYEE BENEFITS-WORK COMP	100-2650-51.22700	\$399	\$810	\$439	-45.8%
Total Courts:		\$615,576	\$716,825	\$685,463	-4.4%
Total Personal Services-Employee Benefits:		\$615,576	\$716,825	\$685,463	-4.4%
Purchased-Contract Services					
Courts					
LEGAL	100-2650-52.11230	\$84,000	\$93,000	\$98,000	5.4%
OTH PROFESSIONAL SERVICES	100-2650-52.11290	\$13,886	\$14,000	\$19,000	35.7%
LEGAL-JUDGE	100-2650-52.21231	\$117,713	\$121,960	\$121,960	0%
PUBLIC DEFENDER	100-2650-52.21233	\$33,637	\$42,000	\$48,000	14.3%
COURTWARE FEES	100-2650-52.21236	\$34,863	\$32,640	\$36,000	10.3%
REPAIRS & MAINT/EQUIP MAINT	100-2650-52.22210	\$3,398	\$6,258	\$6,133	-2%
POSTAGE AND SHIPPING	100-2650-52.33205	\$19	\$2,000	\$4,000	100%
OTH PURCH SVCS-ADVERTISING	100-2650-52.33300	\$280	\$350	\$350	0%
OTH PURCH SVCS-PRINTING/BINDIN	100-2650-52.33400	\$0	\$0	\$100	N/A
OTH PURCH SVCS-DUES AND FEES	100-2650-52.33600	\$592	\$1,713	\$2,348	37.1%
BANK SERVICE CHARGES	100-2650-52.33601	\$1,363	\$2,700	\$2,700	0%
OTH PUR SVCS-EDU/TRAINING	100-2650-52.33700	\$2,063	\$2,096	\$11,696	458%



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Courts:		\$291,814	\$318,717	\$350,287	9.9%
Total Purchased-Contract Services:		\$291,814	\$318,717	\$350,287	9.9%
Supplies					
Courts					
GEN SUPP-OFFICE SUPPLIES	100-2650-53.11110	\$3,201	\$4,000	\$4,000	0%
GEN SUPP-OPER SUPPLIES	100-2650-53.11120	\$2,840	\$3,764	\$4,460	18.5%
GEN SUPP./BOOKS & PERIODICALS	100-2650-53.11300	\$616	\$1,233	\$3,633	194.6%
GENERAL SUPP./ SMALL EQUIPMENT	100-2650-53.11600	\$3,082	\$6,150	\$5,900	-4.1%
Total Courts:		\$9,739	\$15,147	\$17,993	18.8%
Total Supplies:		\$9,739	\$15,147	\$17,993	18.8%
Capital Outlays					
Courts					
MACH/EQUIP-FURNITURE/FIXTURES	100-2650-54.22300	\$47,389	\$50,482		N/A
Total Courts:		\$47,389	\$50,482		N/A
Total Capital Outlays:		\$47,389	\$50,482		N/A
Total Expense Objects:		\$964,517	\$1,101,171	\$1,053,743	-4.3%

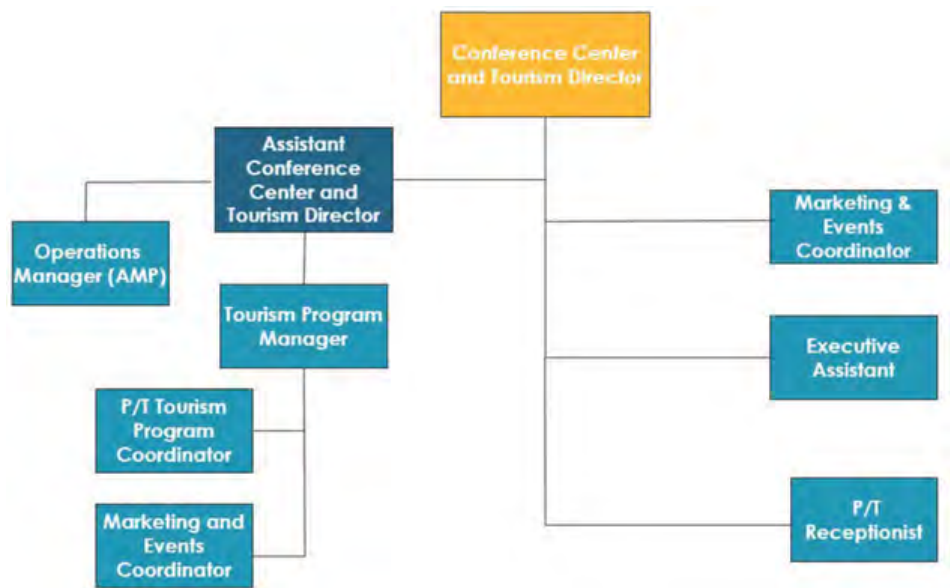
Conference Center and Tourism



Jennifer Johnson
Conference Center and Tourism Director

The Conference Center and Tourism Department stands as a beacon of community engagement and visitor hospitality. At the core of this department's services lies the Douglasville Conference Center, celebrated for its elegant architecture, cutting-edge technology, and versatile spaces. This top-notch venue can accommodate a range of events, from corporate meetings to lavish wedding receptions. In close proximity, the GreyStone Amphitheater is a state-of-the-art outdoor venue designed to host a wide array of events. The amphitheater boasts a seating capacity that can accommodate thousands, yet maintains an intimate atmosphere that connects performers and their audience. Rounding out the department's trio of attractions is the Douglasville Convention and Visitors Bureau, which serves as the gateway for tourists and residents alike, providing comprehensive information on the area's rich history, cultural experiences, and upcoming events. Together, these entities not only enhance the quality of life for Douglasville's residents but also attract visitors from far and wide, making the city a must-visit destination in Georgia.

Organizational Chart



Personnel

Personnel	2019	2020	2021	2022	2023	2024	2025
Conference Center / Tourism Director	1	1	1	1	1	1	1
Assistant Conference Center and Tourism Director	0	0	0	1	1	1	1
Tourism Program Manager	1	1	1	1	1	1	1
Marketing and Events Coordinator	1	1	1	1	1	1	2
Tourism Program Coordinator	0	0	1	1	1	1	1
Office Coordinator	1	1	1	1	0	0	0
Executive Assistant	1	1	1	1	1	1	1
Receptionist P/T	1	1	1	1	1	1	1
Tourism Program Coordinator P/T	0	1	0	0	1	1	0
Operations Manager	0	0	0	0	0	0	1
Total Personnel	6	7	7	8	8	8	9

Tourism and CVB Goals and Objectives

2024 Goals and Objectives	Projected Completion
The Douglasville CVB will focus on quality visitor experiences for leisure, meeting, and group tour travelers to Douglasville.	6/30/2024
Maximize utilization of facility and services at the Douglasville Conference Center.	6/30/2024
Become more organized and structured in our approach from bid development to event execution.	6/30/2024
Activate the brand for our destination.	6/30/2024
Proactively plan for new Tourism Product Development.	6/30/2024

Goals and Objectives

2025 Goals and Objectives	Projected Completion
Complete remodel of the Douglasville Conference Center.	6/30/2025
Increase activity fees generated within the Department by beginning to accept reservations for the Douglasville Town Green and GreyStone Amphitheater.	6/30/2025
Successfully launch a mobile visitors center.	6/30/2025
Increase brand awareness and drive visitor engagement by showcasing the unique experiences and amenities offered in Douglasville, ultimately increasing visitor numbers and revenue.	6/30/2025

Performance Measures

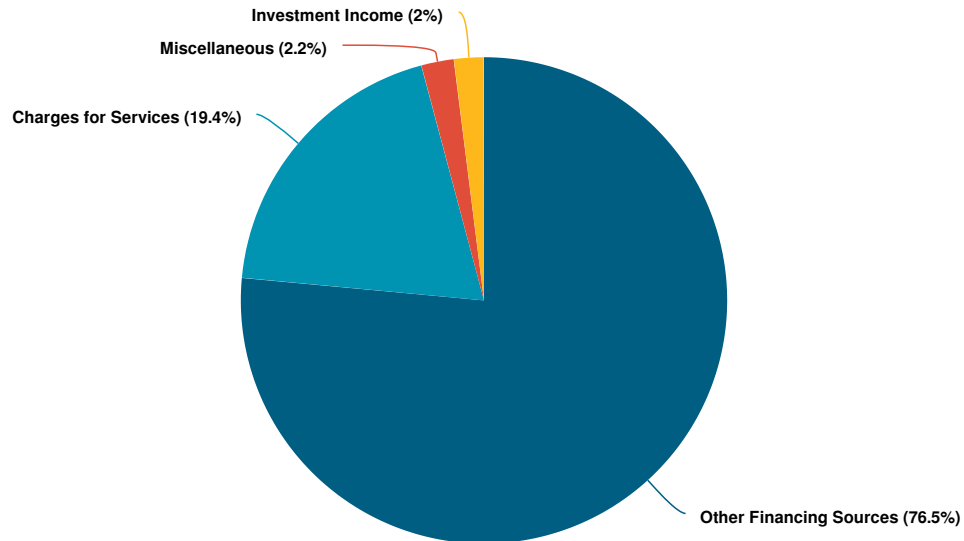
Performance Measures	2024	2025 Projected
Activity fees for the Douglasville Conference Center	\$150,000	\$200,000
Number of reservations at the Douglasville Town Green and GreyStone Amphitheater	N/A	50
Total number of events the Mobile Visitors Center will attend	N/A	5
Develop a dining guide	N/A	1
Develop a meeting planner guide	N/A	1

2024 Actuals as of 03/04/2024

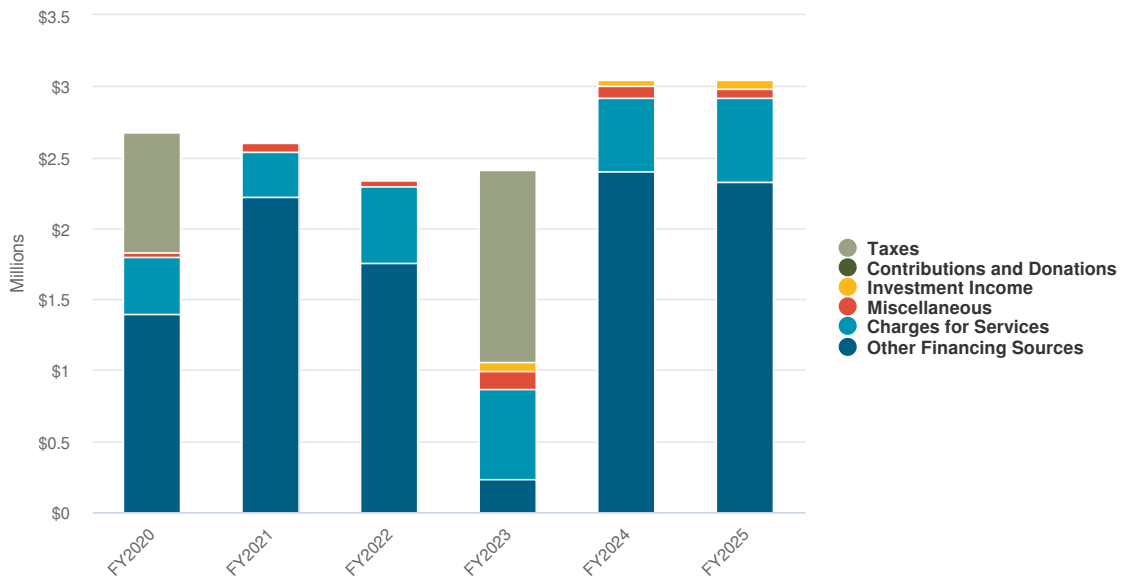
Revenues by Source

The Conference Center and Tourism's adopted budget consists of \$3M of revenue in FY2025, which represents a .2% decrease over the prior year. This is due primarily to an anticipated reduction in revenues from catering reimbursement.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



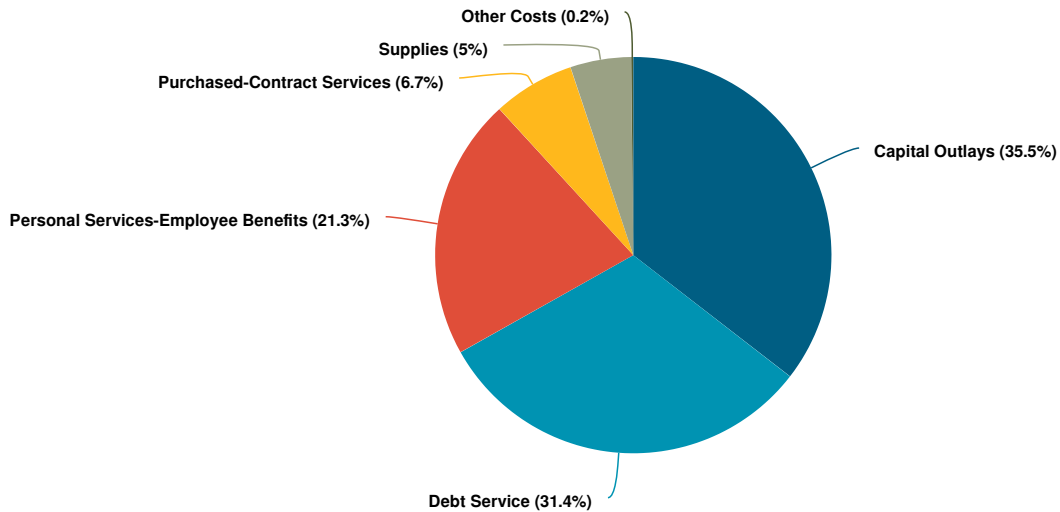
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Charges for Services					
Charges for Services					
OTHER (TOURISM)	275-0000-34.11900	\$363,337	\$368,666	\$389,157	5.6%
FAMILY REUNION WORKSHOPS	275-7544-34.11958	\$0	\$500	\$500	0%
CULTURE/RECREATN ACTIVITY FEES	275-7544-34.77300	\$208,428	\$150,000	\$200,000	33.3%
Total Charges for Services:		\$571,764	\$519,166	\$589,657	13.6%
Total Charges for Services:		\$571,764	\$519,166	\$589,657	13.6%
Miscellaneous					
Miscellaneous					
RENT ONEAL PLAZA	275-7541-38.22013	\$1,060	\$1,500	\$1,500	0%
RENTAL OF OLD CITY HALL	275-7541-38.22019	\$750	\$44,400	\$44,400	0%
CATERING REIMBURSEMENT	275-7544-38.99013	\$39,737	\$30,000	\$20,000	-33.3%
Total Miscellaneous:		\$41,547	\$75,900	\$65,900	-13.2%
Total Miscellaneous:		\$41,547	\$75,900	\$65,900	-13.2%
Investment Income					
Investment Income					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
INTEREST INCOME	275-0000-36.11000	\$91,071	\$50,000	\$60,000	20%
Total Investment Income:		\$91,071	\$50,000	\$60,000	20%
Total Investment Income:		\$91,071	\$50,000	\$60,000	20%
Other Financing Sources					
Other Financing Sources					
OTHER FIN SRCE-APPROPR FUND	275-0000-39.01000	\$0	\$804,677	\$692,356	-14%
TRANSFER FROM FUND 277	275-0000-39.11125	\$241,500	\$241,500	\$231,500	-4.1%
TRANSFER FROM FUND 285	275-0000-39.11128	\$1,443,565	\$1,357,856	\$1,403,323	3.3%
Total Other Financing Sources:		\$1,685,065	\$2,404,033	\$2,327,179	-3.2%
Total Other Financing Sources:		\$1,685,065	\$2,404,033	\$2,327,179	-3.2%
Total Revenue Source:		\$2,389,447	\$3,049,099	\$3,042,736	-0.2%

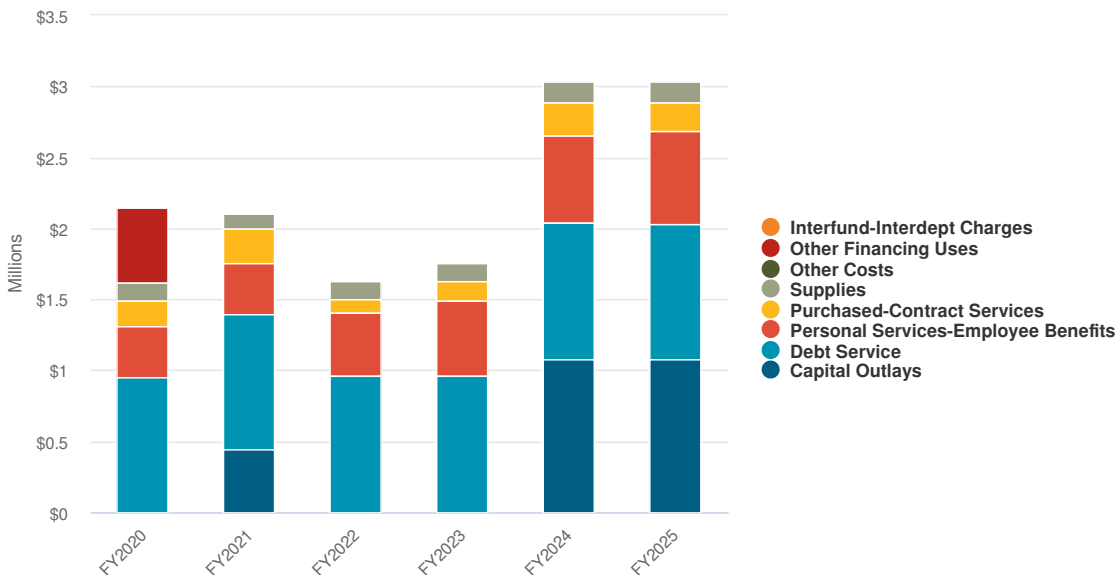
Expenditures by Expense Type

The Conference Center and Tourism's adopted budget consists of \$3M of expenditures in FY2025, which represents a .2% decrease over the prior year. This is due primarily to no amount of contingency being programmed in the budget.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Personal Services-Employee Benefits					
Planning and Development					
REGULAR EMPLOYEES-FULLTIME	275-7544-51.11110	\$387,284	\$416,841	\$433,701	4%
PART TIME EMPLOYEES	275-7544-51.11120	\$29,115	\$70,000	\$75,000	7.1%
SALARIES/WAGES/OVERTIME	275-7544-51.11300	\$3,902	\$7,157	\$8,000	11.8%
EMPLOYEE BENEFITS-GRP INS	275-7544-51.22100	\$37,188	\$39,717	\$39,503	-0.5%
EMPLOYEE BENEFITS-FICA	275-7544-51.22300	\$32,898	\$37,243	\$38,916	4.5%
RETIREMENT/DEFINED BENEFIT	275-7544-51.22402	\$30,253	\$36,111	\$51,778	43.4%
EMPLOYEE BENEFITS-WORK COMP	275-7544-51.22700	\$2,306	\$4,682	\$2,537	-45.8%
Total Planning and Development:		\$522,945	\$611,751	\$649,435	6.2%
Total Personal Services-Employee Benefits:		\$522,945	\$611,751	\$649,435	6.2%
Purchased-Contract Services					
Planning and Development					
PEST CONTROL	275-7541-52.22131	\$928	\$1,000	\$1,000	0%
REPAIRS & MAINT/EQUIP MAINT	275-7541-52.22210	\$0	\$2,000	\$2,000	0%
BUILDING MAINTENANCE	275-7541-52.22220	\$8,157	\$22,600	\$22,600	0%
OTHER / RENTALS	275-7541-52.22330	-\$81	\$0		N/A
OTH PROFESSIONAL SERVICES	275-7544-52.11290	\$0	\$1,657	\$1,658	0.1%
PEST CONTROL	275-7544-52.22131	\$1,161	\$2,900	\$2,900	0%
REPAIRS & MAINT/EQUIP MAINT	275-7544-52.22210	\$59,978	\$61,995	\$26,475	-57.3%
BUILDING MAINTENANCE	275-7544-52.22220	\$29,398	\$29,500	\$34,000	15.3%
OTHER / RENTALS	275-7544-52.22330	\$16,557	\$27,000	\$27,000	0%
OTH PUR SVCS/GEN LIAB-INSURANCE	275-7544-52.33100	\$15,362	\$85,000	\$85,000	0%
POSTAGE AND SHIPPING	275-7544-52.33205	\$318	\$650	\$150	-76.9%
BANK SERVICE CHARGES	275-7544-52.33601	\$172	\$150	\$150	0%
Total Planning and Development:		\$131,949	\$234,452	\$202,933	-13.4%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Total Purchased-Contract Services:		\$131,949	\$234,452	\$202,933	-13.4%
Supplies					
Planning and Development					
GEN SUPP-OPER SUPPLIES	275-7541-53.11120	\$263	\$1,500	\$1,500	0%
GEN SUPP-OFFICE SUPPLIES	275-7544-53.11110	\$4,749	\$4,750	\$4,750	0%
GEN SUPP-OPER SUPPLIES	275-7544-53.11120	\$32,528	\$32,000	\$32,500	1.6%
WATER AND SEWER	275-7544-53.11210	\$7,049	\$11,000	\$11,000	0%
HVAC AND ELECTRICITY	275-7544-53.11215	\$78,272	\$95,000	\$95,000	0%
NATURAL GAS	275-7544-53.11220	\$10,560	\$6,587	\$6,587	0%
Total Planning and Development:		\$133,421	\$150,837	\$151,337	0.3%
Total Supplies:		\$133,421	\$150,837	\$151,337	0.3%
Capital Outlays					
Planning and Development					
PROPERTY/ SITE IMPROVEMENTS	275-7544-54.11200	\$6,084	\$1,079,680	\$1,079,680	0%
Total Planning and Development:		\$6,084	\$1,079,680	\$1,079,680	0%
Total Capital Outlays:		\$6,084	\$1,079,680	\$1,079,680	0%
Other Costs					
Planning and Development					
CULTURAL ARTS COUNCIL	275-7544-57.22005	\$0	\$4,875	\$4,875	0%
CONTINGENCY	275-7544-57.90000	\$0	\$9,429		N/A
Total Planning and Development:		\$0	\$14,304	\$4,875	-65.9%
Total Other Costs:		\$0	\$14,304	\$4,875	-65.9%
Debt Service					
Planning and Development					
NEW CONF CENTER SERIES 17 REFU. (PRINC)	275-7544-58.11225	\$620,000	\$620,000	\$635,000	2.4%
NEW CONF CENTER SERIES 17 REFU (INTST)	275-7544-58.22225	\$336,825	\$336,825	\$318,226	-5.5%
NEW CONFERENCE CENTER DEBT SER	275-7544-58.40103	\$0	\$1,250	\$1,250	0%
Total Planning and Development:		\$956,825	\$958,075	\$954,476	-0.4%
Total Debt Service:		\$956,825	\$958,075	\$954,476	-0.4%
Total Expense Objects:		\$1,751,224	\$3,049,099	\$3,042,736	-0.2%

Convention and Visitors Bureau

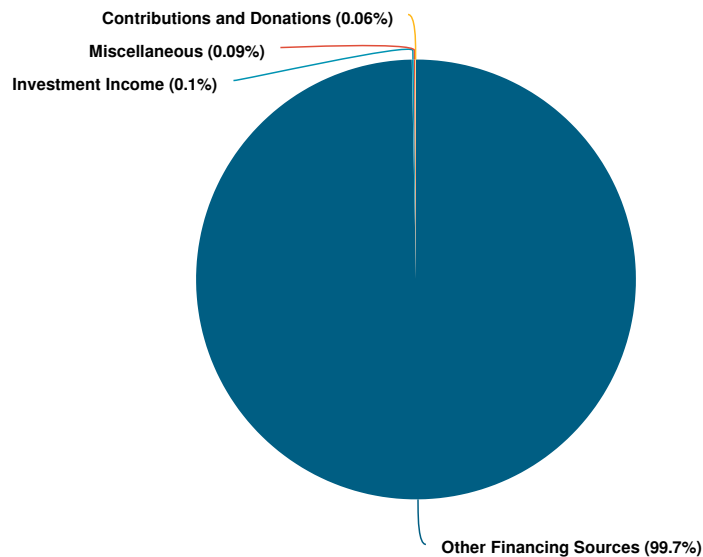
Convention and Visitor Bureaus are not-for-profit organizations charged with representing a specific destination and helping the long-term development of communities through a travel and tourism strategy.

For visitors, CVBs are like a key to the city. As an unbiased resource, CVBs can serve as a broker or an official point of contact for convention and meeting planners, tour operators, and visitors. They assist planners with meeting preparation and encourage business travelers and visitors alike to visit local historical, cultural, and recreational sites.

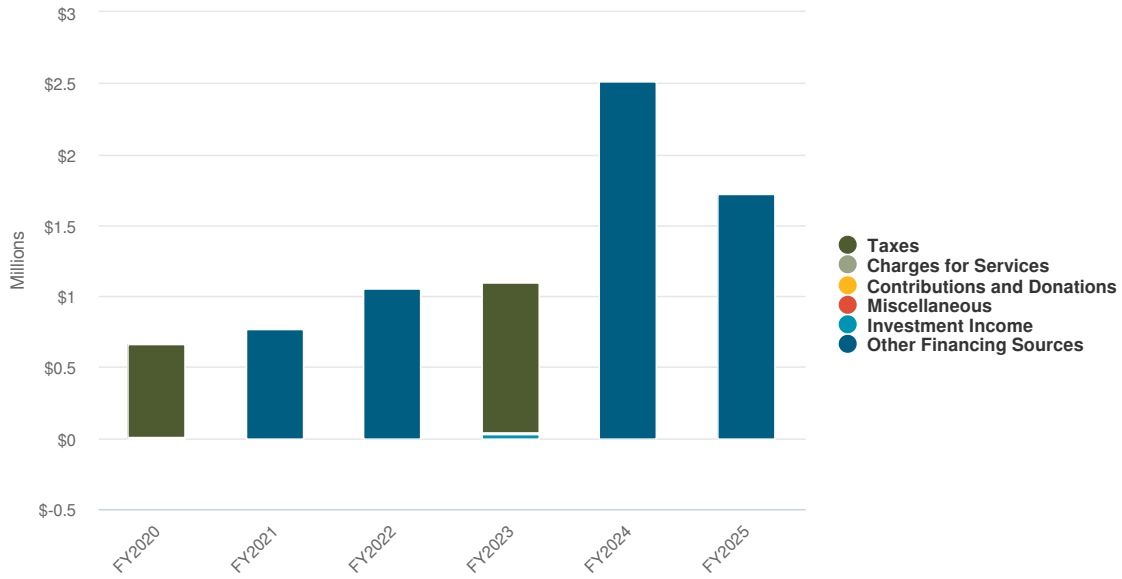
Revenues by Source

The Convention and Visitors Bureau's adopted budget consists of \$1.7M of revenue in FY2025, which represents a 31.4% decrease over the prior year. This is primarily due to a decrease in the use of fund balance for FY2025.

Projected 2025 Revenues by Source



Budgeted and Historical Revenues by Source



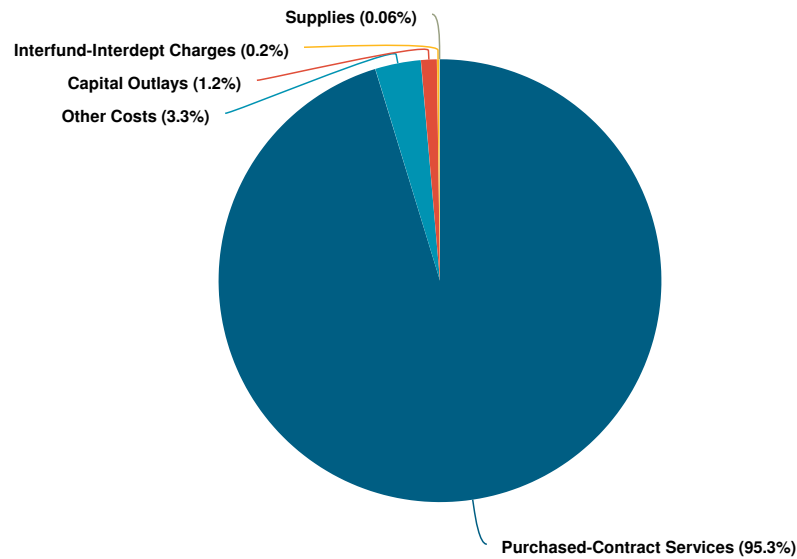
Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Revenue Source					
Contributions and Donations					
Contributions and Donations					
Planning and Development					
SPONSORSHIP FUND	276-7540-37.21204	\$620	\$500	\$1,000	100%
Total Planning and Development:		\$620	\$500	\$1,000	100%
Total Contributions and Donations:		\$620	\$500	\$1,000	100%
Total Contributions and Donations:		\$620	\$500	\$1,000	100%
Miscellaneous					
Miscellaneous					
Planning and Development					
GIFT SHOP MERCHANDISE	276-7540-38.41000	\$1,202	\$1,500	\$1,500	0%
Total Planning and Development:		\$1,202	\$1,500	\$1,500	0%
Total Miscellaneous:		\$1,202	\$1,500	\$1,500	0%
Total Miscellaneous:		\$1,202	\$1,500	\$1,500	0%
Investment Income					

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Investment Income					
General Government					
INTEREST INCOME	276-0000-36.11000	\$40,958	\$2,500	\$2,500	0%
Total General Government:		\$40,958	\$2,500	\$2,500	0%
Total Investment Income:		\$40,958	\$2,500	\$2,500	0%
Total Investment Income:		\$40,958	\$2,500	\$2,500	0%
Other Financing Sources					
Other Financing Sources					
General Government					
OTHER FIN SRCE-APPROPR FUND	276-0000-39.01000	\$0	\$1,453,396	\$628,947	-56.7%
TRANSFER FROM FUND 285	276-0000-39.11128	\$1,122,773	\$1,056,110	\$1,091,474	3.3%
Total General Government:		\$1,122,773	\$2,509,506	\$1,720,421	-31.4%
Total Other Financing Sources:		\$1,122,773	\$2,509,506	\$1,720,421	-31.4%
Total Other Financing Sources:		\$1,122,773	\$2,509,506	\$1,720,421	-31.4%
Total Revenue Source:		\$1,165,553	\$2,514,006	\$1,725,421	-31.4%

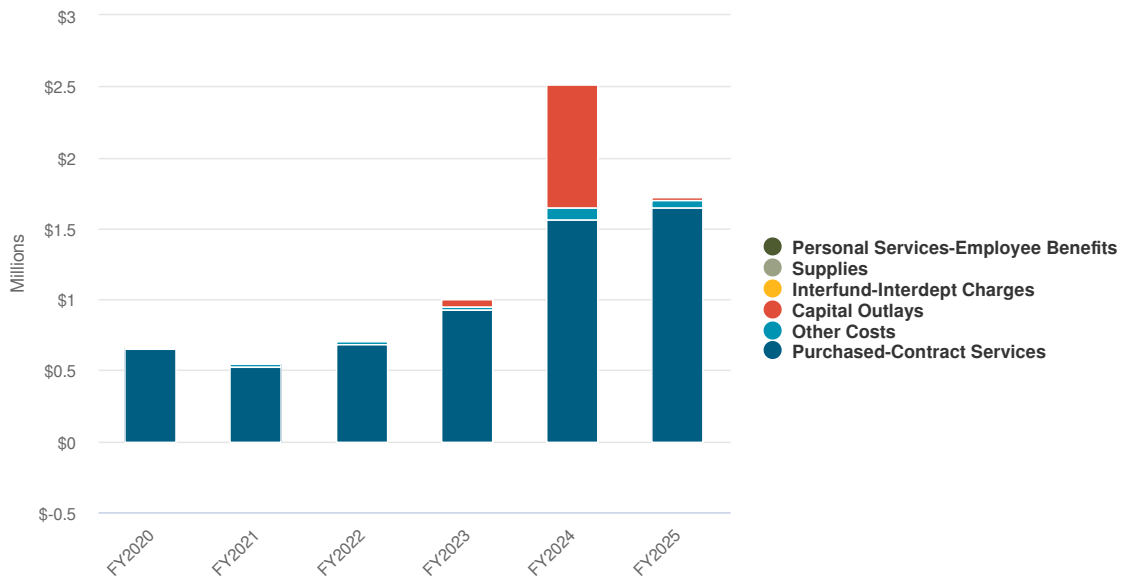
Expenditures by Expense Type

The Convention and Visitors Bureau's adopted budget consists of \$1.7M of expenditures in FY2025, which represents a 31.4% decrease over the prior year. This is primarily due to the Signage and Wayfinding project that was budgeted from FY2024.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
Expense Objects					
Purchased-Contract Services					
Planning and Development					
OTH PROFESSIONAL SERVICES	276-7540-52.11290	\$489,106	\$737,380	\$607,135	-17.7%
REPAIRS & MAINT/EQUIP MAINT	276-7540-52.22210	\$351	\$750	\$500	-33.3%
OTH PUR SVCS/GEN LIAB-INSURANCE	276-7540-52.33100	\$0	\$33,746		N/A
POSTAGE AND SHIPPING	276-7540-52.33205	\$476	\$1,350	\$1,350	0%
COMMUNICATIONS / TELEPHONE	276-7540-52.33210	\$2,706	\$2,400	\$2,400	0%
OTH PURCH SVCS-ADVERTISING	276-7540-52.33300	\$216,745	\$266,623	\$163,400	-38.7%
MARKETING	276-7540-52.33301	\$110,853	\$184,995	\$171,500	-7.3%
TRADE SHOWS	276-7540-52.33302	\$11,387	\$22,850	\$22,100	-3.3%
SPECIAL EVENTS	276-7540-52.33303	\$0	\$0	\$279,000	N/A
FAMILY REUNION WORKSHOPS	276-7540-52.33305	\$1,606	\$3,000	\$3,000	0%
ADVERTISING (COMMUNITY RELATIONS)	276-7540-52.33306	\$138,398	\$174,216	\$154,216	-11.5%
ADVERTISING (PARKS)	276-7540-52.33308			\$141,500	N/A
OTH PURCH SVCS-DUES AND FEES	276-7540-52.33600	\$119,179	\$134,276	\$97,840	-27.1%
OTH PUR SVCS-UNIFORMS	276-7540-52.34000	\$990	\$1,750	\$2,000	14.3%
Total Planning and Development:		\$1,091,798	\$1,563,336	\$1,645,941	5.3%
Total Purchased-Contract Services:		\$1,091,798	\$1,563,336	\$1,645,941	5.3%
Supplies					
Planning and Development					
GIFT SHOP INVENTORY	276-7540-53.11514	\$260	\$1,000	\$1,000	0%
Total Planning and Development:		\$260	\$1,000	\$1,000	0%
Total Supplies:		\$260	\$1,000	\$1,000	0%
Capital Outlays					
Planning and Development					
PROPERTY/ SITE IMPROVEMENTS	276-7540-54.11200	\$477,725	\$754,327		N/A

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Adopted Budget (% Change)
MACHINE/EQUIP-VEHICLES	276-7540-54.22200	\$58,365	\$110,500	\$20,000	-81.9%
Total Planning and Development:		\$536,090	\$864,827	\$20,000	-97.7%
Total Capital Outlays:		\$536,090	\$864,827	\$20,000	-97.7%
Interfund-Interdept Charges					
Planning and Development					
INDIRECT COST ALLOC.-VEH MAINT	276-7540-55.11000	\$341	\$500	\$2,500	400%
INDIRECT COST ALLOC.-VEH FUEL	276-7540-55.12000	\$300	\$300	\$300	0%
Total Planning and Development:		\$641	\$800	\$2,800	250%
Total Interfund-Interdept Charges:		\$641	\$800	\$2,800	250%
Other Costs					
Planning and Development					
CHAMBER OF COMMERCE	276-7540-57.22002	\$22,663	\$22,997	\$55,680	142.1%
CONTINGENCY	276-7540-57.90000	\$4,557	\$61,046		N/A
Total Planning and Development:		\$27,220	\$84,043	\$55,680	-33.7%
Total Other Costs:		\$27,220	\$84,043	\$55,680	-33.7%
Total Expense Objects:		\$1,656,008	\$2,514,006	\$1,725,421	-31.4%

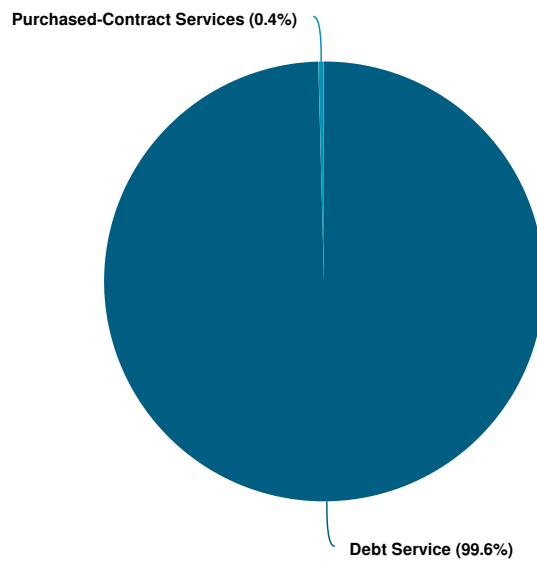
Debt Service

Debt Service is made up of General Obligation Bonds and other debt, and is broken down into principal and interest payments made over a scheduled period of time.

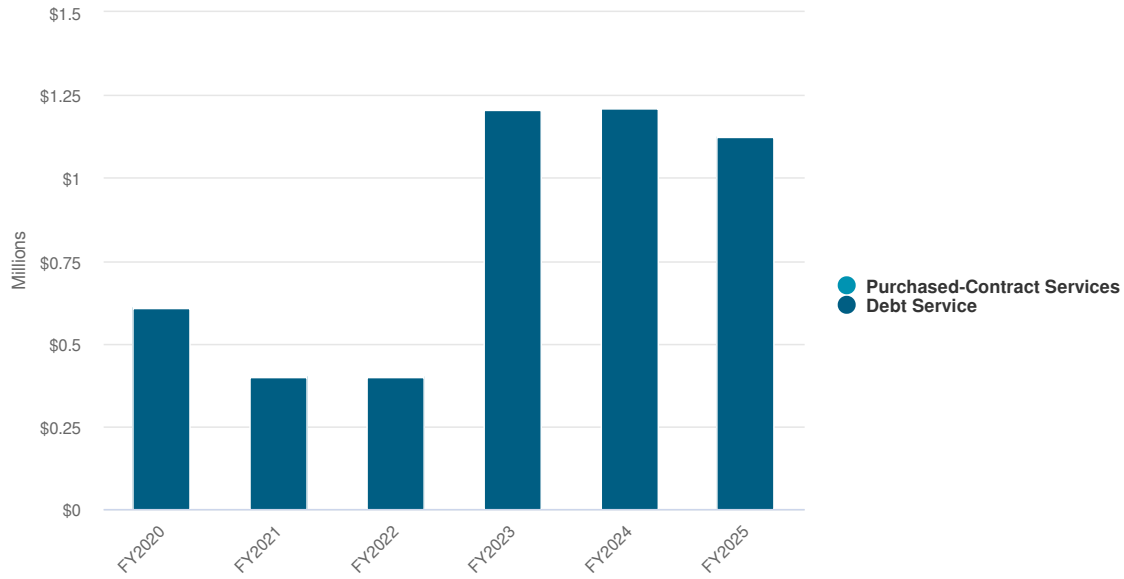
Expenditures by Expense Type

The Debt Services Department's adopted budget consists of \$1.1M of expenditures in FY2025, which represents a 7.1% decrease over the prior year. This is primarily due to the Georgia Power Underground Utility debt being paid off in FY2025.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
Expense Objects					
Purchased-Contract Services					
Debt Service					
OTH PROFESSIONAL SERVICES	100-8000-52.11290	\$4,500	\$4,500	\$4,500	0%
Total Debt Service:		\$4,500	\$4,500	\$4,500	0%
Total Purchased-Contract Services:		\$4,500	\$4,500	\$4,500	0%
Debt Service					
Debt Service					
PRINCIPAL-WEST PINES	100-8000-58.11221	\$180,000	\$180,000	\$185,000	2.8%
AMPHITHEATER PRINCIPLE	100-8000-58.11226	\$390,000	\$390,000	\$400,000	2.6%
PRINCIPLE/GA POWER UTILITY RELOCATION	100-8000-58.13000	\$129,086	\$128,029	\$57,550	-55%
AMPHITHEATER INTEREST PAYMENTS	100-8000-58.21001	\$419,775	\$419,775	\$408,076	-2.8%
INTEREST-WEST PINES	100-8000-58.22221	\$73,106	\$73,106	\$69,229	-5.3%
INTEREST/GA POWER UTILITY RELOCATION	100-8000-58.23000	\$12,744	\$13,801	\$1,573	-88.6%
ISSUANCE COSTS/ BOND COSTS	100-8000-58.40100	\$2,250	\$0		0%

Name	Account ID	FY2024 Actual	FY2024 Amended Budget	FY2025 Adopted Budget	FY2024 Amended Budget vs. FY2025 Proposed Budgeted (% Change)
WEST PINES GOLF COURSE	100-8000-58.40101	\$0	\$1,250	\$1,250	0%
AMPHITHEATER ISSUANCE COSTS	100-8000-58.40104	\$0	\$2,500		-100%
Total Debt Service:		\$1,206,961	\$1,208,461	\$1,122,678	-7.1%
Total Debt Service:		\$1,206,961	\$1,208,461	\$1,122,678	-7.1%
Total Expense Objects:		\$1,211,461	\$1,212,961	\$1,127,178	-7.1%

2016 SPLOST

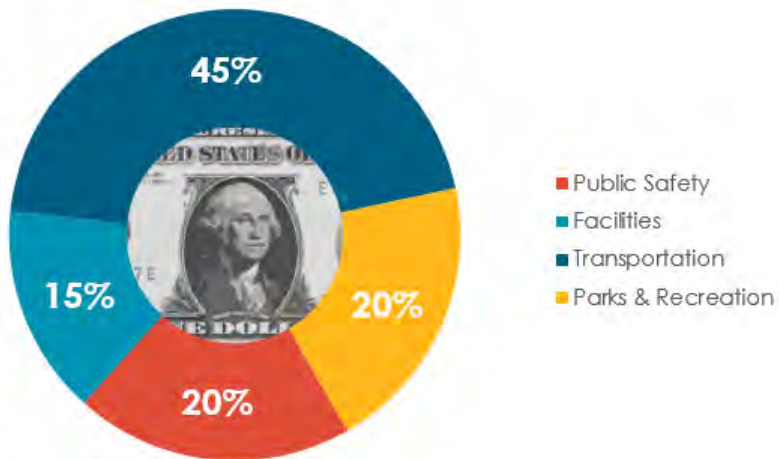


2016 SPLOST Fund Overview

In November of 2016, citizens of Douglas County, Georgia voted on a referendum item to enact a Special Purpose Local Option Sales Tax (SPLOST) of 1% to fund various projects. The City of Douglasville is projected to receive approximately \$32.8 million dollars (23.44%) of the \$106 million dollars in county-wide SPLOST proceeds.

Per an intergovernmental agreement (IGA) between Douglas County, the City of Douglasville, and other participating municipalities, specific projects would be identified as required by Georgia law.

Based on feedback received at a Town Hall meeting in May of 2016, the citizens of Douglasville identified key areas in which they would like to see their potential SPLOST proceeds allocated to. Those categories were: Public Safety, Facilities, Transportation/Streets, and Parks and Recreation.

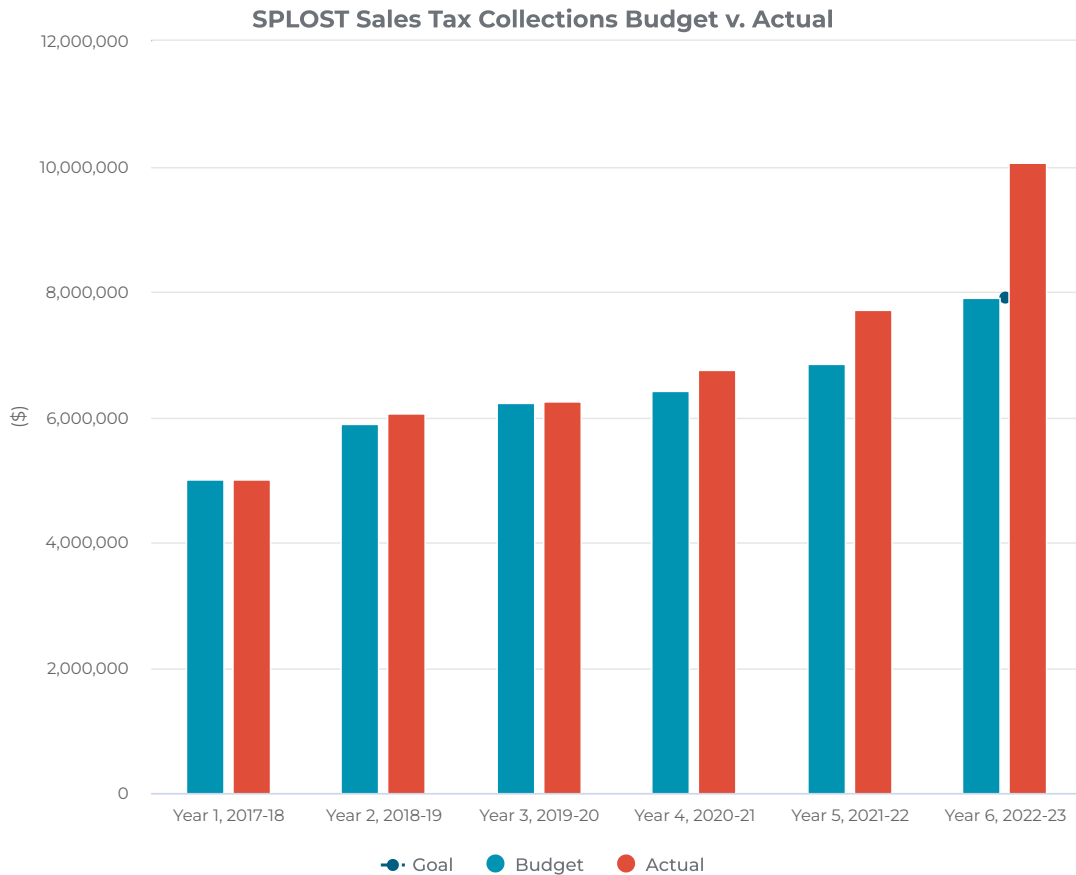


2016 SPLOST Revenues

SPLOST collection years begin in April; the first collections began in April 2017 and will go through to April 2023.

Year	Budget	Actual
Year 1, 2017-18	4,994,280	4,994,280
Year 2, 2018-19	5,891,066	6,050,427
Year 3, 2019-20	6,217,315	6,257,069
Year 4, 2020-21	6,425,313	6,747,963
Year 5, 2021-22	6,850,687	7,720,559
Year 6, 2022-23	7,913,573	10,051,778
Total SPLOST Collections:	\$ 38,292,234	\$ 41,822,076*

Year 6 began in April 2022. This is the final year of the 2016 SPLOST collections. Last payment received in May 2023.



Public Safety (20% of SPLOST)

The Public Safety portion of SPLOST comprises purchasing new equipment and vehicles suited to increase public safety and enhance current operations. The fiscal year 2024 budget includes funds from an intergovernmental agreement (IGA) between the City of Douglasville and Douglas County, with \$4.5 million in contributions earmarked for Douglas County's fire and EMS projects.

Public Safety Projects

Completed Public Safety SPLOST Projects

Projects	Budget
ATS GENERATOR REPLACEMENT	76,750
BODY CAMERAS	77,240
DOCO FIRE/EMS PROJECTS	4,478,000
FARO FOCUS 3D SCANNER	46,344
FIRING RANGE UPGRADES	55,846
FLOCK CAMERAS	18,125
MOTOROLA MICROWAVE LEASE	98,527
PARKING LOT EXPANSION	218,205
PD MAINT. BRAKE LATHE MACHINE	20,195
POLICE DEPARTMENT EQUIPMENT	108,365
RADIO REPLACEMENTS	477,207
SECOND RADIO TOWER SITE	1,173,062
TAG READER	37,230
VEHICLE REPLACEMENTS	931,026
14 Completed Facilities Projects Total:	7,816,122

In-Process Public Safety SPLOST Projects

Projects	Budget	LTD Expenditures	Open POs	Remaining
PD MAINT. BAY EXPANSION	28,250	22,600	5,650	-
PUBLIC SAFETY DRIVING COURSE	69,500	67,000	2,500	-
PUBLIC SAFETY CONTINGENCY	80,706.01	-	-	80,706.01
3 In-Process Public Safety Projects Total:	\$ 178,456.01	89,600	8,150	80,706.01

Facilities (15% of SPLOST)

The Facilities portion of SPLOST is allocated for the purpose of the refurbishment of existing city governmental facilities. FY23 saw the completion of the SPLOST 2016 facilities projects.

Facilities Projects

Completed Facilities SPLOST Projects

Projects	Project Costs
CEDAR MOUNTAIN RD. MAINTENANCE FACILITY	7,329,796
CITY HALL ANNEX RENOVATIONS	150,061
CITY HALL CONCEPT PLANS	102,169
CITY HALL RENOVATIONS	376,250
CITY HALL ROOF REPLACEMENT	242,504
FACILITIES PROGRAM MGMT	28,951
MAINT. FACILITY @ COURTHOUSE SQ.	2,034,682
MAINTENANCE FACILITIES CONSTRUCTION MANAGER	348,155

8 Completed Facilities Projects Total: 10,612,568

**Includes \$967,037 in funding from the General Fund, and \$3,759,725 from the Sanitation Fund*

In-Process Facilities SPLOST Projects

Projects	Budget	Remaining
FACILITIES CONTINGENCY	13,693	13,693
1 In-Process Facilities Project Total:	\$ 13,693	13,693

Transportation (45% of SPLOST)

The transportation portion of SPLOST is primarily comprised of resurfacing projects and overall beautification of the City of Douglasville's roads, sidewalks, and right of way identified through pavement evaluations and various studies.

Transportation Projects

Completed Transportation SPLOST Projects

Projects	Budget
I-20 AT SR92 MONUMENT	280,087
2017 LMIG	183,657
2018 LMIG	167,723
2019 LMIG	188,531
2020 LMIG	643,767
2021 LMIG	365,050
2022 LMIG	577,794
2023 LMIG	106,894
BICYCLE / PEDESTRIAN CONNECTIVITY PLAN	188,930
BRAYLEN MANOR SUBDIVISION PAVING	47,640
CEDAR MOUNTAIN FACILITY PAVING	381,482
COLQUITT TERRACE PAVING	78,092
DOUGLAS BOULEVARD RESURFACING	1,464,365
DOWNTOWN TRAFFIC & ROADWAY ASSESSMENT	33,000
I-20 AT SR92 INTERCHANGE LANDSCAPING	1,247,503
LIGHTING & BANNERS PHASE II MATCH	395,675
LIGHTING SERVICES	416,363
MULTI-MODAL EVALUATION	70,360
NORTHSIDE REDEVELOPMENT PLAN	19,839
NORTHSIDE TRAIL CONCEPTS / DESIGNS	145,000
PARKING DECK EV CHARGING STATIONS	28,605
PEDESTRIAN XING IMPROVEMENTS	24,900
SPLOST - RESURFACING LIST #2	1,428,000
SPLOST RESURFACING LIST #1	2,854,543
SPLOST SIGNAGE	19,930
STAFF ENGINEER	24,925
STREET MAINT. VEHICLES/EQUIP.	884,960
STREET RESURFACING	244,445
THOMPSON STREET SPEED TABLES	5,312
TRANS. PROGRAM MGMT	304,419
TRIBUTARY/RIVERBANKS PAVING	209,984
WARREN DRIVE SPEED HUMPS	25,838
WELCOME CENTER T.E. GRANT MATCH	164,212
33 Completed Facilities Project Total:	13,221,826

Transportation Projects

In-Process Transportation SPLOST Projects

Projects	Budget	LTD Expenditures	Open POs	Remaining
DOUGLAS BLVD TURN LANE	600,000	25,130.37	-	574,869.63
FAIRBURN RD. CORRIDOR IMPROVEMENTS	1,433,500	238,370	1,461	1,193,669
GATEWAY SIGNAGE MAINTENANCE CONTRACT	5,844	5,357	487	48
TRANSPORTATION CONTINGENCY	3,127,984	-	-	3,127,984
4 In-Process Transportation Projects Total:	\$ 5,167,328	268,857.37	1,948	4,897,009.63

Parks and Recreation (20% of SPLOST)

The Parks and Recreation portion of SPLOST identifies key projects with the intent of improving, renovating and/or replacing infrastructure throughout the Douglasville Parks System. The principal goal of these improvements is to increase available recreational amenities based on the results of various citizen engagements, parks design studies, and other means to better serve citizens and visitors of Douglasville.

Parks and Recreation Projects

Completed Parks and Recreation SPLOST Projects

Projects	Budget
BLEACHERS REPLACEMENTS	46,265
CLUB DRIVE MAINTENANCE FACILITY RENOVATION	727,781
HUNTER PARK PAVILION	68,338
JESSIE DAVIS PARK IMPROVEMENTS (SPLOST)	1,400,506
JESSIE DAVIS PARK RESTROOMS RENOVATIONS	69,949
MILL VILLAGE PARK	523,432
OUTDOOR EQUIPMENT	170,189
PARK MAINTENANCE FACILITY CONCEPTS / DESIGNS	129,260
PARKS & REC VEHICLE REPLACEMENTS	108,350
PARKS PROGRAM MGMT	55,769
WEST PINES BUNKERS	351,495
WEST PINES CART PATHS REPAIRS	34,667
WEST PINES GREENS CONVERSION	124,590
WEST PINES MAINTENANCE BUILDING	250,000
WEST PINES MAINTENANCE EQUIPMENT	297,357
WEST PINES PRO SHOP & RANGE MATS REMODEL	41,579
WILLING WORKERS PARK	2,000,573
WILLING WORKERS PARK SPEED TABLES	9,224
HUNTER PARK PLAYGROUND EQUIPMENT	479,033
19 Completed Parks & Rec. Projects Total:	\$ 6,888,355

2022 SPLOST



SPLOST 2022 Fund Overview

In November of 2022, citizens of Douglas County, Georgia voted on a referendum item to enact a Special Purpose Local Option Sales Tax (SPLOST) of 1% to fund various projects. The City of Douglasville is projected to receive approximately \$51 million dollars (25%) of the \$215 million dollars in county-wide SPLOST proceeds.

Per an intergovernmental agreement (IGA) between Douglas County, the City of Douglasville, and other participating municipalities, specific projects would be identified as required by Georgia law.

Based on feedback received at a Town Hall meeting in May of 2022, the citizens of Douglasville identified key areas in which they would like to see their potential SPLOST proceeds allocated to. Those categories were: Public Safety, Facilities, Transportation/Streets, and Parks and Recreation.

SPLOST Budget	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	Total:
Transportation 35%	2,575,045	2,931,778	3,019,731	3,110,323	3,203,633	3,299,742	18,140,252
Public Safety 35%	2,575,045	2,931,778	3,019,731	3,110,323	3,203,633	3,299,742	18,140,252
Parks and Rec 10%	735,727	837,651	862,780	888,664	915,324	942,783	5,182,929
Facilities 20%	1,471,454	1,675,302	1,725,561	1,777,328	1,830,647	1,885,567	10,365,858

Total: 51,829,292

Transportation and Streets - 35%

The transportation portion of SPLOST is primarily comprised of resurfacing projects and overall beautification of the City of Douglasville's roads, sidewalks, and right of way identified through pavement evaluations and various studies. Some possible projects include:

- Passenger Vans for Inmate Detail - \$80,000
- Pick-up Trucks - \$271,000
- Sidewalk Connectivity Improvements - \$1,995,000
- Intersection Improvement Projects - \$500,000
- Street Resurfacing - \$1,600,000

Public Safety - 35%

The Public Safety portion of SPLOST is comprised primarily of the purchase of new equipment and vehicles suited to increase public safety and/or enhance current operations. For SPLOST 2022, some possible projects include:

- Downtown Camera System - \$629,939
- Shop Expansion at the Police Department for vehicle maintenance - \$700,000
- Driving Range for Douglasville and other agencies to safely learn proper driving techniques - No quote yet

Parks and Recreation - 10%

The Parks and Recreation portion of SPLOST identifies key projects with the intent of improving, renovating and/or replacing infrastructure throughout the Douglasville Parks System. The principal goal of these improvements is to increase available recreational amenities based on the results of various citizen engagements, parks design studies, and other means to better serve citizens and visitors of Douglasville. Some possible projects include:

- Hunter Park AV Upgrades for 3 Rooms - \$18,000
- New Maintenance Equipment - \$397,000
- Hunter Park Irrigation System - \$100,000
- West Pines Irrigation System - \$400,000
- West Pines Cart Path and Bridge Repairs - \$50,000

Facilities - 20%

The Facilities portion of SPLOST is allocated for the purpose of the refurbishment of existing city governmental facilities. Some possible projects include:

- Update citywide network switches and access points - \$350,000
- Upgrade Cisco Telephone system - \$125,000
- Building and Site Improvements at the Police Department - \$115,000
- Alice Hawthorne Community Center Upgrades - \$500,000



CAPITAL IMPROVEMENTS

Capital Expenditures

Assets for the City of Douglasville must be capitalized when the asset has an expected useful life of more than two years and a value of \$5,000 or more. The City may acquire groups of smaller items that fall under the capitalization threshold individually but clearly exceed it in the aggregate. In such situations, the City's policy is to consistently expense assets under the capitalization threshold acquired as a group and track them as inventory.

Expenditures on assets must be capitalized (amounts added to the carrying amount of the asset) when one of the following is achieved:

- Lengthening a capital asset's useful life
- Increasing a capital asset's ability to provide service through greater effectiveness
- Increasing a capital asset's ability to provide service through greater efficiency

Expenditures that do not meet the above criteria or merely restore the asset to its original function must be expensed as repairs and maintenance when incurred.

Every year, the 5-Year Capital Improvement Plan is amended based on the goals set by the Legislative body as priorities and necessities. The current year's capital needs are then incorporated into the budget and are not authorized until such time that the budget is adopted. The City Manager assists departments in determining which projects are able to move forward with the current funding available.

Buildings and Grounds Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Building Maintenance	Buildings and Grounds	\$ 150,000.00	
Total			\$ 150,000.00	\$ -

Code Compliance Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Fleet of Vehicles for Code Team	Code Compliance	\$ 40,000.00	\$ 75,000.00
Total			\$ 40,000.00	\$ 75,000.00

Community Relations Capital

Funding Source	Description	Department	FY2025	Total
General Fund	EDIT STATION REPLACEMENT	Community Relations	\$ 11,600.00	\$ 11,600.00
Total			\$ 11,600.00	\$ 11,600.00

Conference Center Capital

Funding Source	Description	Department	FY2025	Total
Conference Center	Conference Center & Parking Deck	Conference Center	\$ 1,028,267.00	\$ 1,028,267.00
Total			\$ 1,028,267.00	\$ 1,028,267.00

Engineering Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Signage/Striping/Traffic Calming Study	Engineering	\$ 50,000.00	
General Fund	Software (Asana, Bluebeam, Grammarly, etc)	Engineering	\$ 5,000.00	
General Fund	Blairs Bridge @ Bob Arnold	Engineering	\$ 25,000.00	
MGF	Fairburn Road Conversion Project	Engineering	\$ 726,846.00	\$ 1,126,846.00
SPLOST 2016/ Transportation	Fairburn Road Conversion Project	Engineering	\$ 260,000.00	\$ 1,200,000.00
SPLOST 2022/ Transportation	Douglasville Bicycle and Pedestrian Connectivity Plan - Same as Sidewalk Project	Engineering	\$ 1,500,000.00	\$ 3,000,000.00
SPLOST 2022/ Transportation	Intersection Improvement Projects	Engineering	\$ 500,000.00	\$ 500,000.00
SPLOST 2022/Facilities	Motorized Truss System	Engineering	\$ 175,000.00	
Total			\$ 3,241,846.00	\$ 5,826,846.00

Fleet Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Fleet Maintenance Van	Fleet	\$ 36,000.00	\$ 36,000.00
Total			\$ 36,000.00	\$ 36,000.00

Information Services Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Case Emergency Call Poles	Information Services	\$ 92,000.00	
General Fund	Desktop/Laptop Replacements (Non PD)	Information Services	\$ 25,000.00	
SPLOST 2022/Facilities	Citywide Network Switches & Access Points	Information Services	\$ 100,000.00	\$ 350,000.00
SPLOST 2022/Facilities	CISCO TELEPHONE SYSTEM UPGRADE	Information Services	\$ 125,000.00	\$ 125,000.00
Total			\$ 342,000.00	\$ 475,000.00

Inspections Capital

Funding Source	Description	Department	FY2025	Total
General Fund	City Vehicle for Inspections Team	Inspections	\$ 40,000.00	\$ 45,000.00
Total			\$ 40,000.00	\$ 45,000.00

Parks Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Ike Owings Renovations	Parks	\$ 75,000.00	
General Fund	Renovations for Press Box	Parks	\$ 25,000.00	
General Fund	General Site Improvements Town Green	Parks	\$ 30,000.00	
SPLOST 2022/Parks	LED lights- Hunter Park	Parks	Waiting on quote	
Total			\$ 130,000.00	\$ -

Parks West Pines Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Cart Path/Bridges Repairs	Parks West Pines	\$ 175,000.00	
Total			\$ 175,000.00	\$ -

Public Safety Capital

Funding Source	Description	Department	FY2025	Total
Confiscated Assets Fund	VEHICLES (LOCAL CONFISCATED ASSETS)	Public Safety	\$ 40,000.00	\$ 200,000.00
Confiscated Assets Fund	VEHICLES (FEDERAL CONFISCATED ASSETS)	Public Safety	\$ 20,000.00	\$ 100,000.00
GEMA / HS Grant	PD SWAT BEARCAT	Public Safety	\$ 375,000.00	\$ 375,000.00
General Fund	PD ACTIVE SHOOTER PLATES / CARRIERS	Public Safety	\$ 30,000.00	\$ 45,000.00
General Fund	PD ALPR	Public Safety	\$ 21,200.00	\$ 107,200.00
General Fund	PD DESKTOP/LAPTOP REPLACEMENTS	Public Safety	\$ 20,000.00	\$ 120,000.00
General Fund	PD DETECTIVES CAMERA SYSTEM	Public Safety	\$ 45,000.00	\$ 45,000.00
General Fund	PD DETECTIVES CONFERENCE ROOM AV UPGRADES	Public Safety	\$ 20,000.00	\$ 20,000.00
General Fund	PD FARO SYSTEM REPLACEMENT	Public Safety	\$ 40,000.00	\$ 40,000.00
General Fund	PD FLOCK CAMERA ADDITIONS (Not Capital)	Public Safety	\$ 145,000.00	\$ 785,000.00
General Fund	PD FUSUS Center	Public Safety	\$ 125,000.00	\$ 825,000.00
General Fund	PD FUEL PUMP REPLACEMENTS	Public Safety	\$ 20,000.00	\$ 20,000.00
General Fund	VIRTRA COMPETITOR EMULATION (Not Capital)	Public Safety	\$ 49,000.00	\$ 317,712.00
General Fund	PD RIFLE SIGHT RED DOTS	Public Safety	\$ 19,000.00	\$ 19,000.00
General Fund	PD SWAT ENTRY RIFLES .223	Public Safety	\$ 12,000.00	\$ 12,000.00
SPLOST 2022/Facilities	PD Building and Site Improvements	Public Safety	\$ 45,000.00	\$ 115,000.00
SPLOST 2022/Public Safety	PD SWAT COMMAND CENTER	Public Safety	\$ 500,000.00	\$ 500,000.00
SPLOST 2022/Public Safety	PD MOTOROLA RADIO REPLACEMENTS	Public Safety	\$ 125,500.00	\$ 700,000.00
SPLOST 2022/Public Safety	PD TV REPLACEMENTS	Public Safety	\$ 15,000.00	\$ 60,000.00
SPLOST 2022/Public Safety	PD VEHICLE REPLACEMENT	Public Safety	\$ 685,000.00	\$ 5,785,000.00
SPLOST 2022/Public Safety	PD CAMERA SYSTEM REPLACEMENT (BODY & VEHICLE)	Public Safety	\$ 652,000.00	\$ 2,724,000.00
SPLOST 2022/Public Safety	PD SHOP EXPANSION	Public Safety	\$ 720,000.00	\$ 720,000.00
Total			\$ 3,723,700.00	\$ 13,634,912.00

Street Maintenance Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Walk Behind Paint Sprayer	Street Maintenance	\$ 13,000.00	\$ 13,000.00
General Fund	Mini Excavator	Street Maintenance	\$ 85,000.00	\$ 85,000.00
General Fund	Landscaping Project	Street Maintenance	\$ 615,000.00	\$ 615,000.00
MGF	Street Resurfacing (Annual Funds for Street & RoW Maint.)	Street Maintenance	\$ 482,755.53	\$ 1,772,588.15
SPLOST 2022/ Transportation	Street Resurfacing (Annual Funds for Street & RoW Maint.) LMIG	Street Maintenance	\$ 5,500,000.00	\$ 6,700,000.00
Total			\$ 6,695,755.53	\$ 9,185,588.15

Transportation Capital

Funding Source	Description	Department	FY2025	Total
Splost 2016/Transportation	Hwy 5/ Douglas BLVD right turn lane	Transportation	\$ 600,000.00	\$ 600,000.00
Total			\$ 600,000.00	\$ 600,000.00

Unspecified Capital

Funding Source	Description	Department	FY2025	Total
General Fund	Parking Deck Repairs (leaks when raining), graffiti repairs		Waiting for Bid	
SPLOST 2022/ Transportation	Intersection Improvement Projects		\$ 250,000.00	\$ 1,650,000.00
Total			\$ 250,000.00	\$ 1,650,000.00

Capital Improvements: Multi-year Plan

The City of Douglasville's Capital Improvement Plan serves as a long-term planning tool for capital purchases and improvements to city infrastructure and services. These annual capital expenditures are decided upon through many factors such as:

- Purpose of expenditure and level of necessity
- Recurring or non-recurring expenditure
- Funding source(s) and estimated costs
- Projected useful life
- Maintenance and operations impact and annual costs
- Potential hazards or litigation issues

Every year the 5-Year Capital Improvement Plan is amended based on the goals set by the Legislative body and as priorities necessitate. The current year's capital needs are then incorporated into the budget and are not authorized until such time that the budget is adopted.

In some instances, a capital improvement may be a non-recurring or one-time expenditure that may result in an impact on non-capital budget items relating to maintenance and operation costs. For example, the City of Douglasville is in the process of constructing a new outdoor Amphitheater and Green Space. With the addition of a new facility, there will be new annual costs affiliated with maintaining and operating that facility, such as personnel and benefits, utility costs, and property insurance. These costs are then anticipated through analysis and will be taken into consideration and implemented in the affected years' budget.

The 5-Year Capital Improvement Plan is the main source of long-range operating financial plans. This applies to all funds, not just the General Fund.

Total Capital Requested

\$32,776,193

57 Capital Improvement Projects

Information Services Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
ARPA	Citywide Network Switches & Access Points		\$ 25,000			\$ 270,817.40
General Fund	CITY WI-FI REPLACEMENT			\$ 50,000	\$ 50,000	\$ 150,000.00
General Fund	Town Green Network Switches and Access Points				\$ 25,000	\$45,000.00
General Fund	NAS STORAGE DEVICE UPGRADE			\$ 25,000		\$ 25,000
General Fund	CITY WI-FI REPLACEMENT	\$ 30,000				\$ 30,000
General Fund	CITY HALL SITES NETWORK SWITCHES		\$ 25,000			\$ 75,000
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	PARKS & REC NETWORK SWITCHES REPLACEMENT	\$ 55,000				\$ 55,000
General Fund	DESKTOP/LAPTOP REPLACEMENTS (NON-PD)	\$ 25,000	\$ 25,000	\$ 25,000		\$ 117,000
SPLOST 2022/ Facilities	Citywide Network Switches & Access Points	\$ 100,000	\$ 250,000			\$ 350,000
SPLOST 2022/ Facilities	CISCO TELEPHONE SYSTEM UPGRADE	\$ 125,000				\$ 125,000

Community Relations Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	EDIT STATION REPLACEMENT	\$ 11,600				\$ 11,600
General Fund	COUNCIL CAMERA/SWITCHER SYSTEM		\$ 20,000			\$ 20,000

Engineering Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	ADA Transition Plan Phase 3	\$ 68,140				\$ 68,140
MGF	Fairburn Road Conversion Project	\$ 726,846	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,126,846
MGF	DALLAS HIGHWAY PROJECT FROM LCI STUDY			\$ 500,000	\$ 6,500,000	\$ 7,049,627
SPLOST 2016/ Transportation	Fairburn Road Conversion Project	\$ 260,000	\$ 940,000			\$ 1,200,000
SPLOST 2022/ Transportation	Northside Trail System Implementation Plan		\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 3,680,000
SPLOST 2022/ Transportation	Douglasville Bicycle and Pedestrian Connectivity Plan	\$ 1,500,000			\$ 1,500,000	\$ 3,000,000

Parks and Recreation Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	Toro HDX Utility Truckster	\$ 26,500				\$ 26,500
SPLOST 2022/ Parks	Vehicle Replacement - Parks		\$ 45,000			\$ 45,000
SPLOST 2022/ Parks	Replacement Vehicle - Ford F250				\$ 38,000	\$ 38,000
SPLOST 2022/ Parks	F-350 Dually (diesel engine)				\$ 65,000	\$ 65,000
SPLOST 2022/ Parks	Irrigation System Hunter Park		\$ 100,000			\$ 100,000
SPLOST 2022/ Parks	Resurface Old Tennis Courts		\$ 100,000			\$ 100,000
SPLOST 2022/ Parks	F-550 Dump Truck (Diesel)	\$ 85,000				\$ 85,000
SPLOST 2022/ Parks	Heavy Duty Truckster			\$ 32,000		\$ 32,000
SPLOST 2022/ Parks	Maintenance Equipment		\$ 397,000			\$ 397,000
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
SPLOST 2022/ Parks	West Pines Cart Path and Bridge Repairs		\$ 50,000			\$ 50,000

Public Services Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	Public Safety / Municipal Court Complex @ 2083 Fairburn Rd		\$ 1,500			\$ 575,060
General Fund	PD Maintenance Facility & Kennel @ 2083 Fairburn Rd		\$ 2,527			\$ 3,135
General Fund	Hawthorne Center		\$ 87,091			\$ 87,091
General Fund	Human Services		\$ 743,010			\$ 963,933
General Fund	City Hall Annex		\$ 60,577			\$ 288,958
General Fund	City Hall		\$ 200,417	\$ 38,366		\$ 310,954
General Fund	Mowing Tractors x2		\$ 106,000			\$ 106,000
General Fund	Dump Truck with Spreader		\$ 150,000			\$ 150,000
MGF	Street Resurfacing (Annual Funds for Street & RoW Maint.)	\$ 482,755.53	\$ 450,000			\$ 1,772,588.15
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
Sanitation Fund	Rear-load Garbage Truck 20-Yard Single Axle		\$ 235,000			\$ 180,000
Sanitation Fund	Roll-off Chassis	\$ 200,000				\$ 200,000
Sanitation Fund	Residential 8-Yard, Rear-Load Garbage Truck		\$ 185,000			\$ 115,000
Sanitation Fund	Automated Garbage Truck		\$ 340,000	\$ 350,000		\$ 675,000
SPLOST 2016/ Transportation	Street Resurfacing (Annual Funds for Street & RoW Maint.)					\$ 1,500,000
SPLOST 2016/ Transportation	K-Boom Truck (Yard Waste)		\$ 200,000			\$ 200,000
SPLOST 2022/ Transportation	Fleet Maintenance Van		\$ 150,000			\$ 150,000
SPLOST 2022/ Transportation	Passenger Van for Inmate Detail x2		\$ 50,000			\$ 130,000
SPLOST 2022/ Transportation	F-550 w/Stake Bed Body		\$ 100,000			\$ 185,000
SPLOST 2022/ Transportation	Street Resurfacing (Annual Funds for Street & RoW Maint.)	\$ 5,500,000	\$ 1,200,000			\$ 6,700,000
SPLOST 2022/ Transportation	Pick-Up Truck Heavy Duty F-350 (x2)	\$ 110,000				\$ 220,000

SPLOST 2022/ Transportation	Sidewalk Connectivity Improvements	\$ 1,995,000				\$ 1,995,000
SPLOST 2022/ Transportation	Intersection Improvement Projects	\$ 500,000				\$ 500,000

Community Development Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	Fleet of Vehicles for Code Team	\$ 40,000				\$ 40,000
General Fund	City Vehicle for Inspections Team	\$ 40,000				\$115,000

Public Safety Capital

Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
Confiscated Assets Fund	VEHICLES (FEDERAL CONFISCATED ASSETS)	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
Confiscated Assets Fund	VEHICLES (LOCAL CONFISCATED ASSETS)	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 80,000
General Fund	DESKTOP/LAPTOP REPLACEMENTS (PD)	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
General Fund	PD FLOCK CAMERA ADDITIONS	\$ 145,000	\$ 145,000	\$ 145,000	\$ 145,000	\$ 785,000
General Fund	PD Swat Ballistic Vests, Plates, and Belts				\$ 90,000	\$ 85,000
General Fund	PD BODYCAMERA REPLACEMENTS (70)	\$ 115,000				\$ 115,000
General Fund	PD ACTIVE SHOOTER KITS DETECTIVES		\$ 30,000			\$ 30,000
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	PD ACTIVE SHOOTER PLATES / CARRIERS	\$ 30,000	\$ 15,000			\$ 45,000
General Fund	PD ACTIVE SHOOTER HELMETS (PATROL)			\$ 13,500		\$ 13,500
General Fund	PD PRESSURE WASHER REPLACEMENT		\$ 6,500			\$ 6,500
General Fund	PD FUEL PUMP REPLACEMENTS	\$ 20,000				\$ 20,000
General Fund	PD METAL DETECTORS REPLACEMENT	\$ 20,000				\$ 20,000
General Fund	PD DETECTIVES CAMERA SYSTEM	\$ 45,000				\$ 45,000
General Fund	PD CAMERA SYSTEM REPLACEMENT			\$ 100,000		\$ 100,000
General Fund	PD LIVESCAN FINGERPRINT SCANNER		\$ 60,000			\$ 60,000
General Fund	PD EVIDENCE FUMING CHAMBER			\$ 13,000		\$ 13,000
General Fund	PD FARO SYSTEM REPLACEMENT	\$ 40,000				\$ 40,000
General Fund	PD DRONE REPLACEMENTS		\$ 50,000	\$ 50,000		\$ 140,000

General Fund	PD SWAT SNIPER RIFLE REPLACEMENTS		\$ 17,000			\$ 17,000
General Fund	VIRTRA COMPETITOR EMULATION	\$ 57,000	\$ 57,000	\$ 60,000	\$ 60,000	\$ 348,000
General Fund	SAFARILAND EVIDENCE DRYING CABINET	\$ 10,000				\$ 10,000
General Fund	PD SWAT Entry Rifles .223 Replacement	\$ 35,000				\$ 35,000
General Fund	PD ALPR	\$ 21,200	\$ 21,500	\$ 21,500	\$ 21,500	\$ 107,200
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
General Fund	PD FUSUS Center	\$ 125,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 825,000
General Fund	Speed Trailer				\$ 20,000	\$ 20,000
General Fund	Watchguard Camera Upgrades	\$ 150,000				\$ 150,000
General Fund	FLIR (Thermal Imaging)			\$ 12,000	\$ 12,000	\$ 24,000
General Fund	PD ALPR	\$ 21,200	\$ 21,500	\$ 21,500	\$ 21,500	\$ 107,200
SPLOST 2022/ Facilities	PD Building and Site Improvements	\$ 45,000	\$ 70,000			\$ 115,000
SPLOST 2022/ Public Safety	Downtown Camera System		\$ 100,000			\$ 629,939
Funding Source	Requested information	FY2025	FY2026	FY2027	FY2028	Total
SPLOST 2022/ Public Safety	PD VEHICLE REPLACEMENT	\$ 685,000	\$ 2,000,000	\$ 1,500,000	\$ 1,600,000	\$ 5,785,000
SPLOST 2022/ Public Safety	PD SWAT COMMAND CENTER	\$ 500,000				\$ 500,000
SPLOST 2022/ Public Safety	PD SWAT BEARCAT	\$ 250,000				\$ 250,000
SPLOST 2022/ Public Safety	Motorola Lease for Radio Upgrades	\$ 595,000				\$ 595,000
SPLOST 2022/ Public Safety	PD Surveillance Van		\$ 250,000			\$ 250,000
SPLOST 2022/ Public Safety	PD SHOP EXPANSION	\$ 720,000				\$ 720,000
SPLOST 2022/ Public Safety	PD SWAT ROBOT REPLACEMENT		\$ 175,000			\$ 175,000
SPLOST 2022/ Public Safety	PD Driving Range		\$ 19,000,000			\$ -

Conference Center Capital

Funding Source	Requested information	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	Total
Conference Center	Conference Center & Parking Deck			\$1,028,267				\$1,028,267

DEBT

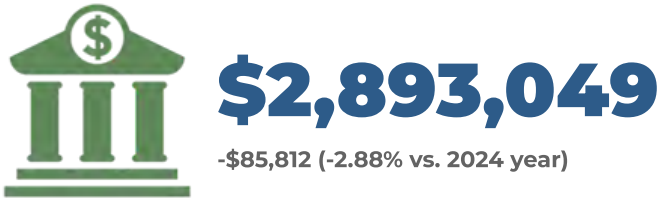
Government-wide Debt Overview

Georgia general statutes limit the amount of general obligation debt that a unit of government can issue to 10% of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for the City of Douglasville is \$142,415,441. The City does not have a formal policy for credit risk beyond the types of investments authorized by state statute.

The calculation for the Legal Debt Margin follows:

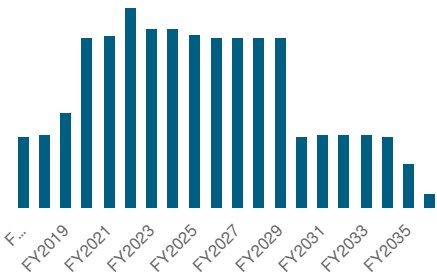
Legal Debt Margin Calculation	
Assessed Value	\$ 1,665,910,285
Add back exempt real property	\$ 109,106,215
Total assessed value	<u>\$ 1,775,016,500</u>
Debt Limit (10% of total assessed value)	\$ 177,501,650
Debt applicable to limit	\$ 12,062,897
Total net debt applicable to limit	<u>\$ 12,062,897</u>
Legal debt Margin	\$ 165,438,753

The City currently has a bond rating of AA- from S&P Global Ratings. This rating shows that the City's capacity to meet its financial commitment on the obligation is very strong.



Financial Summary	FY2024	FY2025	% Change
All Funds	Budgeted	Budgeted	
Governmental Funds	\$2,978,861	\$2,893,049	-2.9%
Total All Funds:	\$2,978,861	\$2,893,049	-2.9%

Governmental Funds



Financial Summary	FY2024	FY2025	% Change
Governmental Funds	Budgeted	Budgeted	
General Fund	\$394,936	\$311,324	-21.2%
Special Revenue Funds	\$956,825	\$953,225	-0.4%
Total Governmental Funds:	\$1,351,761	\$1,264,549	-6.5%



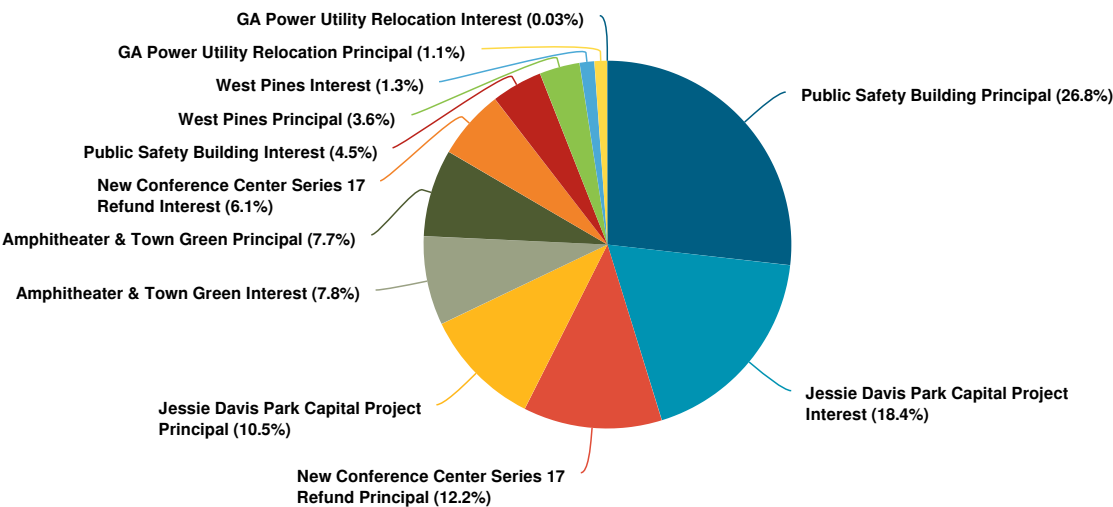
Debt Snapshot



\$2,893,049

-\$85,812 (-2.88% vs. 2024 year)

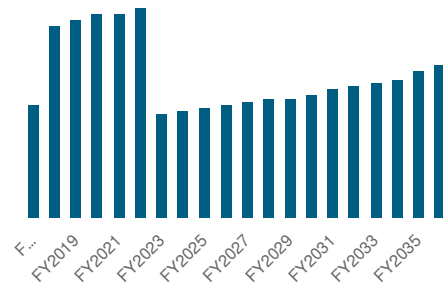
Debt by Type



Financial Summary	FY2024	FY2025	% Change
Debt	Budgeted	Budgeted	
West Pines Principal	\$180,000	\$185,000	2.8%
West Pines Interest	\$73,106	\$67,228	-8%
Public Safety Building Principal	\$1,340,000	\$1,395,000	4.1%
Public Safety Building Interest	\$287,100	\$233,500	-18.7%
GA Power Utility Relocation Principal	\$128,029	\$57,537	-55.1%
GA Power Utility Relocation Interest	\$13,801	\$1,559	-88.7%
New Conference Center Series 11 & 12 Principal	\$0	\$0	0%
New Conference Center Series 17 Refund Principal	\$620,000	\$635,000	2.4%
New Conference Center Series 11 & 12 Interest	\$0	\$0	0%
New Conference Center Series 17 Refund Interest	\$336,825	\$318,225	-5.5%
Public Purpose Corporation Principle	\$0	\$0	0%
Public Purpose Corporation Interest	\$0	\$0	0%
Amphitheater & Town Green Principal	\$390,000	\$400,000	2.6%
Amphitheater & Town Green Interest	\$419,775	\$408,075	-2.8%
Jessie Davis Park Capital Project Principal	\$520,000	\$545,000	4.8%
Jessie Davis Park Capital Project Interest	\$980,850	\$960,050	-2.1%
Total Debt:	\$5,289,486	\$5,206,174	-1.6%

West Pines Principal

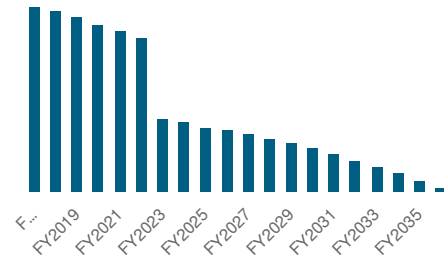
West Pines Principal is for the principal payments owed for the purchase of the West Pines Golf Course.



Financial Summary	FY2024	FY2025	% Change
West Pines Principal	Budgeted	Budgeted	
West Pines Principal	\$180,000	\$185,000	2.8%
Total West Pines Principal:	\$180,000	\$185,000	2.8%

West Pines Interest

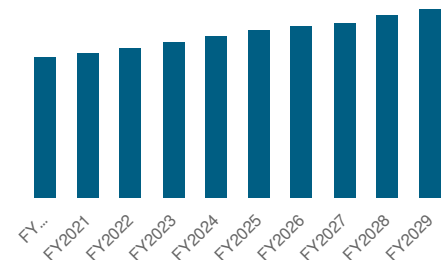
West Pines Interest is for the interest payments owed for the purchase of the West Pines Golf Course.



Financial Summary	FY2024	FY2025	% Change
West Pines Interest	Budgeted	Budgeted	
West Pines Interest	\$73,106	\$67,228	-8%
Total West Pines Interest:	\$73,106	\$67,228	-8%

Public Safety Building Principal

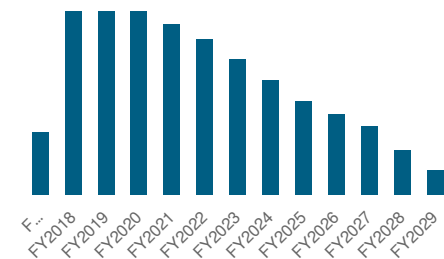
The Public Safety Building principal payments are for the bond owed on the new Douglasville Public Municipal Complex.



Financial Summary	FY2024	FY2025	% Change
Public Safety Building Principal	Budgeted	Budgeted	
Public Safety Building Principal	\$1,340,000	\$1,395,000	4.1%
Total Public Safety Building Principal:	\$1,340,000	\$1,395,000	4.1%

Public Safety Building Interest

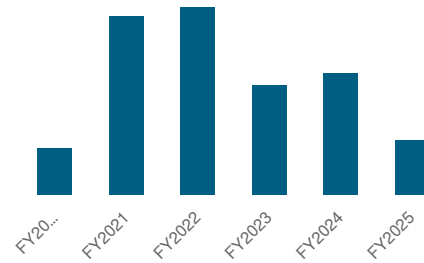
The Public Safety Building interest payments are for the bond owed on the new Douglasville Public Municipal Complex.



Financial Summary	FY2024	FY2025	% Change
Public Safety Building Interest	Budgeted	Budgeted	
Public Safety Building Interest	\$287,100	\$233,500	-18.7%
Total Public Safety Building Interest:	\$287,100	\$233,500	-18.7%

GA Power Utility Relocation Principal

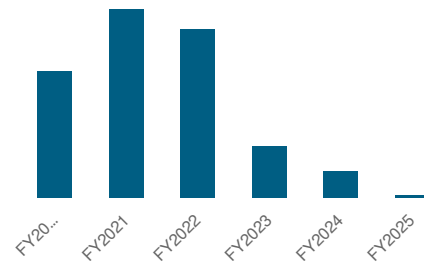
The Georgia Power Utility Relocation Principal is for Georgia Power to move their utility wires underground around the City.



Financial Summary	FY2024	FY2025	% Change
GA Power Utility Relocation Principal	Budgeted	Budgeted	
GA Power Utility Relocation Principal	\$128,029	\$57,537	-55.1%
Total GA Power Utility Relocation Principal:	\$128,029	\$57,537	-55.1%

GA Power Utility Relocation Interest

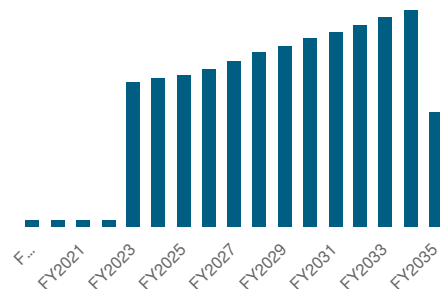
The Georgia Power Utility Relocation Interest is for Georgia Power to move their utility wires underground around the City.



Financial Summary	FY2024	FY2025	% Change
GA Power Utility Relocation Interest	Budgeted	Budgeted	
GA Power Utility Relocation Interest	\$13,801	\$1,559	-88.7%
Total GA Power Utility Relocation Interest:	\$13,801	\$1,559	-88.7%

New Conference Center Series 17 Refund Principal

The New Conference Center Series 17 Refund Principal is the principal payments on the New Conference Center bond. In 2017, Series 11 & 12 were refunded for a better interest rate.

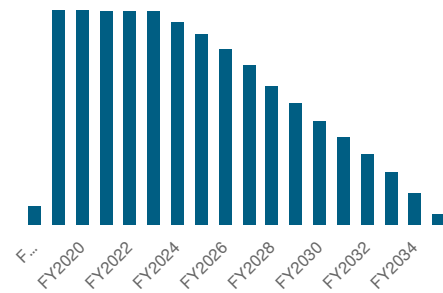


Financial Summary	FY2024	FY2025	% Change
New Conference Center Series 17 Refund Principal	Budgeted	Budgeted	
New Conference Center Series 17 Refund Principal	\$620,000	\$635,000	2.4%
Total New Conference Center Series 17 Refund Principal:	\$620,000	\$635,000	2.4%



New Conference Center Series 17 Refund Interest

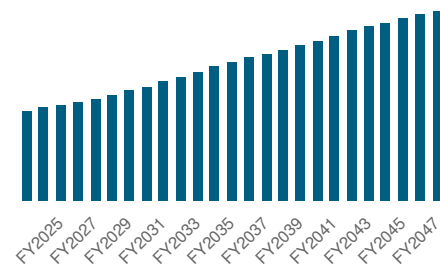
The New Conference Center Series 17 Refund Interest is interest payments for the New Conference Center bond. In 2017, the Series 11 & 12 was refunded for a better interest rate.



Financial Summary	FY2024	FY2025	% Change
New Conference Center Series 17 Refund Interest	Budgeted	Budgeted	
New Conference Center Series 17 Refund Interest	\$336,825	\$318,225	-5.5%
Total New Conference Center Series 17 Refund Interest:	\$336,825	\$318,225	-5.5%

Amphitheater & Town Green Principal

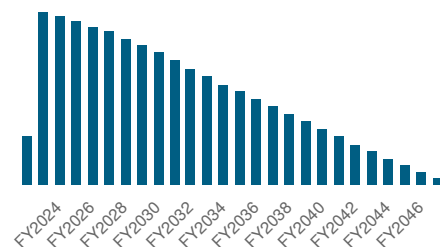
The Amphitheater & Town Green Principle is the principal payments for the new bond for the Amphitheater and Town Green. This bond is for the construction costs and fees for the project.



Financial Summary	FY2024	FY2025	% Change
Amphitheater & Town Green Principal	Budgeted	Budgeted	
Amphitheater & Town Green Principal	\$390,000	\$400,000	2.6%
Total Amphitheater & Town Green Principal:	\$390,000	\$400,000	2.6%

Amphitheater & Town Green Interest

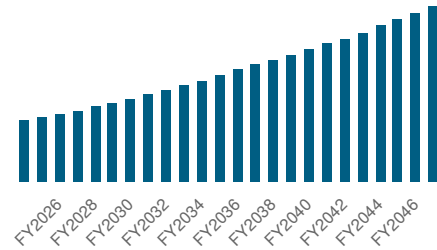
The Amphitheater & Town Green interest are the interest payments for the new bond for the Amphitheater and Town Green. This bond is for the construction costs and fees for the project.



Financial Summary	FY2024	FY2025	% Change
Amphitheater & Town Green Interest	Budgeted	Budgeted	
Amphitheater & Town Green Interest	\$419,775	\$408,075	-2.8%
Total Amphitheater & Town Green Interest:	\$419,775	\$408,075	-2.8%

Jessie Davis Park Capital Project Principal

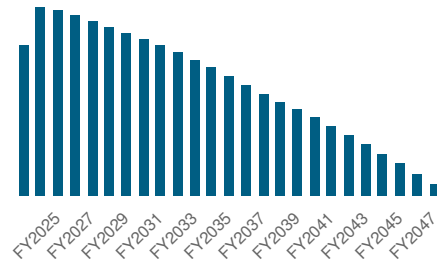
The Jessie Davis Park Capital Project principal is the principal payments for the new bond for Jessie Davis Park. This bond is for the construction costs and fees for the project of renovating and adding new amenities to Jessie Davis Park.



Financial Summary	FY2024	FY2025	% Change
Jessie Davis Park Capital Project Principal	Budgeted	Budgeted	
Jessie Davis Park Capital Project Principal	\$520,000	\$545,000	4.8%
Total Jessie Davis Park Capital Project Principal:	\$520,000	\$545,000	4.8%

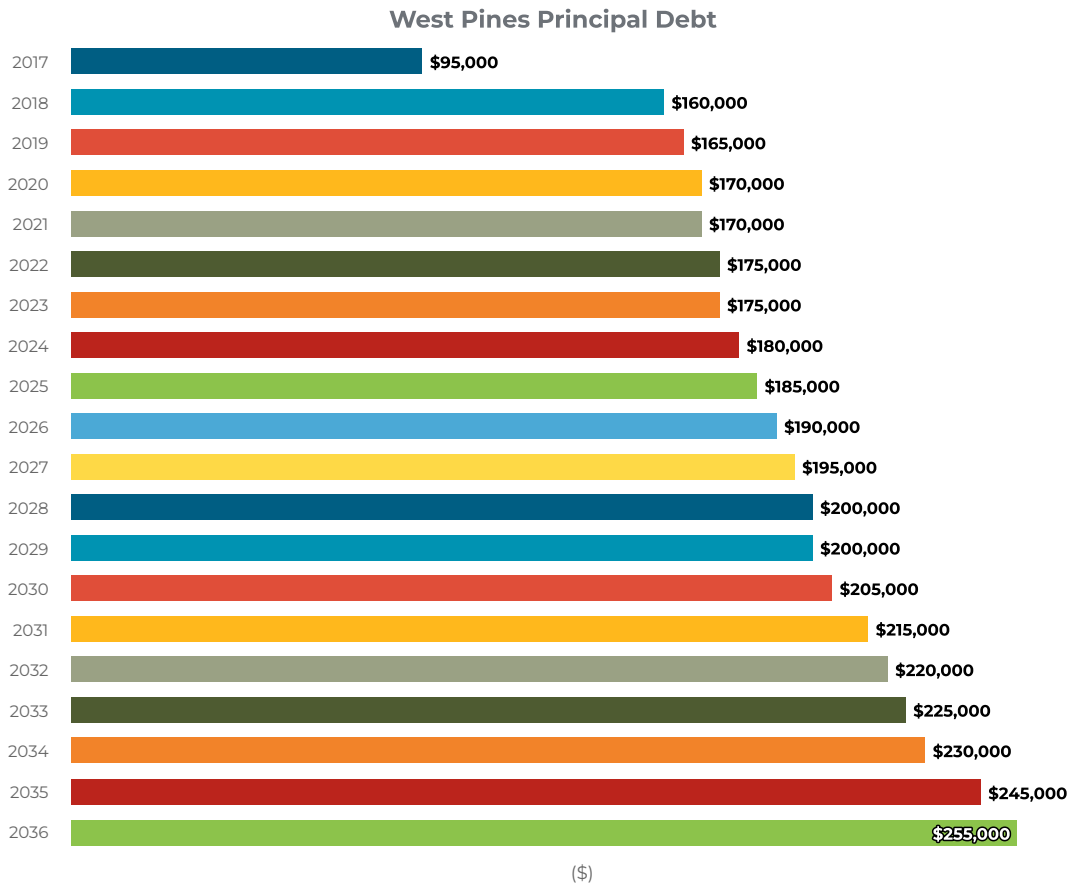
Jessie Davis Park Capital Project Interest

The Jessie Davis Park Capital Project Interest is the interest payments for the new bond for Jessie Davis Park. This bond is for the construction costs and fees for the project of renovating and adding new amenities to Jessie Davis Park.

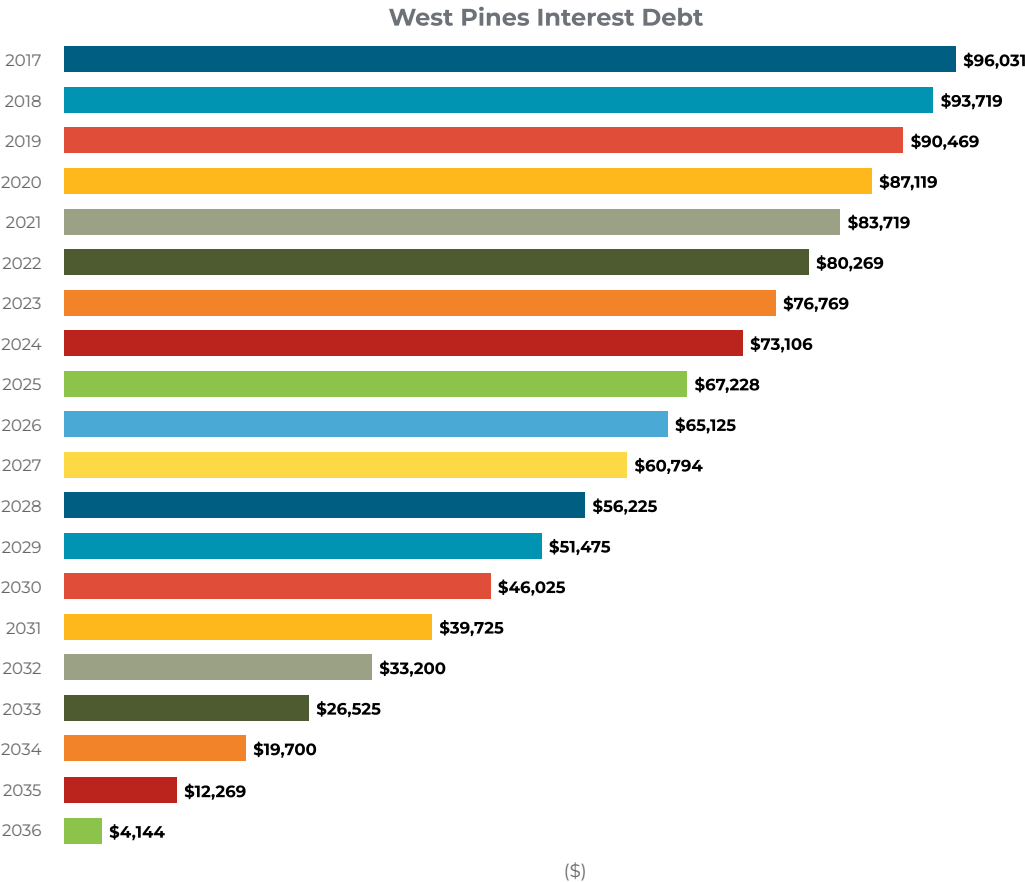


Financial Summary	FY2024	FY2025	% Change
Jessie Davis Park Capital Project Interest	Budgeted	Budgeted	
Jessie Davis Park Capital Project Interest	\$980,850	\$960,050	-2.1%
Total Jessie Davis Park Capital Project Interest:	\$980,850	\$960,050	-2.1%

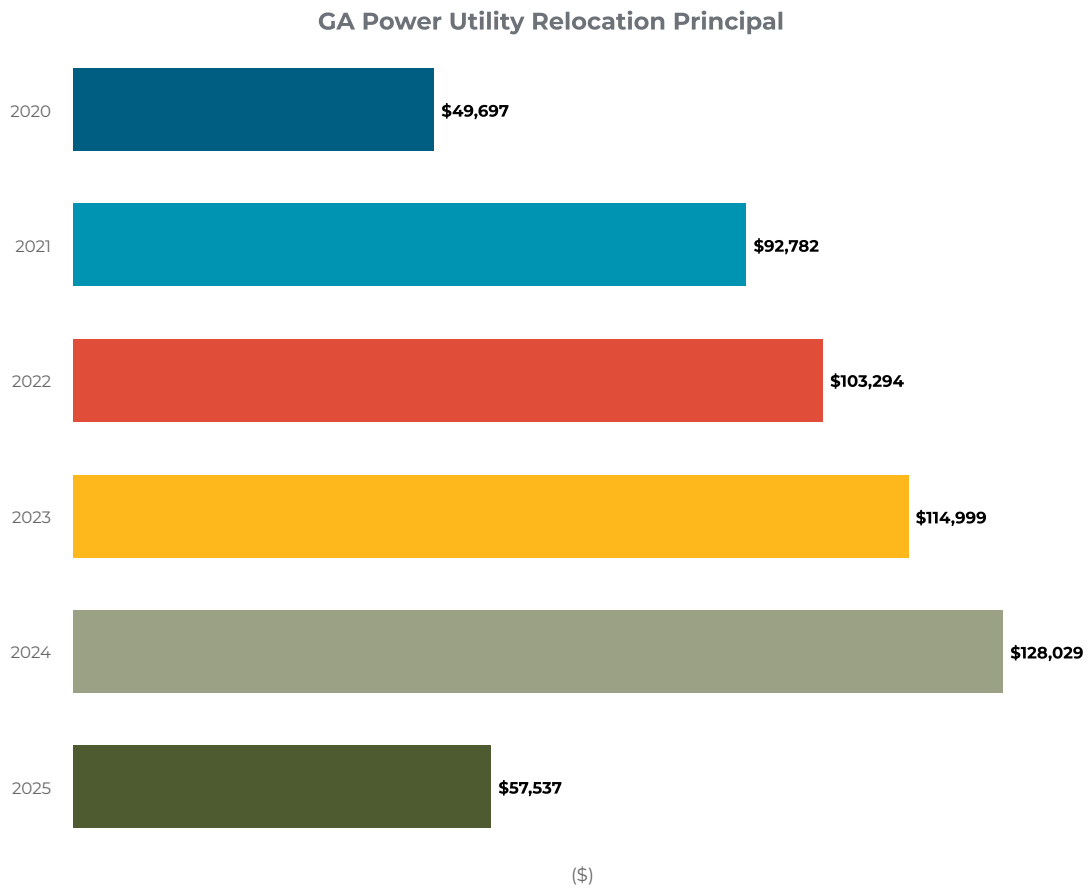
West Pines Principal Debt through Maturity



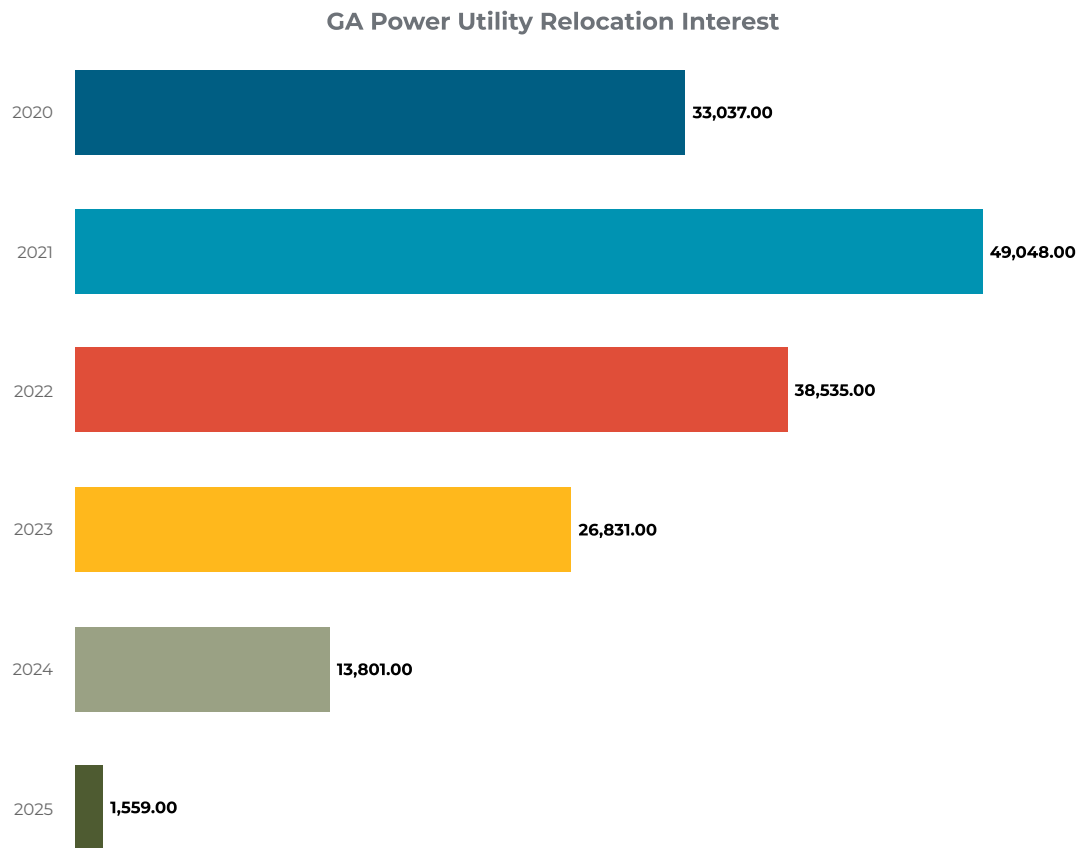
West Pines Debt Interest through Maturity



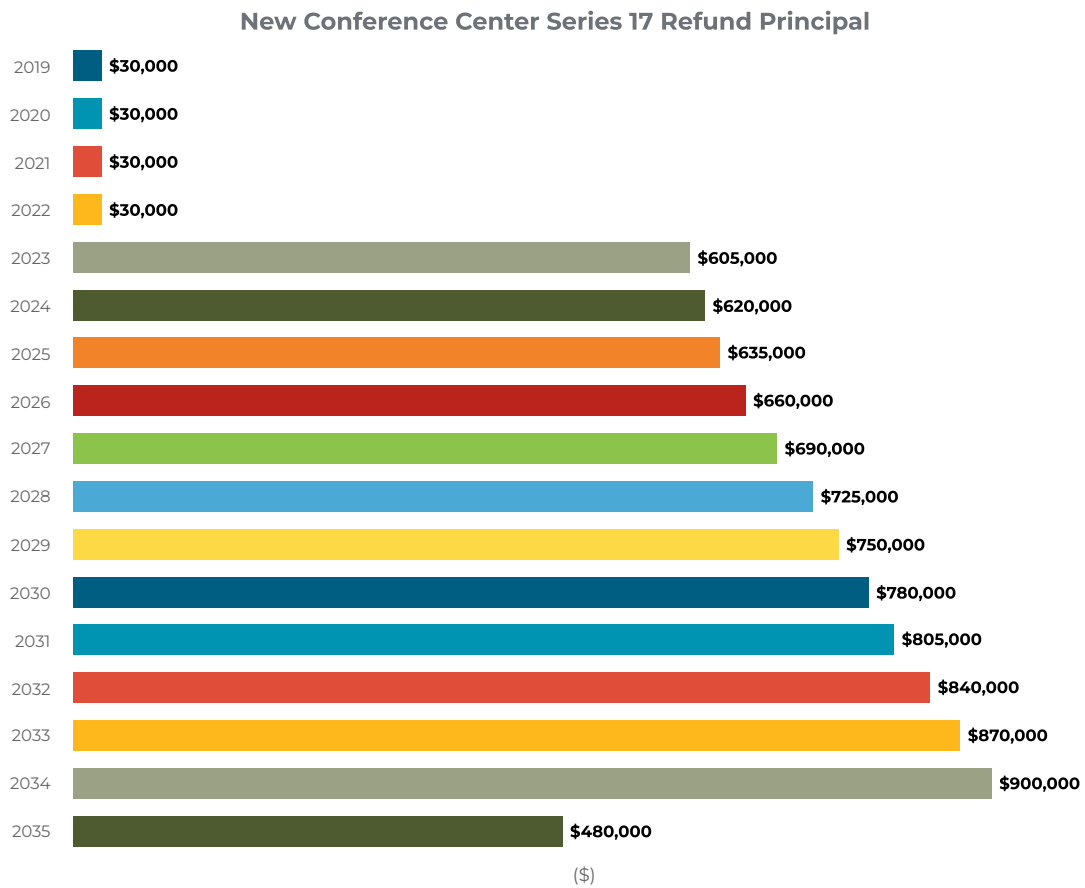
GA Power Utility Relocation Principal through Maturity



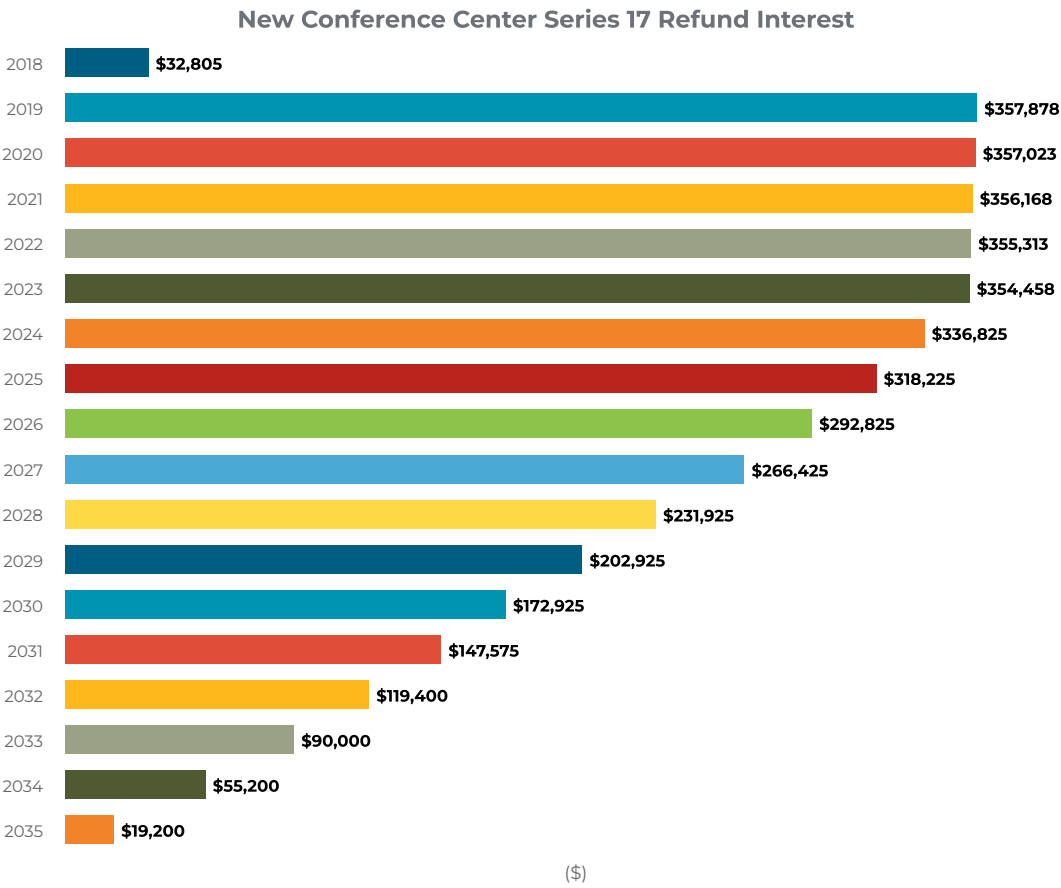
GA Power Utility Relocation Interest through Maturity



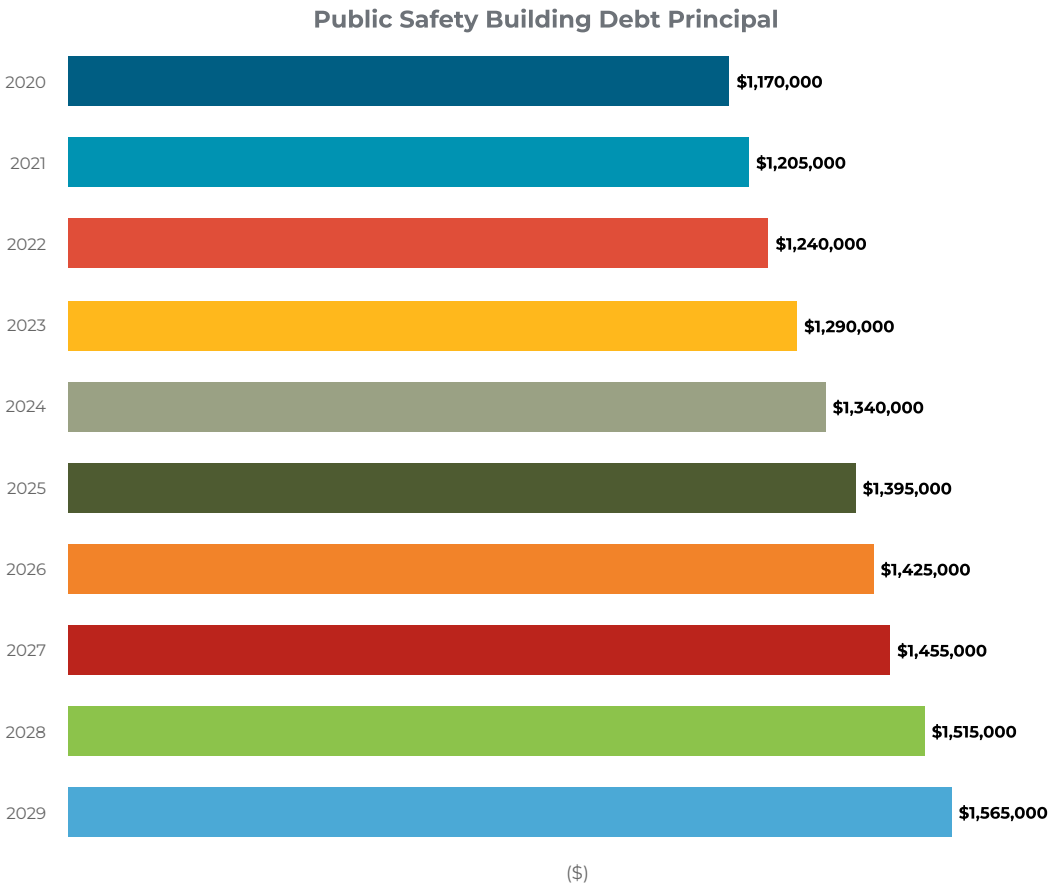
New Conference Center Series 17 Refund Principal



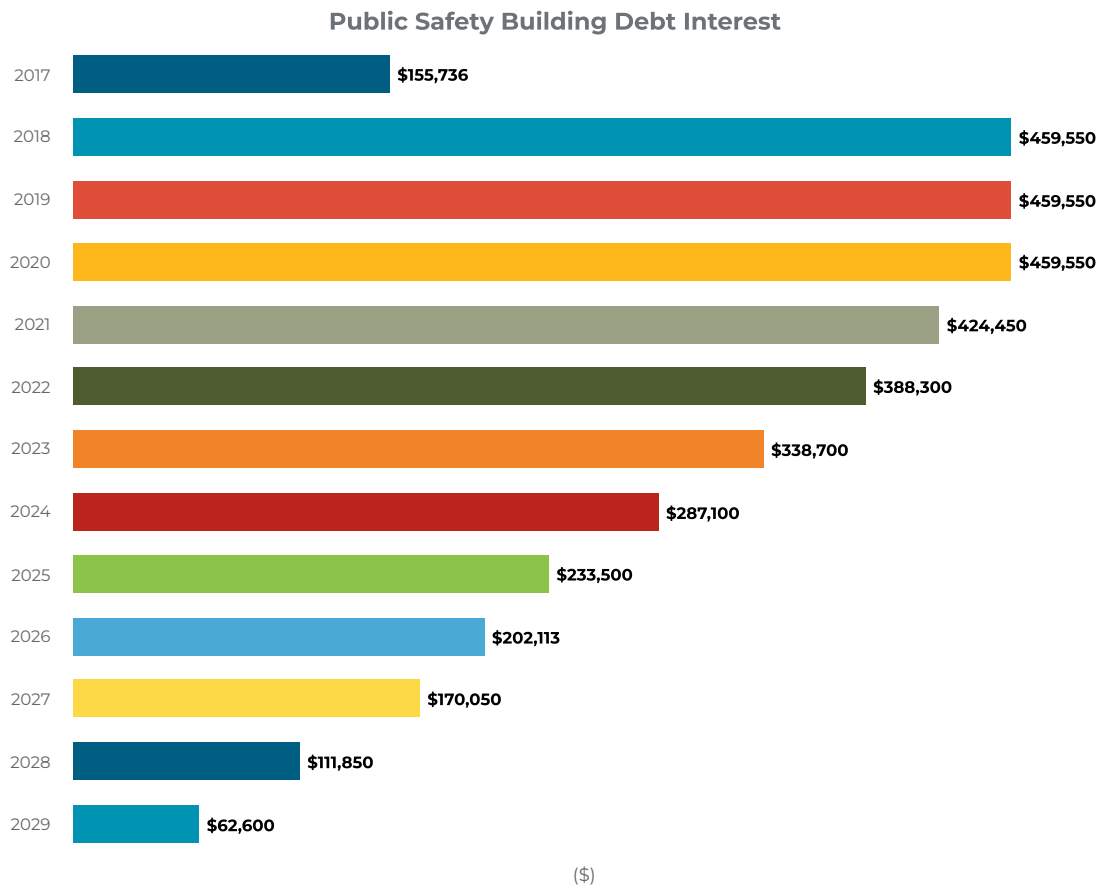
New Conference Center Series 17 Refund Interest



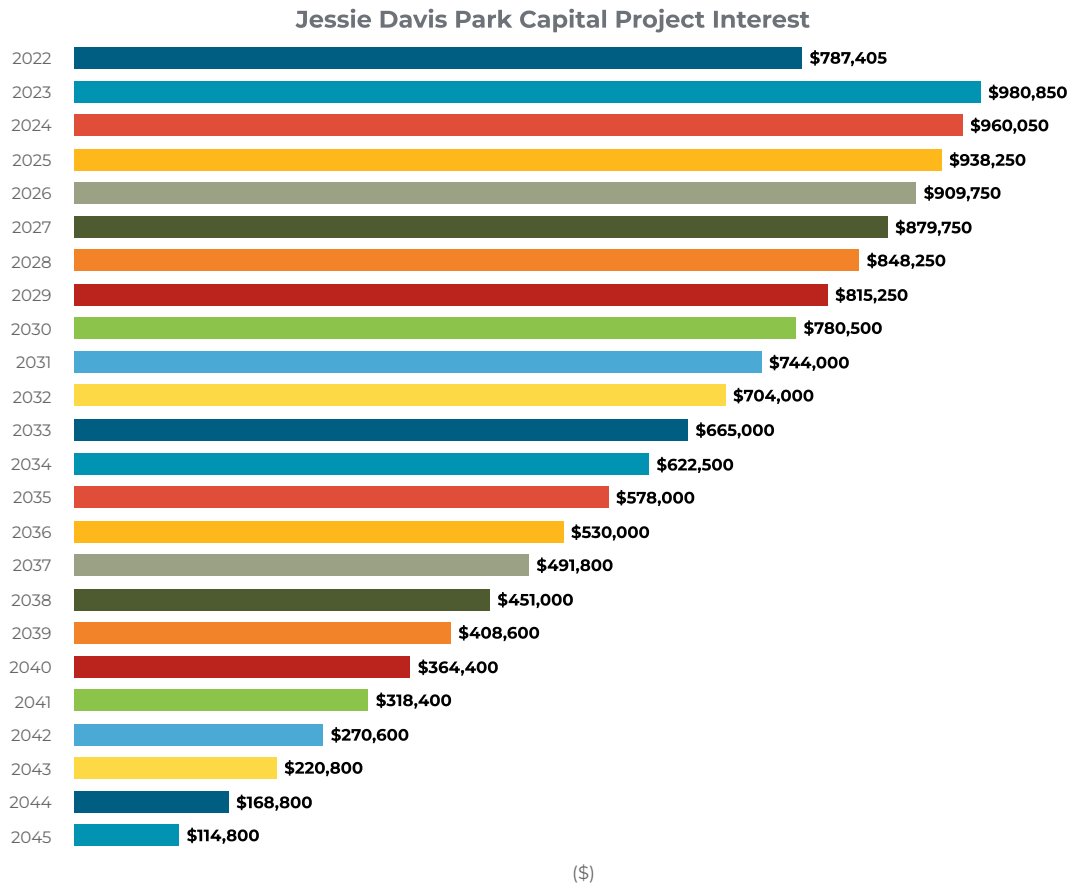
Public Safety Building Debt Principal through Maturity



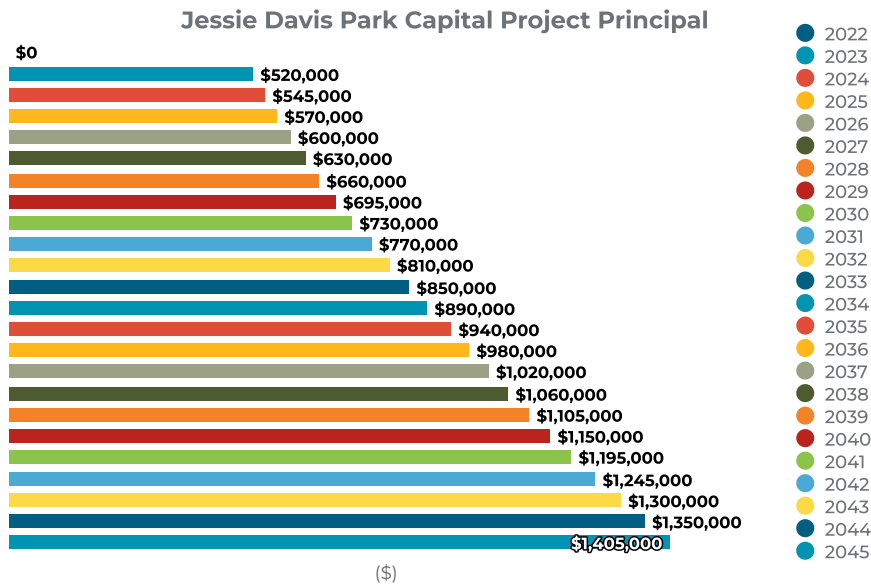
Public Safety Building Debt Interest through Maturity



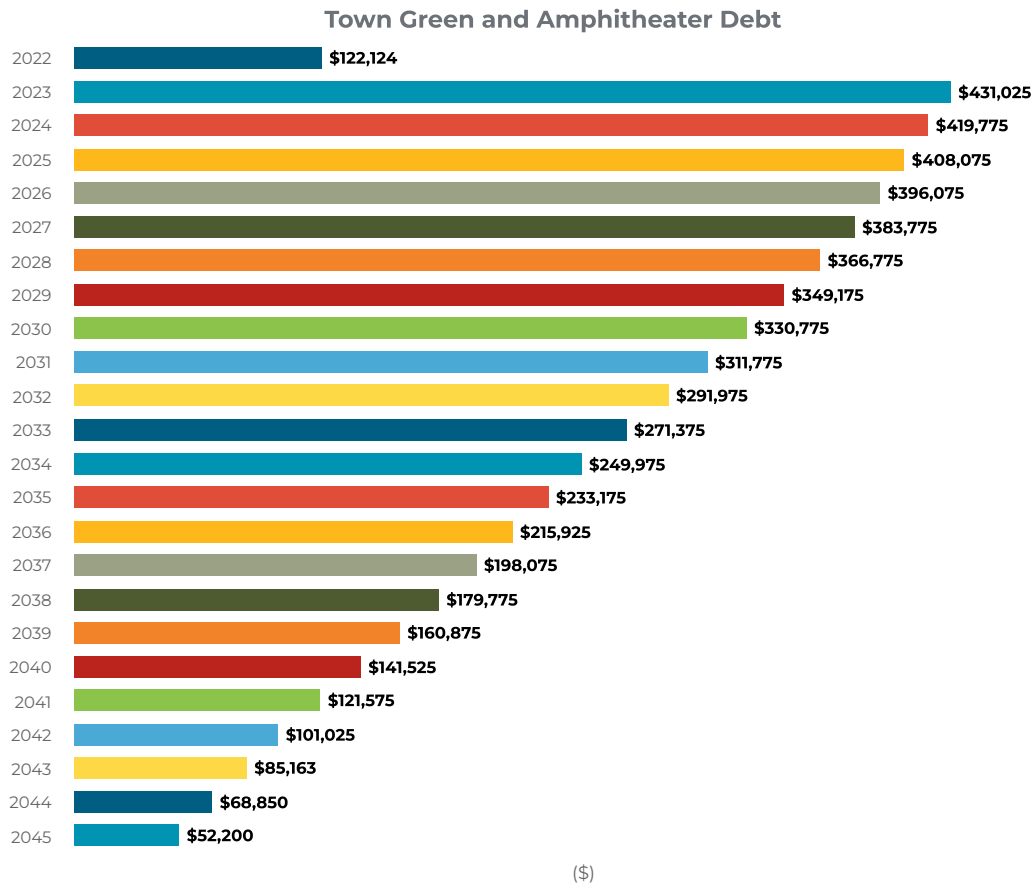
Jessie Davis Park Capital Project Interest



Jessie Davis Park Capital Project Principal

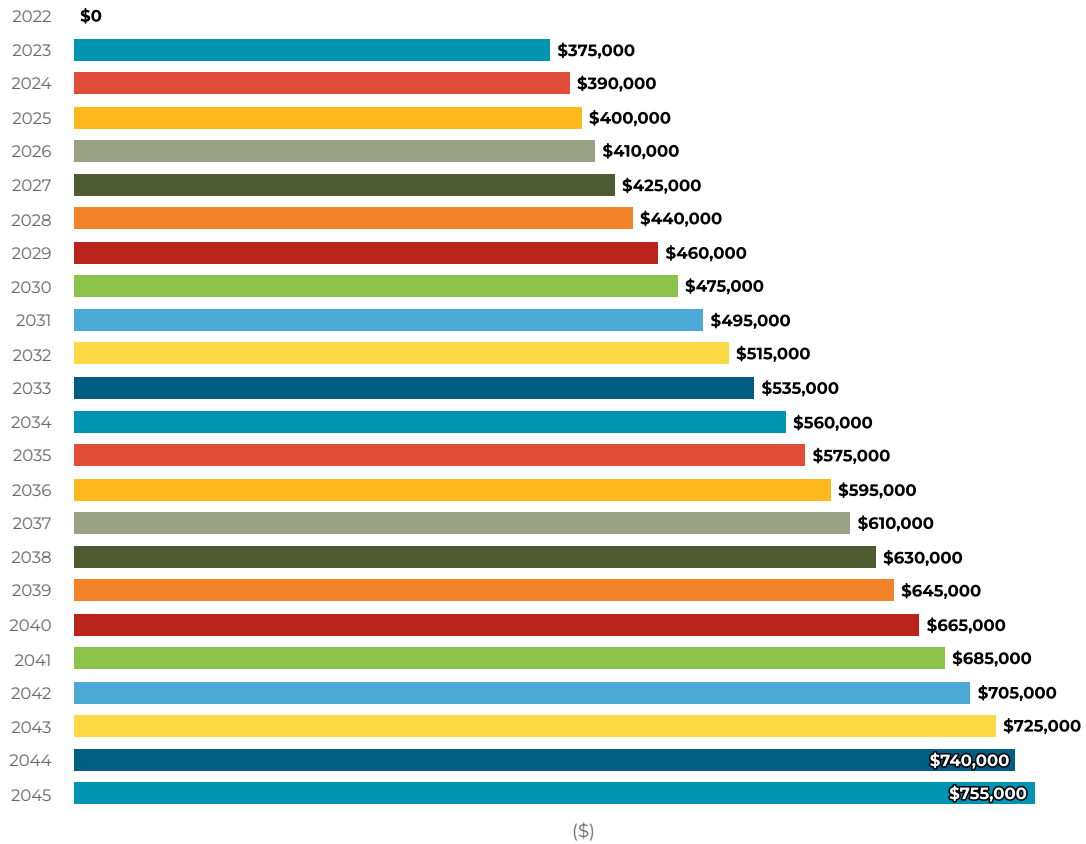


Amphitheater & Town Green Interest



Amphitheater & Town Green Principal

Town Green and Amphitheater Principal



APPENDIX

CODE COMPLIANCE REQUESTS

purchase new vehicle

Overview

Request Owner	Davina Daughtry, Operations Coordinator
Department	Code Compliance
Type	Other

Description

Requesting to purchase a new vehicle for the Code Compliance team due to the age of the current vehicles.

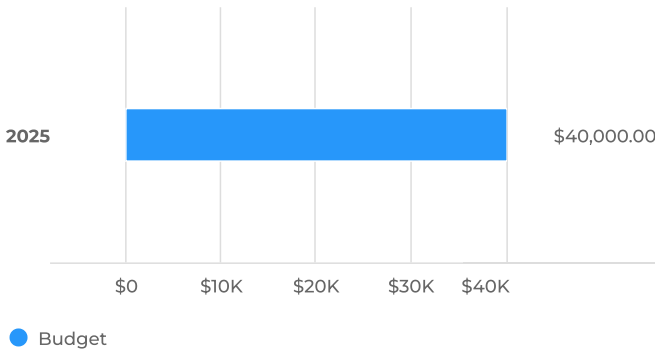
Operating Budget Impact

vehicle maintance

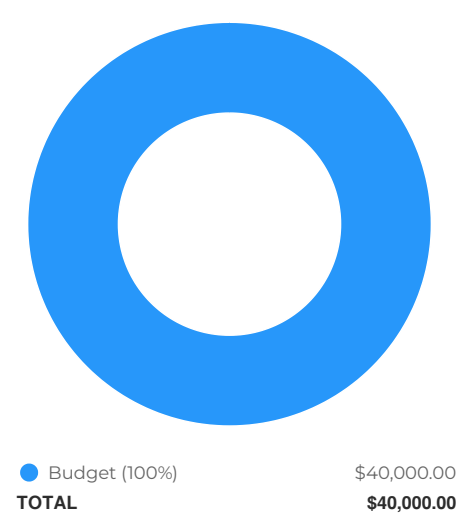
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$40,000	\$40K	\$40K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$40,000	\$40,000
Total	\$40,000	\$40,000



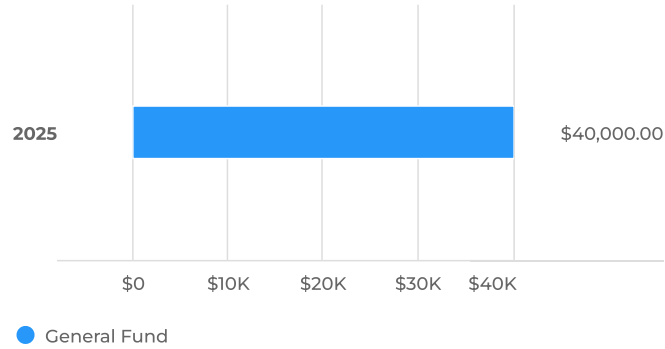
Funding Sources

FY2025 Budget
\$40,000

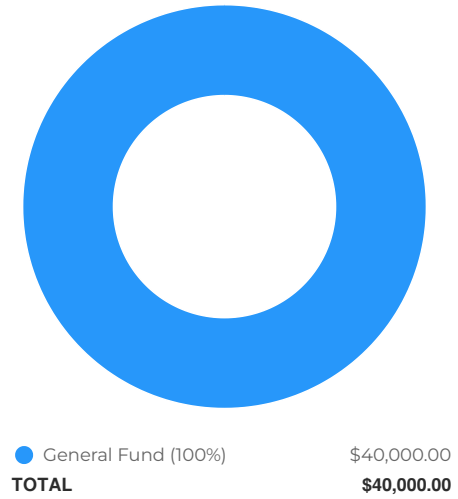
Total Budget (all years)
\$40K

Project Total
\$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$40,000	\$40,000
Total	\$40,000	\$40,000

COMMUNITY RELATIONS REQUESTS

COUNCIL CAMERA/SWITCHER SYSTEM

Overview

Request Owner	Jason Post, Community Relations Director
Department	Community Relations
Type	Other

Description

Upgrades and replacement of cameras and switching system used for Council meeting recording and streaming. Cameras and system are on a 6-year cycle.

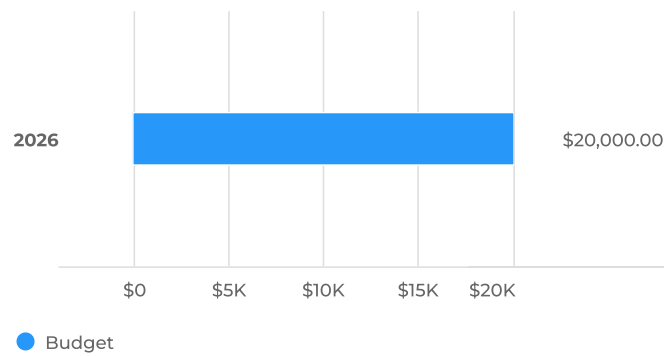
Operating Budget Impact

No other operating budget impact is anticipated.

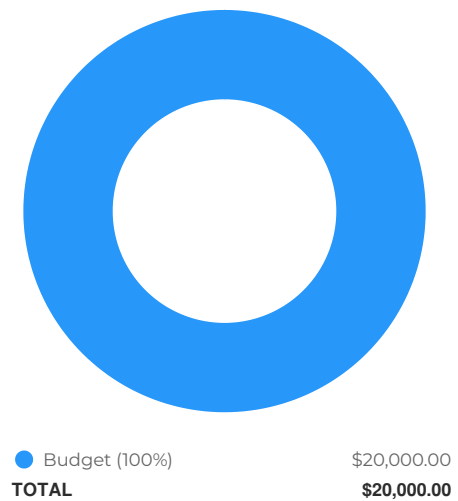
Capital Cost

Total Budget (all years)	Project Total
\$20K	\$20K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2026	Total
Budget	\$20,000	\$20,000
Total	\$20,000	\$20,000

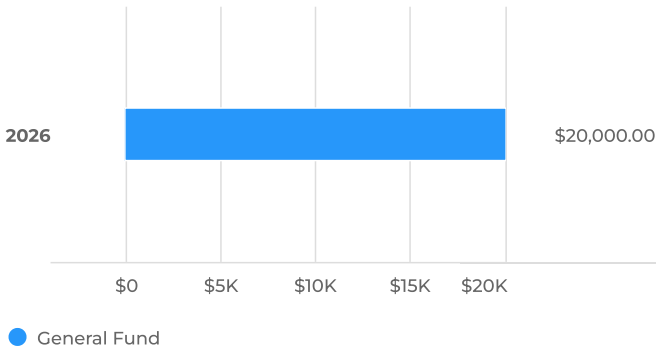


Funding Sources

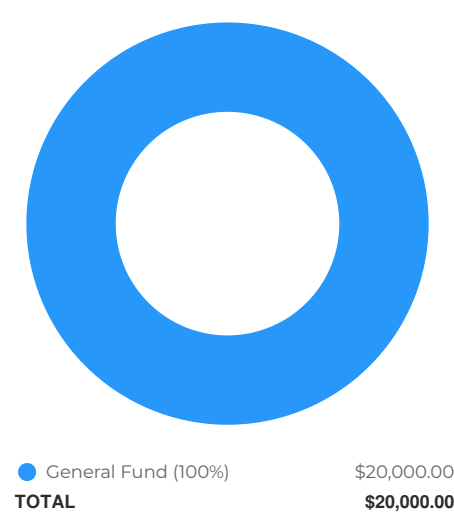
Total Budget (all years)
\$20K

Project Total
\$20K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2026	Total
General Fund	\$20,000	\$20,000
Total	\$20,000	\$20,000

EDIT STATION REPLACEMENT

Overview

Request Owner	Jason Post, Community Relations Director
Department	Community Relations
Type	Other

Description

Edit workstations are on a 4-year replacement/upgrade cycle due to constantly changing technology and computer lifespans.

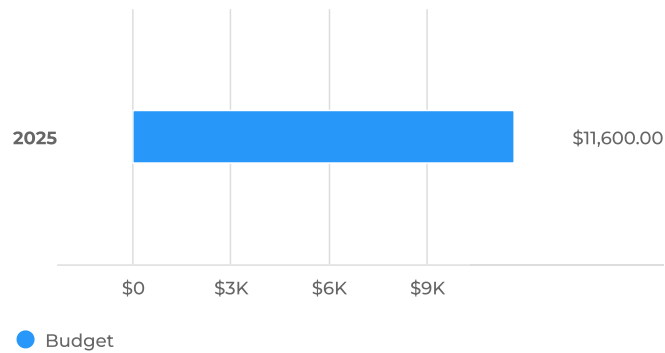
Operating Budget Impact

No other operating budget impact is anticipated.

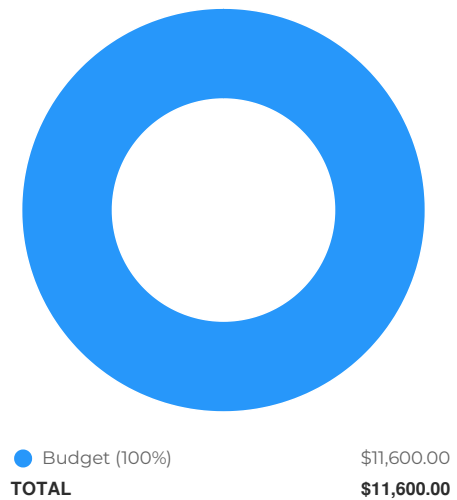
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$11,600	\$11.6K	\$11.6K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$11,600	\$11,600
Total	\$11,600	\$11,600

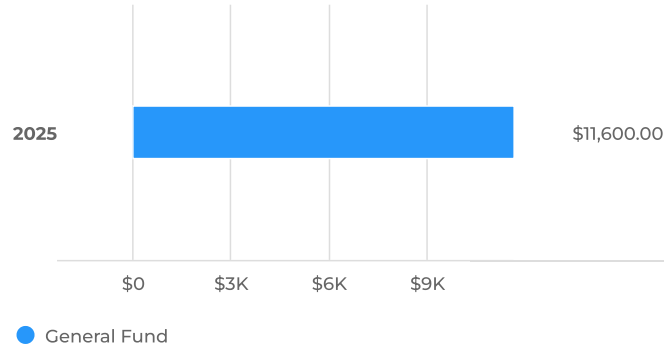
Funding Sources

FY2025 Budget
\$11,600

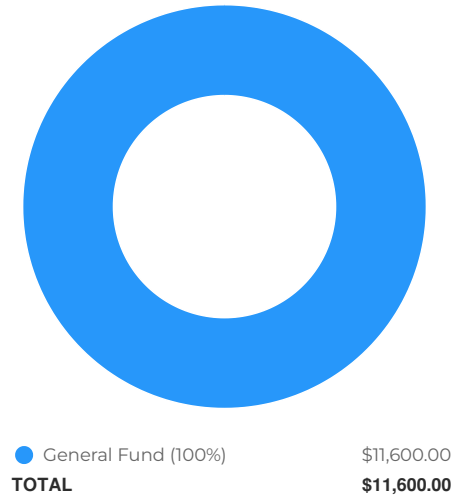
Total Budget (all years)
\$11.6K

Project Total
\$11.6K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$11,600	\$11,600
Total	\$11,600	\$11,600

DETECTIVES REQUESTS



PD DETECTIVES INTERVIEW ROOM CAMERA SYSTEM

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Detectives
Type	Other

Description

THIS REQUEST IS TO REPLACE DETECTIVES CAMERA SYSTEM IN INTERVIEW ROOMS. END OF LIFE / NO WARRANTY / SUPPORT.

Operating Budget Impact

MINOR MAINTENANCE MAY BE NECESSARY.

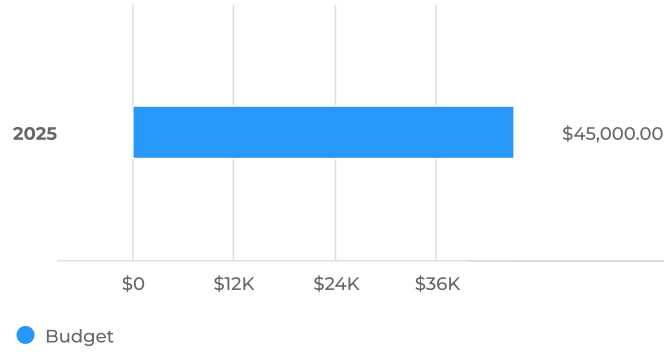
Capital Cost

FY2025 Budget
\$45,000

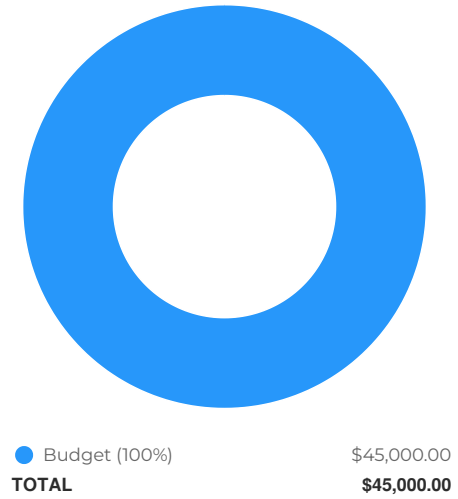
Total Budget (all years)
\$45K

Project Total
\$45K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$45,000	\$45,000
Total	\$45,000	\$45,000

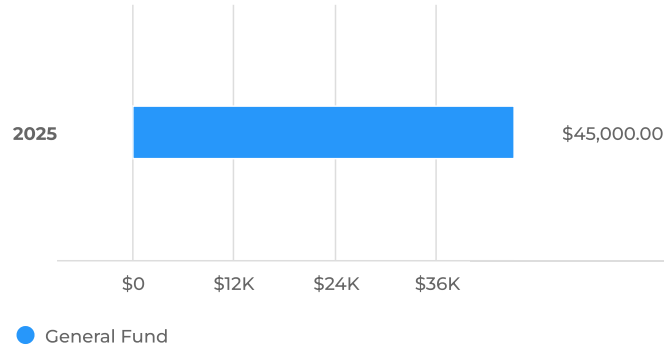
Funding Sources

FY2025 Budget
\$45,000

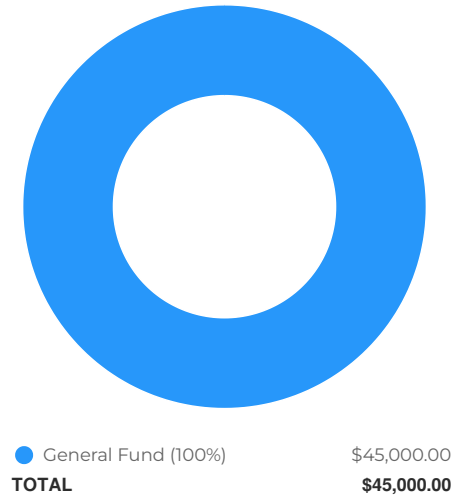
Total Budget (all years)
\$45K

Project Total
\$45K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$45,000	\$45,000
Total	\$45,000	\$45,000

PD DETECTIVES CONFERENCE ROOM UPGRADES

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Detectives
Type	Other

Description

THIS REQUEST IS TO UPGRADE AV IN THE DETECTIVES CONFERENCE ROOM.

Operating Budget Impact

CURRENT AV IS OUTDATED. THIS IS THE ONLY CONFERENCE ROOM AT THE PD THAT HAS NOT BEEN UPGRADED.

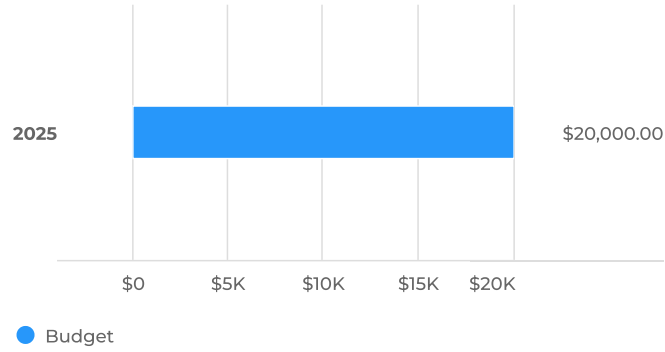
Capital Cost

FY2025 Budget
\$20,000

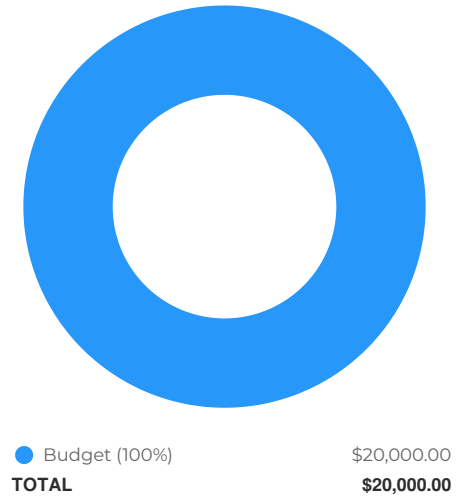
Total Budget (all years)
\$20K

Project Total
\$20K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$20,000	\$20,000
Total	\$20,000	\$20,000

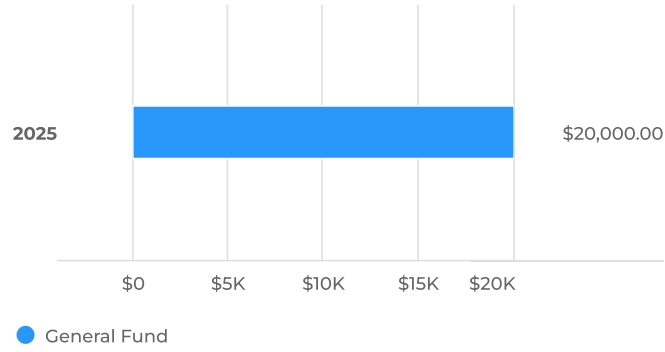
Funding Sources

FY2025 Budget
\$20,000

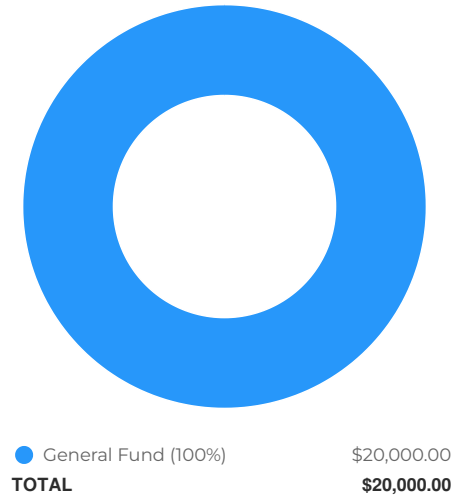
Total Budget (all years)
\$20K

Project Total
\$20K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$20,000	\$20,000
Total	\$20,000	\$20,000

PD FARO SYSTEM REPLACEMENT

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Detectives
Type	Other

Description

THIS REQUEST IS TO REPLACE THE EXISTING FARO SYSTEM THAT IS AT THE END OF LIFE.

Operating Budget Impact

EXTENDED WARRANTY MAY NEED TO BE PURCHASED FY26. YEARLY CALIBRATION FEES.

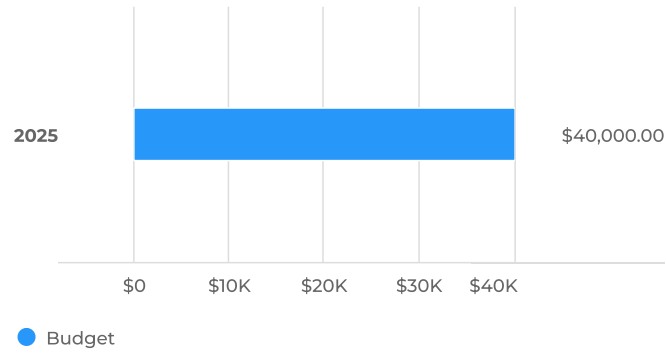
Capital Cost

FY2025 Budget
\$40,000

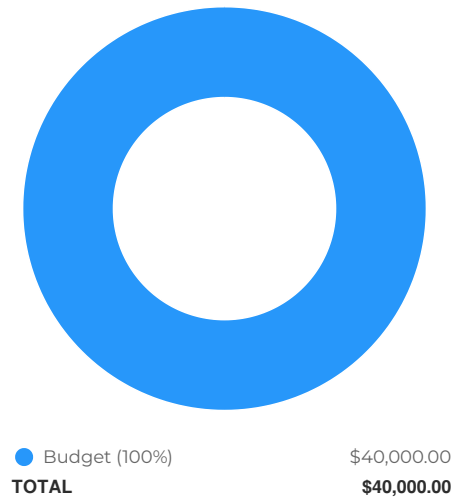
Total Budget (all years)
\$40K

Project Total
\$40K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$40,000	\$40,000
Total	\$40,000	\$40,000

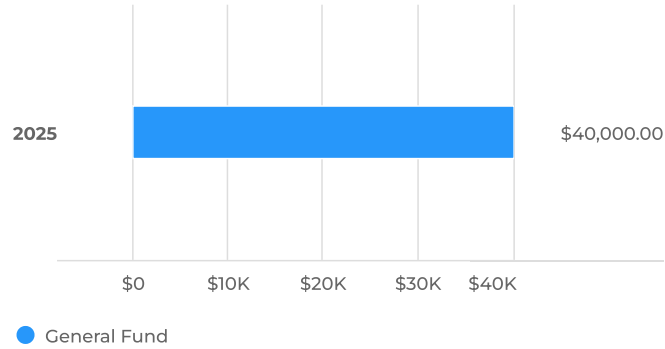
Funding Sources

FY2025 Budget
\$40,000

Total Budget (all years)
\$40K

Project Total
\$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$40,000	\$40,000
Total	\$40,000	\$40,000

ENGINEERING REQUESTS



ADA TRANSITION PLAN PHASE 3

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

The City of Douglasville is currently under contract with AECOM to create a Self-Evaluation and Transition Plan that will provide the City of Douglasville the opportunity to show its commitment to improving its public right of way facilities for all its citizens. Phase one, which evaluated City of Douglasville policy regarding ADA is currently underway with a completion date of May 2021. Phase 2 would consist of a self-evaluation of all pedestrian access routes such as curb ramps, sidewalks, bike/ped routes, city parks, public facilities and ROW.

Phase 3 will begin once phase 2 is complete.

Operating Budget Impact

The operating costs are expected to be minimal. Minor maintenance will need to be completed in later years, but no other operational budget costs are expected.

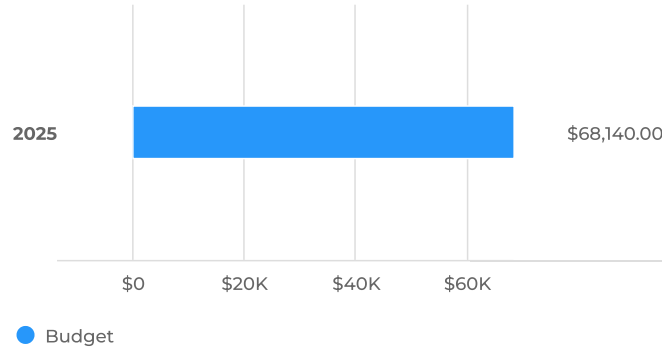
Capital Cost

FY2025 Budget
\$68,140

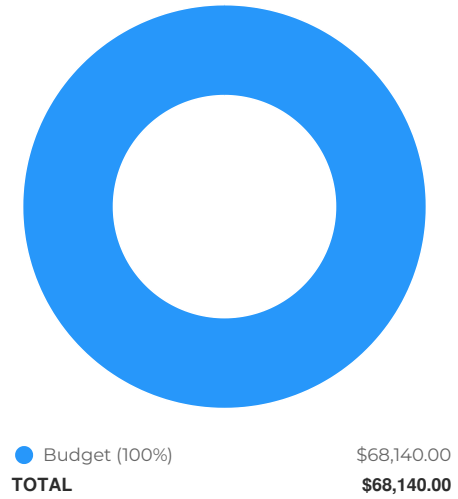
Total Budget (all years)
\$68.14K

Project Total
\$68.14K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$68,140	\$68,140
Total	\$68,140	\$68,140

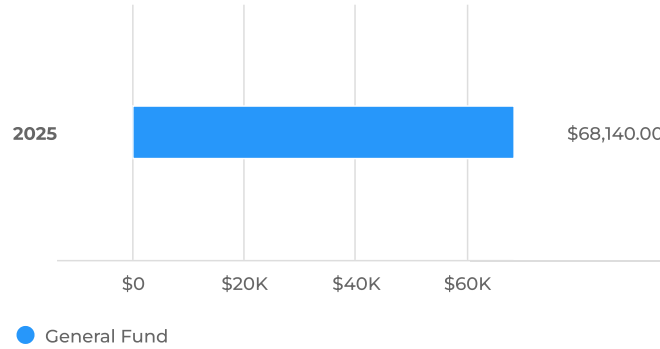
Funding Sources

FY2025 Budget
\$68,140

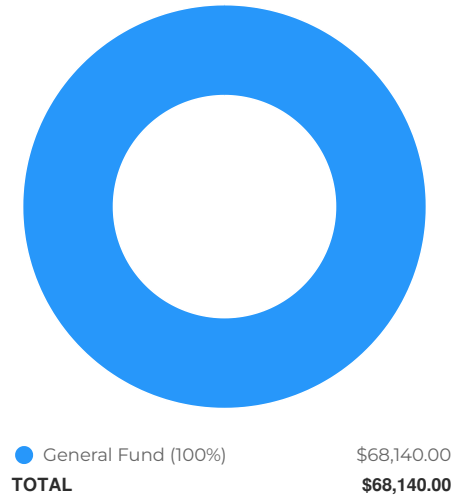
Total Budget (all years)
\$68.14K

Project Total
\$68.14K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$68,140	\$68,140
Total	\$68,140	\$68,140

DALLAS HIGHWAY PROJECT FROM LCI STUDY

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

The City of Douglasville applied to the Atlanta Regional Commission (ARC) for a Livable Centers Initiative (LCI) grant to implement the Dallas Highway LCI Study. The corridor would be on Dallas Highway from Strickland Street to the new SR 92 relocation project. The project was awarded in late 2020. The project kicked off in early 2021. Preliminary engineering (phase one of the project) will take approximately 2 years to complete.

Supplemental Attachments

 [Dallas HWY PFA\(/resource/cleargov-prod/projects/documents/1553ceb76cb2c71ed298.pdf\)](/resource/cleargov-prod/projects/documents/1553ceb76cb2c71ed298.pdf)

Operating Budget Impact

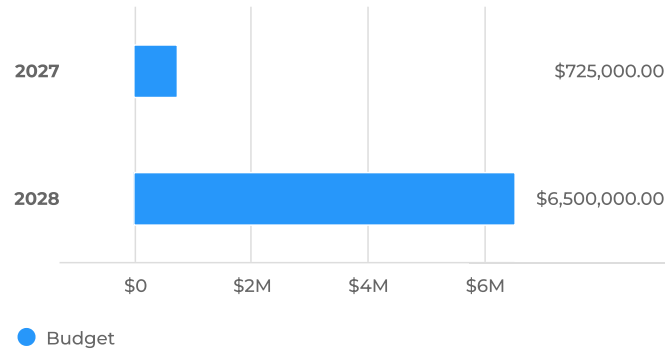
No other operating budget impact is anticipated.

Capital Cost

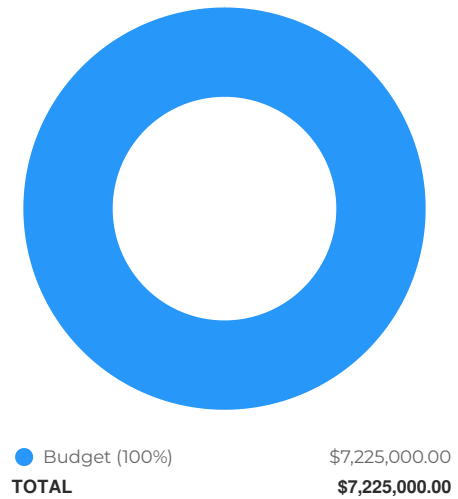
Total Budget (all years)
\$7.225M

Project Total
\$7.225M

Capital Cost by Year



Capital Cost for Budgeted Years



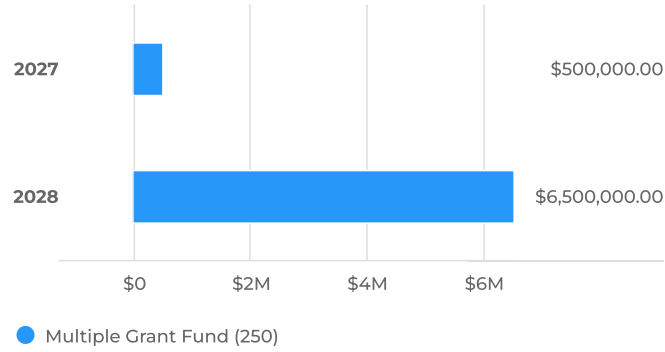
Capital Cost Breakdown			
Capital Cost	FY2027	FY2028	Total
Budget	\$725,000	\$6,500,000	\$7,225,000
Total	\$725,000	\$6,500,000	\$7,225,000

Funding Sources

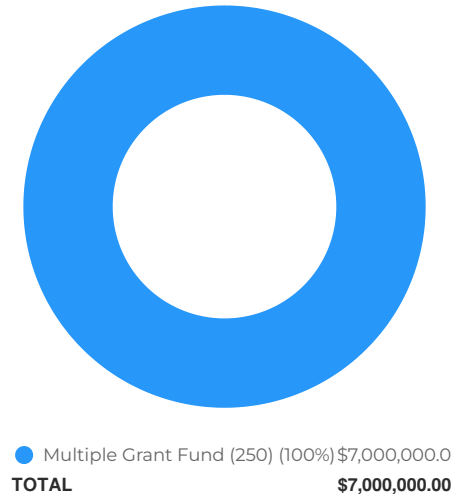
Total Budget (all years)
\$7M

Project Total
\$7M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown			
Funding Sources	FY2027	FY2028	Total
Multiple Grant Fund (250)	\$500,000	\$6,500,000	\$7,000,000
Total	\$500,000	\$6,500,000	\$7,000,000

DOUGLASVILLE BICYCLE AND PEDESTRIAN CONNECTIVITY PLAN


Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

To fill gaps in the pedestrian network, connect destinations, improve multi-modal safety and promote a healthy lifestyle, the City of Douglasville adopted the Douglasville Bicycle and Pedestrian Connectivity Plan in 2020. The Plan provided a prioritized list of bike and pedestrian opportunities for the city to focus on the goal of connecting the City of Douglasville.

Supplemental Attachments

 Downtown Bicycle and Pedestrian Connectivity Plan	(/resource/cleargov-prod/projects/documents/9c656034f7d50a77c697.pdf)
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Operating Budget Impact

The City anticipates routine maintenance of any new trails or paths. Once the trails are complete, maintenance will be programmed in the budget each year.

Capital Cost

FY2025 Budget

\$1,000,000

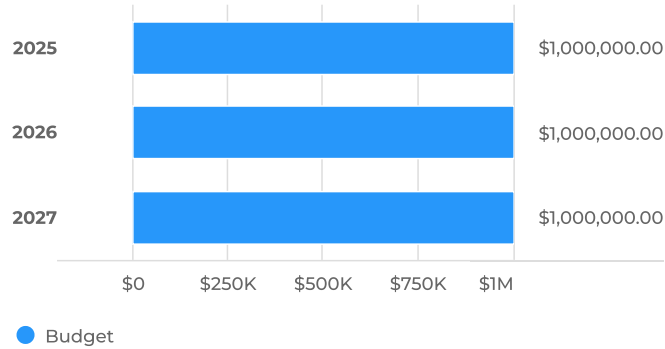
Total Budget (all years)

\$3M

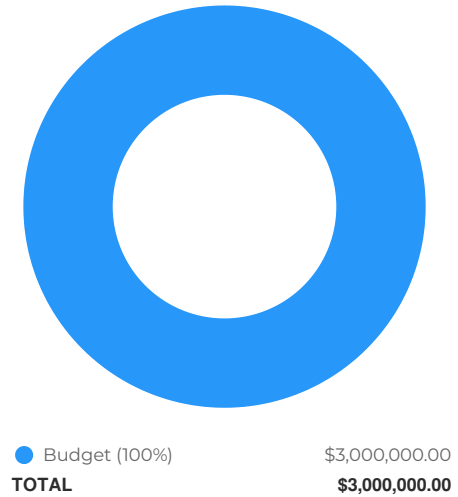
Project Total

\$3M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	Total
Budget	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Total	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000

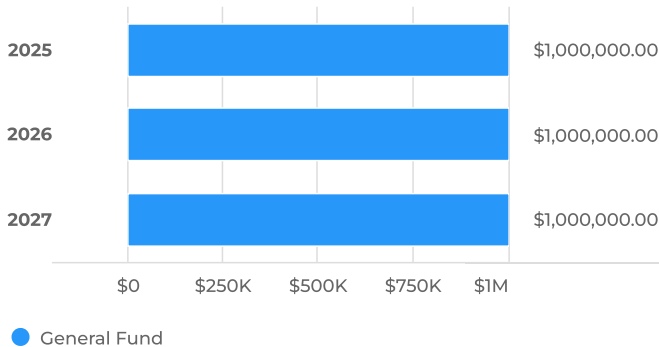
Funding Sources

FY2025 Budget
\$1,000,000

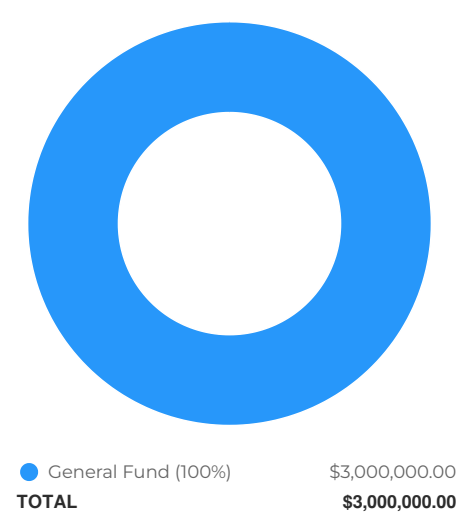
Total Budget (all years)
\$3M

Project Total
\$3M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown				
Funding Sources	FY2025	FY2026	FY2027	Total
General Fund	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000
Total	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000



FAIRBURN ROAD CONVERSION PROJECT

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

In response to the 2020 adopted Fairburn Road Corridor Plan, the City of Douglasville is looking towards implementation. The Fairburn Road Conversion Project would consist of the addition of sidewalks, crosswalks, cycle track, and connection via a shared-use path. The funding for this project would be in hopes of receiving LCI funding from the ARC to complete each stage of the project.

City payment responsibility would reflect the following if LCI funds are received:

PE - \$260,000.00 (20% match)

ROW - \$50,000 (20% match)

UTL/CST - \$2,800,000.00 (20% match)

Supplemental Attachments

 [Fairburn Road Complete Street Study\(/resource/cleargov-prod/projects/documents/0985a405161249af0195.pdf\)](/resource/cleargov-prod/projects/documents/0985a405161249af0195.pdf)

Operating Budget Impact

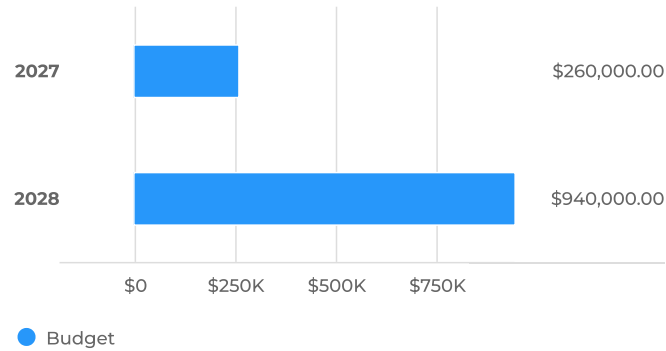
Maintenance will be necessary and budgeted for to maintain paths.

Capital Cost

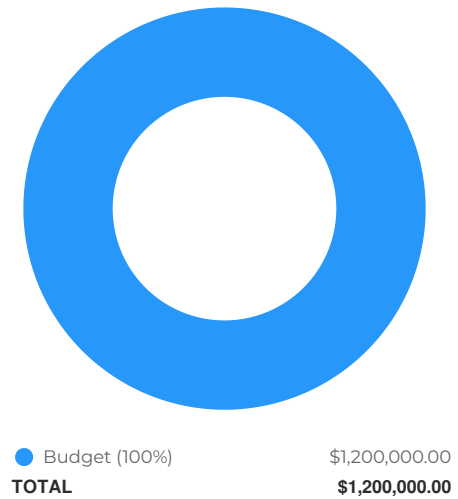
Total Budget (all years)
\$1.2M

Project Total
\$1.2M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

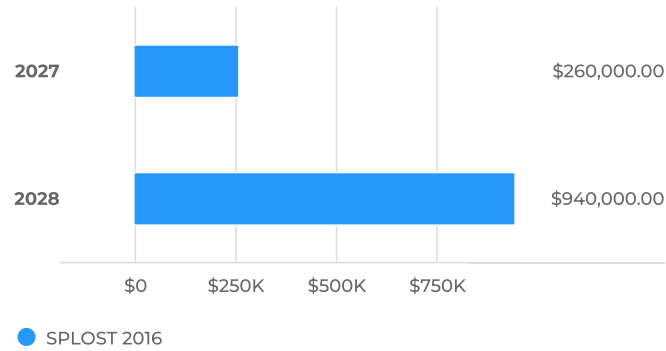
Capital Cost	FY2027	FY2028	Total
Budget	\$260,000	\$940,000	\$1,200,000
Total	\$260,000	\$940,000	\$1,200,000

Funding Sources

Total Budget (all years)
\$1.2M

Project Total
\$1.2M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2027	FY2028	Total
SPLOST 2016	\$260,000	\$940,000	\$1,200,000
Total	\$260,000	\$940,000	\$1,200,000

iWorQ Permitting Software

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

The iWorQ software will transition the Community Development and Engineering Department to a paperless and more efficient permitting and plan review management process for customers and staff.

Supplemental Attachments



iWorQ Agreement and Proposal(/resource/cleargov-prod/projects/documents/870c100d1942b84ed436.pdf)

Operating Budget Impact

None

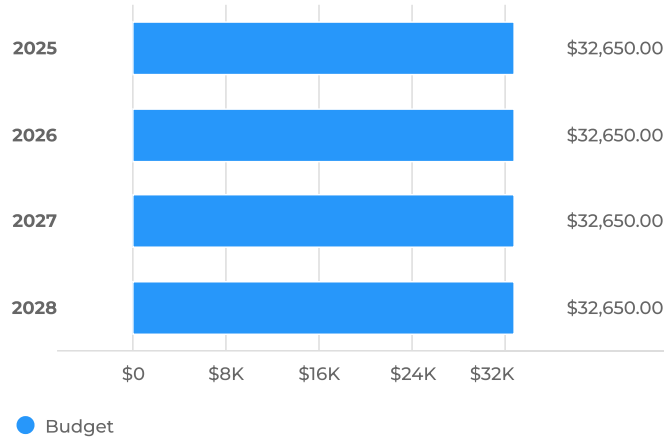
Capital Cost

FY2025 Budget
\$32,650

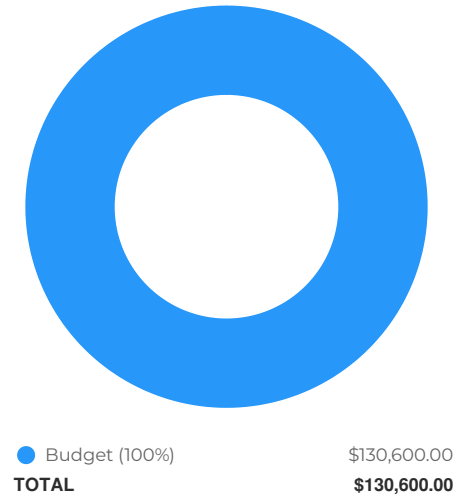
Total Budget (all years)
\$130.6K

Project Total
\$130.6K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Budget	\$32,650	\$32,650	\$32,650	\$32,650	\$130,600
Total	\$32,650	\$32,650	\$32,650	\$32,650	\$130,600

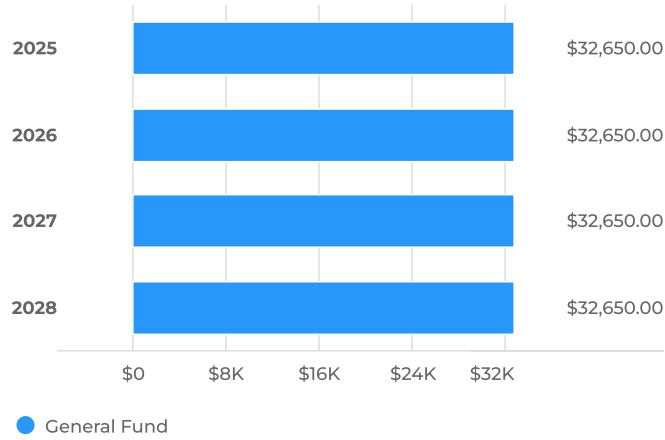
Funding Sources

FY2025 Budget
\$32,650

Total Budget (all years)
\$130.6K

Project Total
\$130.6K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
General Fund	\$32,650	\$32,650	\$32,650	\$32,650	\$130,600
Total	\$32,650	\$32,650	\$32,650	\$32,650	\$130,600

Northside Trail System Implementation Plan

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

In accordance with the adopted Northside Trail Plan, The Northside Trail System Implementation Plan aims to complete a trail system along the Northside area of Douglasville with a goal of connecting parks, residents and businesses.

Total Miles - 9

Total Project Cost - \$18,239,784 (+/-)

Operating Budget Impact

The City anticipates the maintenance of new trails. Once the trails are complete, maintenance for these trails will be programmed in the budget each year.

Capital Cost

FY2025 Budget

\$1,200,000

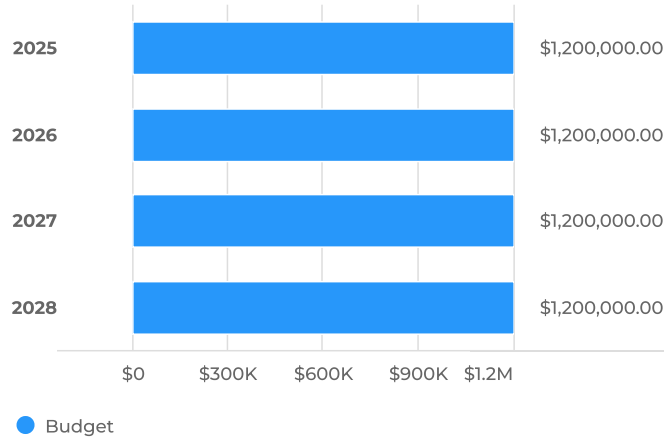
Total Budget (all years)

\$4.8M

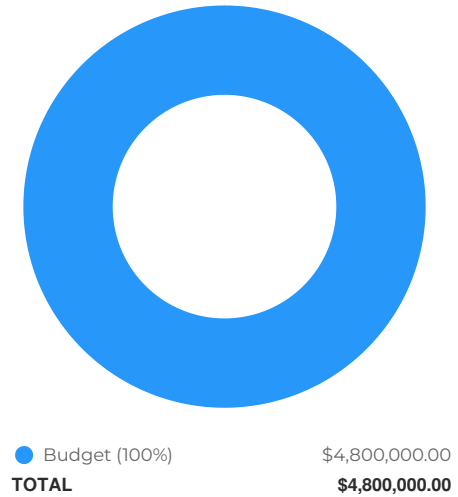
Project Total

\$4.8M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Budget	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$4,800,000
Total	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$4,800,000

Funding Sources

FY2025 Budget

\$1,200,000

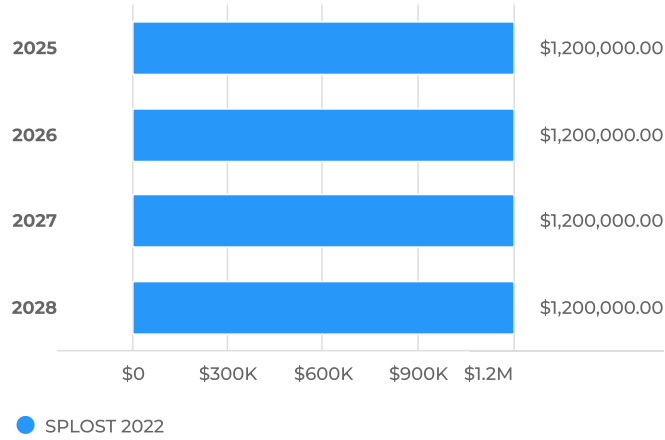
Total Budget (all years)

\$4.8M

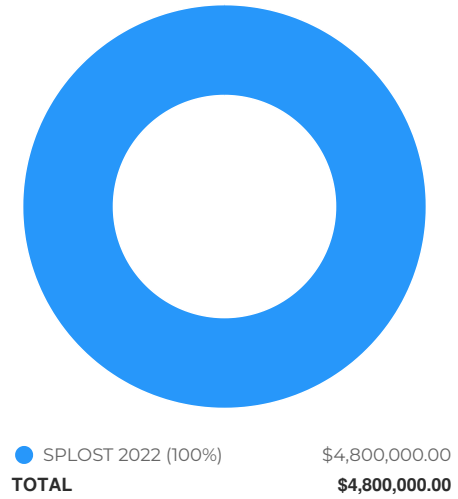
Project Total

\$4.8M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
SPLOST 2022	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$4,800,000
Total	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$4,800,000

PD Shop Expansion Design Fees

Overview

Request Owner	Marcus Thompson, Engineer
Department	Engineering
Type	Other

Description

Design Fees for new PD Shop Expansion

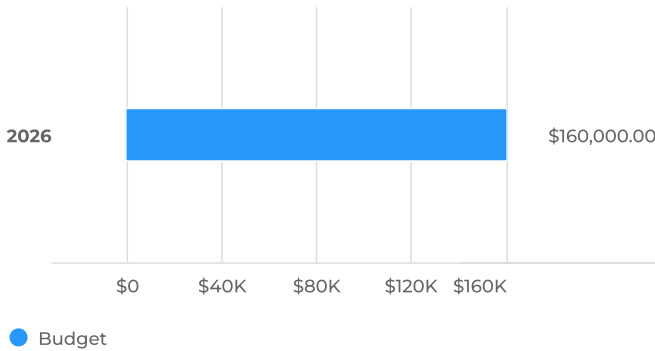
Operating Budget Impact

No operating budget impact anticipated.

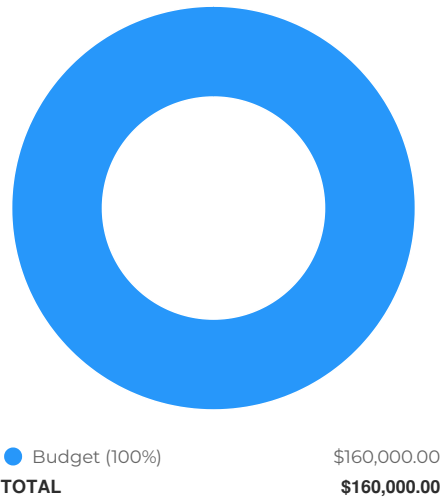
Capital Cost

Total Budget (all years)	Project Total
\$160K	\$160K

Capital Cost by Year



Capital Cost for Budgeted Years



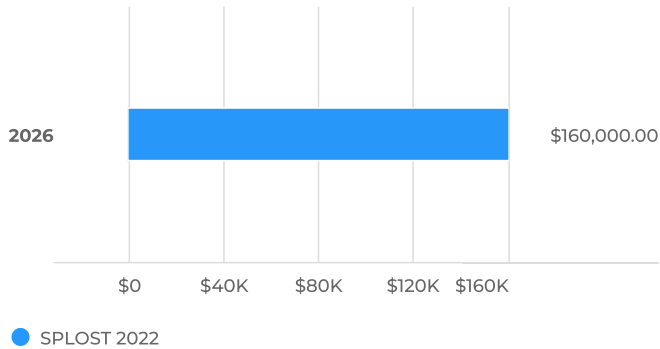
Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$160,000	\$160,000
Total	\$160,000	\$160,000

Funding Sources

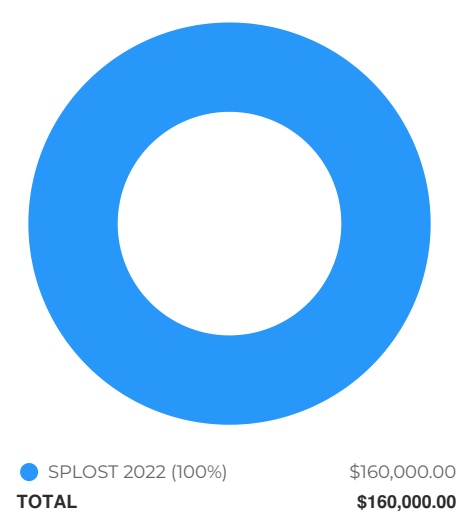
Total Budget (all years)
\$160K

Project Total
\$160K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2026	Total
SPLOST 2022	\$160,000	\$160,000
Total	\$160,000	\$160,000

INFORMATION SERVICES REQUESTS

CISCO TELEPHONE SYSTEM UPGRADE

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Upgrade Cisco Phone system to a cloud solution. This will be for City Hall and Police Department.

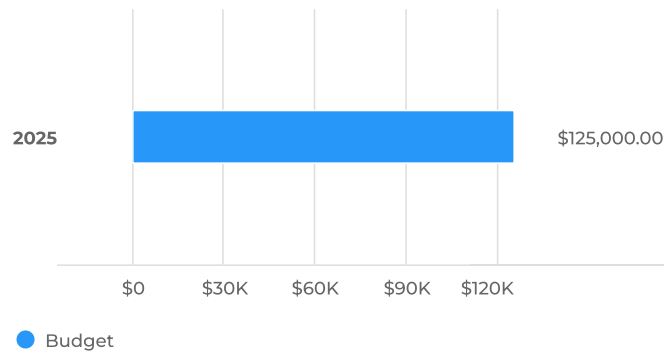
Operating Budget Impact

Will need funding for yearly maintenance once the warranty period is over.

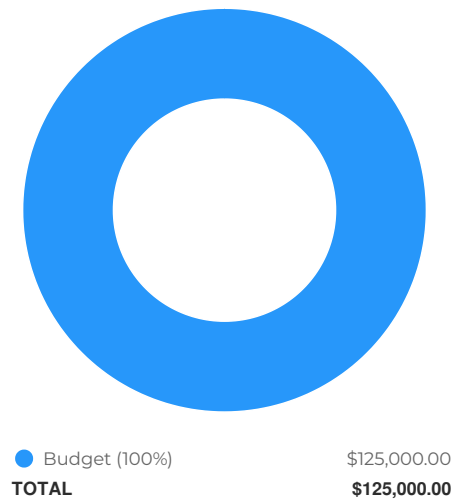
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$125,000	\$125K	\$125K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$125,000	\$125,000
Total	\$125,000	\$125,000

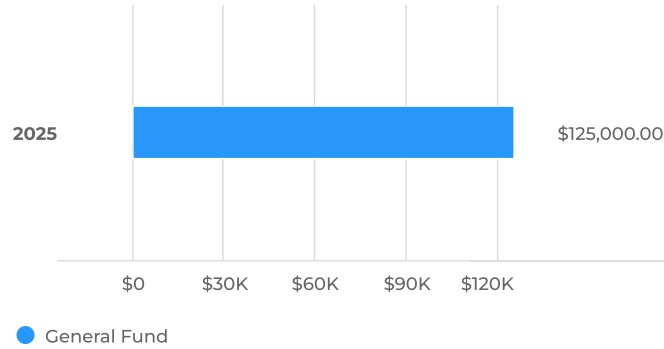
Funding Sources

FY2025 Budget
\$125,000

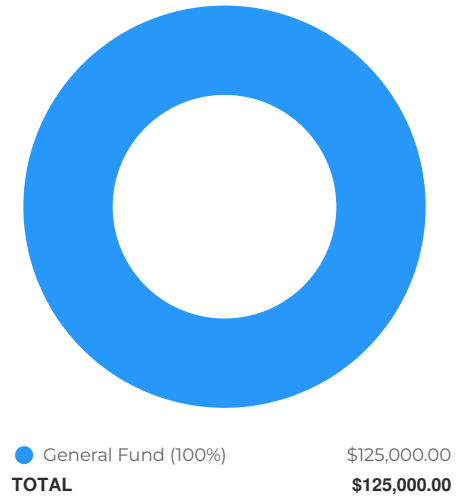
Total Budget (all years)
\$125K

Project Total
\$125K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$125,000	\$125,000
Total	\$125,000	\$125,000

CITY HALL SITES NETWORK SWITCHES

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Purchase of network switches for City Hall network infrastructure.

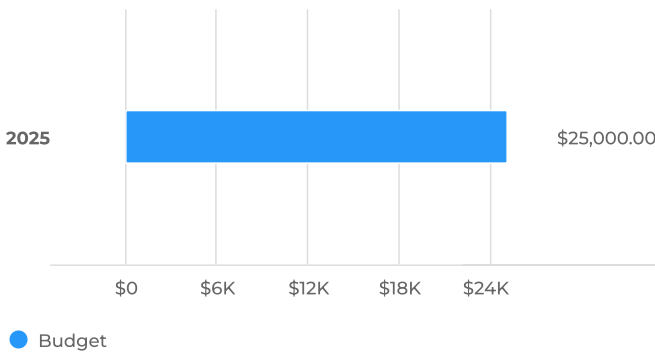
Operating Budget Impact

No other operating budget impact is anticipated.

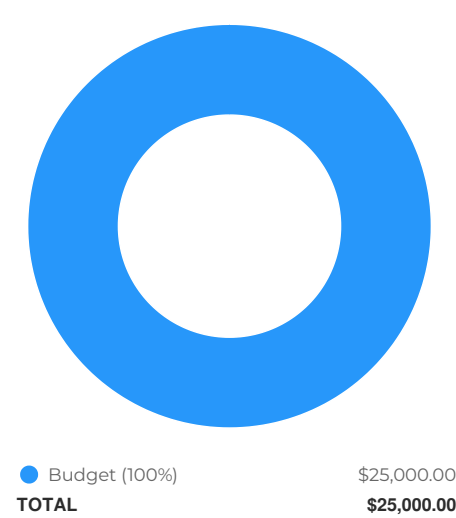
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$25,000	\$25K	\$25K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$25,000	\$25,000
Total	\$25,000	\$25,000



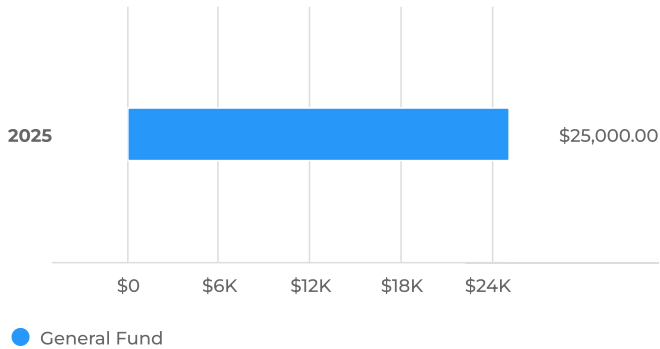
Funding Sources

FY2025 Budget
\$25,000

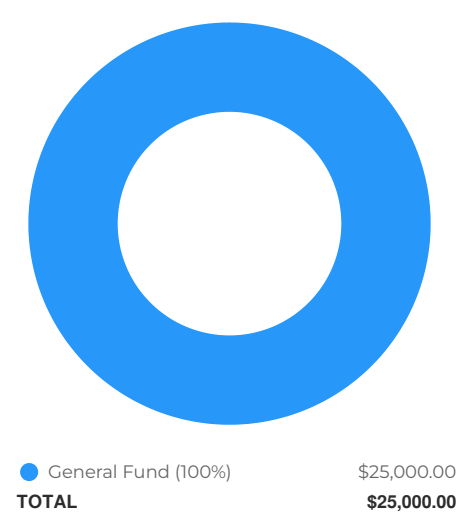
Total Budget (all years)
\$25K

Project Total
\$25K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
General Fund	\$25,000	\$25,000
Total	\$25,000	\$25,000

CITY WI-FI REPLACEMENT

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Replacement of citywide WIFI infrastructure.

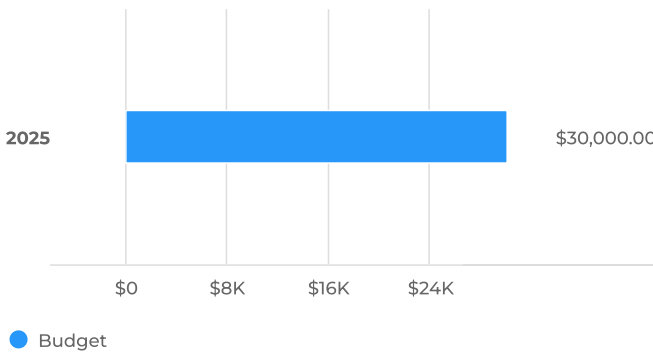
Operating Budget Impact

No other operating budget impact is expected.

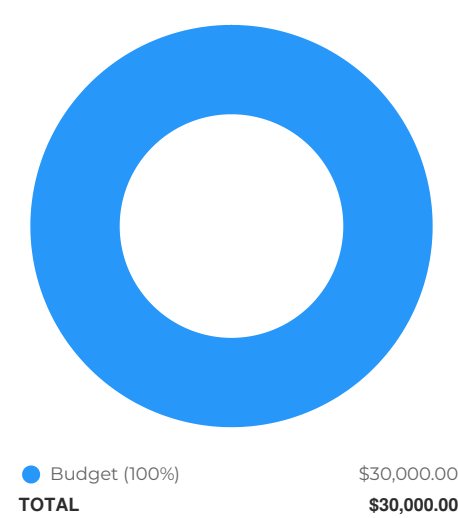
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$30,000	\$30K	\$30K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$30,000	\$30,000
Total	\$30,000	\$30,000



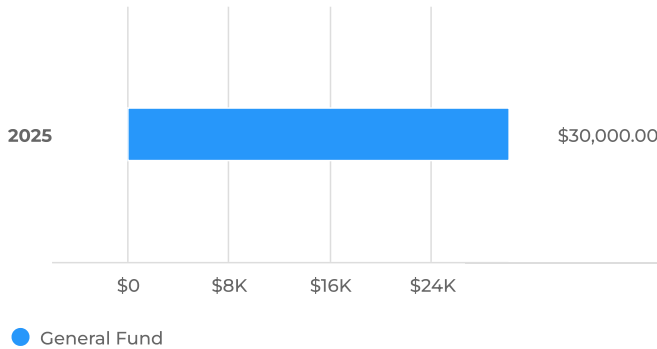
Funding Sources

FY2025 Budget
\$30,000

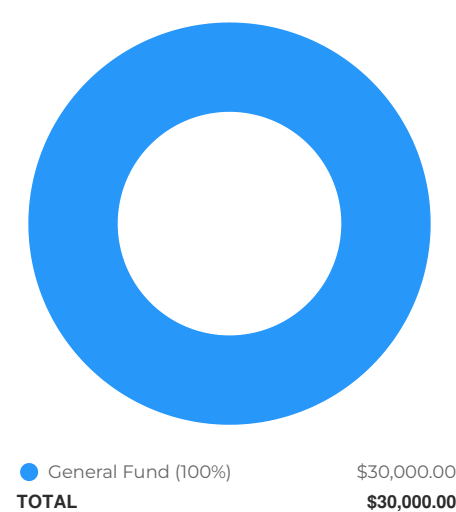
Total Budget (all years)
\$30K

Project Total
\$30K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
General Fund	\$30,000	\$30,000
Total	\$30,000	\$30,000

CITYWIDE NETWORK SWITCHES & ACCESS POINTS

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

New Citywide Network Switches and Access Points for WIFI.

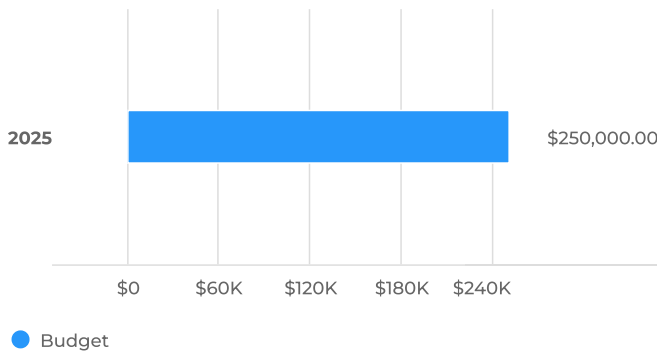
Operating Budget Impact

No operating budget impact is anticipated.

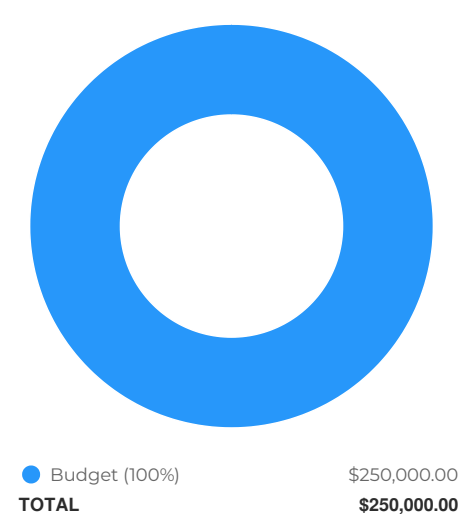
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$250,000	\$250K	\$250K

Capital Cost by Year



Capital Cost for Budgeted Years

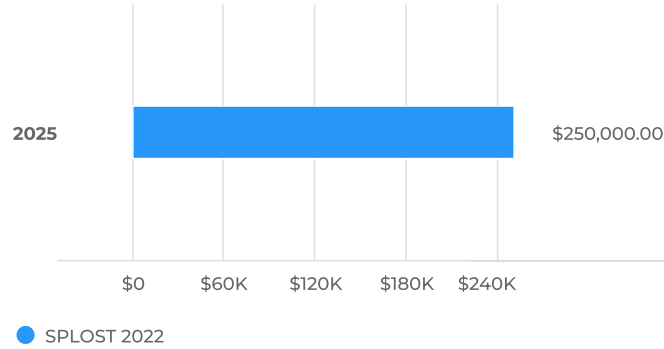


Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$250,000	\$250,000
Total	\$250,000	\$250,000

Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$250,000	\$250K	\$250K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
SPLOST 2022	\$250,000	\$250,000
Total	\$250,000	\$250,000

DESKTOP/LAPTOP REPLACEMENTS (NON-PD)

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Purchase of replacement desktop PCs and laptops due to aged/end of life equipment.

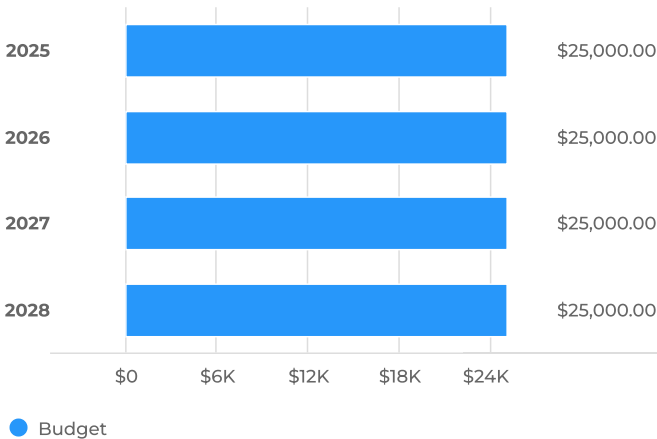
Operating Budget Impact

No other operating budget impact is anticipated.

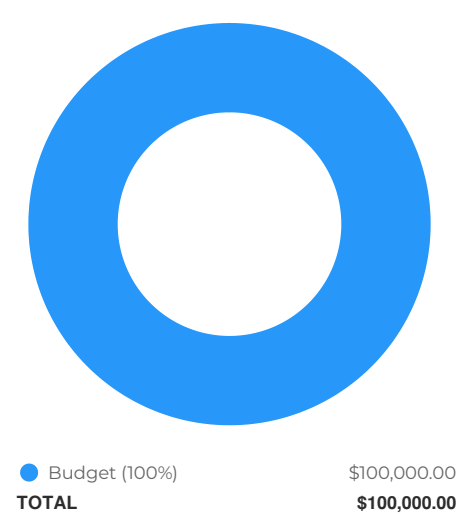
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$25,000	\$100K	\$100K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown					
Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Budget	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
Total	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000

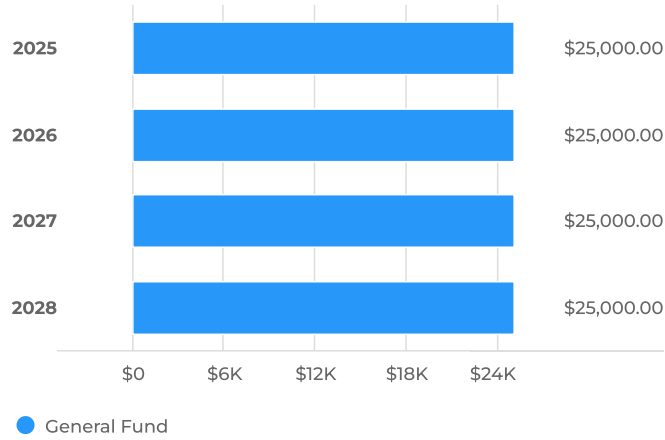
Funding Sources

FY2025 Budget
\$25,000

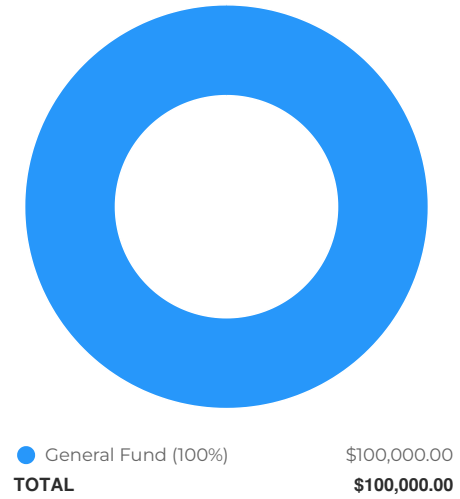
Total Budget (all years)
\$100K

Project Total
\$100K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
General Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
Total	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000

NAS DEVICE UPGRADE

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Upgrade of network attached storage device.

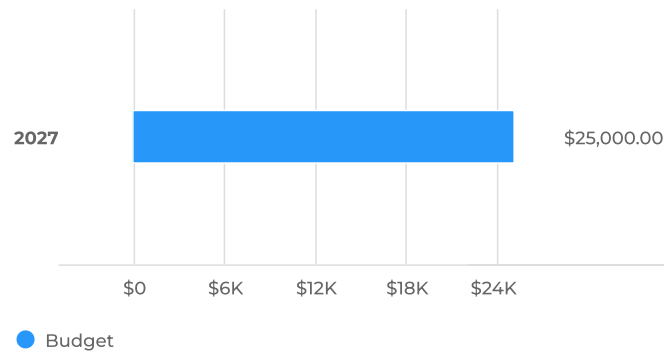
Operating Budget Impact

No other operating budget impact is anticipated.

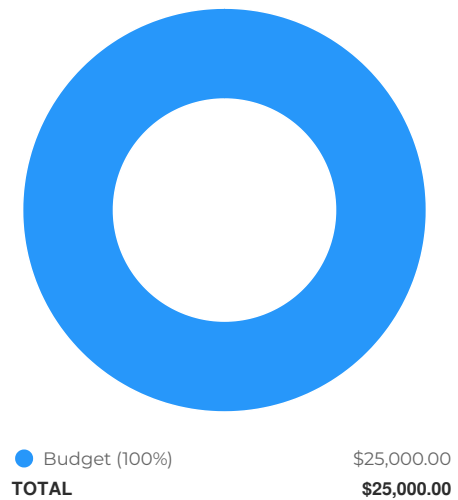
Capital Cost

Total Budget (all years)	Project Total
\$25K	\$25K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

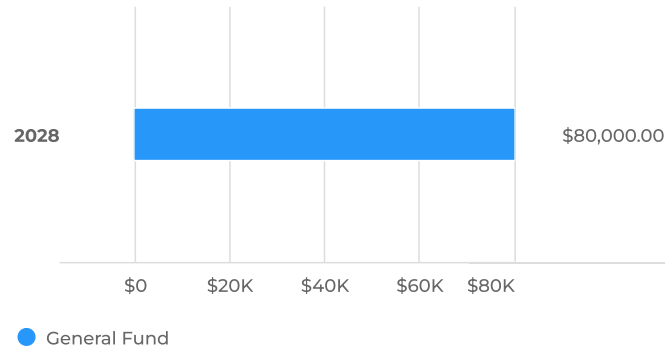
Capital Cost	FY2027	Total
Budget	\$25,000	\$25,000
Total	\$25,000	\$25,000

Funding Sources

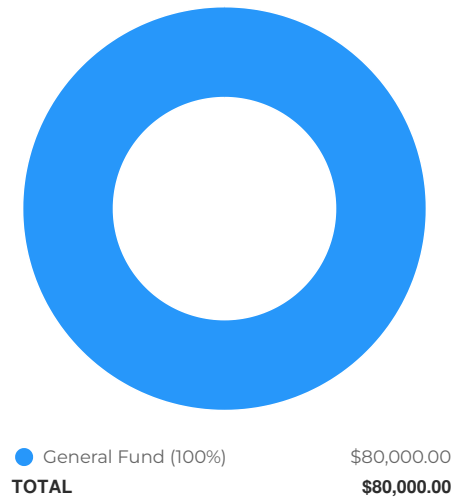
Total Budget (all years)
\$80K

Project Total
\$80K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2028	Total
General Fund	\$80,000	\$80,000
Total	\$80,000	\$80,000

PARKS & REC NETWORK SWITCHES REPLACEMENT

Overview

Request Owner	Karen Knight, Communications Coordinator
Department	Information Services
Type	Other

Description

Replace switches at Parks & Recreation locations.

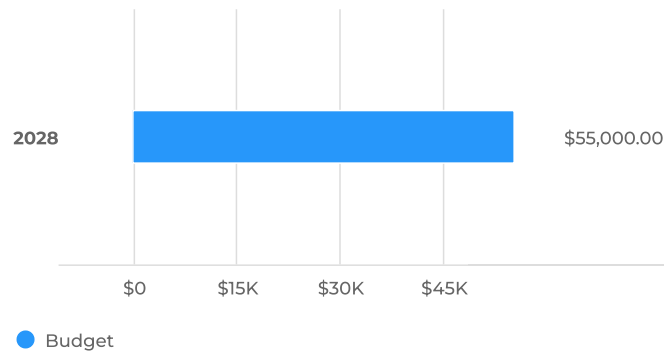
Operating Budget Impact

No operating budget impact anticipated.

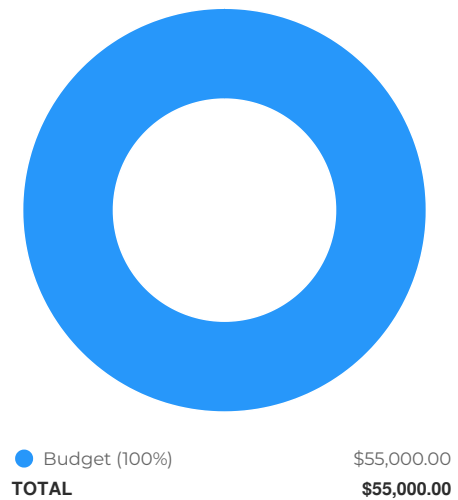
Capital Cost

Total Budget (all years)	Project Total
\$55K	\$55K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

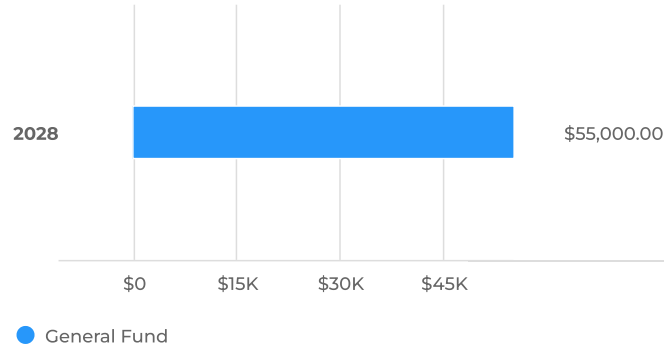
Capital Cost	FY2028	Total
Budget	\$55,000	\$55,000
Total	\$55,000	\$55,000

Funding Sources

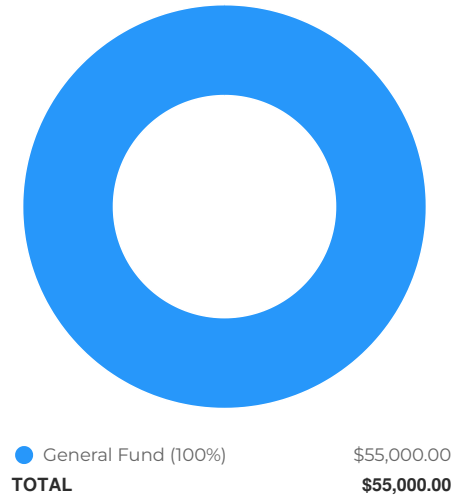
Total Budget (all years)
\$55K

Project Total
\$55K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2028	Total
General Fund	\$55,000	\$55,000
Total	\$55,000	\$55,000

INSPECTIONS REQUESTS

purchase of new vehicle

Overview

Request Owner	Davina Daughtry, Operations Coordinator
Department	Inspections
Type	Other

Description

Requesting to purchase a new vehicle for the Inspection team due to the age of the current vehicles.

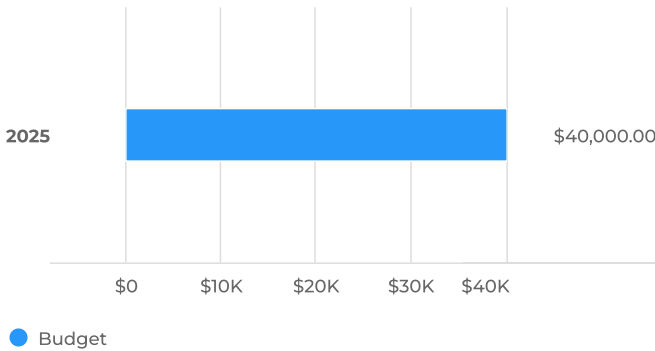
Operating Budget Impact

Vehicle maintenance

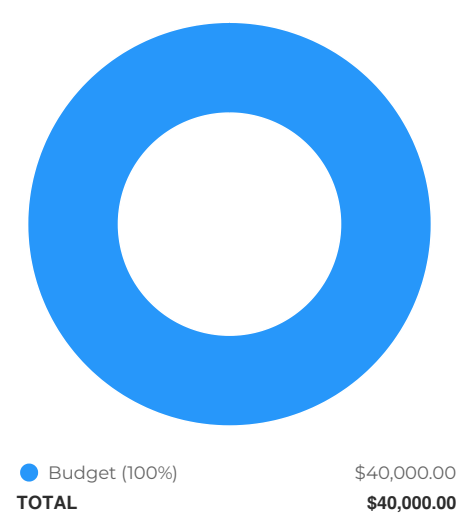
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$40,000	\$40K	\$40K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$40,000	\$40,000
Total	\$40,000	\$40,000



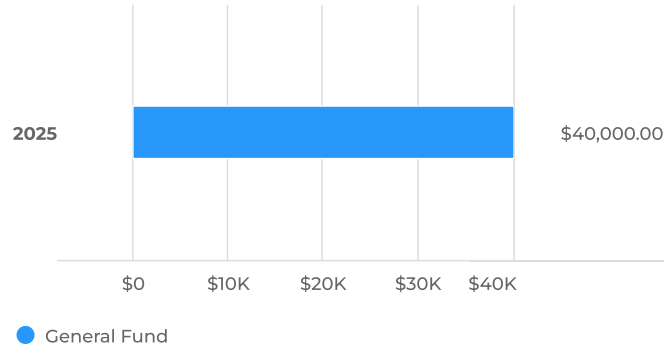
Funding Sources

FY2025 Budget
\$40,000

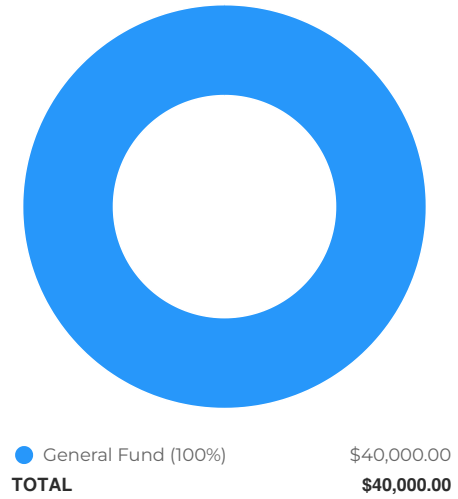
Total Budget (all years)
\$40K

Project Total
\$40K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$40,000	\$40,000
Total	\$40,000	\$40,000

PARK ATHLETICS REQUESTS

Resurface Old Tennis Courts

Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	Park Athletics
Type	Other

Description

Full resurface of the old tennis courts at Hunter Park.

Images



Old Tennis Courts



Old Tennis Courts



Old Tennis Courts

Operating Budget Impact

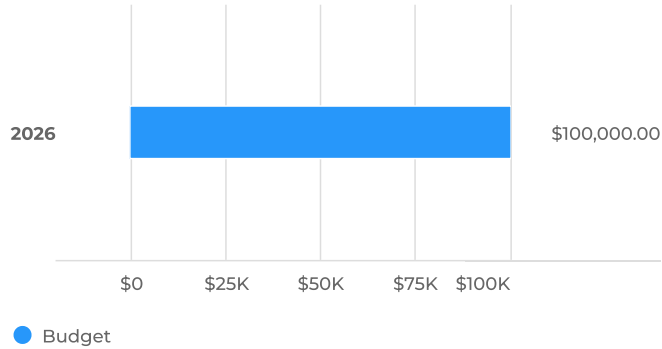
This project has no budget impact.

Capital Cost

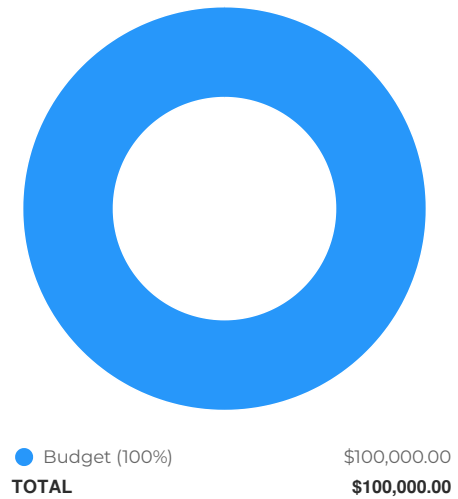
Total Budget (all years)
\$100K

Project Total
\$100K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

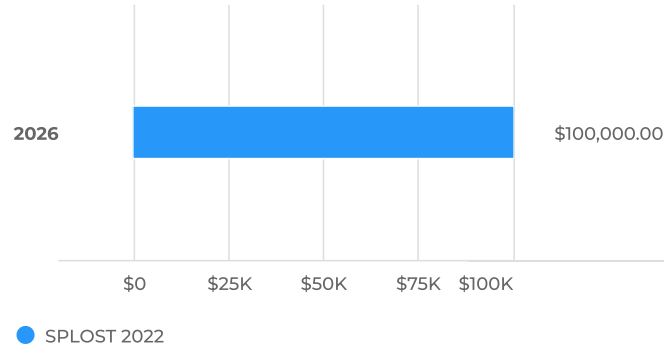
Capital Cost	FY2026	Total
Budget	\$100,000	\$100,000
Total	\$100,000	\$100,000

Funding Sources

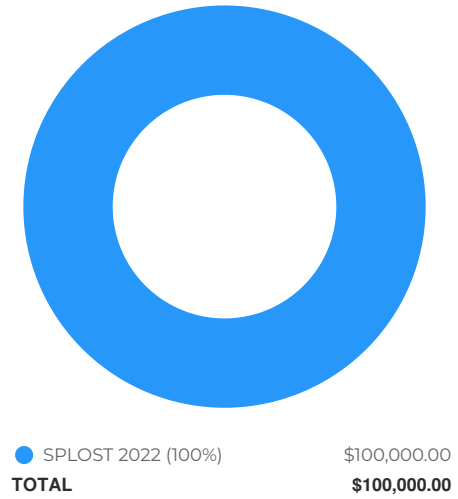
Total Budget (all years)
\$100K

Project Total
\$100K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST 2022	\$100,000	\$100,000
Total	\$100,000	\$100,000

PARK MAINTENANCE REQUESTS

F-550 Dump Truck (Diesel)

Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	Park Maintenance
Type	Other

Description

F-550 Dump Truck for park maintenance

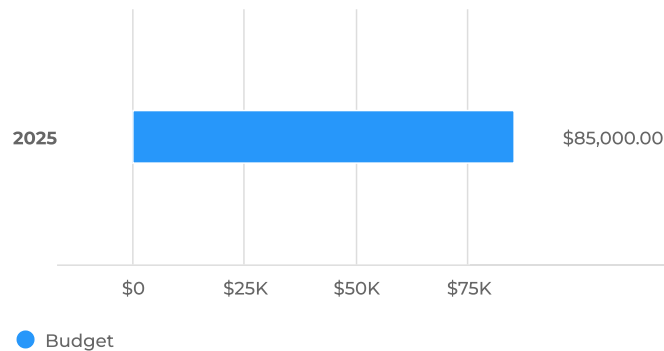
Operating Budget Impact

Maintenance will be necessary and budgeted

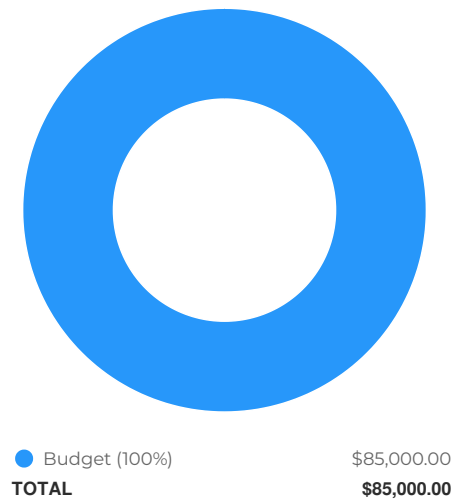
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$85,000	\$85K	\$85K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$85,000	\$85,000
Total	\$85,000	\$85,000

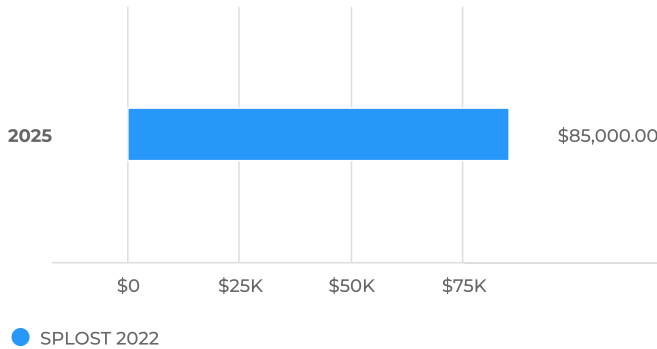
Funding Sources

FY2025 Budget
\$85,000

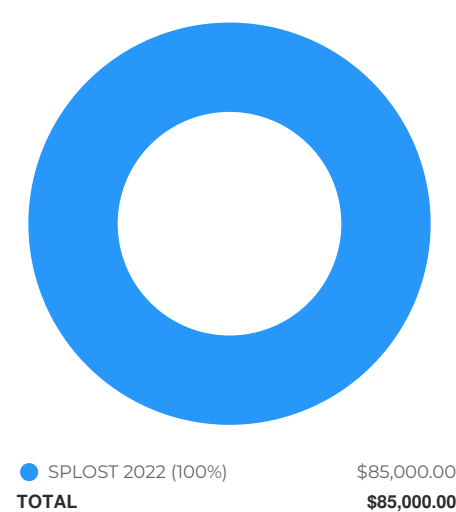
Total Budget (all years)
\$85K

Project Total
\$85K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
SPLOST 2022	\$85,000	\$85,000
Total	\$85,000	\$85,000



Hunter Park Maintenance Building

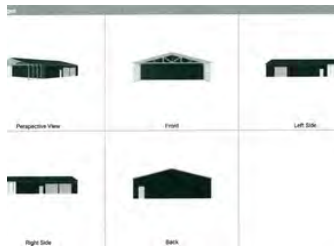
Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	Park Maintenance
Type	Other

Description

Build a storage building to contain equipment required at Hunter Park. Building needs electricity for lights and security measures. Prepare a concrete slab 40'x60' with a 40'x40' building. Extra space is for material storage. Area needs to be fenced and landscaped.

Images



Maintenance Building

Operating Budget Impact

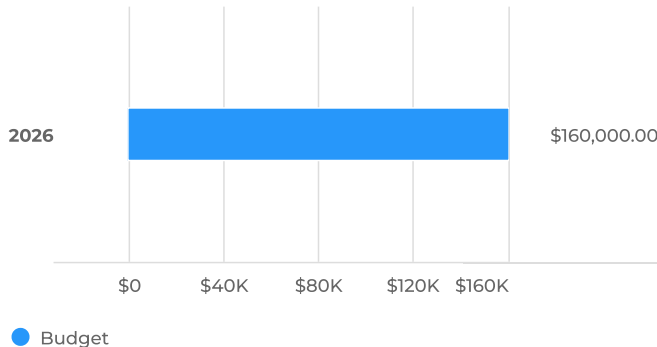
There is no budget impact for this capital request.

Capital Cost

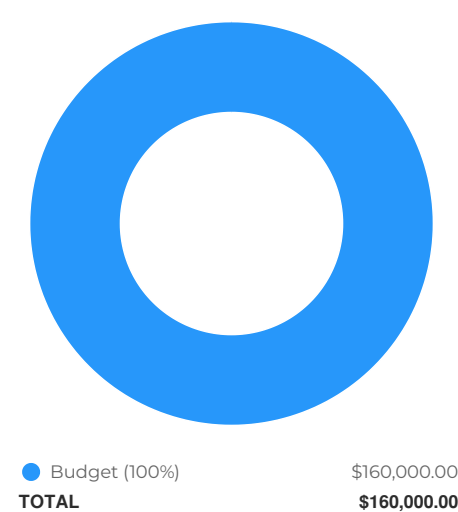
Total Budget (all years)
\$160K

Project Total
\$160K

Capital Cost by Year



Capital Cost for Budgeted Years



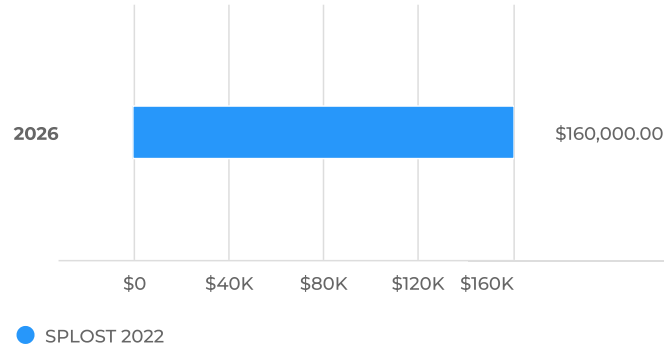
Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$160,000	\$160,000
Total	\$160,000	\$160,000

Funding Sources

Total Budget (all years)
\$160K

Project Total
\$160K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST 2022	\$160,000	\$160,000
Total	\$160,000	\$160,000

Irrigation System Hunter Park

Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	Park Maintenance
Type	Other

Description

Update the irrigation system on ballfields. Currently not working; major infrastructure problems.

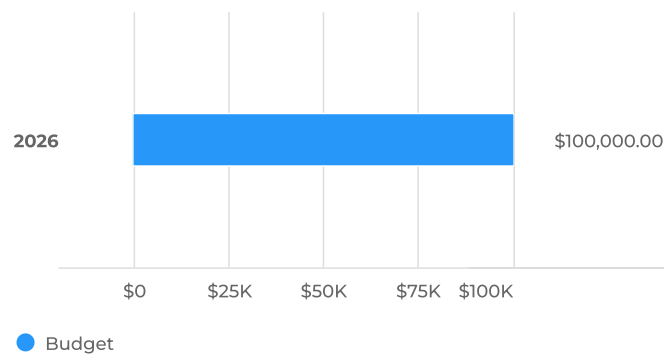
Operating Budget Impact

This purchase would save on repair cost.

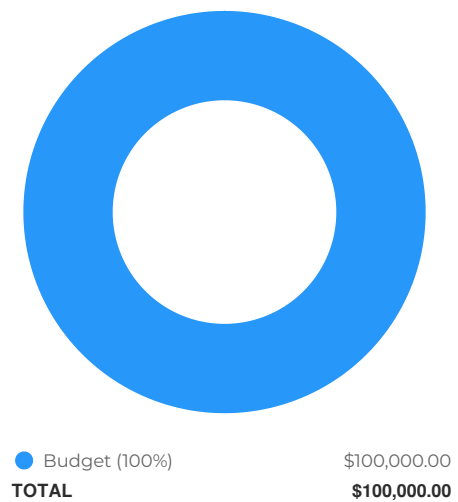
Capital Cost

Total Budget (all years)	Project Total
\$100K	\$100K

Capital Cost by Year



Capital Cost for Budgeted Years



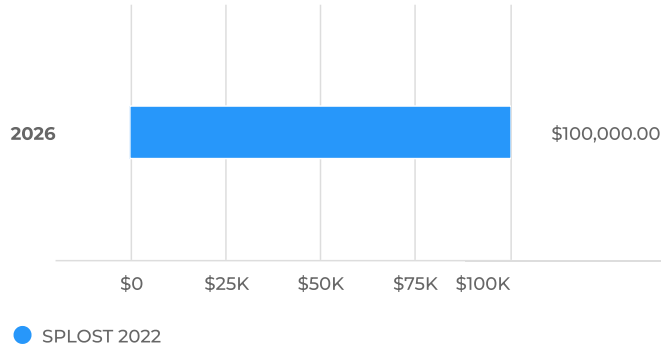
Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$100,000	\$100,000
Total	\$100,000	\$100,000

Funding Sources

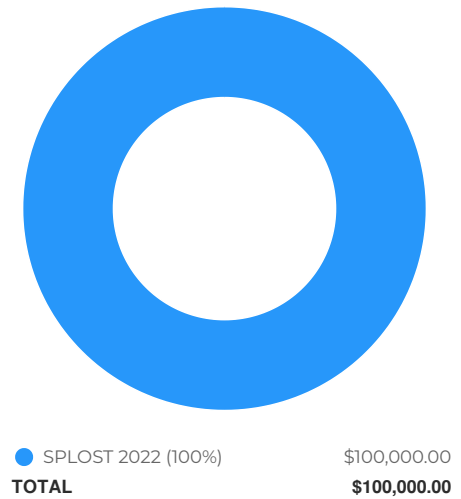
Total Budget (all years)
\$100K

Project Total
\$100K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST 2022	\$100,000	\$100,000
Total	\$100,000	\$100,000

Maintenance Equipment

Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	Park Maintenance
Type	Other

Description

Bobcat

Current bobcat is 20 years old and has become a source of constant repair.

Estimated Cost \$83,000.

Grounds Master Mower

Grounds Master 3500 side winder rough mower.

Estimated Cost \$60,000.

Greens Mower

Two Tri-Plex reel mowers. One for use on greens, One for use as verticutter.

Estimated Cost \$120,000 (\$60,000 X 2).

Grinder

Bed Knife Grinder. Sharpen bed knives used on reel mowers.

Estimated Cost \$30,000.

Gators TX 4 units @ \$10,000 each \$40,000.

EQUIPMENT

Parks

Mower

Two, Zero Turn mowers. One will replace the one stolen last year.

Estimated Cost \$33,600 (\$16,800 X 2)

Drag for ballfields \$30,000

Operating Budget Impact

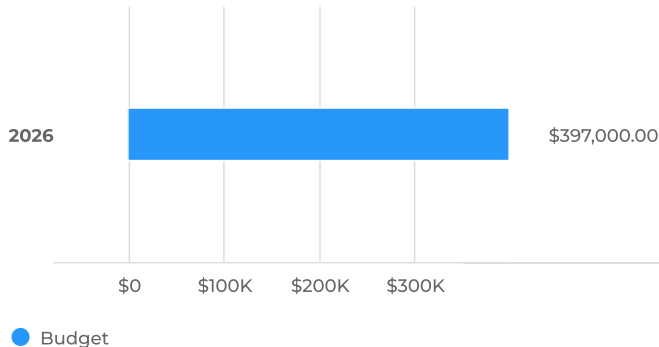
This equipment has no budget impact.

Capital Cost

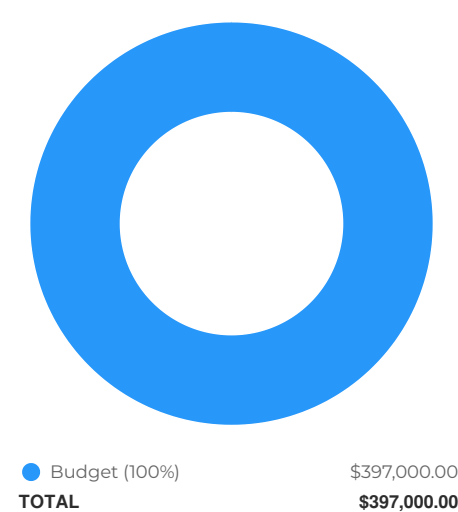
Total Budget (all years)
\$397K

Project Total
\$397K

Capital Cost by Year



Capital Cost for Budgeted Years



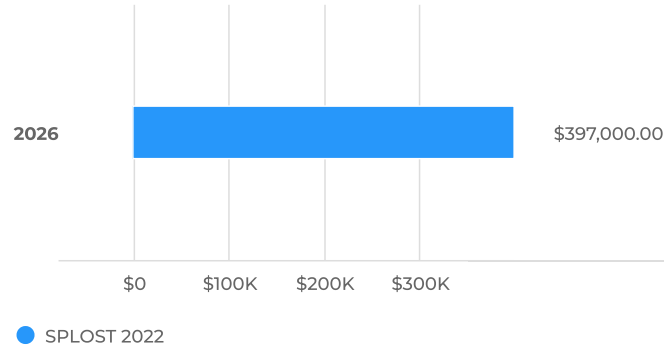
Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$397,000	\$397,000
Total	\$397,000	\$397,000

Funding Sources

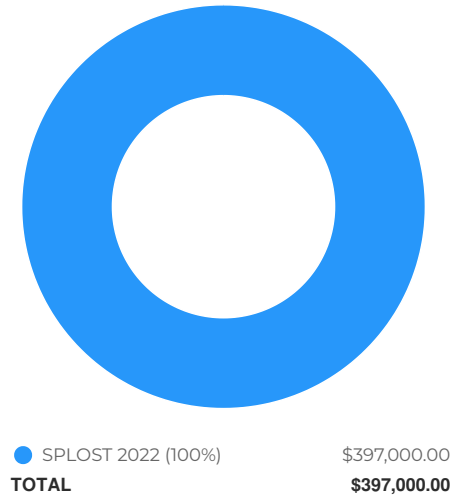
Total Budget (all years)
\$397K

Project Total
\$397K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST 2022	\$397,000	\$397,000
Total	\$397,000	\$397,000

POLICE ADMINISTRATION REQUESTS

PD CARDIO ROOM ADDITION

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Administration
Type	Other

Description

THIS REQUEST IS TO ADD A CARDIO ROOM. THE ROOM WOULD BE BUILT TO CODE AND ALL CARDIO EQUIPMENT WOULD BE MOVED UPSTAIRS TO ALLOW FOR MORE ROOM FOR WEIGHTS / CARDIO.

Operating Budget Impact

NO OPERATING BUDGET IMPACTS.

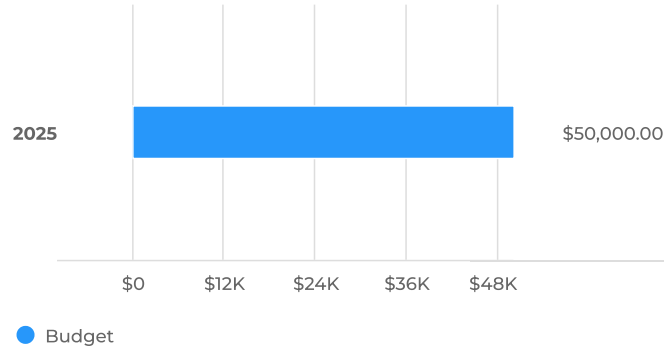
Capital Cost

FY2025 Budget
\$50,000

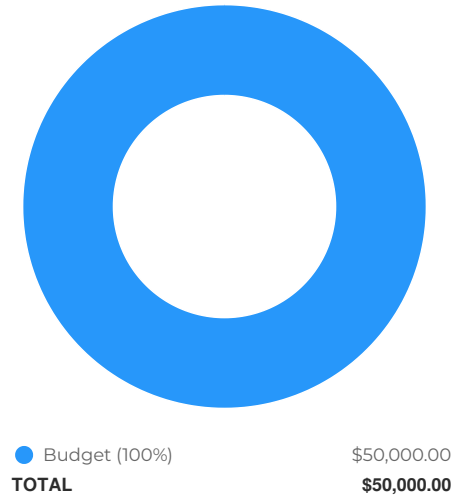
Total Budget (all years)
\$50K

Project Total
\$50K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$50,000	\$50,000
Total	\$50,000	\$50,000

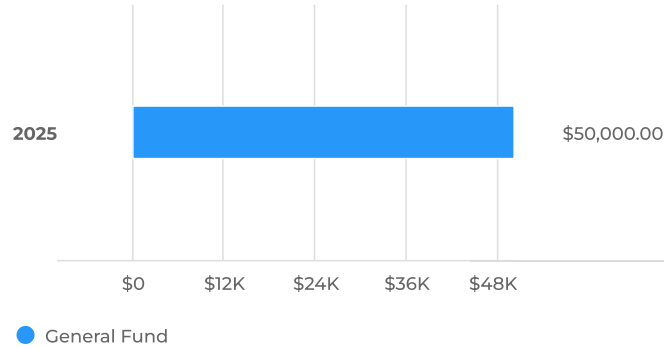
Funding Sources

FY2025 Budget
\$50,000

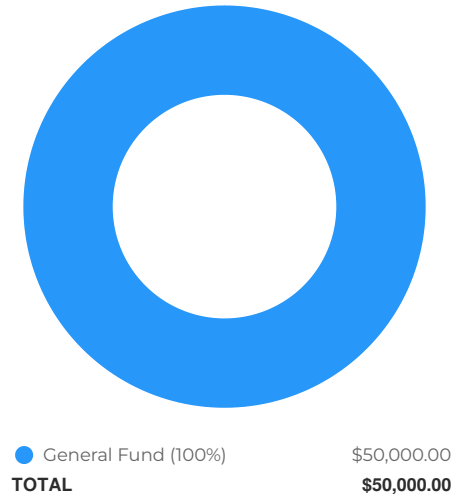
Total Budget (all years)
\$50K

Project Total
\$50K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$50,000	\$50,000
Total	\$50,000	\$50,000

PD GYM EQUIPMENT UPGRADES

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Administration
Type	Other

Description

THIS REQUEST IS FOR ADDING ADDITIONAL GYM EQUIPMENT & REMOVAL OF AGING EQUIPMENT.

Operating Budget Impact

NO OPERATING BUDGET IMPACTS.

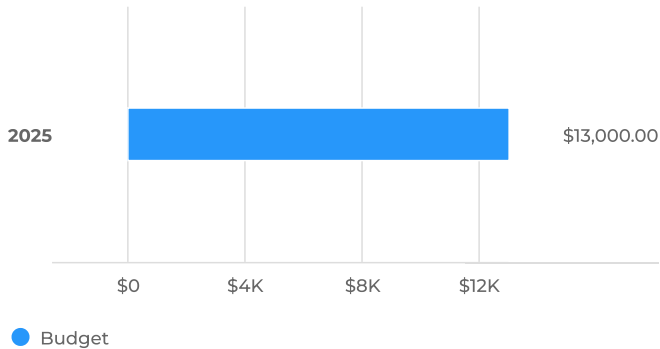
Capital Cost

FY2025 Budget
\$13,000

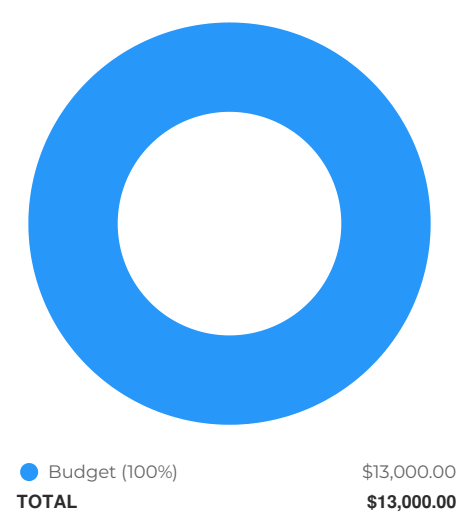
Total Budget (all years)
\$13K

Project Total
\$13K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$13,000	\$13,000
Total	\$13,000	\$13,000

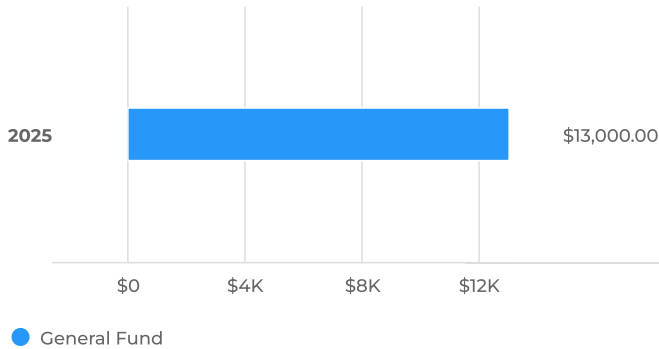
Funding Sources

FY2025 Budget
\$13,000

Total Budget (all years)
\$13K

Project Total
\$13K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
General Fund	\$13,000	\$13,000
Total	\$13,000	\$13,000



PD ICE CREAM SERVING CART

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Administration
Type	Other

Description

THIS REQUEST IS FOR AN ICE CREAM SERVING CART FOR COMMUNITY OUTREACH.

Operating Budget Impact

NO OPERATING IMPACTS.

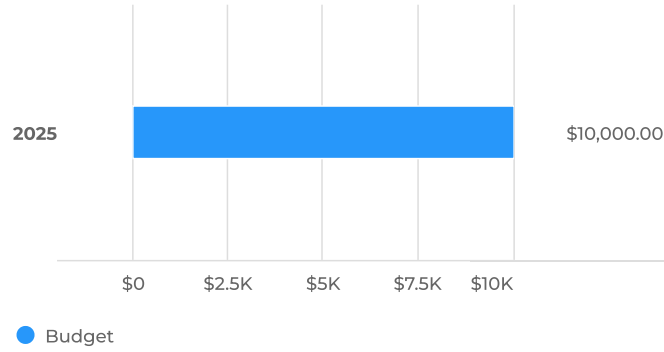
Capital Cost

FY2025 Budget
\$10,000

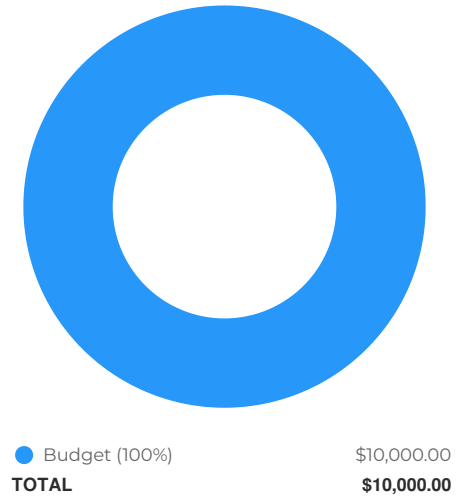
Total Budget (all years)
\$10K

Project Total
\$10K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$10,000	\$10,000
Total	\$10,000	\$10,000

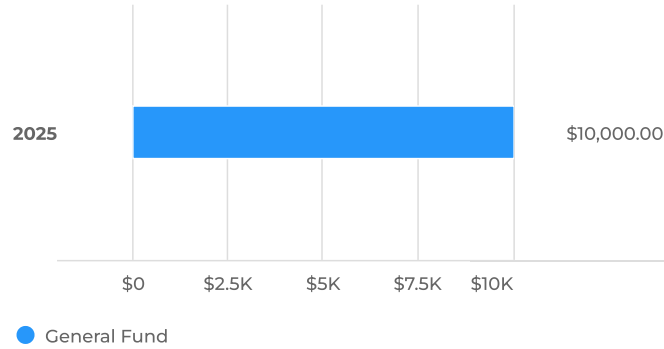
Funding Sources

FY2025 Budget
\$10,000

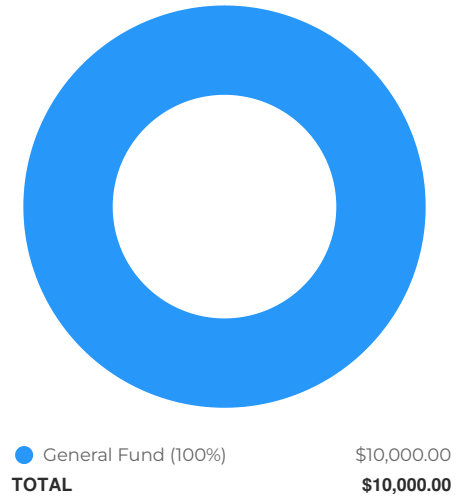
Total Budget (all years)
\$10K

Project Total
\$10K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$10,000	\$10,000
Total	\$10,000	\$10,000

POLICE INFO SERVICES REQUESTS

DESKTOP/LAPTOP REPLACEMENTS (PD)

Overview

Request Owner	Shane Byrd, Accounting Manager
Department	Police Info Services
Type	Other

Description

Purchase of replacement desktop PCs and laptops due to aged/end of life equipment.

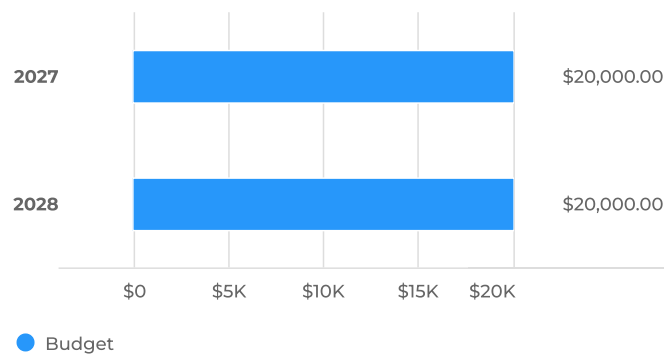
Operating Budget Impact

No other operating budget impact is anticipated.

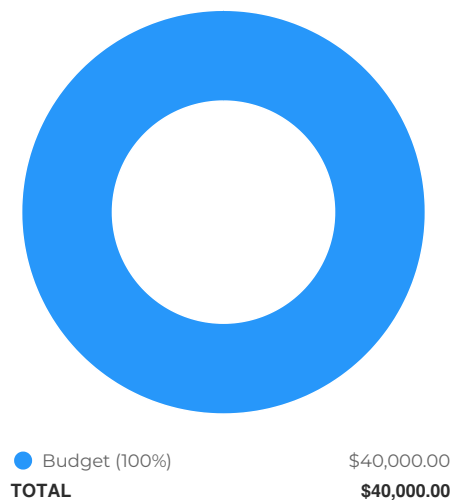
Capital Cost

Total Budget (all years)	Project Total
\$40K	\$40K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown			
Capital Cost	FY2027	FY2028	Total
Budget	\$20,000	\$20,000	\$40,000
Total	\$20,000	\$20,000	\$40,000

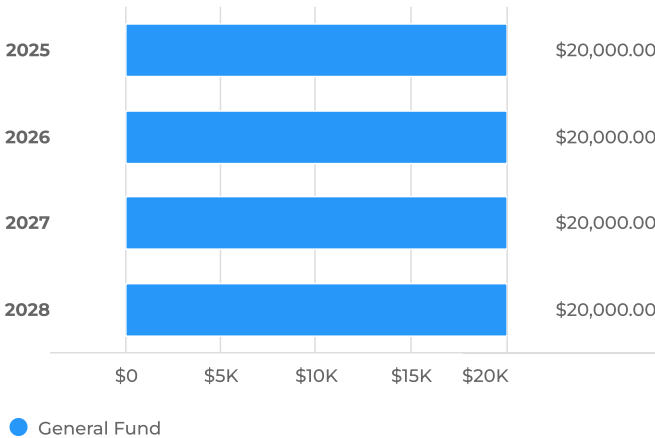
Funding Sources

FY2025 Budget
\$20,000

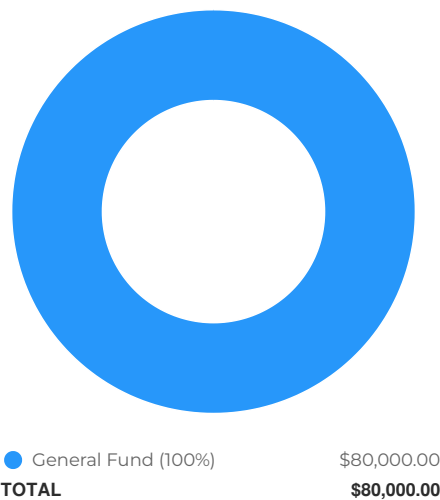
Total Budget (all years)
\$80K

Project Total
\$80K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown					
Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
General Fund	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
Total	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000

PD MOTOROLA PORTABLE RADIO REPLACEMENTS

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Info Services
Type	Other

Description

MOTOROLA PORTABLE RADIO REPLACEMENTS PER KAREN KNIGHT. 20 RADIOS CURRENTLY UP FOR REPLACEMENT NOT ON LEASE.

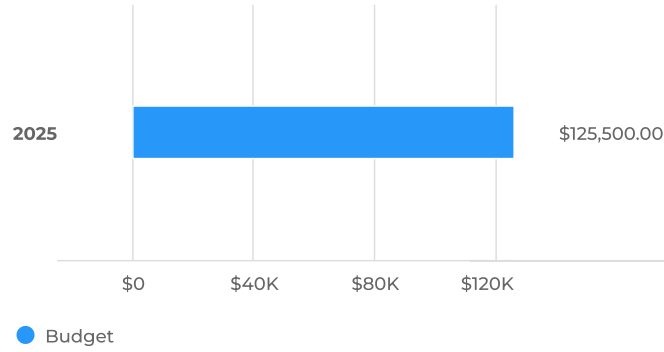
Operating Budget Impact

MOTOROLA PORTABLE RADIO REPLACEMENTS PER KAREN KNIGHT. 20 RADIOS CURRENTLY UP FOR REPLACEMENT NOT ON LEASE.

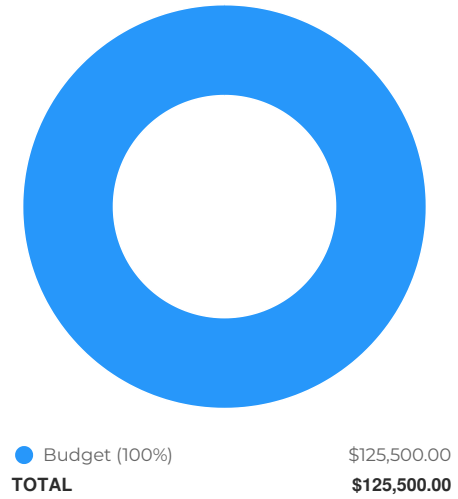
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$125,500	\$125.5K	\$125.5K

Capital Cost by Year



Capital Cost for Budgeted Years



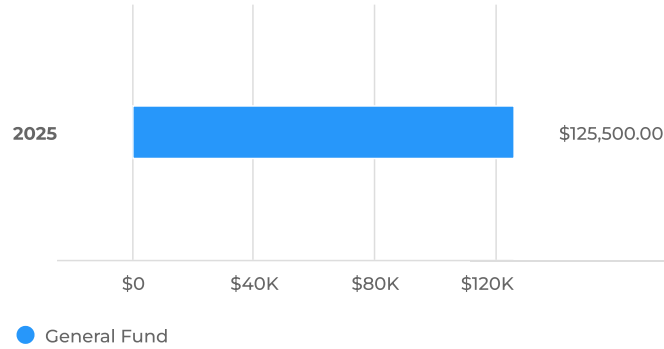
Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$125,500	\$125,500
Total	\$125,500	\$125,500

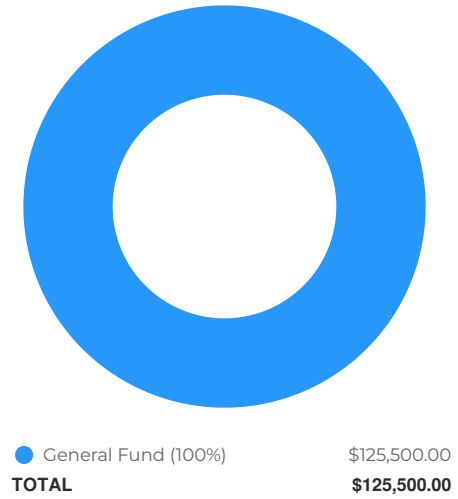
Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$125,500	\$125.5K	\$125.5K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$125,500	\$125,500
Total	\$125,500	\$125,500

PD TV REPLACEMENTS

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Info Services
Type	Other

Description

THE MAJORITY OF THE TV'S AT PD WERE PURCHASED & INSTALLED DURING CONSTRUCTION, WHICH WOULD BE 2010-2011. THEY USE ANALOG CONNECTIONS VS. DIGITAL. IN ADDITION, DUE TO AGE AND USE, MANY OF THE TV'S HAVE BECOME FUZZY & HARD TO READ.

THIS REQUEST IS FOR 3.

Operating Budget Impact

THIS REQUEST WOULD REMAIN IN THE BUDGET IN THE COMING YEARS TO INCREMENTALLY UPGRADE THE REST OF THE TV'S AND KEEP THEM ON A CURRENT REPLACEMENT SCHEDULE LIKE THE COMPUTERS.

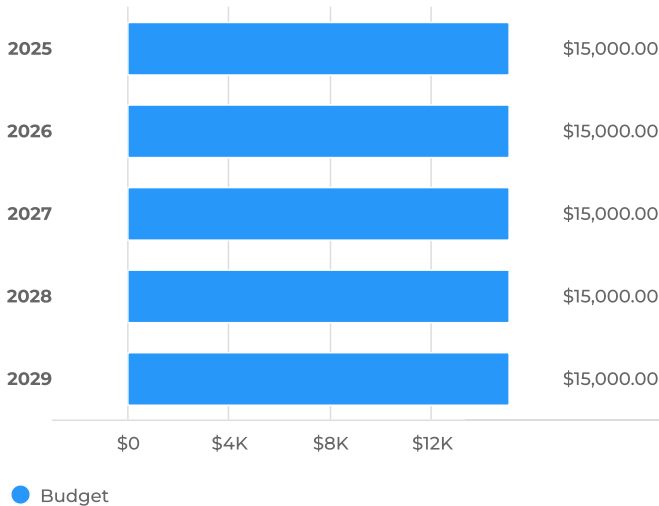
Capital Cost

FY2025 Budget
\$15,000

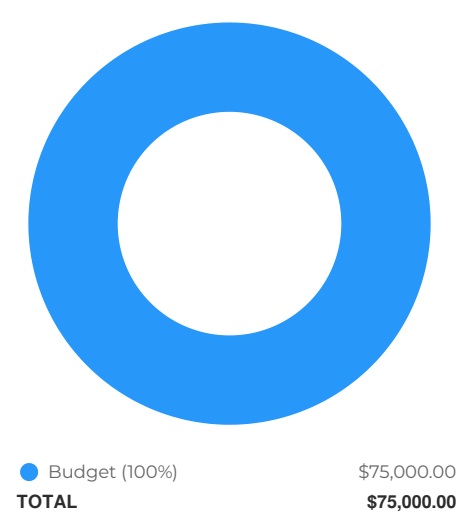
Total Budget (all years)
\$75K

Project Total
\$75K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Budget	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000



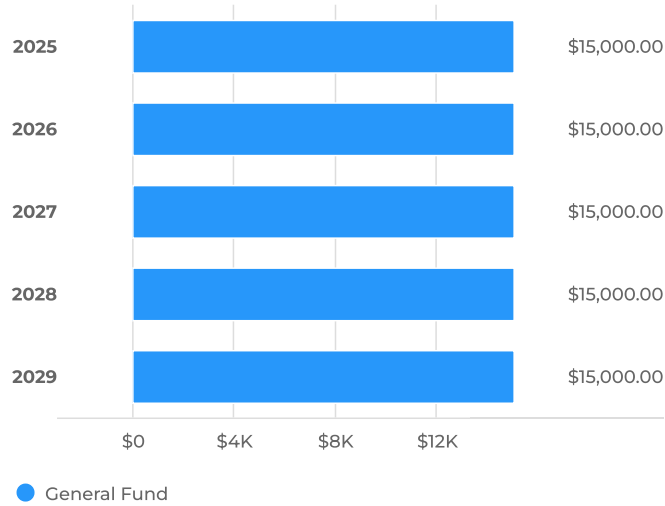
Funding Sources

FY2025 Budget
\$15,000

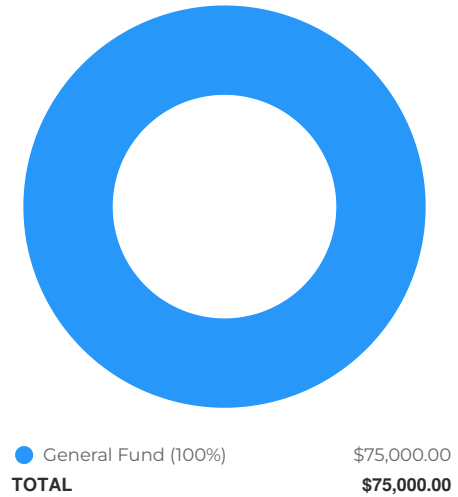
Total Budget (all years)
\$75K

Project Total
\$75K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Fund	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

POLICE MOTORS REQUESTS

PD ALPR

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Motors
Type	Other

Description

**THIS REQUEST IS TO ADD AN ALPR TO THE
CRIME REDUCTION UNIT.**

Operating Budget Impact

ANNUAL MAINTENANCE / SUPPORT WILL APPLY.

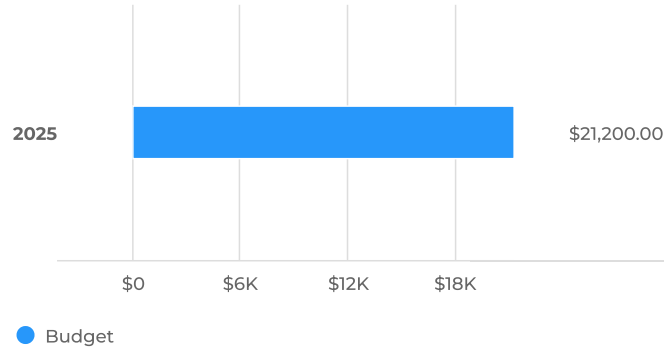
Capital Cost

FY2025 Budget
\$21,200

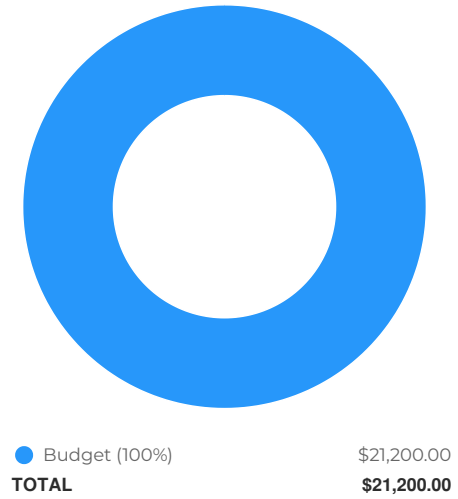
Total Budget (all years)
\$21.2K

Project Total
\$21.2K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$21,200	\$21,200
Total	\$21,200	\$21,200

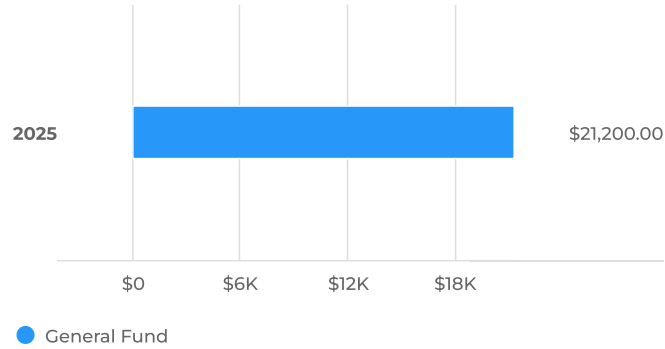
Funding Sources

FY2025 Budget
\$21,200

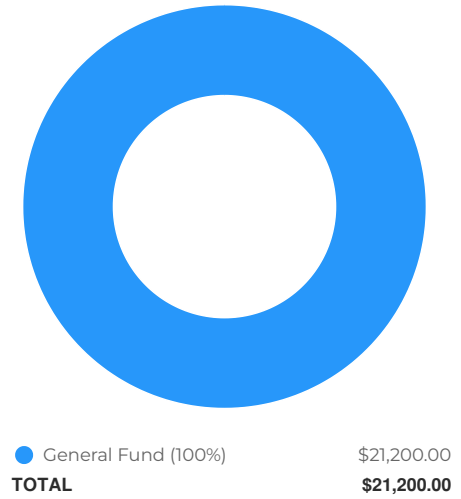
Total Budget (all years)
\$21.2K

Project Total
\$21.2K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$21,200	\$21,200
Total	\$21,200	\$21,200

POLICE TRAINING REQUESTS

PD RIFLE SIGHTS (RED DOT)

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Police Training
Type	Other

Description

THIS REQUEST IS TO IMPLEMENT RED DOT SIGHT SYSTEMS ON RIFLES.

Operating Budget Impact

NO OPERATING BUDGET IMPACTS.

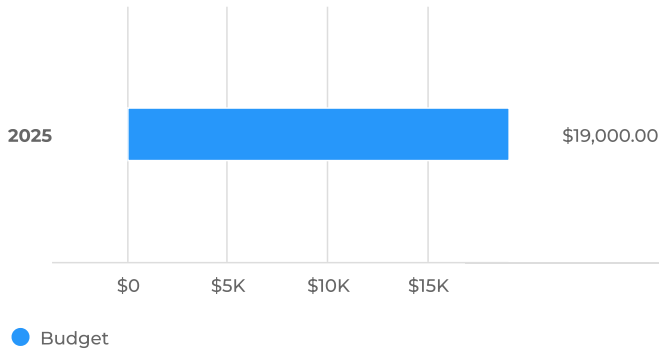
Capital Cost

FY2025 Budget
\$19,000

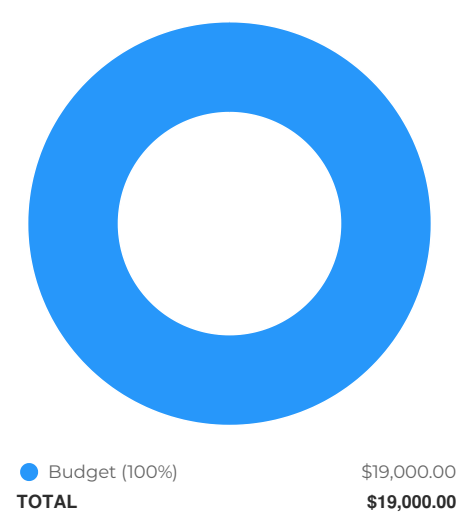
Total Budget (all years)
\$19K

Project Total
\$19K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$19,000	\$19,000
Total	\$19,000	\$19,000



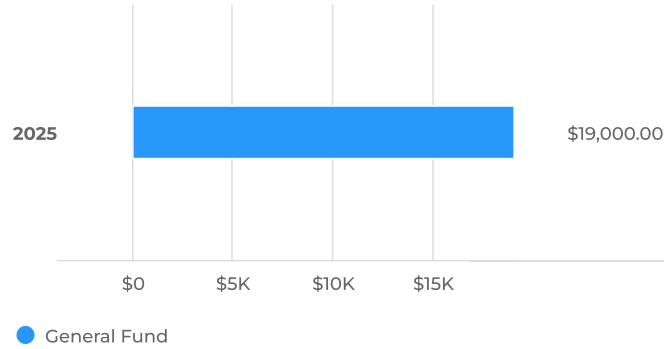
Funding Sources

FY2025 Budget
\$19,000

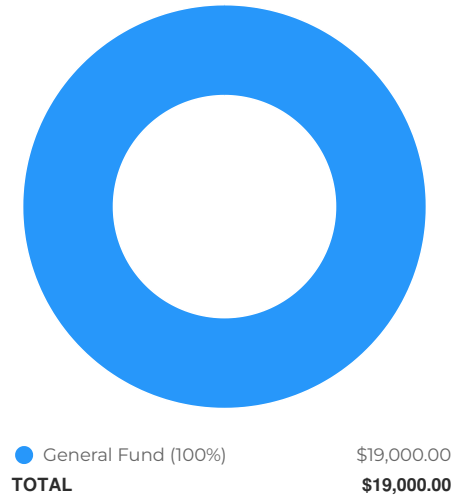
Total Budget (all years)
\$19K

Project Total
\$19K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$19,000	\$19,000
Total	\$19,000	\$19,000

PUBLIC SAFETY REQUESTS

PD ACTIVE SHOOTER PLATES/CARRIERS

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Public Safety
Type	Other

Description

**REPLACE ACTIVE SHOOTER KITS.
MANUFACTURE DATE 2019, EXPIRES EVERY 5
YEARS.**

Operating Budget Impact

BALLISTICS EXPIRE EVERY 5 YEARS.

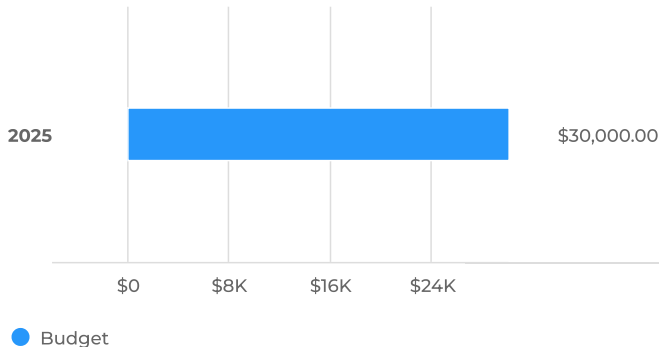
Capital Cost

FY2025 Budget
\$30,000

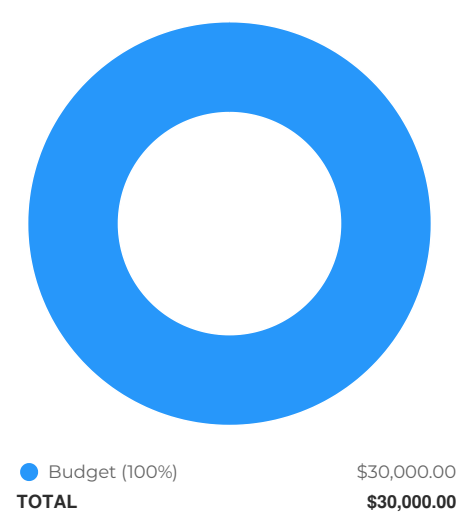
Total Budget (all years)
\$30K

Project Total
\$30K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$30,000	\$30,000
Total	\$30,000	\$30,000

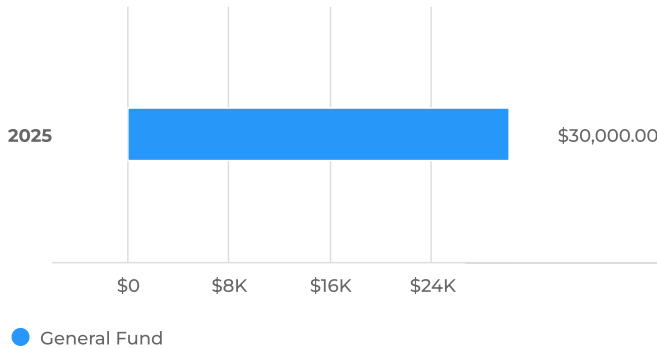
Funding Sources

FY2025 Budget
\$30,000

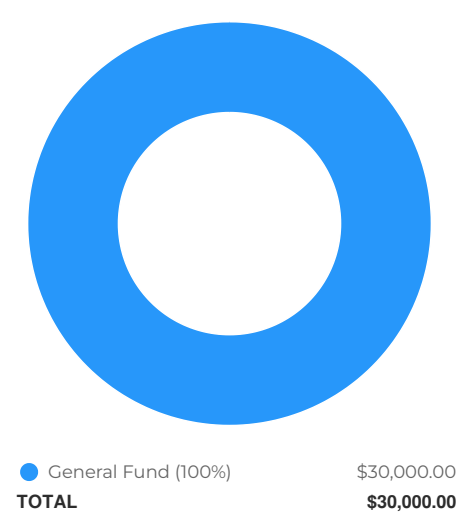
Total Budget (all years)
\$30K

Project Total
\$30K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
General Fund	\$30,000	\$30,000
Total	\$30,000	\$30,000

PD BODY / IN CAR CAMERA IMPLEMENTATION

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Public Safety
Type	Other

Description

CURRENT CAMERAS AT END OF LIFE. THE ENTIRE SYSTEM MUST BE IMPLEMENTED. THIS AMOUNT IS FOR AXON. MOTOROLA PRESENTATION SCHEDULED FOR 021424. ENTERED DUE TO BUDGETARY DEADLINE.

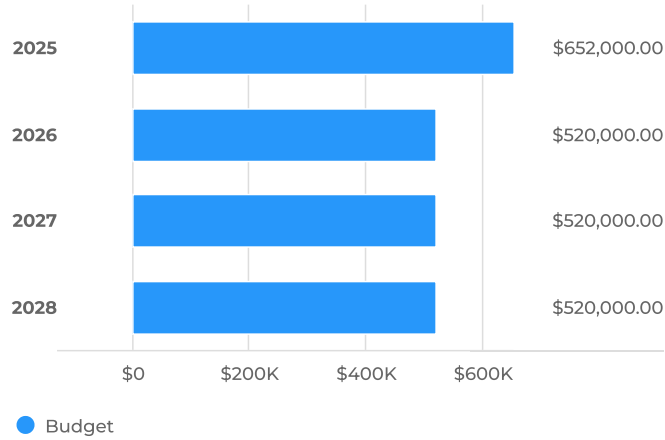
Operating Budget Impact

CURRENT CAMERAS AT END OF LIFE. THE ENTIRE SYSTEM MUST BE IMPLEMENTED. THIS AMOUNT IS FOR AXON. MOTOROLA PRESENTATION SCHEDULED FOR 021424. ENTERED DUE TO BUDGETARY DEADLINE.

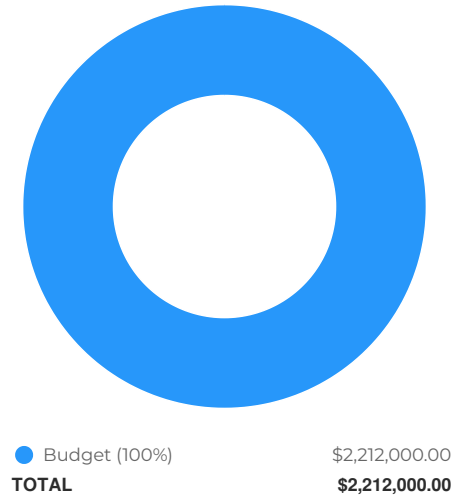
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$652,000	\$2.212M	\$2.212M

Capital Cost by Year



Capital Cost for Budgeted Years



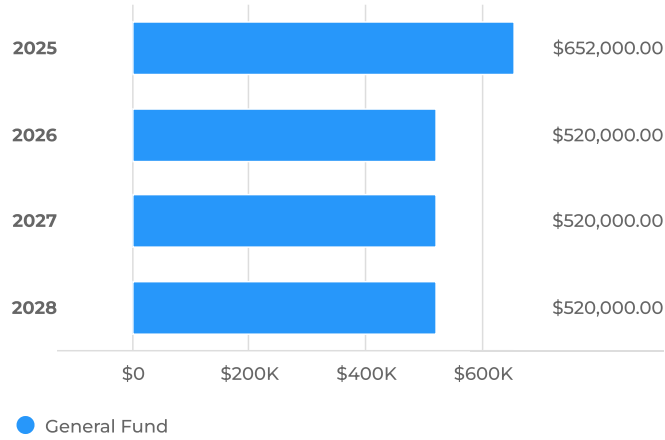
Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Budget	\$652,000	\$520,000	\$520,000	\$520,000	\$2,212,000
Total	\$652,000	\$520,000	\$520,000	\$520,000	\$2,212,000

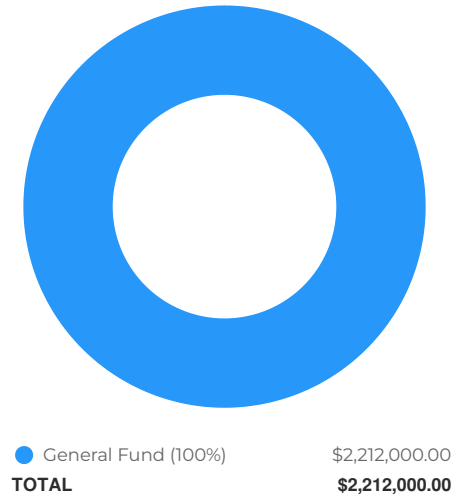
Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$652,000	\$2.212M	\$2.212M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
General Fund	\$652,000	\$520,000	\$520,000	\$520,000	\$2,212,000
Total	\$652,000	\$520,000	\$520,000	\$520,000	\$2,212,000

PD FUEL PUMP REPLACEMENTS

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Public Safety
Type	Other

Description

THIS REQUEST IS TO REPLACE AGING FUEL PUMPS. THIS YEAR, ONE OF THE PUMPS WAS LEAKING INTERNALLY.

Operating Budget Impact

GROUND CONTAMINATION IS POSSIBLE AND THE CLEANUP WOULD BE EXPENSIVE. IF THESE ARE NOT REPLACED, THE BUDGETARY IMPACT COULD BE EXTENSIVE.

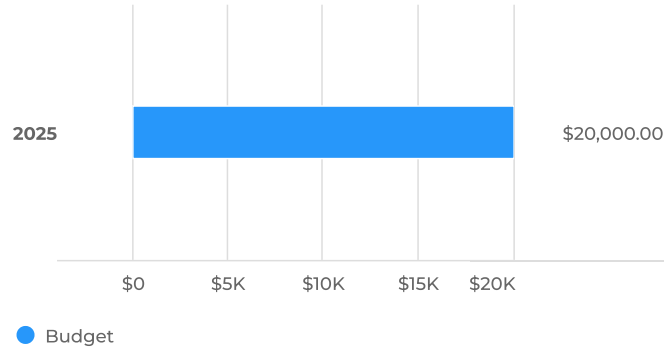
Capital Cost

FY2025 Budget
\$20,000

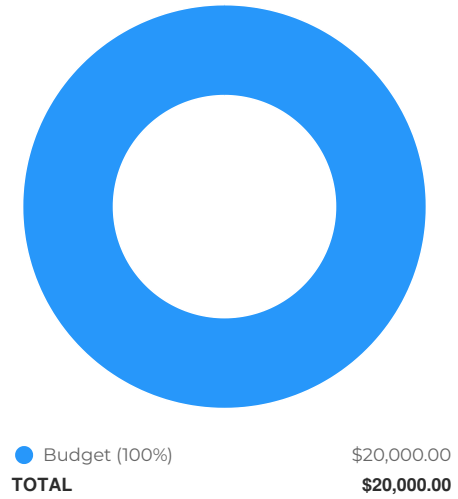
Total Budget (all years)
\$20K

Project Total
\$20K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$20,000	\$20,000
Total	\$20,000	\$20,000

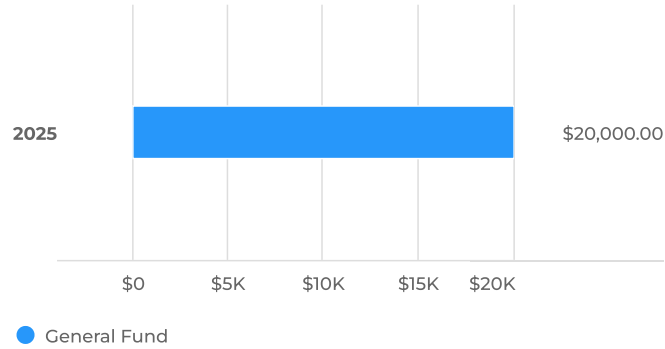
Funding Sources

FY2025 Budget
\$20,000

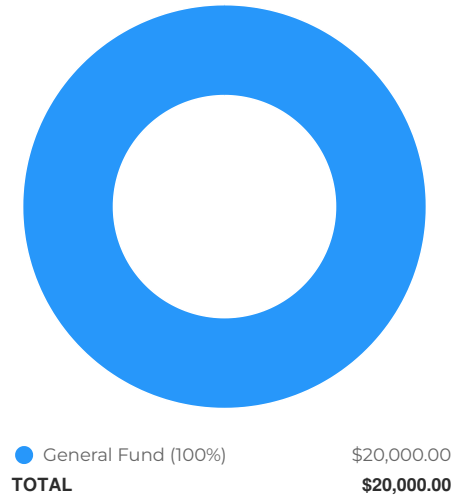
Total Budget (all years)
\$20K

Project Total
\$20K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$20,000	\$20,000
Total	\$20,000	\$20,000

PD SHOP EXPANSION

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Public Safety
Type	Other

Description

PD SHOP EXPANSION PROJECT.

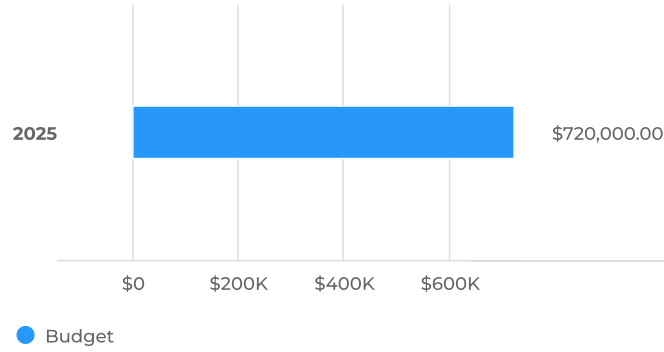
Operating Budget Impact

**PD SHOP EXPANSION PROJECT - MINOR
MAINTENANCE.**

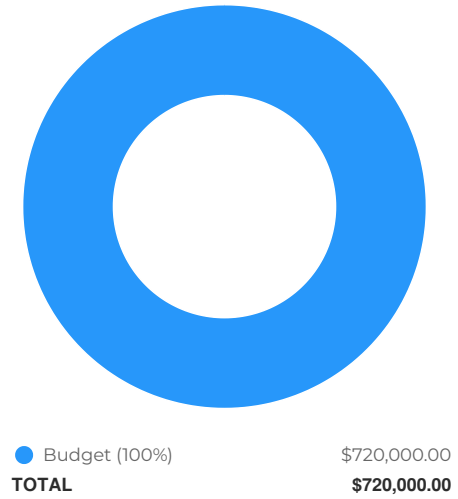
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$720,000	\$720K	\$720K

Capital Cost by Year



Capital Cost for Budgeted Years



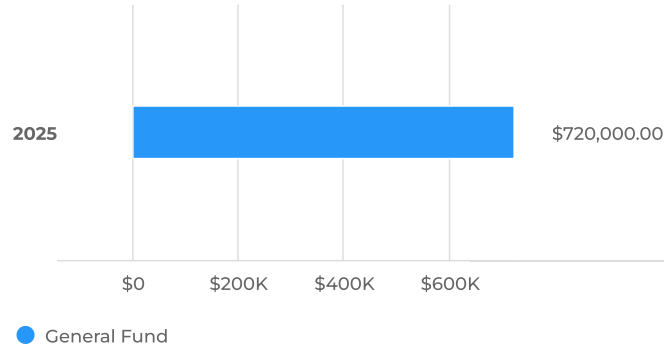
Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$720,000	\$720,000
Total	\$720,000	\$720,000

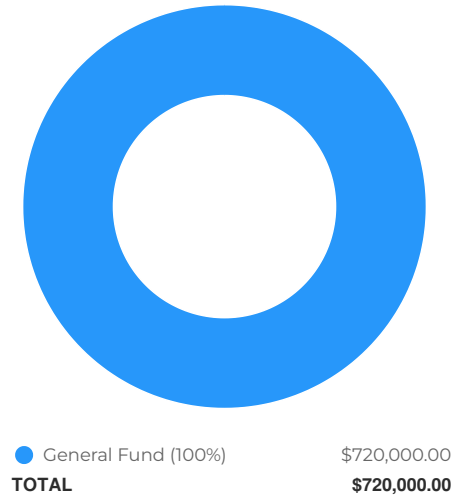
Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$720,000	\$720K	\$720K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$720,000	\$720,000
Total	\$720,000	\$720,000

PD VEHICLE REPLACEMENT

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	Public Safety
Type	Other

Description

PD VEHICLE REPLACEMENTS PER SCHEDULE:

CRU TAHOE

K9 TAHOE

DETECTIVE TAHOE

EVIDENCE TRUCK

(2) ADMIN PACKAGE TAHOES

(3) PATROL TAHOES

(1) HARLEY DAVIDSON

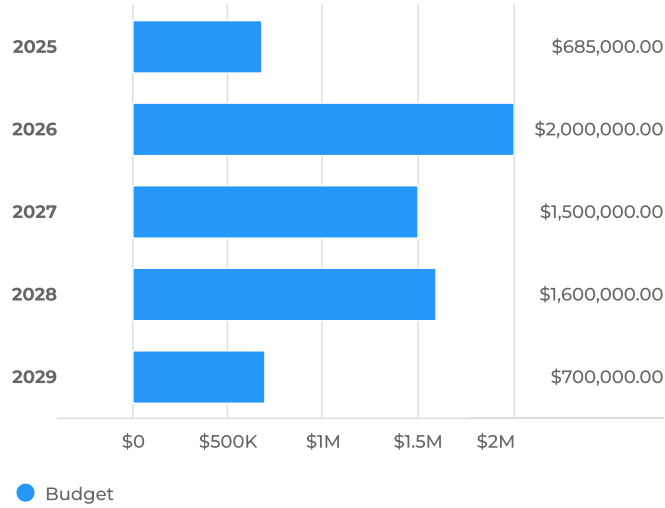
Operating Budget Impact

MAINTENANCE AS NEEDED.

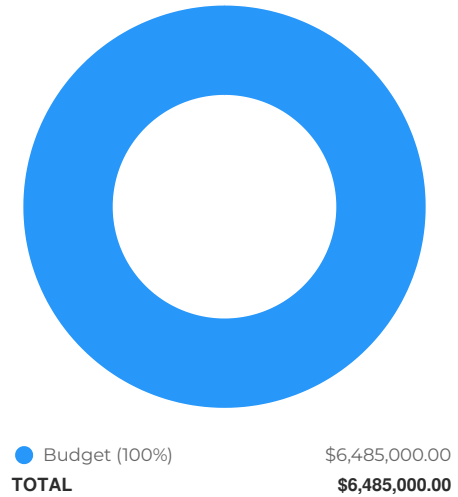
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$685,000	\$6.485M	\$6.485M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Budget	\$685,000	\$2,000,000	\$1,500,000	\$1,600,000	\$700,000	\$6,485,000
Total	\$685,000	\$2,000,000	\$1,500,000	\$1,600,000	\$700,000	\$6,485,000

Funding Sources

FY2025 Budget

\$1,185,000

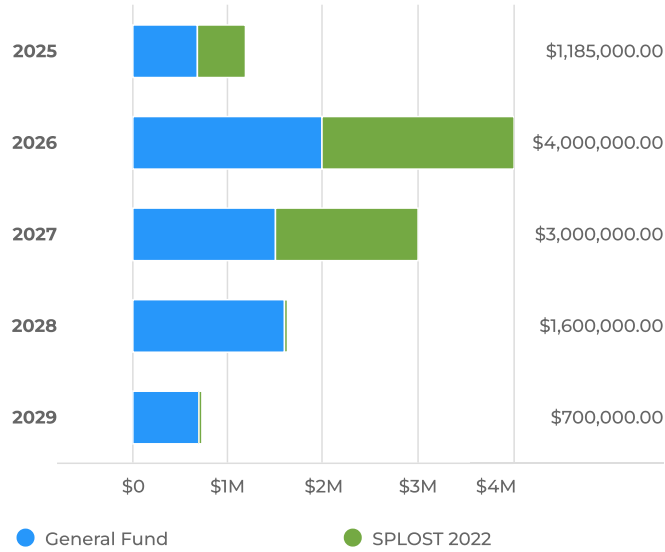
Total Budget (all years)

\$10.485M

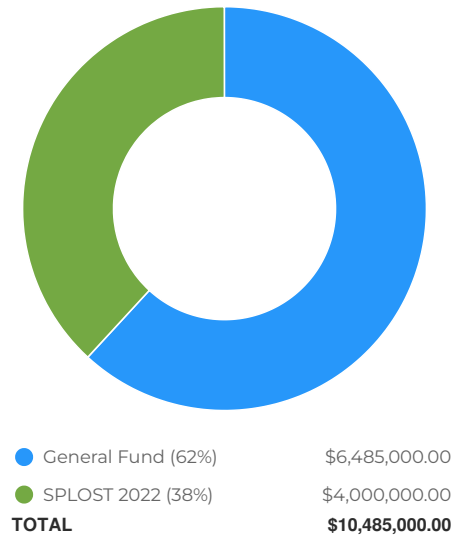
Project Total

\$10.485M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Fund	\$685,000	\$2,000,000	\$1,500,000	\$1,600,000	\$700,000	\$6,485,000
SPLOST 2022	\$500,000	\$2,000,000	\$1,500,000			\$4,000,000
Total	\$1,185,000	\$4,000,000	\$3,000,000	\$1,600,000	\$700,000	\$10,485,000

PUBLIC WORKS REQUESTS



CITY HALL

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Upgrades/Repairs that are needed at City Hall based on the facilities study that was completed.

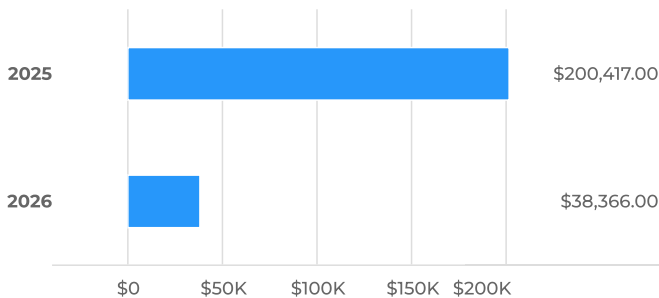
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

Capital Cost

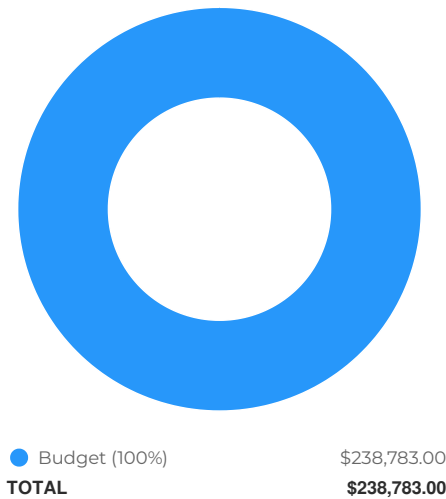
FY2025 Budget	Total Budget (all years)	Project Total
\$200,417	\$238.783K	\$238.783K

Capital Cost by Year



● Budget

Capital Cost for Budgeted Years



Capital Cost Breakdown

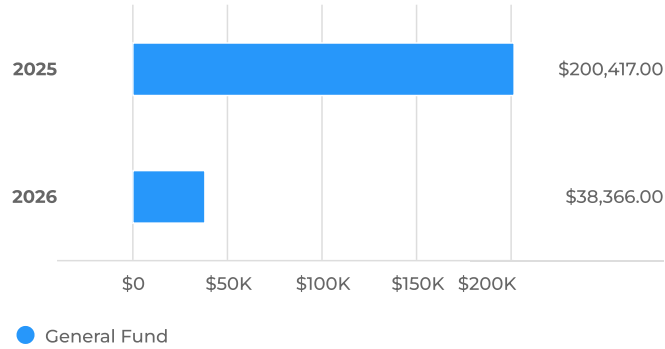
Capital Cost	FY2025	FY2026	Total
Budget	\$200,417	\$38,366	\$238,783
Total	\$200,417	\$38,366	\$238,783



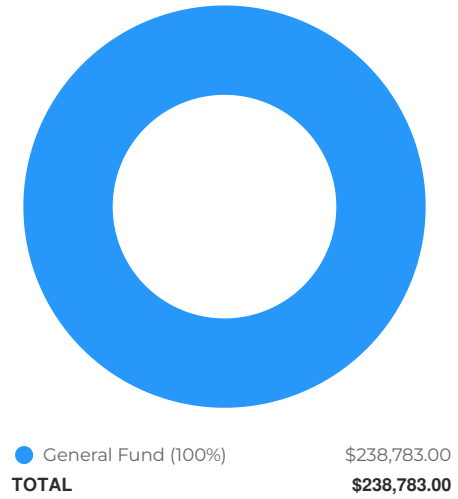
Funding Sources

FY2025 Budget	Total Budget (all years)	Project Total
\$200,417	\$238.783K	\$238.783K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	Total
General Fund	\$200,417	\$38,366	\$238,783
Total	\$200,417	\$38,366	\$238,783

CITY HALL ANNEX

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Repairs/upgrades that are needed in the City Hall Annex based on the facilities study that was completed.

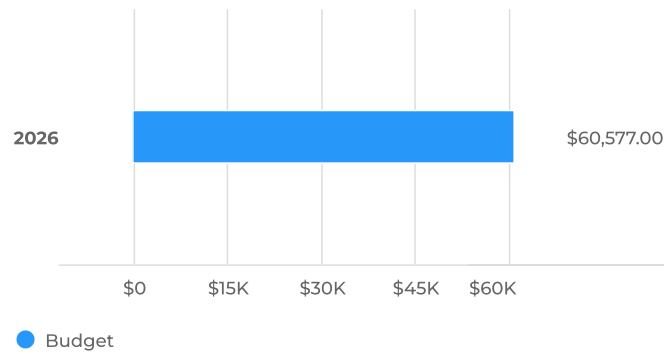
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

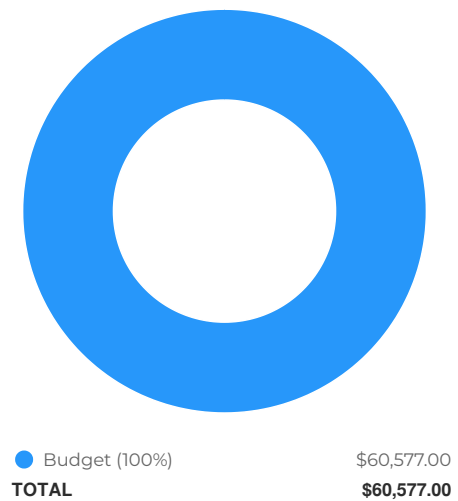
Capital Cost

Total Budget (all years)	Project Total
\$60.577K	\$60.577K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2026	Total
Budget	\$60,577	\$60,577
Total	\$60,577	\$60,577

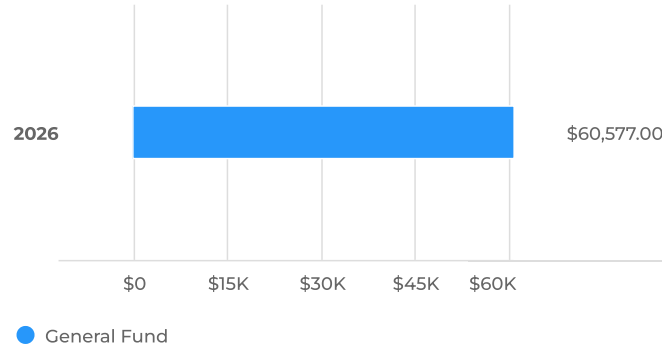


Funding Sources

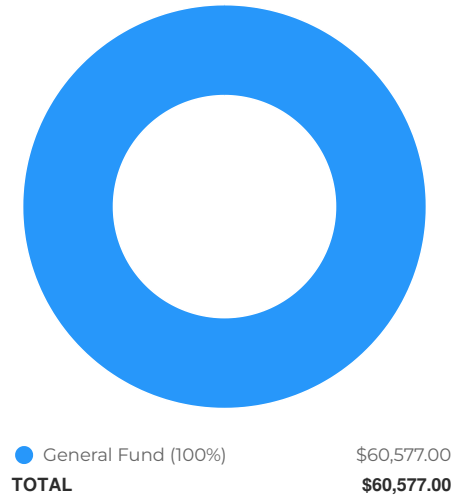
Total Budget (all years)
\$60.577K

Project Total
\$60.577K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$60,577	\$60,577
Total	\$60,577	\$60,577

CONFERENCE CENTER & PARKING DECK

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Repairs/Upgrades needed for the Conference Center and Parking Deck based on facilities study.

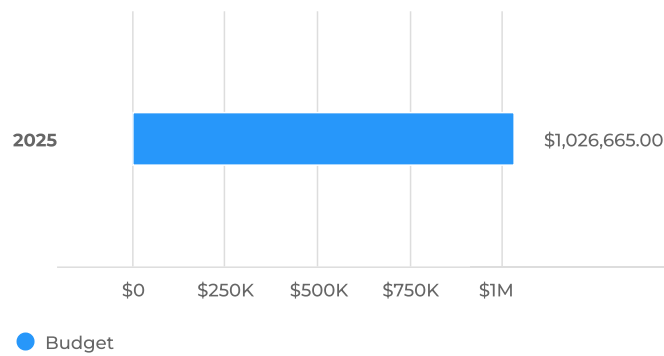
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

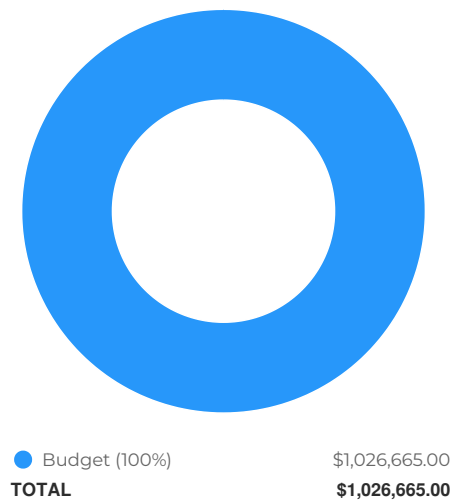
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$1,026,665	\$1.027M	\$1.027M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$1,026,665	\$1,026,665
Total	\$1,026,665	\$1,026,665

Funding Sources

FY2025 Budget

\$1,026,665

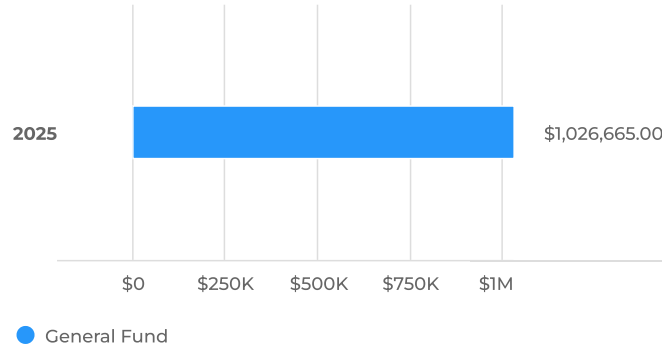
Total Budget (all years)

\$1.027M

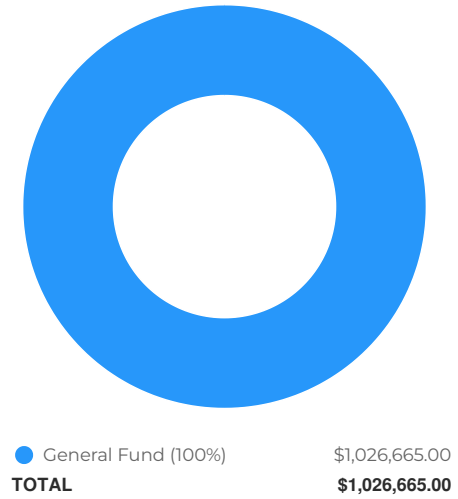
Project Total

\$1.027M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$1,026,665	\$1,026,665
Total	\$1,026,665	\$1,026,665

HAWTHORNE CENTER

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Upgrades/Repairs to the Hawthorne Center. Based on items that need to be upgraded/replaced from the facilities study.

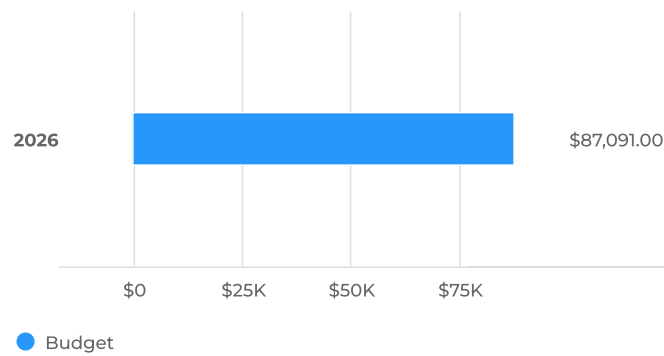
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

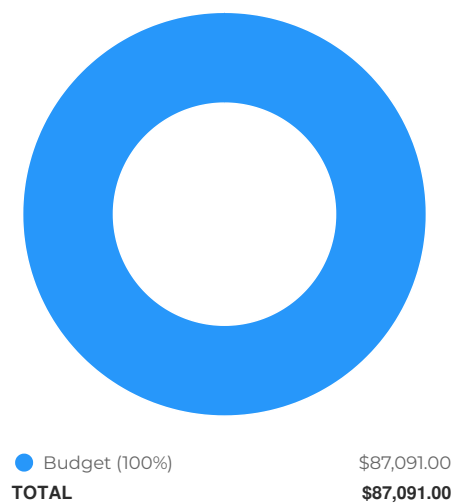
Capital Cost

Total Budget (all years)	Project Total
\$87.091K	\$87.091K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

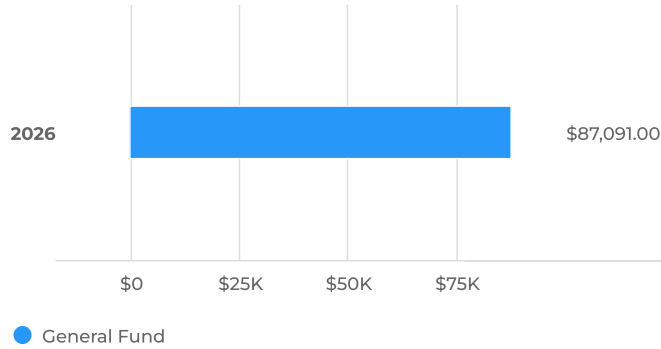
Capital Cost	FY2026	Total
Budget	\$87,091	\$87,091
Total	\$87,091	\$87,091

Funding Sources

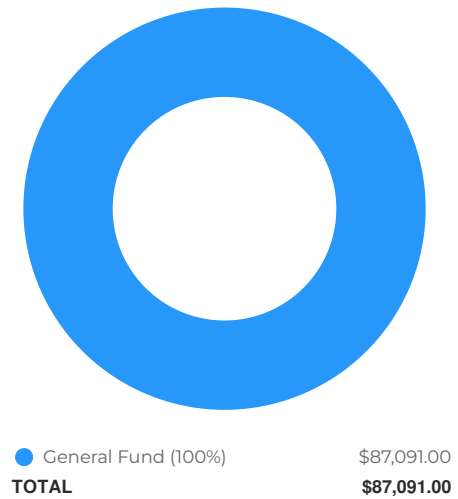
Total Budget (all years)
\$87.091K

Project Total
\$87.091K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$87,091	\$87,091
Total	\$87,091	\$87,091

HUMAN SERVICES BUILDING

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Improvements to Human Services building based on the Facilities Study.

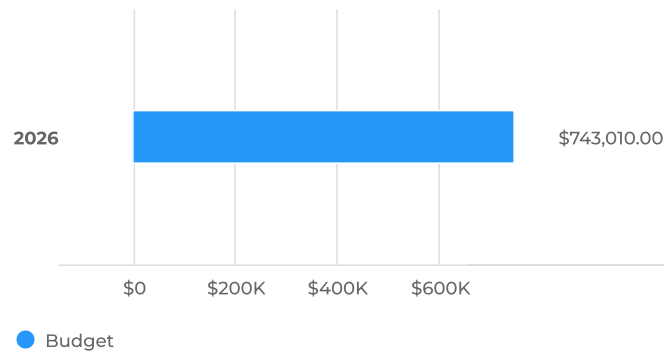
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

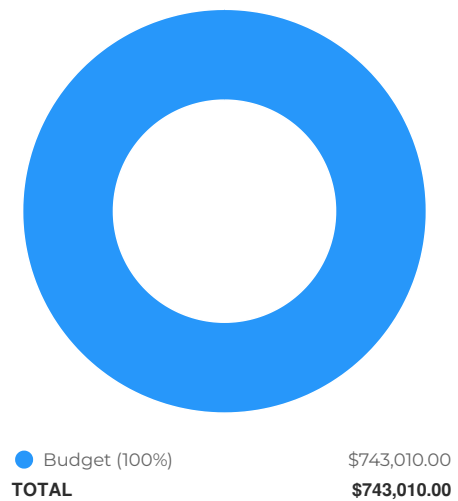
Capital Cost

Total Budget (all years)	Project Total
\$743.01K	\$743.01K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

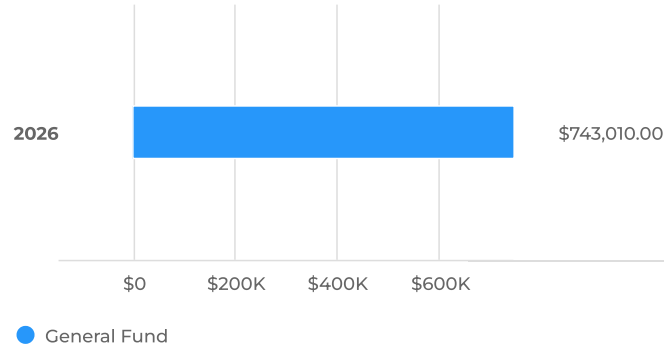
Capital Cost	FY2026	Total
Budget	\$743,010	\$743,010
Total	\$743,010	\$743,010

Funding Sources

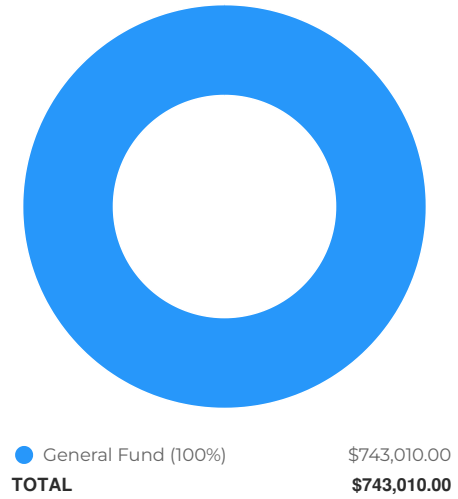
Total Budget (all years)
\$743.01K

Project Total
\$743.01K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$743,010	\$743,010
Total	\$743,010	\$743,010

PD MAINTENANCE FACILITY & KENNEL @ 2803 FAIRBURN RD

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

PD Maintenance Facility & Kennel @ 2083 Fairburn Rd - Based on items that need to be upgraded/replaced from the facilities study.

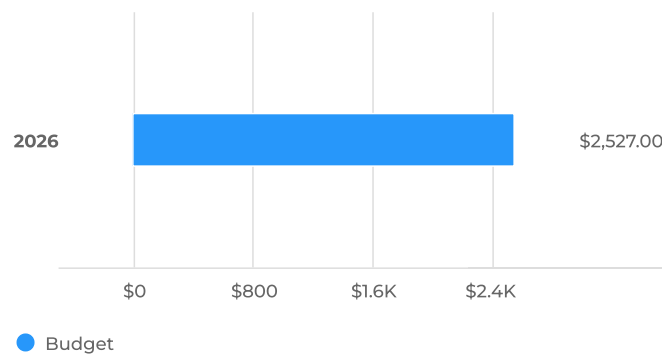
Operating Budget Impact

Recurring Maintenance and Repair of capital assets. No additional impact on the operating budget.

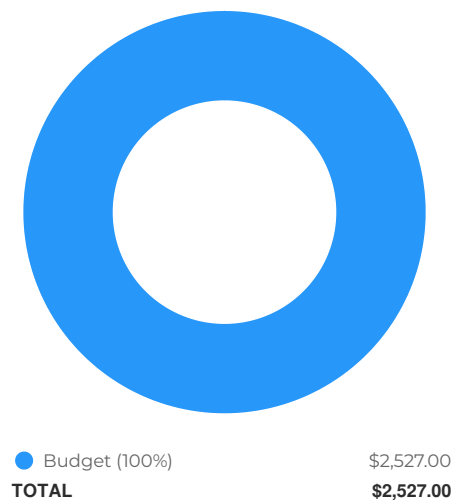
Capital Cost

Total Budget (all years)	Project Total
\$2.527K	\$2.527K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

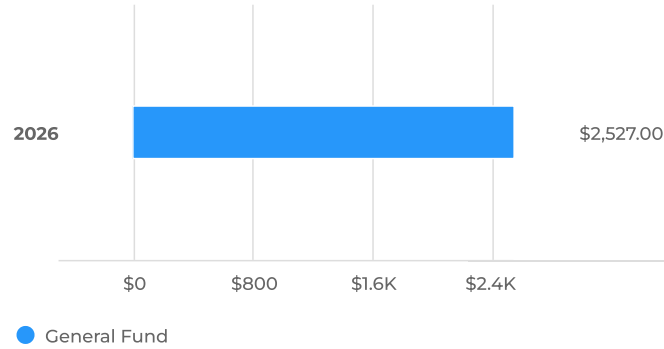
Capital Cost	FY2026	Total
Budget	\$2,527	\$2,527
Total	\$2,527	\$2,527

Funding Sources

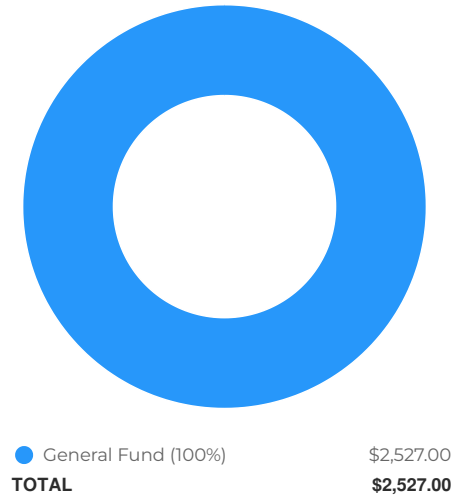
Total Budget (all years)
\$2.527K

Project Total
\$2.527K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$2,527	\$2,527
Total	\$2,527	\$2,527

PUBLIC SAFETY/MUNICIPAL COURT COMPLEX

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Items that need to be upgraded/replaced based on the facility study - Facility located at 2083 Fairburn Rd

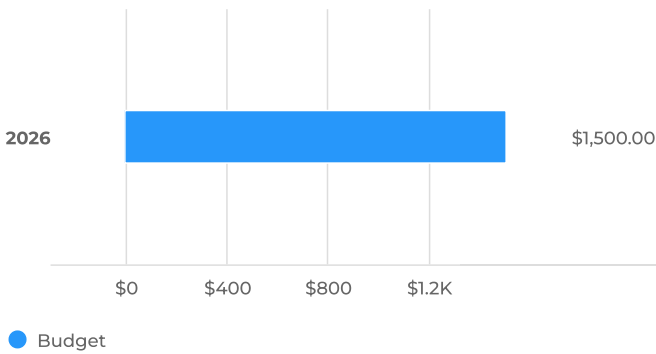
Operating Budget Impact

Multiple years of improvements are planned based on the Facilities Study that was completed for the City. No other operating budget impact is anticipated.

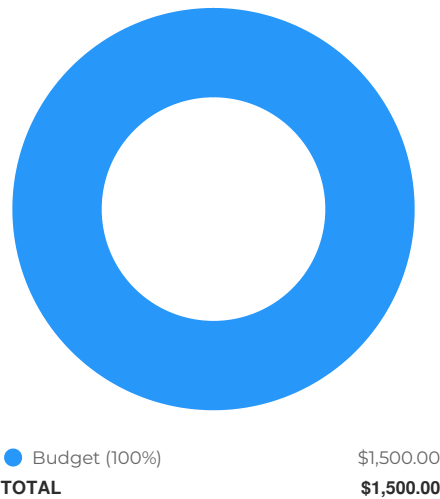
Capital Cost

Total Budget (all years)	Project Total
\$1.5K	\$1.5K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$1,500	\$1,500
Total	\$1,500	\$1,500

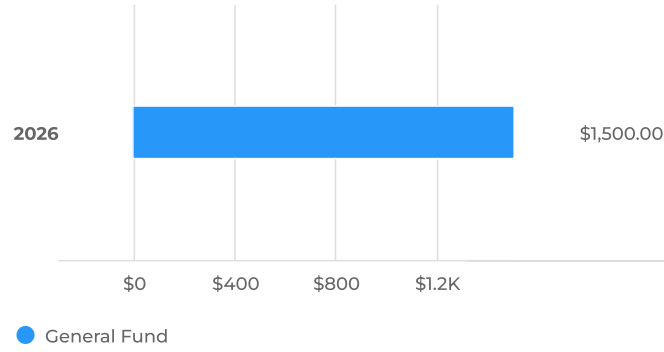


Funding Sources

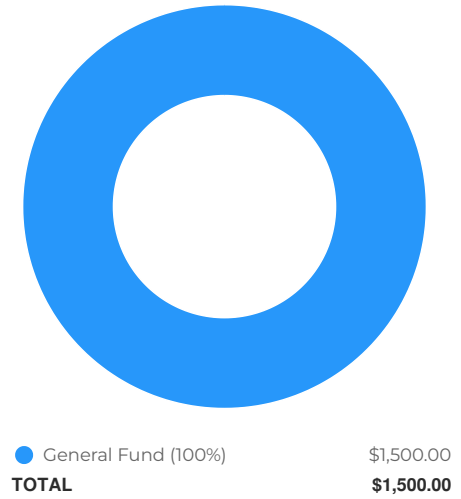
Total Budget (all years)
\$1.5K

Project Total
\$1.5K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$1,500	\$1,500
Total	\$1,500	\$1,500

REAR-LOAD GARBAGE TRUCK 20-YARD SINGLE AXLE

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Rear-load garbage truck 20-Yard single axle to include in fleet rotation.

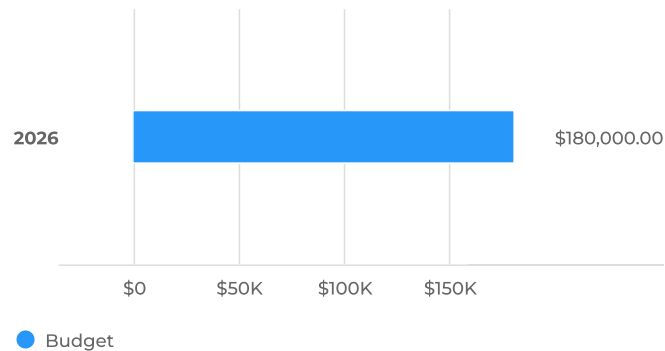
Operating Budget Impact

Minor maintenance will be necessary as the vehicle ages, but no other expenses are expected.

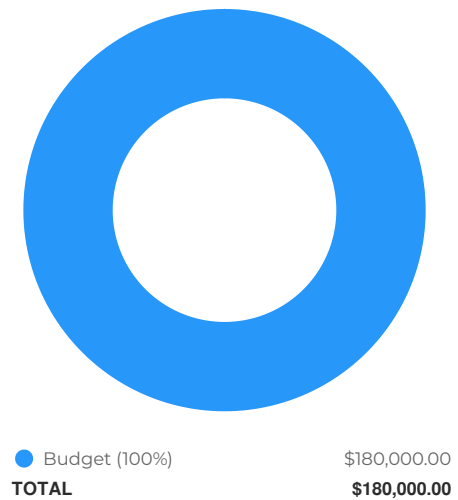
Capital Cost

Total Budget (all years)	Project Total
\$180K	\$180K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

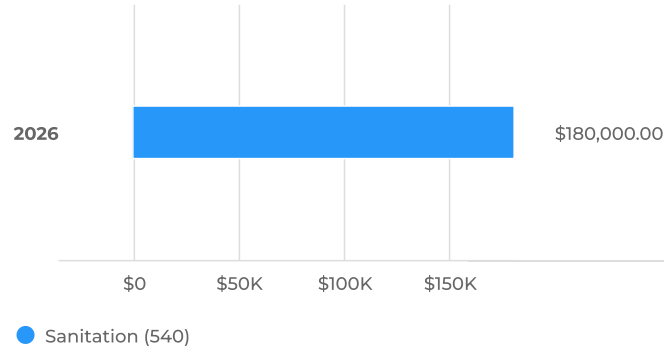
Capital Cost	FY2026	Total
Budget	\$180,000	\$180,000
Total	\$180,000	\$180,000

Funding Sources

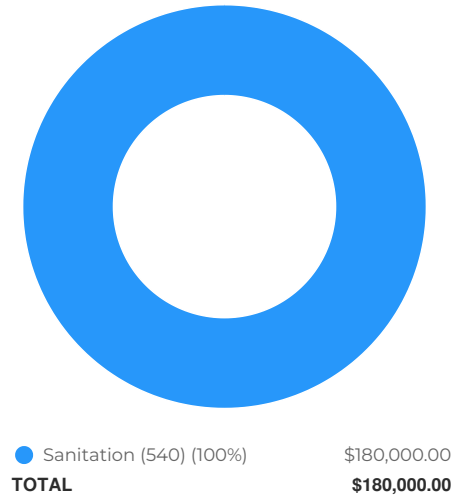
Total Budget (all years)
\$180K

Project Total
\$180K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
Sanitation (540)	\$180,000	\$180,000
Total	\$180,000	\$180,000

STREET RESURFACING (Annual funds for Street & RoW Maint.)

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Public Works
Type	Other

Description

Street Resurfacing for multiple streets and Right of Way maintenance.

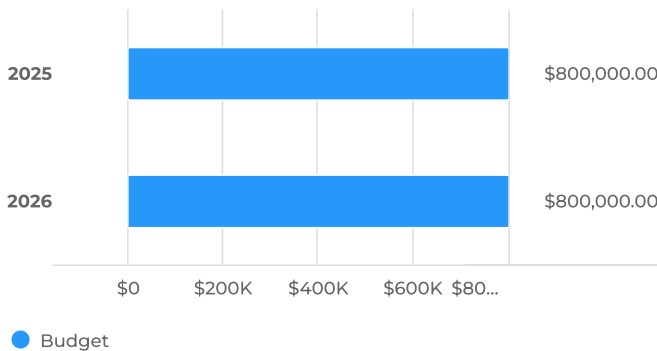
Operating Budget Impact

The City anticipates routine maintenance for any resurfacing or new roadway projects. This maintenance is programmed in the budget each year.

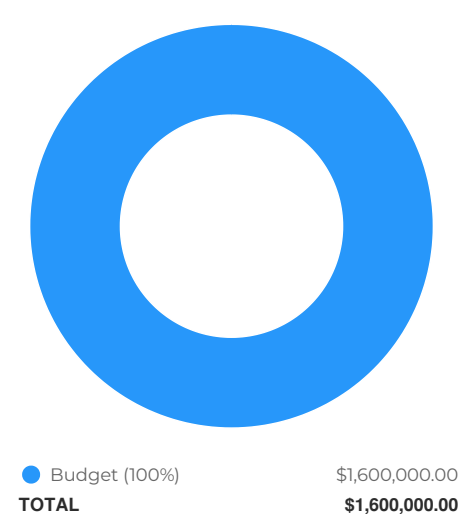
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$800,000	\$1.6M	\$1.6M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown			
Capital Cost	FY2025	FY2026	Total
Budget	\$800,000	\$800,000	\$1,600,000
Total	\$800,000	\$800,000	\$1,600,000



Funding Sources

FY2025 Budget

\$800,000

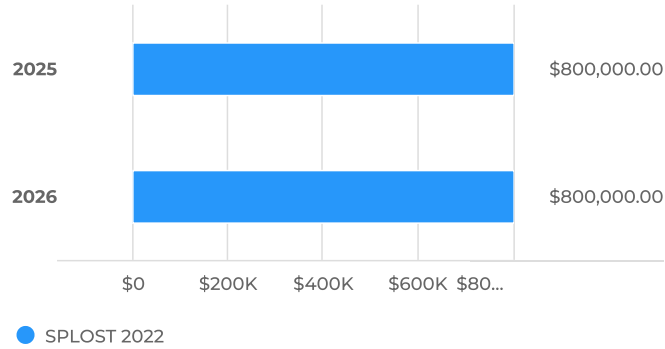
Total Budget (all years)

\$1.6M

Project Total

\$1.6M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	Total
SPLOST 2022	\$800,000	\$800,000	\$1,600,000
Total	\$800,000	\$800,000	\$1,600,000

SWAT REQUESTS



PD SWAT COMMAND CENTER

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	SWAT
Type	Other

Description

THIS REQUEST IS TO REPLACE THE SWAT COMMAND CENTER PER REPLACEMENT SCHEDULE.

Operating Budget Impact

PER REPLACEMENT SCHEDULE.MAINTENANCE / MAINTENANCE ON OLDER MODELS ARE COSTLY.

Capital Cost

FY2025 Budget

\$500,000

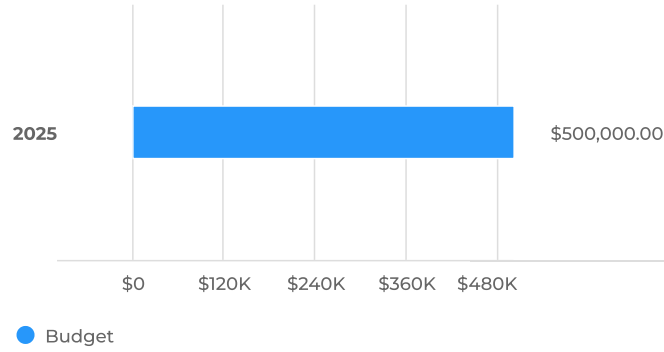
Total Budget (all years)

\$500K

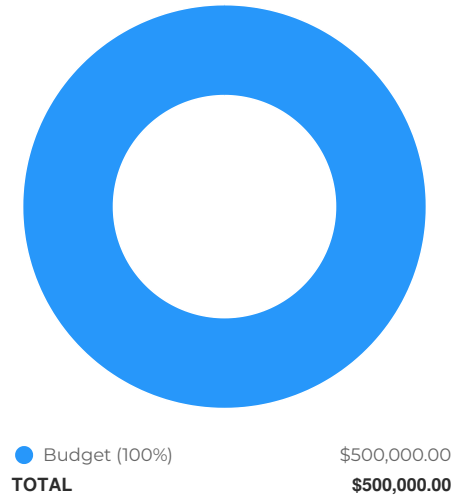
Project Total

\$500K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	Total
Budget	\$500,000	\$500,000
Total	\$500,000	\$500,000

Funding Sources

FY2025 Budget

\$825,000

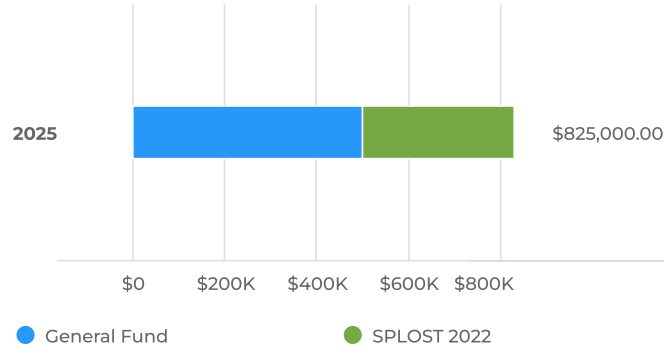
Total Budget (all years)

\$825K

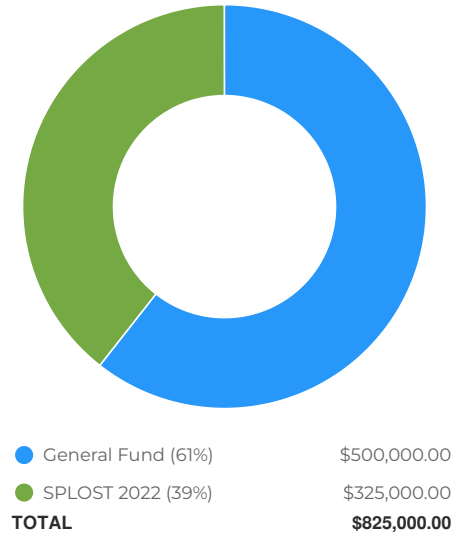
Project Total

\$825K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$500,000	\$500,000
SPLOST 2022	\$325,000	\$325,000
Total	\$825,000	\$825,000

PD SWAT ENTRY RIFLE REPLACEMENTS

Overview

Request Owner	Tammy Jewell, Executive Assistant
Department	SWAT
Type	Other

Description

THIS REQUEST IS FOR 8 SWAT ENTRY RIFLES PER CURRENT REPLACEMENT SCHEDULE.

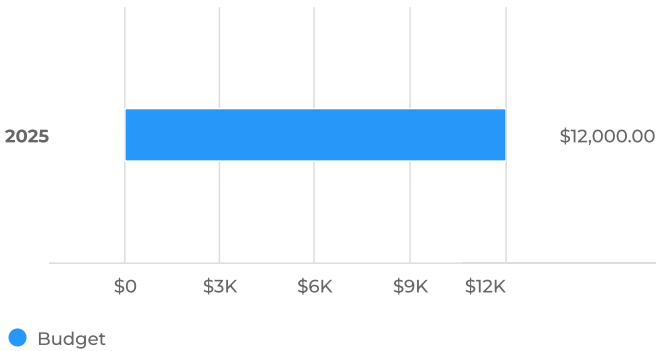
Operating Budget Impact

NO OTHER OPERATING BUDGET IMPACT. 10 YEAR REPLACEMENT SCHEDULE.

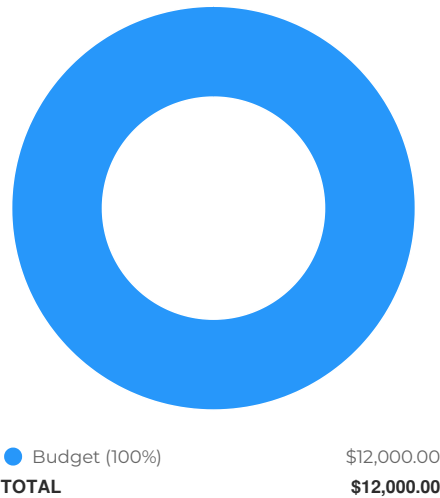
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$12,000	\$12K	\$12K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$12,000	\$12,000
Total	\$12,000	\$12,000



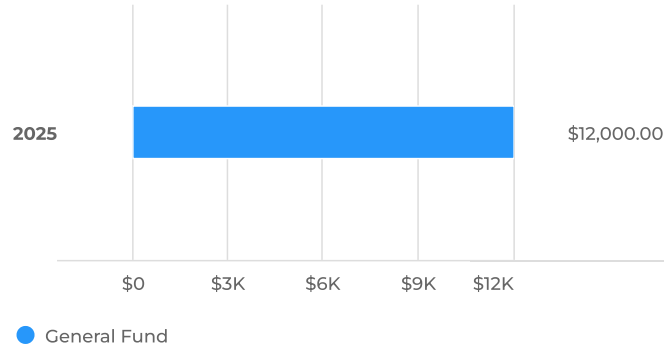
Funding Sources

FY2025 Budget
\$12,000

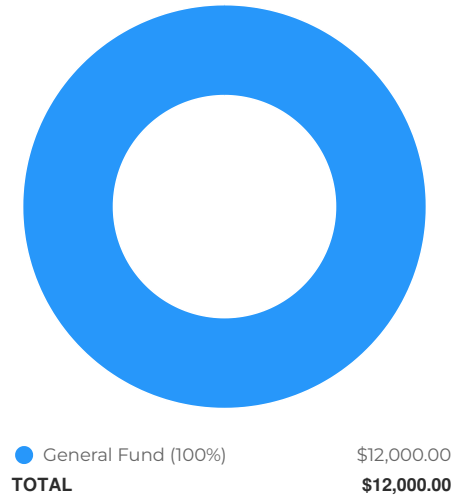
Total Budget (all years)
\$12K

Project Total
\$12K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
General Fund	\$12,000	\$12,000
Total	\$12,000	\$12,000

SANITATION REQUESTS

AUTOMATED GARBAGE TRUCK

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Sanitation
Type	Other

Description

New automated garbage truck for fleet rotation.

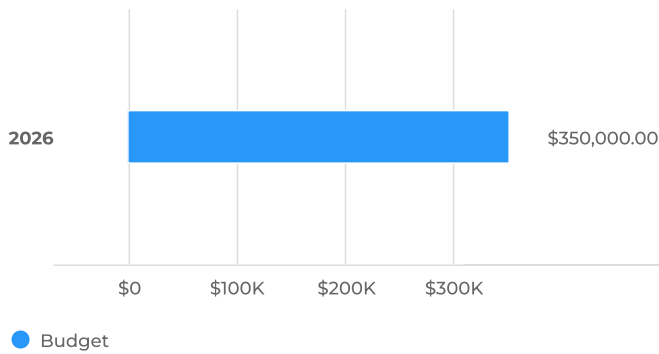
Operating Budget Impact

Minor maintenance will be necessary and budgeted for as the vehicle ages, but no other other operating expenses are anticipated.

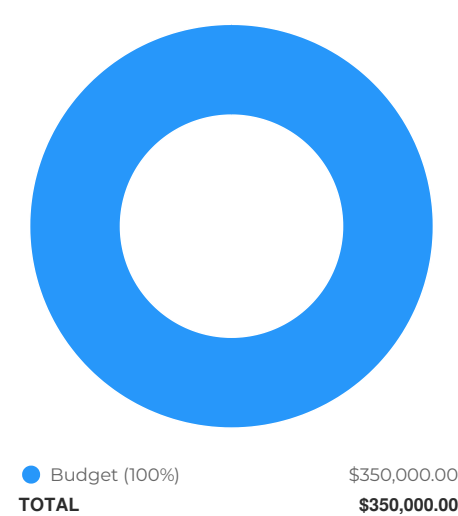
Capital Cost

Total Budget (all years)	Project Total
\$350K	\$350K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

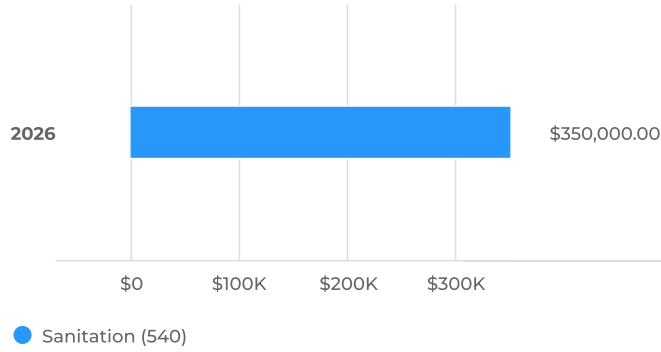
Capital Cost	FY2026	Total
Budget	\$350,000	\$350,000
Total	\$350,000	\$350,000

Funding Sources

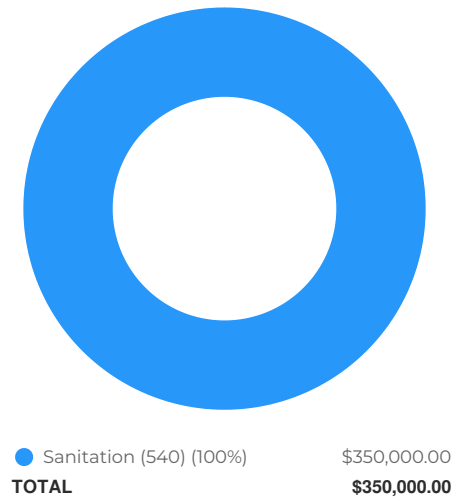
Total Budget (all years)
\$350K

Project Total
\$350K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
Sanitation (540)	\$350,000	\$350,000
Total	\$350,000	\$350,000

ROLL-OFF CHASSIS

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Sanitation
Type	Other

Description

Roll-off chasis to replace old for fleet rotation

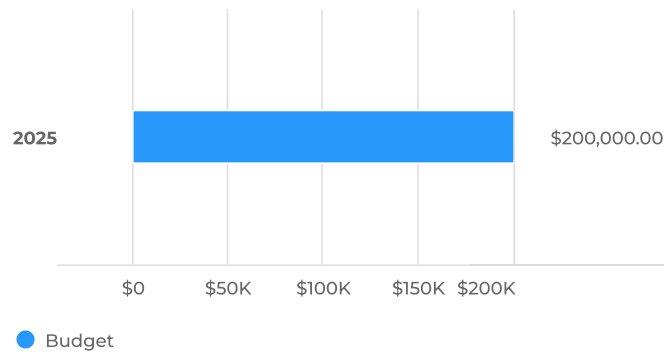
Operating Budget Impact

Minor maintenance will be necessary as the vehicle ages, but no other expenses are expected.

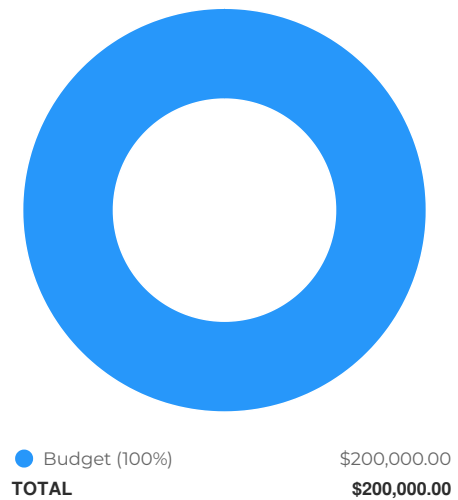
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$200,000	\$200K	\$200K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$200,000	\$200,000
Total	\$200,000	\$200,000

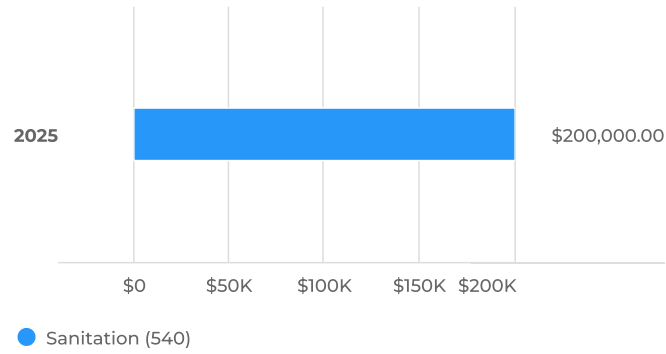
Funding Sources

FY2025 Budget
\$200,000

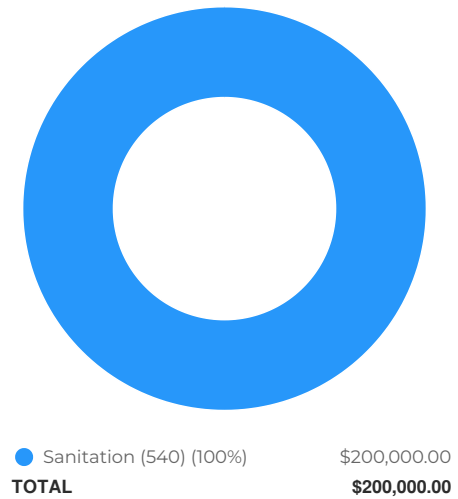
Total Budget (all years)
\$200K

Project Total
\$200K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
Sanitation (540)	\$200,000	\$200,000
Total	\$200,000	\$200,000

STREET MAINTENANCE REQUESTS

DUMP TRUCK WITH SPREADER

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Street Maintenance
Type	Other

Description

New dump truck with spreader for fleet rotation.

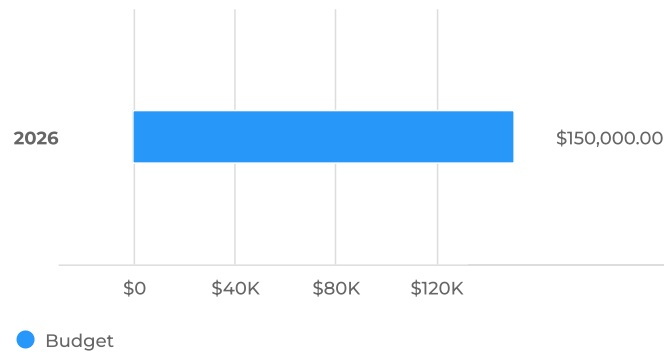
Operating Budget Impact

Minor maintenance will be needed and budgeted as the vehicle ages, but no other expenses are expected.

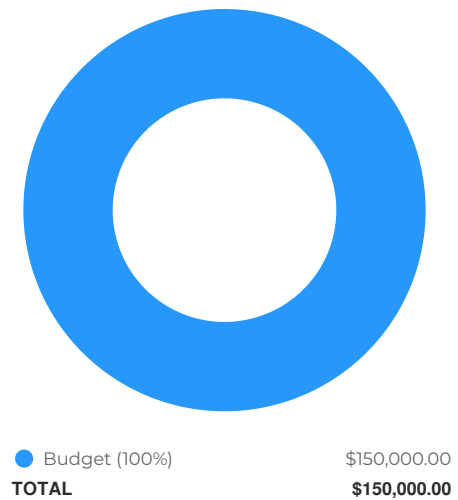
Capital Cost

Total Budget (all years)	Project Total
\$150K	\$150K

Capital Cost by Year



Capital Cost for Budgeted Years



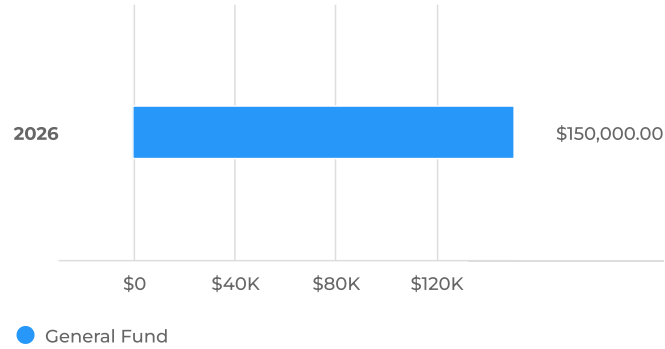
Capital Cost Breakdown		
Capital Cost	FY2026	Total
Budget	\$150,000	\$150,000
Total	\$150,000	\$150,000

Funding Sources

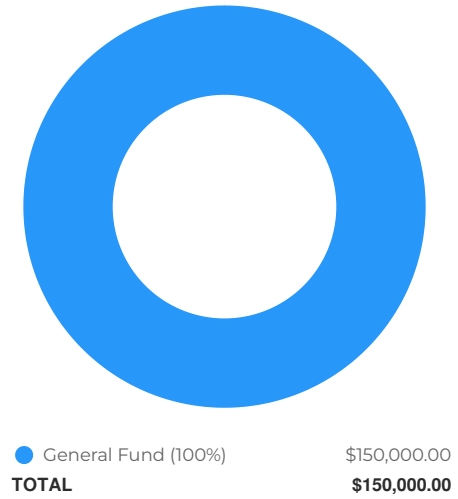
Total Budget (all years)
\$150K

Project Total
\$150K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$150,000	\$150,000
Total	\$150,000	\$150,000

MOWING TRACTORS X2

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Street Maintenance
Type	Other

Description

Two new mowing tractors for fleet rotation

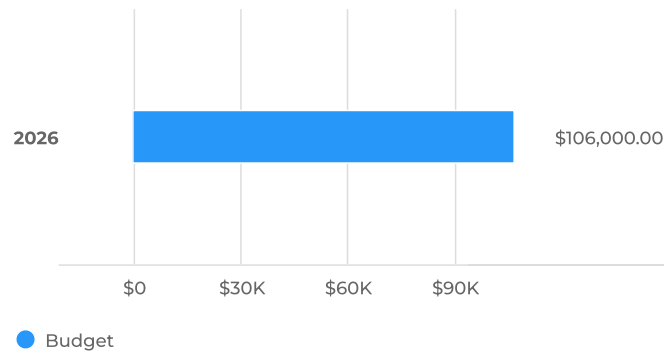
Operating Budget Impact

Minor maintenance will be necessary and budgeted for as the equipment ages, but no other expenses are expected.

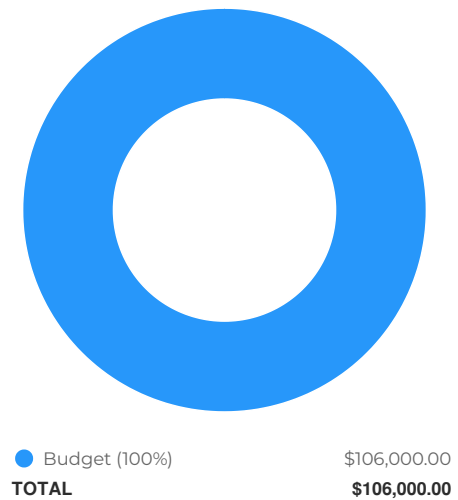
Capital Cost

Total Budget (all years)	Project Total
\$106K	\$106K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

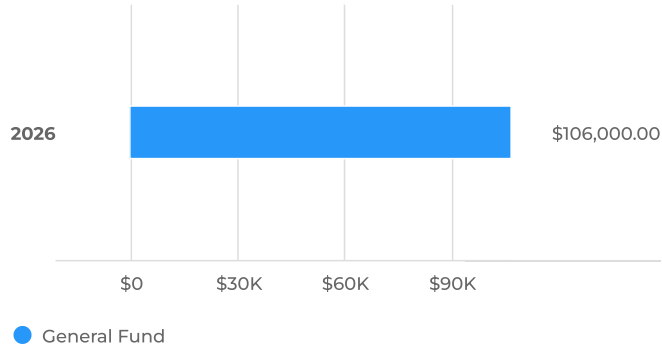
Capital Cost	FY2026	Total
Budget	\$106,000	\$106,000
Total	\$106,000	\$106,000

Funding Sources

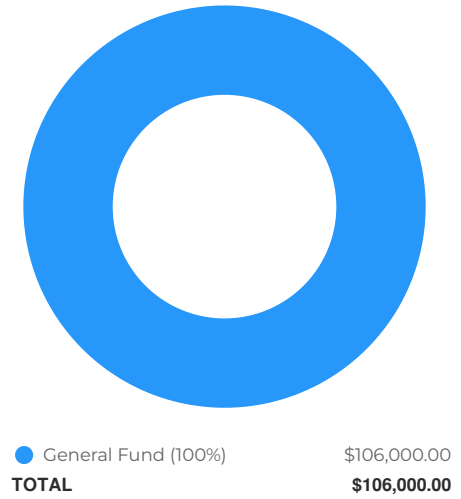
Total Budget (all years)
\$106K

Project Total
\$106K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
General Fund	\$106,000	\$106,000
Total	\$106,000	\$106,000

PICK-UP TRUCK HEAVY DUTY F-250 4X4 (X2)

Overview

Request Owner	Melissa Dickinson, Public Services Assistant Director
Department	Street Maintenance
Type	Other

Description

Heavy Duty F-250 4x4 pickup trucks - fleet rotation

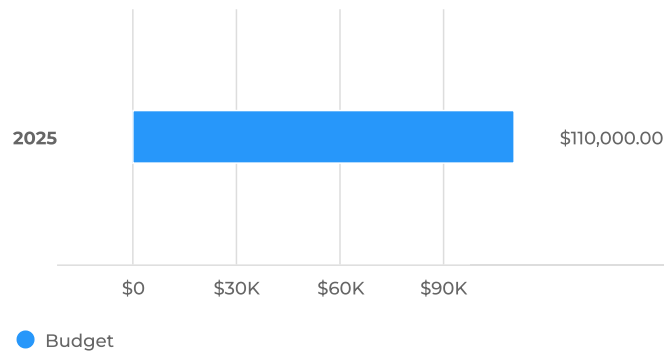
Operating Budget Impact

Minor maintenance will be necessary as the vehicle ages, but no other expenses are expected.

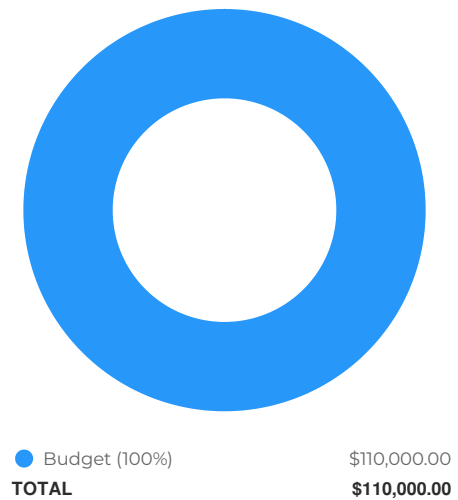
Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$110,000	\$110K	\$110K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Budget	\$110,000	\$110,000
Total	\$110,000	\$110,000

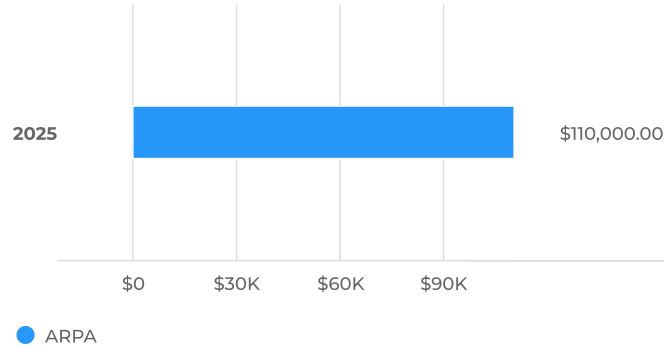
Funding Sources

FY2025 Budget
\$110,000

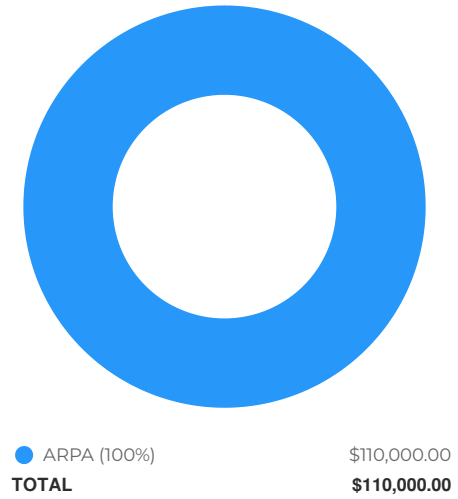
Total Budget (all years)
\$110K

Project Total
\$110K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
ARPA	\$110,000	\$110,000
Total	\$110,000	\$110,000

WEST PINE GOLF COURSE MAINTENANCE REQUESTS



PRACTICE FACILITIES UPGRADES

Overview

Request Owner	Chris Cartwright, Golf Professional
Department	West Pine Golf Course Maintenance
Type	Other

Description

The practice facilities at West Pines will need to be addressed soon. The driving range is an eye sore and is often the first thing golfers experience when they come to West Pines. This has been an annual request for the last 3 years and is also included in the West Pines Master Plan that was created in the winter of 2019.

This project includes the renovation of the existing driving range tee box (new turf as well as expansion), the regrading and grassing of the driving range fairway, and the creation of a new putting green/putting course adjacent to the first tee.

The putting course will be similar to the new Yates Putting Course at Bobby Jones GC in downtown Atlanta or the Speedway Course at Sea Island. It can be used by avid and beginning golfers alike. It would create a new opportunity for members of the community to enjoy West Pines who haven't done so as yet. Think of this an upscale putt-putt area that anyone could enjoy free of charge before or after their round (or anytime for that matter). This feature will spark new interest in the game, give our existing customers a fun new experience, and increase F&B sales as people spend more time enjoying our facilities.

Images



Yates Putting Course



Speedway Course at Sea Island



"Tee Marker" for Putting Course



Aerial Map of Practice Facilities

This is a map of our practice facilities laid out in the West Pines Master Plan.

Operating Budget Impact

Minor maintenance may be necessary.



West Pines Cart Path and Bridge Repairs

Overview

Request Owner	Chris Bass, Director of Parks of Recreation
Department	West Pine Golf Course Maintenance
Type	Other

Description

Cart path and bridge repairs at West Pines.

Images



Cart Path



Cart Path



West Pines Bridge



West Pines Bridge



West Pines Bridge

Operating Budget Impact

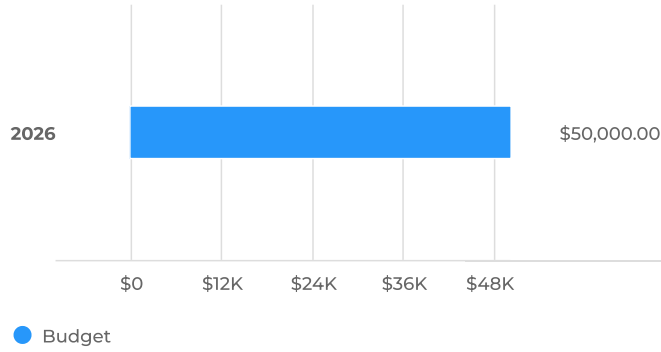
This project has no impact on the budget

Capital Cost

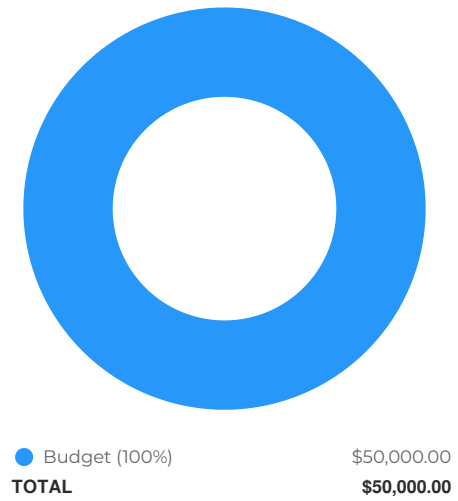
Total Budget (all years)
\$50K

Project Total
\$50K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

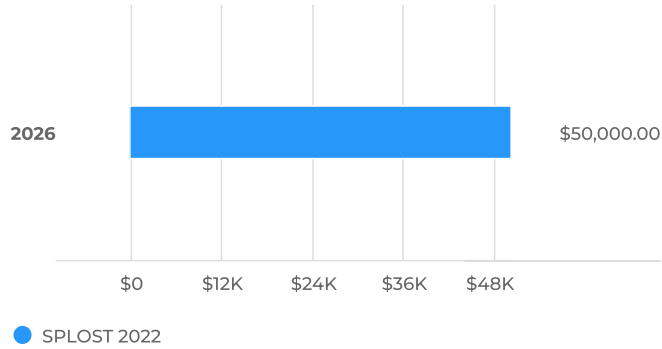
Capital Cost	FY2026	Total
Budget	\$50,000	\$50,000
Total	\$50,000	\$50,000

Funding Sources

Total Budget (all years)
\$50K

Project Total
\$50K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2026	Total
SPLOST 2022	\$50,000	\$50,000
Total	\$50,000	\$50,000

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on the application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify, record, classify and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher-yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

ARPA: American Rescue Plan Act. Funds that are designated to help replace lost tax revenue due to the pandemic.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to the application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter that contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, capital expenditures, or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves, and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives a benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefits from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes but must be rescinded by the community's legislative body to be removed from the community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes, and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of a government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructures such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery, and equipment. Communities typically define capital assets in terms of minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in and out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real property, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours, and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer is usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes, debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of the total cost of a service that is recovered through user charges and the portion that is subsidized by the tax levy if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as businesses include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represents funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefits) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment, and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs, or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligations or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions, or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

FY: Abbreviation for Fiscal Year. Each fiscal year is July 1st to June 30th.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria for the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, roads, sewers, etc. It also requires the presentation of a narrative statement of the government's financial performance, trends, and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity accounts for and reports other post-employment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.



Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, and counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.



Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve a fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn from other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market or full and fair cash value.