

FISCAL YEAR 2020 - 2021

CITY OF DOUGLASVILLE, GEORGIA

PROPOSED BUDGET

MAYOR ROCHELLE ROBINSON



CITY MANAGER MARCIA HAMPTON



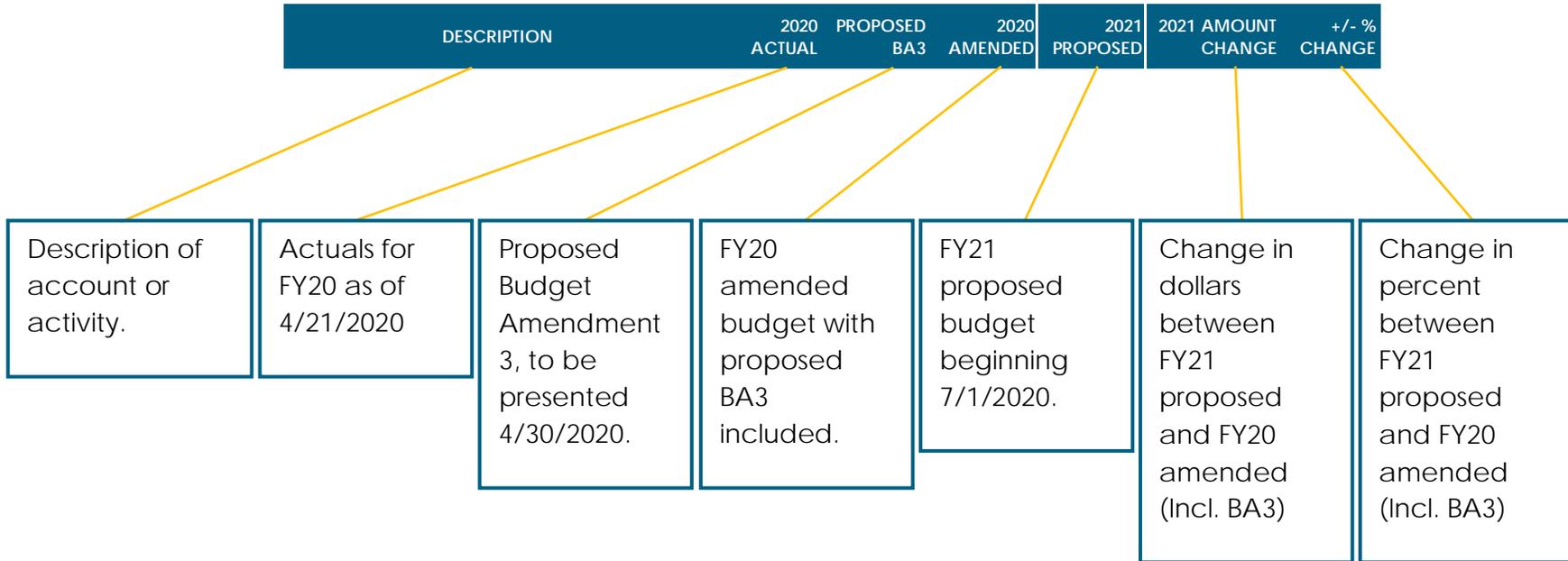
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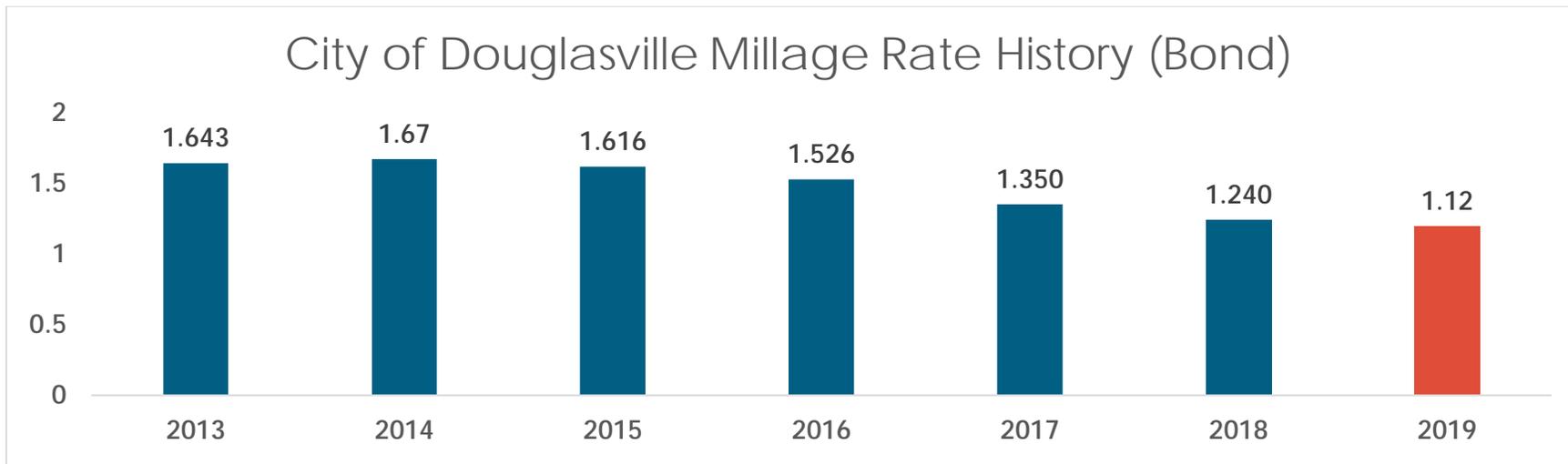
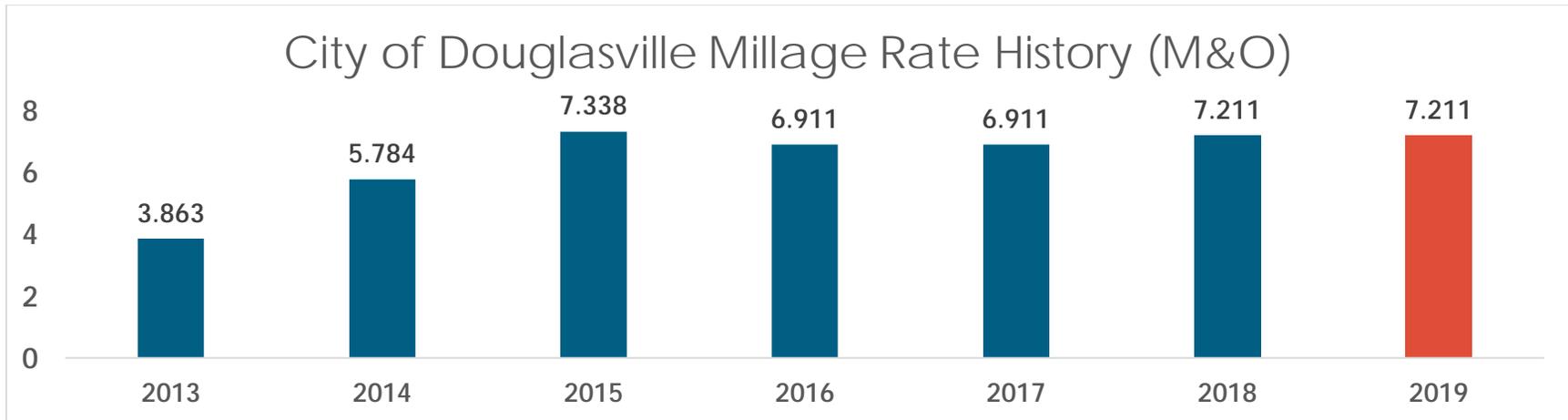
Reading this Document





Helpful Information and Reference

Millage Rate — The below chart is the City of Douglasville’s current millage for maintenance and operations as well as the bond millage. The tax digest for the year 2020 will be received in July.





Helpful Information and Reference Continued

Budget Assumptions for FY21 — The fiscal year 2021 begins July 1, 2020 and is through June 30, 2021.

July, August, September, and October -

Most Budget Reductions Due to COVID-19

January, February, March, April, May, and June -

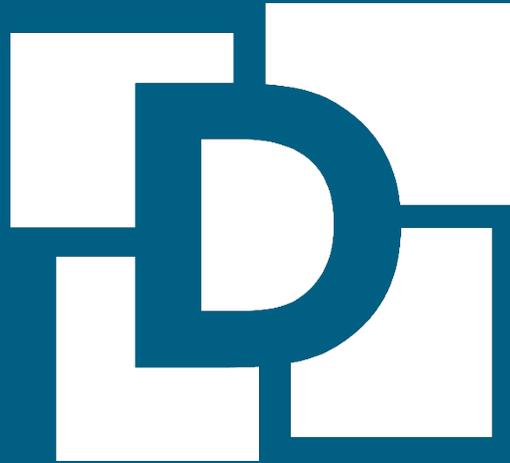
Budgeting as if Recovering from COVID-19's Impact

Budget Line Item Reclassifications —

- ☒ Hotel/Motel Tax has been reclassified
- ☒ Budgeted items in West Pines Maintenance has moved to centralized Park Maintenance

Other Notable Points That are Common Throughout all Departments —

- ☒ Travel and training cut to \$2,500
- ☒ Fluctuations in health insurance could be for new employees or current employees changing plans.
- ☒ Budget amendment 3 is reflected across all departments.

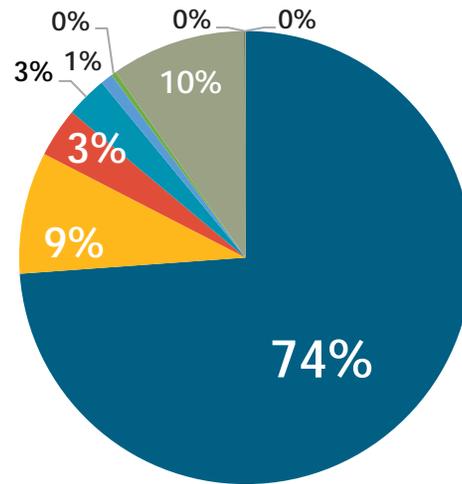


General Fund



General Fund Revenues

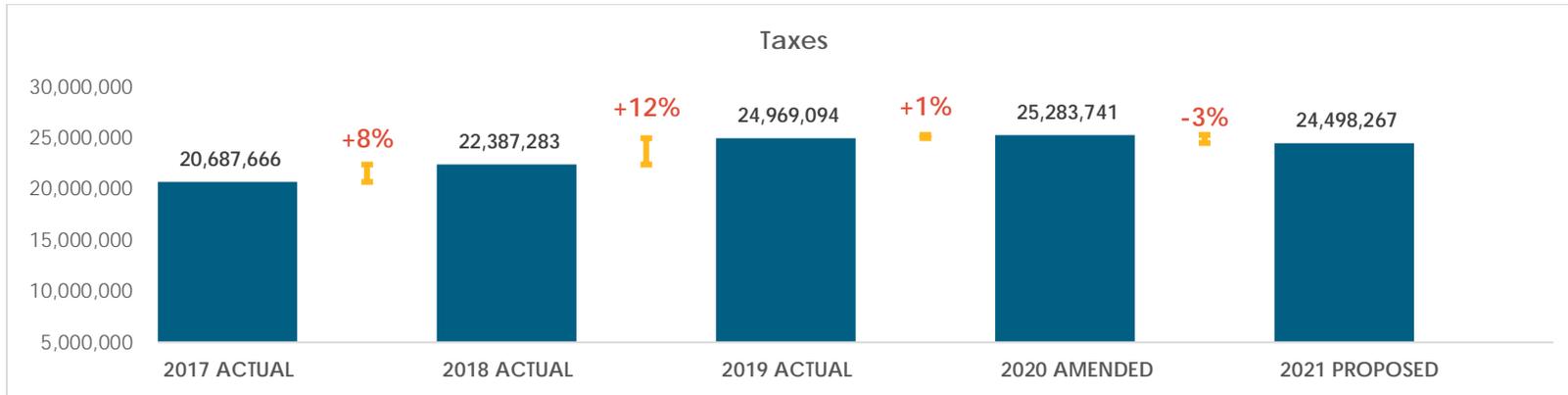
REVENUES		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 AS OF 4/21/2020	2020 AMENDED	2021 PROPOSED	+/- % CHANGE
FUND 100								
31	TAXES	20,687,666	22,387,283	24,969,094	23,081,927	25,283,741	24,498,267	-3%
32	LICENSES & PERMITS	2,801,140	3,156,667	3,232,355	3,165,239	3,372,442	2,884,713	-14%
34	CHARGES FOR SERVICES	1,577,474	1,392,461	1,666,453	1,189,703	1,246,122	1,168,406	-6%
35	FINES & FORFEITURES	1,701,390	1,726,634	1,858,191	1,114,129	1,246,497	982,194	-21%
36	INVESTMENT INCOME	43,360	132,339	321,028	251,552	325,000	289,000	-11%
38	MISCELLANEOUS	300,911	234,575	316,194	169,950	185,329	116,056	-37%
39	OTHER FINANCING SOURCES	148,500	216,562	1,012,338	96,380	4,129,392	3,196,126	-23%
33	INTERGOVERNMENTAL	-	-	20,000	14,163	-	20,000	
37	CONTRIBUTIONS & DONATIONS	86,360	82,119	82,415	6,070	5,525	12,900	133%
		27,346,801	29,328,640	33,478,068	29,089,113	35,794,048	33,167,662	-7%



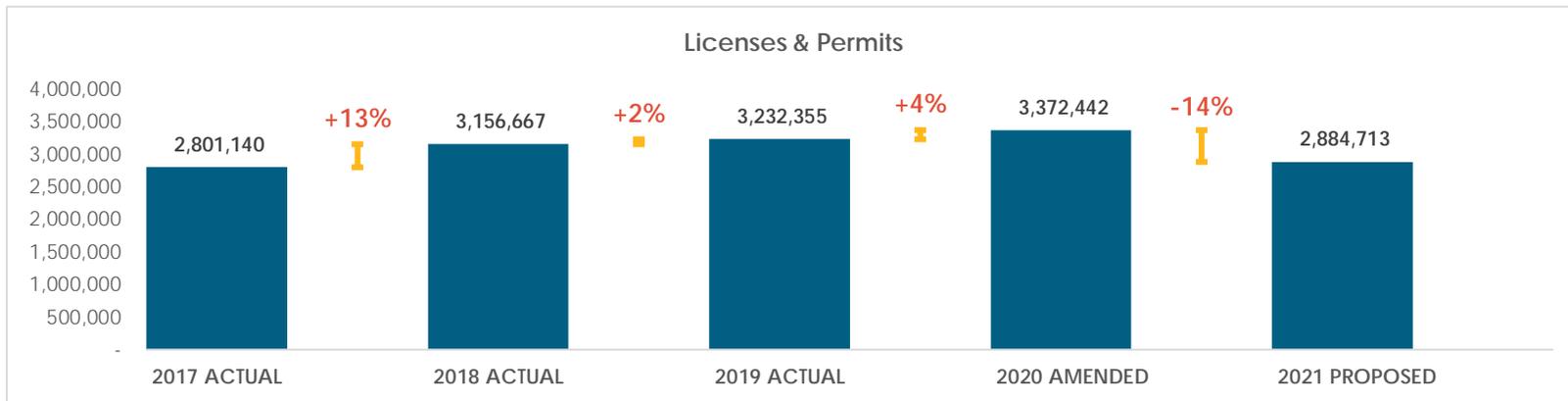
2021 PROPOSED BUDGET

- TAXES
- LICENSES & PERMITS
- CHARGES FOR SERVICES
- FINES & FORFEITURES
- INVESTMENT INCOME
- MISCELLANEOUS
- OTHER FINANCING SOURCES
- INTERGOVERNMENTAL
- CONTRIBUTIONS & DONATIONS

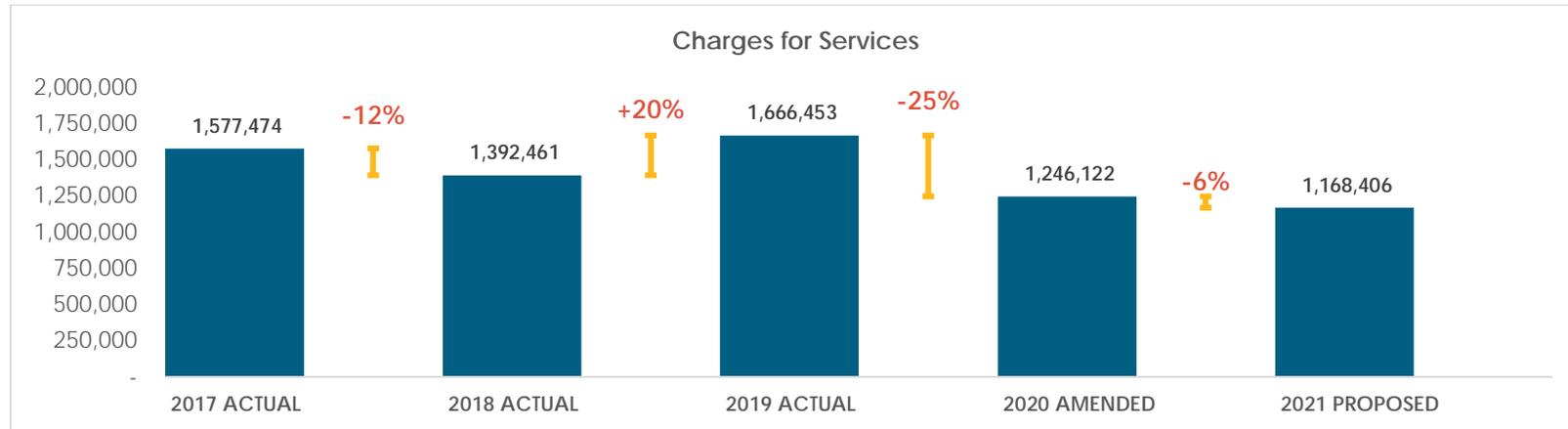
Taxes — The City of Douglasville’s taxes are made up from a variety of taxable sources and it makes up the majority of total revenues Douglasville receives. Taxes are broken down as follows: property tax, franchise tax, sales tax, hotel/motel excise tax, alcohol excise tax, and other taxes. The FY 2021 budget is determined based on historical analysis of trends in addition to current economic conditions.



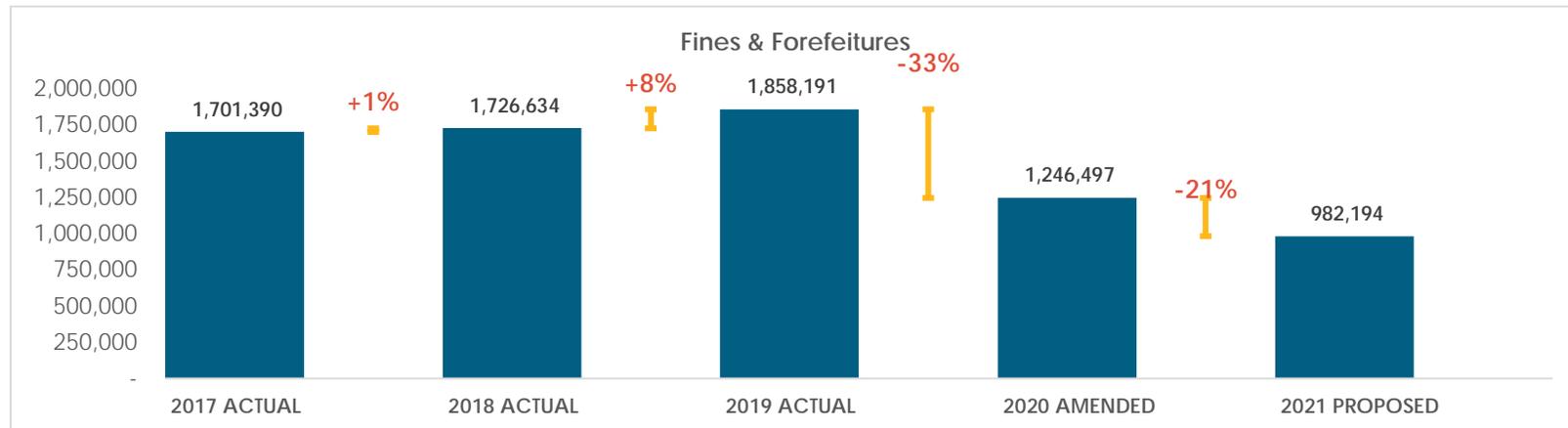
Licenses and Permits — Licenses and permits revenues are primarily comprised of revenue received from businesses in the form of an occupational tax. Additionally, building permits, plan review fees, rezoning, and other related permits also make up a portion of this revenue source.



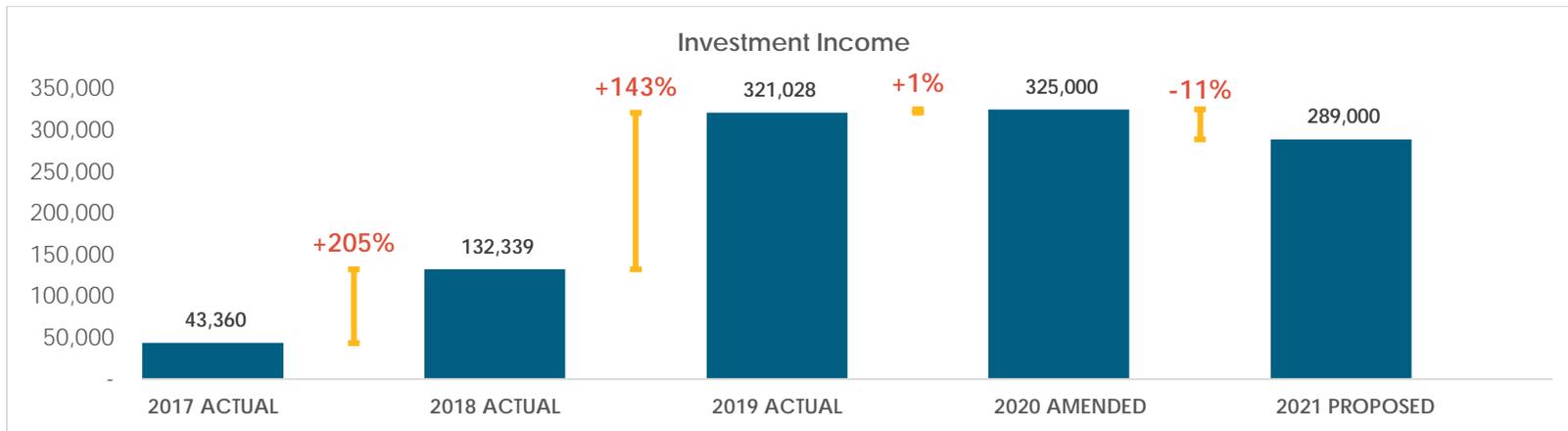
Charges for Services — Charges for services primarily include recreation fees, rental of facilities, program fees, court costs and other fees related to providing a service for the benefit of citizens.



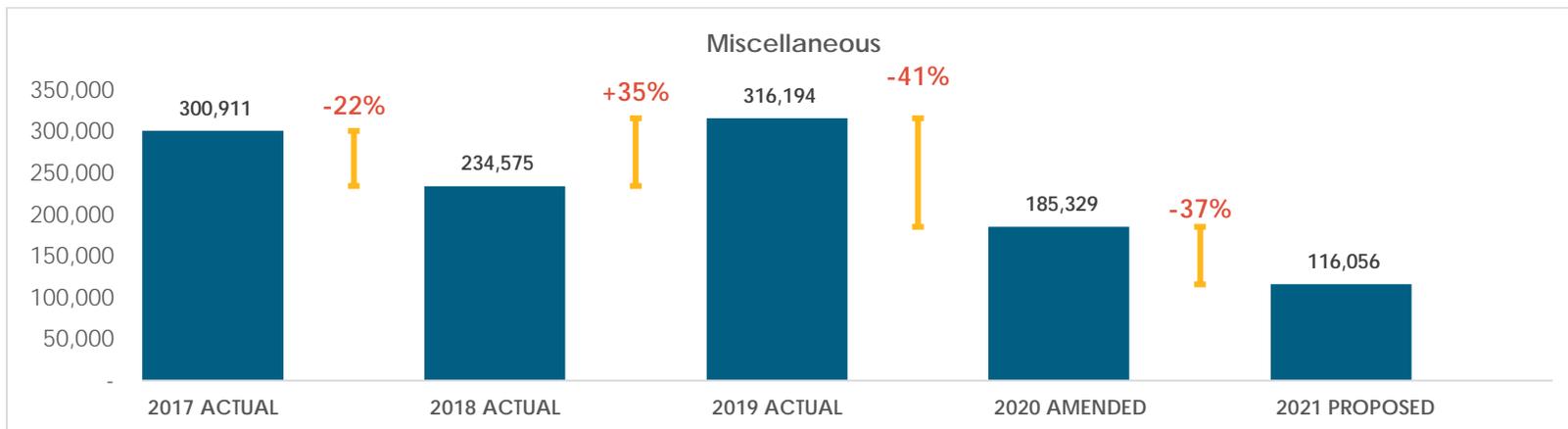
Fines and Forfeitures — The category of fines and forfeitures is primarily comprised of revenues generated through the City of Douglasville Municipal Court and includes bonds, tickets, court fees and other related fines.



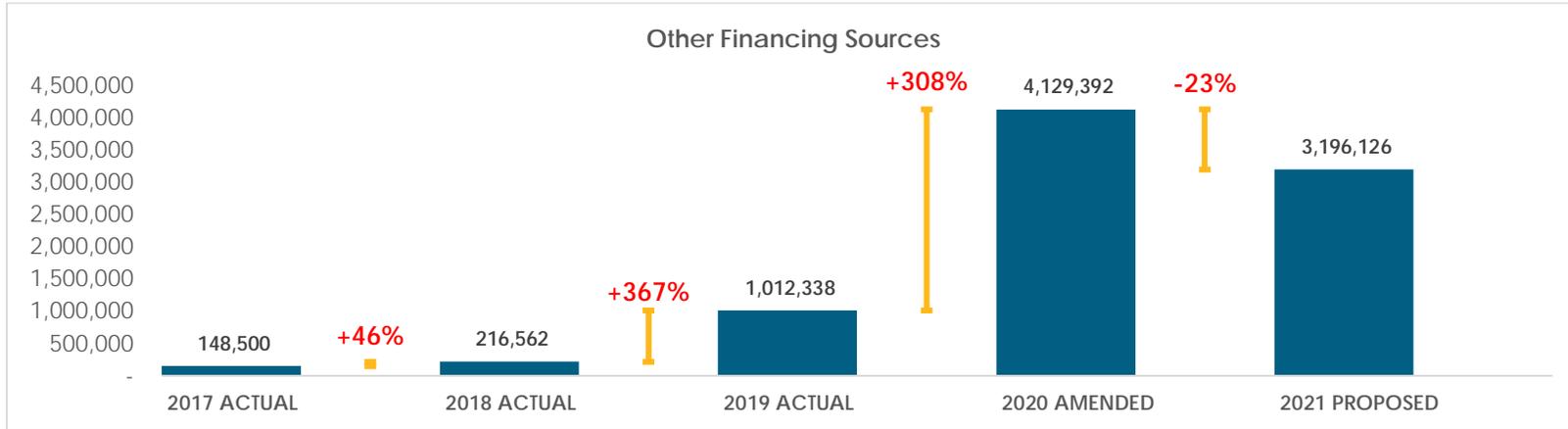
Investment Income — Investment income includes revenues generated through the interest yielded from certificates of deposit investments, balances held in Georgia Fund 1, and interest earned through the checking accounts maintained by the City of Douglasville. These revenues are projected based on historical data and trend analysis based on a variety of factors including economic conditions.



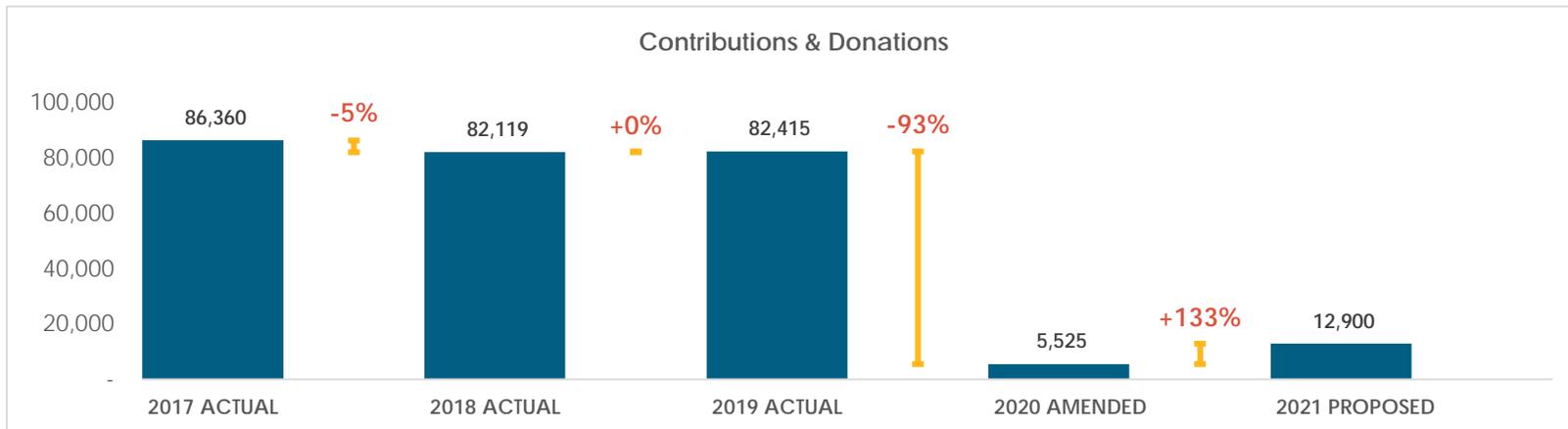
Miscellaneous — The Miscellaneous category encompasses other revenues received from tower rentals, GIRMA reimbursements and other fees received for city operations.



Other Financing Sources — Other finances sources primarily include transfers of funds from the General Fund to supplement other funds and their affiliated operations.



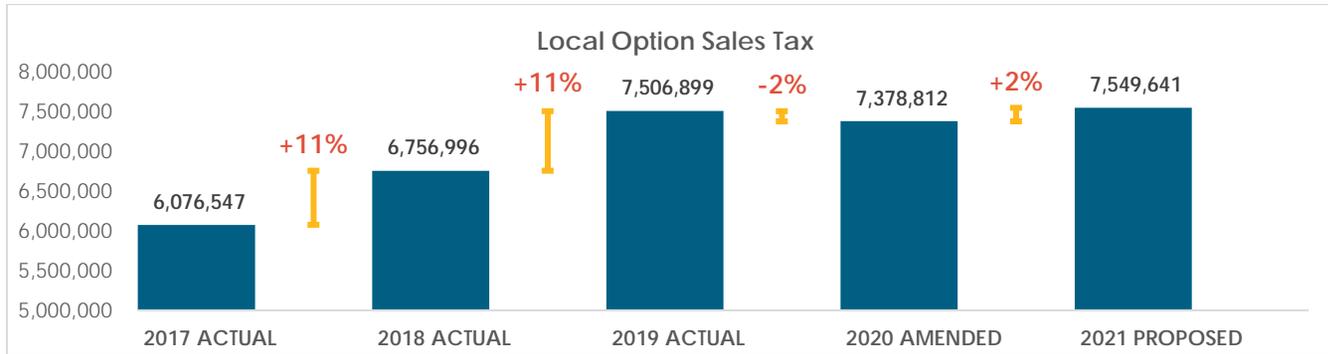
Contributions and Donations — The category of contributions and donations primarily includes revenues generated from the donation of funds for various city endeavors.



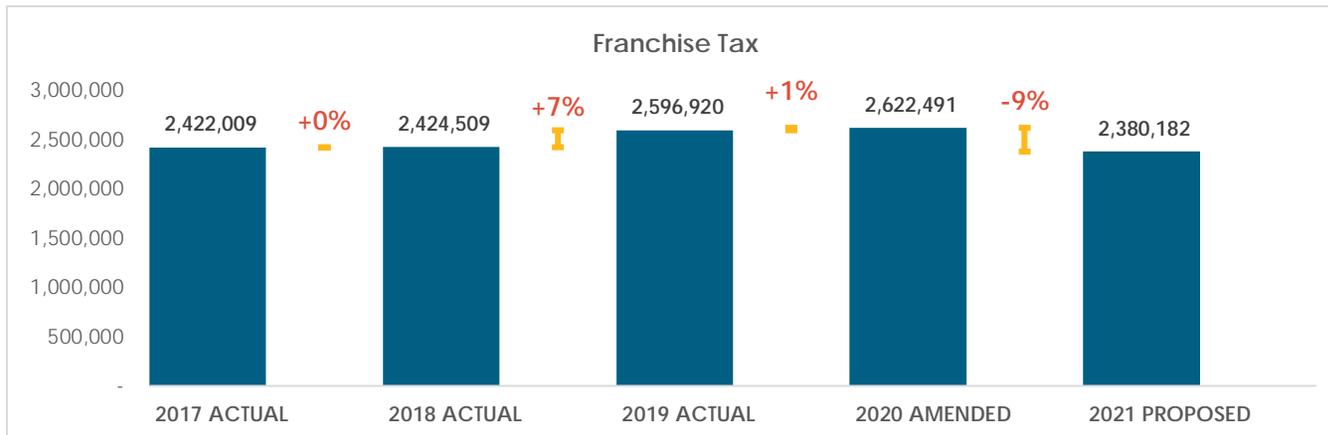


Taxes Detail

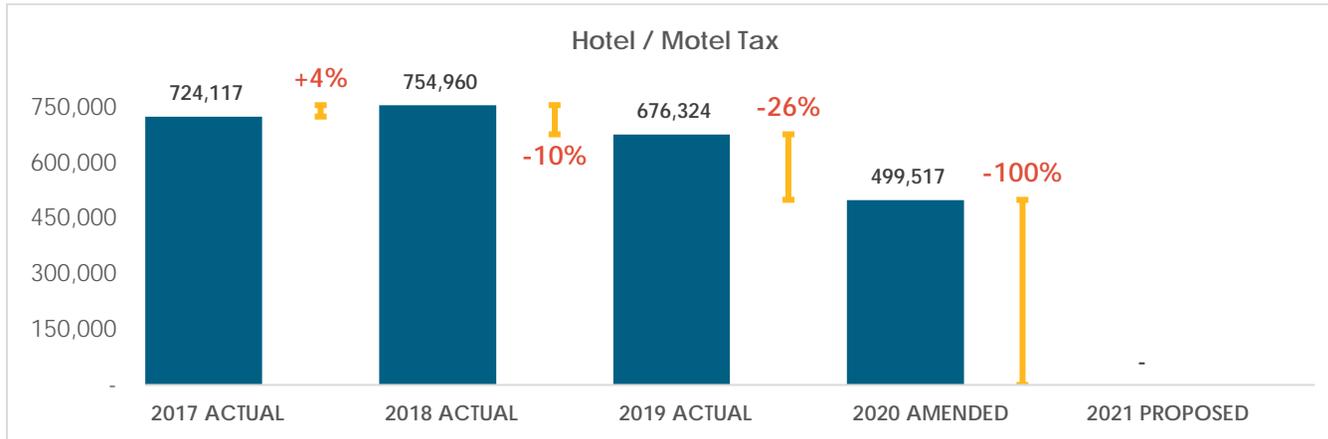
Local Option Sales Tax (LOST) — Sales tax is one of the City of Douglasville’s largest revenue streams and is primarily generated through retail sales at commercial businesses located throughout Douglasville. The sales tax of Douglasville is at a rate of 8% with 1% of that total being allocated to the 2016 SPLOST.



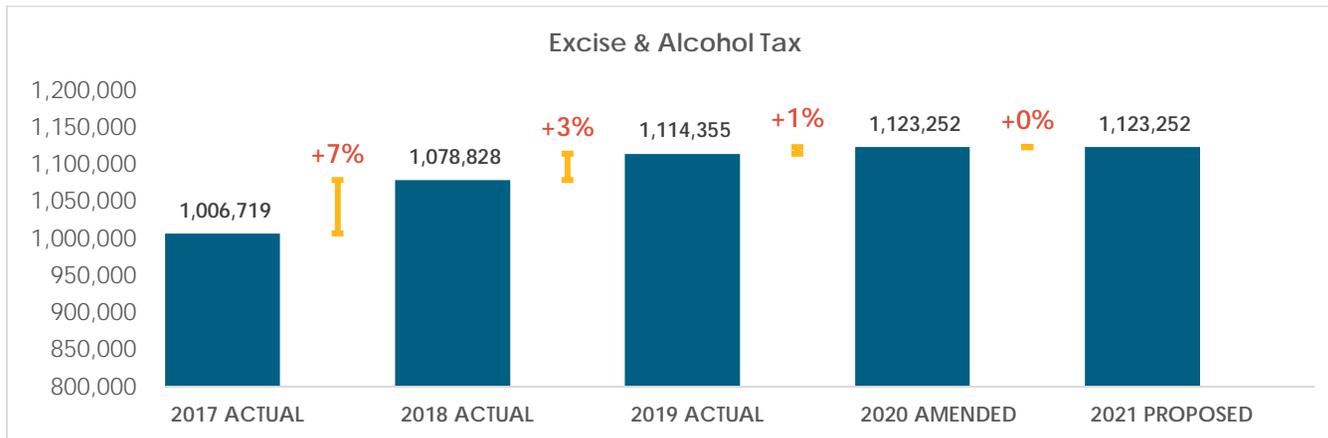
Franchise Tax — The franchise tax category is comprised of revenues generated through the collection of tax on corporations using city property or right of way to provide a utility or service to customers. For example, Bellsouth Communications, Atlanta Gas, Comcast and Georgia Power.



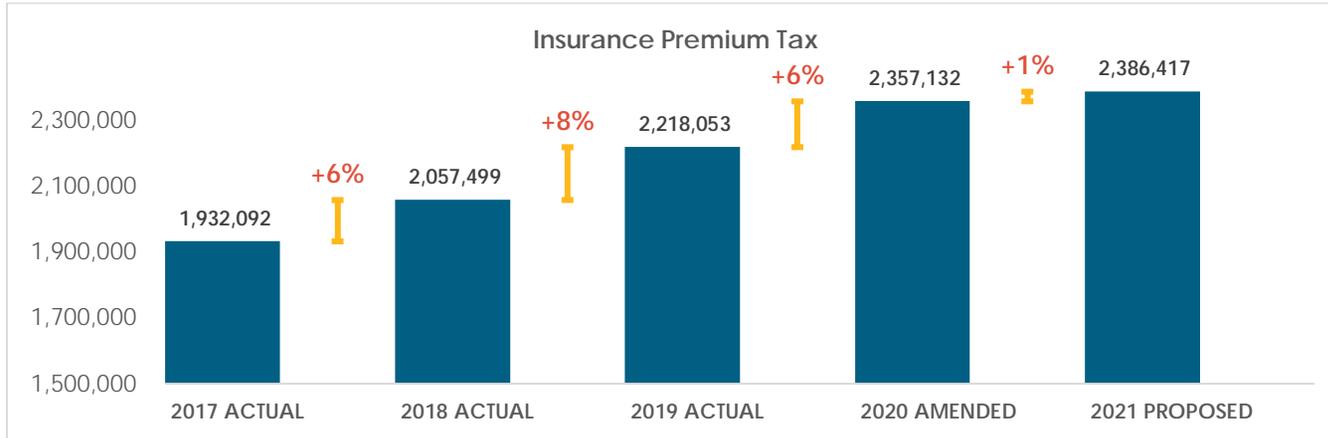
Hotel / Motel Tax — The hotel / motel tax revenue is comprised of taxable revenues generated through local hotel chains, lodges, inns, campgrounds, and motels. The scope of usage for hotel / motel tax revenues is primarily limited to promotion of tourism within the City of Douglasville.



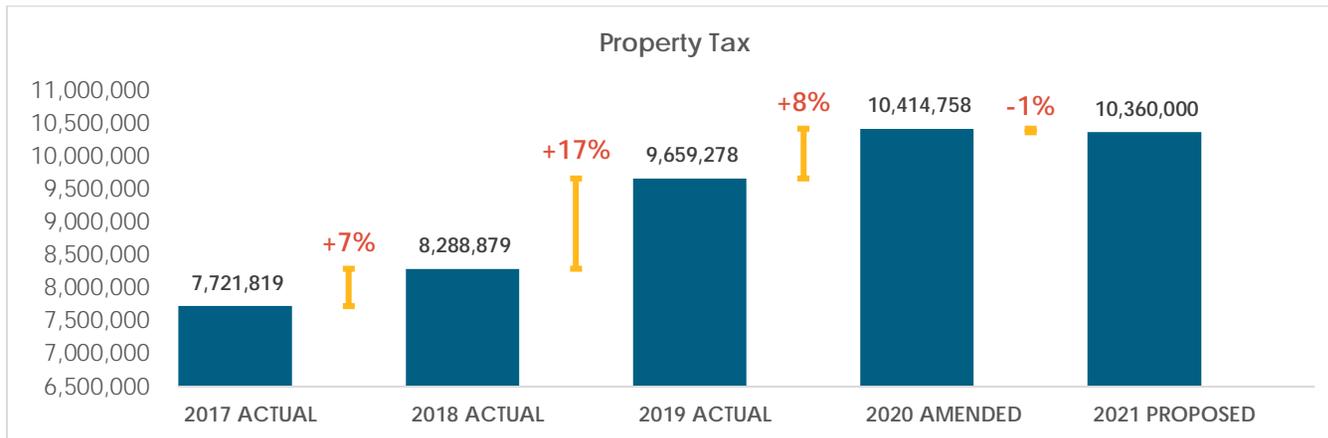
Excise and Alcohol Tax — The excise and alcohol tax category is made up of revenues generated through the taxation of pouring of malt beverages, wine and distilled spirits at establishments located within the City of Douglasville.



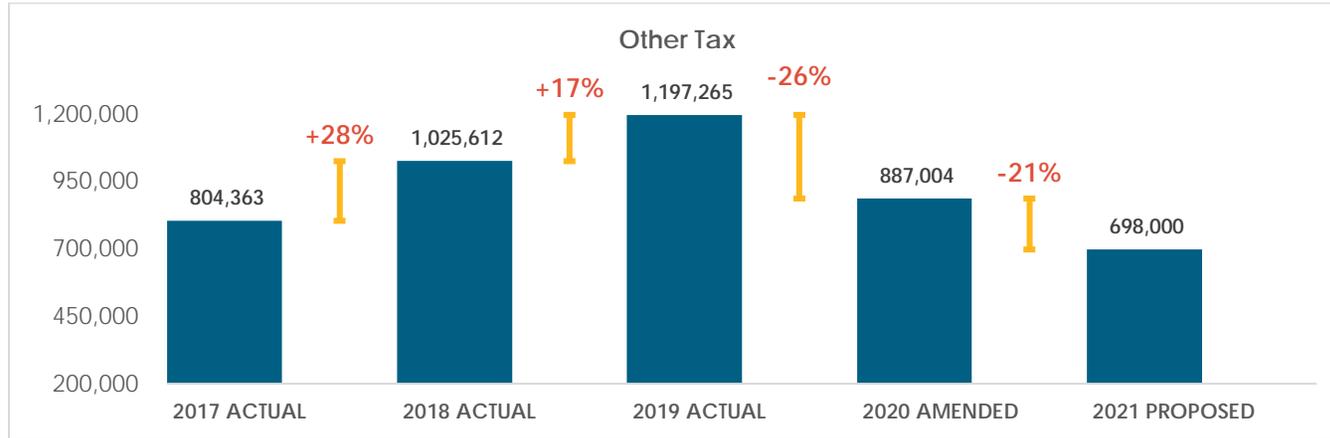
Insurance Premium Tax — The Insurance premium tax revenues are generated through a tax levied on insurance companies’ gross premiums on persons residing within the City of Douglasville.



Property Tax — Property tax revenues accounts for the majority of tax revenues received by the City of Douglasville and is generated through commercial and residential properties located within Douglasville. Estimates for FY 2021 property tax revenues are calculated based on projections determined by historic trends and current conditions of the economy.



Other Tax — The other tax category is comprised of tax revenues generated through title ad valorem tax (TAVT), property transfer tax, motor vehicle tax, intangibles and others.





General Fund Revenues Details

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GEN PROP TAX-CURRENT YEAR	10,245,890	64,521	10,300,000	10,300,000	-	0%
GEN PROP TAX-PRIOR YEAR	113,826	65,500	114,758	60,000	(54,758)	-48%
TAXES-MOTOR VEHICLES	23,011	(40,000)	35,000	15,000	(20,000)	-57%
TAXES-INTANGIBLES	122,960	2,210	122,960	100,000	(22,960)	-19%
TAXES-MOBILE HOMES	637	-	1,000	500	(500)	-50%
TAXES- RAILROAD EQUIPMNT	1,969	-	2,000	1,500	(500)	-25%
HEAVY EQUIPMENT	544	544	544	500	(44)	-8%
TAVT	600,994	-	615,000	470,000	(145,000)	-24%
FRANCHISE TAX- GA POWER	998,637	(18,911)	998,637	900,000	(98,637)	-10%
FRANCHISE TAX- GREYSTONE	1,002,958	(14,398)	1,002,958	900,000	(102,958)	-10%
FRANCHISE TAX- ATLANTA GAS	184,058	-	243,082	230,928	(12,154)	-5%
FRANCHISE TAX-COMCAST CABLE	192,618	-	257,709	244,824	(12,885)	-5%
FRANCHISE TAX-SYNCGLOBAL	1,808	-	2,000	2,000	-	0%
FRANCHISE TAX-BELLSOUTH	83,679	-	108,105	92,430	(15,675)	-14%
FRANCHISE TAX-WINDSTREAM	6,622	-	10,000	10,000	-	0%
LOCAL OPTION S&U	5,653,070	(307,450)	7,378,812	7,549,641	170,829	2%
SEL SALES & USE-HOTEL/MOTEL	499,517	(254,483)	499,517	-	(499,517)	-100%
ALCOHOL EXCISE-BEER & WINE	568,028	-	757,257	757,257	-	0%
ALCOHOL EXCISE-LIQUOR PACKAGE	207,691	-	220,080	220,080	-	0%
ALCOHOL EXCISE-BEER/WINE, LIQUOR POURING	134,359	-	145,915	145,915	-	0%
SEL SALES & USE-ENERGY EXCISE	23,281	-	36,000	36,000	-	0%
BUSINESS TAXES-INSUR PREM TAX	2,357,132	72,232	2,357,132	2,386,417	29,285	1%
OTHER TAXES-PROP TRNSFR TAX	48,636	-	64,000	64,000	-	0%
INTST ON DELINQUENT TAX- FIFA	10,002	-	10,500	10,500	-	0%



General Fund Revenues Details Continued

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
ALCOHOL BEV-BEER/WINE LICENSE	46,000	-	56,500	56,500	-	0%
ALCOHOL BEV-LIQUOR PCKG LIC	45,000	-	45,000	45,000	-	0%
ALCOHOL BEV-LIQUOR POUR LIC	206,750	(8,250)	206,750	195,000	(11,750)	-6%
BUSINESS LICENSES/OCCUP LIC	2,327,158	-	2,513,192	2,136,213	(376,979)	-15%
OTHER (TOURISM)	96,702	(29,010)	87,032	-	(87,032)	-100%
OTHER-ELECTION QULIFYING FEES	3,123	-	1,500	-	(1,500)	-100%
OTHER-PARADE FEES	540	-	650	650	-	0%
FILM PRODUCTION REVENUE	8,600	3,600	8,600	-	(8,600)	-100%
NSF FEE	245	245	245	245	-	0%
INTEREST INCOME	251,552	-	325,000	289,000	(36,000)	-11%
TOWER RENTAL	69,151	-	83,756	83,756	-	0%
RENT-MAJESTIC LRNG CENTER	10,075	4,075	10,075	-	(10,075)	-100%
REIMBURSEMENT-GIRMA	26,423	21,423	26,423	-	(26,423)	-100%
MISC REVENUE	35,389	35,333	35,333	-	(35,333)	-100%
OTHER FIN SRCE-APPROPR FUND	-	1,411,299	2,619,029	3,184,126	565,097	22%
TRANSFER FROM FUND 540	83,333	-	100,000	-	(100,000)	-100%
TRANSFER FROM FUND 314	-	-	-	12,000	12,000	0%
TRANSFER FROM FUND 251	12,541	12,541	12,541	-	(12,541)	-100%
TRANSFER FROM FUND 320	6	-	-	-	-	0%
SALE OF FIXED ASSETS	500	-	-	-	-	0%
PROC OF GLT LIAB/PRIOR YEAR	-	-	1,397,822	-	(1,397,822)	-100%
0000 - GENERAL GOVERNMENT TOTAL	26,305,015	1,021,021	32,812,414	30,499,982	(2,312,432)	-7%



General Fund Revenues Summaries by Department

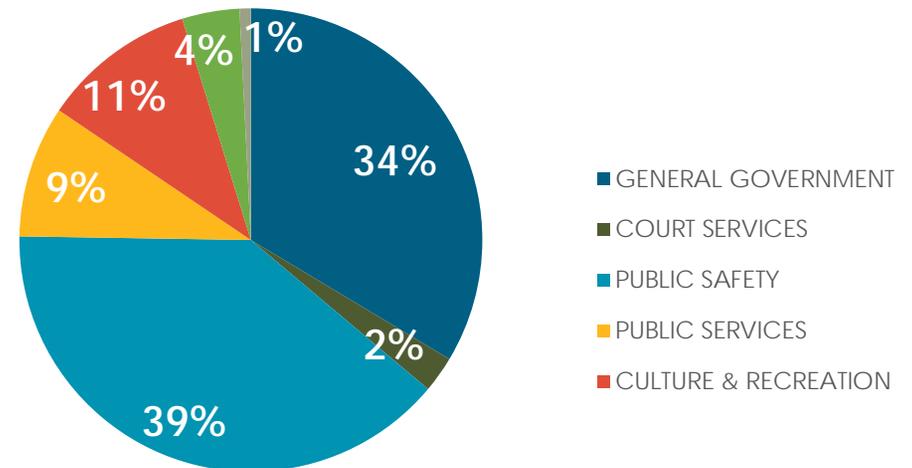
REVENUES		2020 ACTUAL	2020 AMENDED	2021 PROPOSED	+/- % CHANGE
0000	GENERAL GOVERNMENT	26,305,015	32,812,414	30,499,982	-7%
1510	FINANCE	6,936	7,950	7,950	0%
1535	INFORMATION SERVICES	-	-	-	
1540	HUMAN RESOURCES	39,368	25,000	47,000	88%
2650	COURT SERVICES	1,106,766	1,238,657	981,694	-21%
3210	POLICE ADMINISTRATION	112,948	114,539	130,500	14%
3225	POLICE SRO	161,661	226,500	-	-100%
6110	PARK ADMINISTRATION	2,695	2,625	11,400	334%
6112	HUNTER PARK OPERATIONS	96,901	98,311	112,748	15%
6115	PARK ATHLETICS	62,273	62,093	105,000	69%
6130	JESSIE DAVIS OPERATIONS	29,432	29,227	36,500	25%
6165	WP OPERATIONS	584,720	584,225	746,088	28%
7210	INSPECTIONS	540,331	551,000	452,000	-18%
7350	ZONING	27,889	27,859	26,000	-7%
7351	CODE COMPLIANCE	2,578	2,448	1,200	-51%
7510	COMMUNITY DEVELOPMENT	9,600	11,200	9,600	-14%
		\$29,089,113	\$35,794,048	\$33,167,662	-7%



General Fund Expenditures Summaries by Department

EXPENDITURES		2020 ACTUAL	2020 AMENDED	2021 PROPOSED	+/- % CHANGE
1110	LEGISLATIVE	220,154	356,826	358,964	1%
1130	CITY CLERK	148,464	206,482	202,088	-2%
1320	CITY MANAGER	472,013	629,280	611,613	-3%
1510	FINANCE	568,950	816,554	783,222	-4%
1530	LEGAL	182,248	289,068	291,641	1%
1535	INFORMATION SERVICES	752,933	1,433,577	1,164,162	-19%
1540	HUMAN RESOURCES	506,766	900,952	899,004	0%
1565	BUILDING & GROUNDS	1,609,964	2,255,285	844,281	-63%
1570	COMMUNITY RELATIONS	570,522	790,017	717,879	-9%
1575	ENGINEERING	124,332	147,131	196,500	34%
1590	NON-DEPARTMENTAL	4,651,693	5,327,421	5,188,570	-3%
2650	COURT SERVICES	574,601	801,896	839,261	5%
3210	POLICE ADMINISTRATION	1,073,955	1,471,312	1,469,902	0%
3212	POLICE INFO SERVICES	941,925	1,426,074	1,349,725	-5%
3215	SWAT	45,970	66,720	26,910	-60%
3221	POLICE DETECTIVES	1,129,754	1,632,376	1,609,259	-1%
3222	POLICE SPECIAL OPS	228,531	307,644	370,648	20%
3223	POLICE PATROL	4,281,842	5,791,339	5,371,705	-7%
3224	POLICE RECORDS	137,048	187,184	189,416	1%
3225	POLICE SRO	410,703	541,317	508,428	-6%
3226	POLICE MOTORS	364,909	505,704	524,042	4%
3228	POLICE TRAINING	348,612	438,747	429,204	-2%
3229	POLICE PD MAINTENANCE	360,504	451,876	343,635	-24%
3250	POLICE SUPPORT SERVICES	478,655	709,397	722,472	2%
4210	STREET MAINTENANCE	1,344,176	1,993,906	2,727,619	37%
4610	FLEET	171,394	328,873	323,512	-2%
6110	PARK ADMINISTRATION	191,884	262,211	350,190	34%
6112	HUNTER PARK OPERATIONS	263,770	482,780	432,708	-10%
6115	PARK ATHLETICS	98,401	178,285	166,127	-7%
6120	PARK MAINTENANCE	692,617	1,003,891	1,074,521	7%
6130	JESSIE DAVIS OPERATIONS	227,643	349,746	415,627	19%
6165	WEST PINES OPERATIONS	491,485	625,641	592,224	-5%
6166	WEST PINES MAINTENANCE	505,085	669,641	482,350	-28%
6220	AMPHITHEATER	12,015	50,759	-	-100%
7210	INSPECTIONS	248,482	427,319	351,760	-18%
7350	ZONING	172,422	277,357	170,693	-38%
7351	CODE COMPLIANCE	261,379	360,661	349,554	-3%
7352	PLANNING	211,331	281,882	193,988	-31%
7510	COMMUNITY DEVELOPMENT	348,058	488,089	264,789	-46%
8000	DEBT SERVICE	528,657	528,829	259,469	-51%
		\$25,953,847	\$35,794,049	\$33,167,662	-7%

2021 Proposed



General Government is comprised of Legislative, City Clerk’s Office, City Manager’s Office, Finance, Legal, Information Services, Human Resources, Buildings and Grounds, Community Relations, Engineering, and lastly, non-departmental expenditures.

Culture and Recreation is comprised of all parks and recreation activities, including: Park Administration, Hunter Park Operations, Park Athletics, Park Maintenance, Jessie Davis Park Operations, West Pines Maintenance and Operations, and the Amphitheater/Town Green.

Planning and Development is comprised of Inspections, Zoning, Planning, Code Compliance, and Community Development.



General Fund Expenditures Detail (Non-Departmental)

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	-	(278,096)	-	200,000	200,000	0%
EMPLOYEE BENEFITS /BONUS	146,021	-	150,000	150,000	-	0%
EMPLOYEE BENEFITS-GRP INS	-	(15,715)	-	-	-	0%
HEALTH	303,398	-	276,000	303,000	27,000	10%
EMPLOYEE BENEFITS-FICA	-	(21,274)	-	38,250	38,250	0%
RETIREMENT/DEFINED BENEFIT	-	(22,943)	-	41,250	41,250	0%
EMP. BENEFITS/ UNEMPLOYMENT	-	-	5,000	5,000	-	0%
EMPLOYEE BENEFITS-WORK COMP	76,871	-	90,000	97,963	7,963	9%
OTH PROFESSIONAL SERVICES	8,991	-	-	-	-	0%
LEASE OF NORFOLK S. PROP	7,119	-	7,000	7,000	-	0%



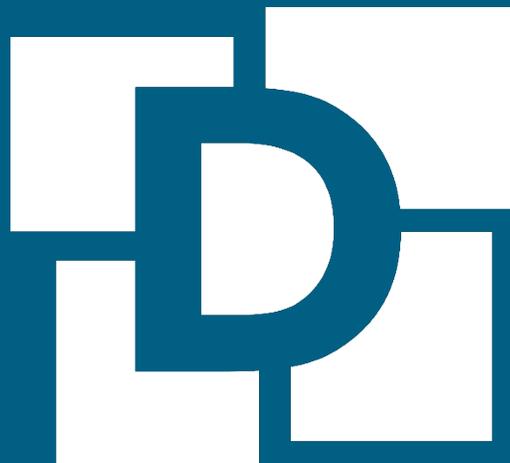
General Fund Expenditures Detail (Non-Departmental)

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS/GEN LIAB-INSURANCE	473,333	5,000	475,295	480,873	5,578	1%
OTH PURCH SVCS-DUES AND FEES	10,009	-	9,700	9,700	-	0%
WEATHER OCCURENCE	-	-	2,000	2,000	-	0%
ANIMAL CONTROL	187,500	-	250,000	250,000	-	0%
CULTURAL ARTS COUNCIL	49,875	5,000	50,000	55,000	5,000	10%
FIRE SERVICE AGREEMENT	1,200,000	-	1,600,000	1,600,000	-	0%
RECEPTIONS	4,709	-	5,000	5,000	-	0%
CONTINGENCY	-	-	5,700	693,666	687,966	12070%



General Fund Expenditures Detail (Non-Departmental)

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
TRANSFER TO FUND 760	105,000	-	105,000	110,250	5,250	5%
TRANSFER TO FUND 250	22,350	-	22,350	351,970	329,620	1475%
TRANSFER TO FUND 314	77,500	-	93,000	133,425	40,425	43%
TRANSFER TO FUND 275	1,011,980	-	1,214,376	654,223	(560,153)	-46%
TRANSFER TO FUND 370	967,037	-	967,000	-	(967,000)	-100%
1590 - NON-DEPARTMENTAL TOTAL	4,651,693	(328,028)	5,327,421	5,188,570	(138,851)	-3%



General Government



Legislative

Description — The Legislative Body is comprised of the City of Douglasville’s elected Mayor and Councilpersons. They are the principal decision makers for City policy and laws with the express purpose of serving their constituency and bettering the quality of life throughout Douglasville.

Legislative Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	97,425	-	129,900	129,900	-	0%
EMPLOYEE BENEFITS-GRP INS	34,388	17,000	49,460	56,158	6,698	14%
EMPLOYEE BENEFITS-FICA	6,943	-	9,937	9,937	-	0%
RETIREMENT/DEFINED BENEFIT	6,944	-	10,717	10,717	-	0%
EMPLOYEE BENEFITS-WORK COMP	1,061	-	1,442	1,451	9	1%
CAR ALLOWANCE	5,400	-	7,200	7,200	-	0%
REPAIRS & MAINT/EQUIP MAINT	4,248	-	26,920	18,025	(8,895)	-33%
RENTALS / RENTAL OF CONF CTR	12,500	-	15,100	15,100	-	0%
COMMUNICATIONS / TELEPHONE	502	-	1,500	1,500	-	0%
OTH PURCH SVCS-ADVERTISING	523	-	5,450	5,450	-	0%
TRAVEL/N. MILLER	2,502	-	7,000	7,000	-	0%
TRAVEL/M. ADAMS	7	-	7,000	7,000	-	0%
TRAVEL/MAYOR	16,213	-	18,000	18,000	-	0%
TRAVEL/C. WATTS	2,978	-	7,000	7,000	-	0%
TRAVEL/T. MILLER	1,903	-	7,000	7,000	-	0%

Comments:
20 vs 21 — Contract for software (iCompass) decreases in year 2.



Legislative Continued

Legislative Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
TRAVEL/S. DAVIS	2,955	-	7,000	7,000	-	0%
TRAVEL/H. ESTES	2,782	-	7,000	7,000	-	0%
TRAVEL/L. DANLEY	1,545	-	7,000	7,000	-	0%
OTH PUR SVCS-EDU/TRAINING	8,941	-	11,000	11,000	-	0%
GENERAL SUPPLIES/MATERIAL	88	-	450	450	-	0%
GEN SUPP-OFFICE SUPPLIES	1,454	-	3,000	6,200	3,200	107%
OFFICE SUPPLIES/ MAYOR	4,585	-	5,000	5,000	-	0%
GEN SUPP-OPER SUPPLIES	1,149	-	750	1,876	1,126	150%
SPECIAL EVENTS-GENERAL	3,118	-	12,000	12,000	-	0%
1110 - LEGISLATIVE TOTAL	220,154	17,000	356,826	358,964	2,138	1%



City Clerk's Office

Mission Statement — The council sets policy and relies on the City Clerk to provide customer service to citizens, and administrative support to elected officials, and city departments in a timely manner

Description — The City Clerk's Office is responsible for the official record keeping of all official city records, agreements, proclamations, and other documents throughout the City of Douglasville. Additionally, the City Clerk fulfills open records requests and is a superintendent of city elections.

City Clerk's Office Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	88,653	1,379	116,674	118,754	2,080	2%
EMPLOYEE BENEFITS-GRP INS	16,547	-	24,738	25,827	1,089	4%
EMPLOYEE BENEFITS-FICA	6,509	105	8,925	10,516	1,591	18%
RETIREMENT/DEFINED BENEFIT	5,554	114	9,626	11,340	1,714	18%
EMPLOYEE BENEFITS-WORK COMP	138	2	187	221	34	18%
ELECTION EXPENSE	3,008	(24,000)	3,500	-	(3,500)	-100%
OTH PROFESSIONAL SERVICES	17,826	-	18,983	25,930	6,947	37%
COMMUNICATIONS / TELEPHONE	934	84	934	600	(334)	-36%
OTH PURCH SVCS-ADVERTISING	290	-	360	260	(100)	-28%
OTH PURCH SVCS-DUES AND FEES	330	-	1,218	680	(538)	-44%
OTH PUR SVCS-EDU/TRAINING	4,653	-	13,950	2,500	(11,450)	-82%
GEN SUPP-OFFICE SUPPLIES	4,022	-	5,887	3,600	(2,287)	-39%
GEN SUPP-OPER SUPPLIES	-	-	1,500	1,860	360	24%
1130 - CITY CLERK TOTAL	148,464	(22,316)	206,482	202,088	(4,394)	-2%

Comments:

BA3 — Merit increase



City Manager's Office

Mission Statement — The City Manager serves as the Chief Administrative Officer of the City of Douglasville and is responsible for the overall operation of all City departments. In addition, the City Manager is responsible for executing all policies and programs authorized by the Mayor and City Council. The City Manager's office also tracks the progress of a variety of City projects and strives to develop cost-effective goals as set forth by the vision of the Mayor and City Council.

Description — The City Manager's Office is responsible for the management and guidance of city departments based on the direction of Mayor and Council's policymaking. Additionally, the City Manager coordinates with various city departments on projects throughout the City of Douglasville.

City Manager's Office Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	322,113	5,289	433,336	439,945	6,609	2%
SALARIES/WAGES/OVERTIME	6,808	2,787	6,787	4,120	(2,667)	-39%
EMPLOYEE BENEFITS-GRP INS	35,653	-	50,975	56,920	5,945	12%
EMPLOYEE BENEFITS-FICA	23,826	405	33,457	33,971	514	2%
RETIREMENT/DEFINED BENEFIT	20,605	436	35,750	36,295	545	2%
EMPLOYEE BENEFITS-WORK COMP	773	14	1,181	1,206	25	2%
CAR ALLOWANCE	6,000	-	7,200	7,200	-	0%
PEST CONTROL	-	-	240	240	-	0%
REPAIRS & MAINT/EQUIP MAINT	7,708	-	8,017	8,041	24	0%
POSTAGE AND SHIPPING	669	27	627	600	(27)	-4%
POSTAGE INVENTORY	1,478	453	1,453	1,000	(453)	-31%
OTH PURCH SVCS-ADVERTISING	1,125	-	1,850	-	(1,850)	-100%



City Manager's Office Continued

City Manager's Office Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PURCH SVCS-DUES AND FEES	3,371	-	5,727	3,245	(2,482)	-43%
OTH PUR SVCS-EDU/TRAINING	32,671	3,607	32,607	2,500	(30,107)	-92%
GEN SUPP-OFFICE SUPPLIES	4,068	-	5,228	7,600	2,372	45%
GEN SUPP-OPER SUPPLIES	1,681	-	500	1,500	1,000	200%
WATER AND SEWER	103	-	172	172	-	0%
NATURAL GAS	1,246	-	1,884	1,884	-	0%
INDIRECT COST ALLOC.-VEH MAINT	-	-	174	174	-	0%
CITIZEN'S ACADEMY	2,115	(2,885)	2,115	-	(2,115)	-100%
CONTINGENCY	-	-	-	5,000	5,000	0%
1320 - CITY MANAGER TOTAL	472,013	10,133	629,280	611,613	(17,667)	-3%



Legal

Description — The Legal Department primarily provides expertise and experience relating to legal and litigious matters that may occur and communicates this to the legislative body and City Manager to better assist their policymaking processes.

Legal Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	94,425	2,726	121,850	122,698	848	1%
EMPLOYEE BENEFITS-GRP INS	4,458	-	6,672	6,737	65	1%
EMPLOYEE BENEFITS-FICA	7,287	109	9,222	9,386	164	2%
RETIREMENT/DEFINED BENEFIT	5,928	118	9,946	10,123	177	2%
EMPLOYEE BENEFITS-WORK COMP	123	2	193	198	5	3%
LEGAL	62,551	-	85,000	85,000	-	0%
OTH PROFESSIONAL SERVICES	56	-	1,200	1,200	-	0%
SETTLEMENTS	-	-	40,000	40,000	-	0%
OTH PURCH SVCS-DUES AND FEES	6,475	-	8,785	12,099	3,314	38%
OTH PUR SVCS-EDU/TRAINING	898	-	4,500	2,500	(2,000)	-44%
GEN SUPP-OFFICE SUPPLIES	28	-	1,500	1,500	-	0%
GEN SUPP-OPER SUPPLIES	19	-	200	200	-	0%
1530 - LEGAL TOTAL	182,248	2,955	289,068	291,641	2,573	1%



Engineering

Description — The City Engineer reports to the City Manager’s Office and is primarily responsible for managing a variety of large capital projects that are in preliminary development, active construction, and project wrap-up. The City Engineer acts as a liaison between the City and other contracted entities providing professional services to the City of Douglasville.

Engineering Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	38,820	492	44,352	71,441	27,089	61%
EMPLOYEE BENEFITS-GRP INS	1,693	-	14,000	6,577	(7,423)	-53%
EMPLOYEE BENEFITS-FICA	3,919	1,500	4,855	5,465	610	13%
RETIREMENT/DEFINED BENEFIT	2,394	41	3,659	5,894	2,235	61%
EMPLOYEE BENEFITS-WORK COMP	602	23	1,987	3,123	1,136	57%
OTH PROFESSIONAL SERVICES	76,904	10,000	78,278	100,000	21,722	28%
OTH PUR SVCS-EDU/TRAINING	-	-	-	2,500	2,500	0%
INDIRECT COST ALLOC.-VEH MAINT	-	-	-	500	500	0%
INDIRECT COST ALLOC.-VEH FUEL	-	-	-	1,000	1,000	0%
1575 - ENGINEERING TOTAL	124,332	12,056	147,131	196,500	49,369	34%

Comments:

BA3 — Merit increase

20 vs 21 — Prior year was not a full year of salary expenditures.



Community Relations

Mission Statement — The Community Relations Department serves as The City of Douglasville’s multi-platform communications network for optimizing the City’s message and image and provides critical information to our citizens and internally to the City’s employee base.

Description — The Community Relations Department is primarily responsible for the communication of important events or information to the citizens of Douglasville through television broadcasts, social media and the official website of the City of Douglasville. Community Relations also provides internal support to other departments by providing media and graphic support and materials.

Community Relations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	341,731	5,392	436,869	456,586	19,717	5%
SALARIES/WAGES/OVERTIME	15,786	-	17,795	15,000	(2,795)	-16%
EMPLOYEE BENEFITS-GRP INS	57,244	-	75,097	90,705	15,608	21%
EMPLOYEE BENEFITS-FICA	24,904	413	34,247	36,505	2,258	7%
RETIREMENT/DEFINED BENEFIT	21,261	445	36,042	37,668	1,626	5%
EMPLOYEE BENEFITS-WORK COMP	452	9	686	700	14	2%
OTH PROFESSIONAL SERVICES	-	-	500	500	-	0%
REPAIRS & MAINT/EQUIP MAINT	434	-	6,000	6,000	-	0%
POSTAGE AND SHIPPING	-	-	400	400	-	0%
COMMUNICATIONS / TELEPHONE	-	-	2,500	500	(2,000)	-80%
OTH PURCH SVCS-ADVERTISING	1,915	-	2,000	-	(2,000)	-100%
MARKETING	1,584	22,000	24,500	2,000	(22,500)	-92%
OTH PURCH SVCS-DUES AND FEES	34,372	-	35,750	39,184	3,434	10%

Comments:

BA3 — Merit increase



Community Relations Continued

Community Relations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-EDU/TRAINING	11,027	-	22,000	2,500	(19,500)	-89%
GEN SUPP-OFFICE SUPPLIES	24	-	1,400	1,200	(200)	-14%
GEN SUPP-OPER SUPPLIES	1,085	-	4,400	1,000	(3,400)	-77%
SPECIAL EVENTS-GENERAL	45,261	(22,000)	70,800	27,000	(43,800)	-62%
MACH/EQUIP-FURNITURE/FIXTURES	12,953	-	18,100	-	(18,100)	-100%
INDIRECT COST ALLOC.-VEH MAINT	422	-	793	293	(500)	-63%
INDIRECT COST ALLOC.-VEH FUEL	67	-	138	138	-	0%
1570 - COMMUNITY RELATIONS TOTAL	570,522	6,259	790,017	717,879	(72,138)	-9%



Human Resources

Mission Statement — The Human Resources Department administers human resources, safety, benefits, and risk management programs. The Human Resources Director develops, implements, and coordinates policies and programs covering employment, labor relations including wage and salary administration, employee indoctrination, training, placement, safety, health benefits and other employee services.

Description — The Human Resources Department primarily provides direction throughout all City of Douglasville departments concerning employment policies and procedures, insurance and benefits, health and wellness programs and employee conflict resolution.

Human Resources Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GMA GRANT FUNDING	14,163	-	-	20,000	20,000	0%
MISC REVENUE	25,205	-	25,000	25,000	-	0%
SURCHARGES	-	-	-	2,000	2,000	0%
1540 - HUMAN RESOURCES TOTAL	39,368	-	25,000	47,000	22,000	88%

Comments:

20 vs 21 — New surcharge fee for missed appointment for Care Here Clinic.



Human Resources Continued

Human Resources Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	216,158	3,357	281,310	288,829	7,519	3%
PART TIME EMPLOYEES	7,783	(12,217)	7,783	36,000	28,217	363%
SALARIES/WAGES/OVERTIME	534	-	2,000	2,060	60	3%
EMPLOYEE BENEFITS-GRP INS	17,175	-	61,172	25,857	(35,315)	-58%
GROUP INSURANCE TASC	14,975	-	22,000	42,000	20,000	91%
EMPLOYEE BENEFITS-FICA	16,739	257	23,203	25,007	1,804	8%
RETIREMENT/DEFINED BENEFIT	14,038	277	23,208	23,828	620	3%
EMPLOYEE BENEFITS-WORK COMP	312	5	453	468	15	3%
EMPLOYEE CLINIC	54,687	-	267,533	303,455	35,922	13%
MEDICAL FEES	6,060	-	9,000	3,000	(6,000)	-67%
OTH PROFESSIONAL SERVICES	100,906	-	125,790	125,000	(790)	-1%
REPAIRS & MAINT/EQUIP MAINT	-	-	2,500	2,500	-	0%
OTH PURCH SVCS-ADVERTISING	213	-	1,500	500	(1,000)	-67%
OTH PURCH SVCS-DUES AND FEES	2,803	-	5,000	3,000	(2,000)	-40%
OTH PUR SVCS-EDU/TRAINING	38,005	-	40,000	2,500	(37,500)	-94%
GENERAL SUPPLIES/MATERIAL	(507)	-	-	-	-	0%
GEN SUPP-OFFICE SUPPLIES	4,190	-	6,000	2,500	(3,500)	-58%
GEN SUPP-OPER SUPPLIES	2,475	-	2,500	2,500	-	0%
SECTION 125 HEALTH CARE	10,220	-	20,000	10,000	(10,000)	-50%
1540 - HUMAN RESOURCES TOTAL	506,766	(8,321)	900,952	899,004	(1,948)	0%

Comments:

- BA3 — Merit increase
- 20 vs 21 — Intern program.



Information Technology

Mission Statement — It is the mission of the Information Technology Department to provide technology-based services, in a cost-effective manner. We will do this by providing technical support for all of the City departments; promote and facilitate the effective integration of technology; develop and maintain highly effective, reliable, secure and innovative information systems support of all City functions.

Description — The Information Technology Department is primarily responsible for network, computing, and telecommunications infrastructure throughout the City of Douglasville’s government offices and affiliated buildings. In addition, to the procurement of hardware and software utilized throughout the city’s municipal operations.

Information Technology Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	88,053	1,720	135,891	150,989	15,098	11%
SALARIES/WAGES/OVERTIME	1,246	-	5,300	5,459	159	3%
EMPLOYEE BENEFITS-GRP INS	16,896	-	40,462	19,237	(21,225)	-52%
EMPLOYEE BENEFITS-FICA	6,146	132	15,392	11,968	(3,424)	-22%
RETIREMENT/DEFINED BENEFIT	5,413	142	6,261	12,457	6,196	99%
EMPLOYEE BENEFITS-WORK COMP	158	31	158	252	94	59%
OTH PROFESSIONAL SERVICES	14,135	-	65,158	105,158	40,000	61%
COMPUTER PROGRAM MAINT	280,111	-	574,881	478,104	(96,777)	-17%
SECURITY SYSTEM	77,707	(40,000)	101,848	26,250	(75,598)	-74%
RADIO MAINTENANCE	14,692	-	14,692	-	(14,692)	-100%
INTERNET PROVIDER	29,261	40,000	83,019	29,519	(53,500)	-64%
POSTAGE AND SHIPPING	3	-	100	100	-	0%
COMMUNICATIONS / TELEPHONE	145,077	-	185,512	186,744	1,232	1%

Comments:

BA3 — Merit increase and personnel changes.

20 vs 21 — Contractor delayed work due to COVID-19.

ENC — Contractor delayed work due to COVID-19.



Information Technology Continued

Information Technology Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PURCH SVCS-TRAVEL	391	-	500	500	-	0%
OTH PURCH SVCS-DUES AND FEES	869	-	2,860	3,880	1,020	36%
OTH PUR SVCS-EDU/TRAINING	10,840	-	30,748	2,500	(28,248)	-92%
GEN SUPP-OFFICE SUPPLIES	1,405	-	1,700	1,700	-	0%
GEN SUPP-OPER SUPPLIES	4,084	-	8,575	5,575	(3,000)	-35%
HVAC AND ELECTRICITY	11,011	-	33,270	33,270	-	0%
MACH/EQUIP-COMPUTER	45,435	-	127,250	90,500	(36,750)	-29%
1535 - INFORMATION SERVICES TOTAL	752,933	2,025	1,433,577	1,164,162	(269,415)	-19%

Comments:

ENC — Contractor delayed work due to COVID-19



Finance

Mission Statement — The mission of the City of Douglasville’s Finance Department is to strive for continual improvement and enhancement of our customer service to the Citizens of Douglasville by providing timely, accurate, financial information and maintaining accurate financial records.

Description — The Finance Department is responsible for the day-to-day fiscal operation of the City of Douglasville. This includes the processing of typical transactions, analyzing revenue and expenditure activities, reporting timely to the legislative body and city manager with the primary mission to serve the citizens of Douglasville through exceptional fiscal management.

Finance Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
ADVERTISING	4,414	-	5,500	5,500	-	0%
MISC REVENUE	2,522	-	2,250	2,250	-	0%
GARNISH LEVIES	-	-	200	200	-	0%
1510 - FINANCE TOTAL	6,936	-	7,950	7,950	-	0%



Finance Continued

Finance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	316,226	15,731	463,380	421,811	(41,569)	-9%
PART TIME EMPLOYEES	-	-	-	7,951	7,951	0%
SALARIES/WAGES/OVERTIME	4,772	-	4,500	4,635	135	3%
EMPLOYEE BENEFITS-GRP INS	35,944	-	65,725	60,152	(5,573)	-8%
EMPLOYEE BENEFITS-FICA	23,268	302	35,359	33,231	(2,128)	-6%
RETIREMENT/DEFINED BENEFIT	19,847	325	34,616	39,567	4,951	14%
EMPLOYEE BENEFITS-WORK COMP	463	6	678	687	9	1%
ACCOUNTING FEES	38,384	-	50,500	50,500	-	0%
OTH PROFESSIONAL SERVICES	96,751	-	105,211	115,878	10,667	10%
REPAIRS & MAINT/EQUIP MAINT	75	-	1,500	1,500	-	0%

Comments:

BA3 — Merit increase, vacation payout.

20 vs 21 — In the current year part time was managed by a temp service (Accountants One) and was paid out of other professional services.

20 vs 21 — Increased due to transparency center annual agreement and budget software.



Finance Continued

Finance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
POSTAGE AND SHIPPING	5,222	-	6,200	4,500	(1,700)	-27%
OTH PURCH SVCS-ADVERTISING	3,330	-	6,500	7,050	550	8%
OTH PURCH SVCS-PRINTING/BINDIN	-	-	4,000	5,000	1,000	25%
OTH PURCH SVCS-DUES AND FEES	2,214	-	2,690	2,815	125	5%
BANK SERVICE CHARGES	251	500	745	245	(500)	-67%
OVER/ UNDER PC EXPENSE	(10)	-	-	-	-	0%
OTH PUR SVCS-EDU/TRAINING	8,584	-	15,125	2,500	(12,625)	-83%
GEN SUPP-OFFICE SUPPLIES	3,406	-	5,000	5,250	250	5%
GEN SUPP-OPER SUPPLIES	9,573	-	13,325	18,450	5,125	38%
CITY HALL VENDING MACHINE EXPENSE	650	-	1,500	1,500	-	0%
1510 - FINANCE TOTAL	568,950	16,864	816,554	783,222	(33,332)	-4%

Comments:

20 vs 21 — If mailers are outsourced, postage will decrease. This figure is an estimate.

20 vs 21 — Plan on outsourcing business license mailers.

20 vs 21 — Two replacement computers.



Court Services

Mission Statement — The mission of the City of Douglasville’s Municipal Court is to promote justice and provide prompt, courteous service in an efficient, professional manner while being dedicated to the principals of impartiality, fairness, and integrity.

Description — The Douglasville Municipal Court is responsible for the administration of justice within the City of Douglasville. The Municipal Court has limited jurisdiction over a variety of cases from traffic offences, as well as misdemeanor case and local ordinance violations. The Municipal Court is also responsible for the collection of fines and fees.

Court Services Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
COURT OTHER	21	-	-	-	-	0%
MUNICIPAL COURT	479,303	(600,000)	583,813	500,000	(83,813)	-14%
PROBATION	603,683	-	632,514	450,000	(182,514)	-29%
OTHERPARKING VIOLATIONS	2,507	(4,187)	2,507	6,694	4,187	167%
COURTWARE	11,634	(20,359)	10,841	15,000	4,159	38%
TECHNOLOGY FEE	9,618	(12,294)	8,982	10,000	1,018	11%
2650 - COURT SERVICES TOTAL	1,106,766	(636,840)	1,238,657	981,694	(256,963)	-21%



Court Services Continued

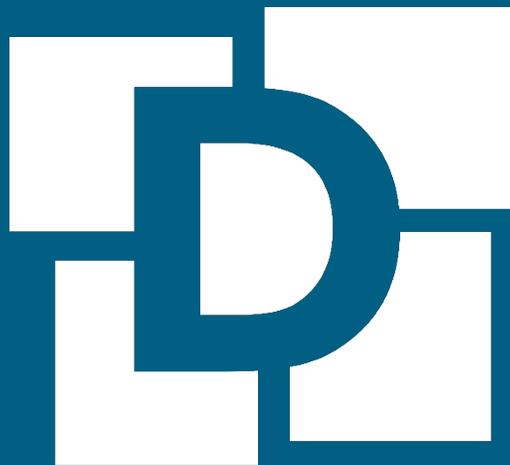
Court Services Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	257,088	4,226	322,705	359,677	36,972	11%
PART TIME EMPLOYEES	10,886	-	27,456	30,751	3,295	12%
SALARIES/WAGES/OVERTIME	6,375	-	14,000	16,420	2,420	17%
EMPLOYEE BENEFITS-GRP INS	46,246	-	82,732	70,880	(11,852)	-14%
HEALTH INSURANCE - NON-EMPLOYEES	7,640	-	-	1,250	1,250	0%
EMPLOYEE BENEFITS-FICA	19,573	323	27,858	30,970	3,112	11%
RETIREMENT/DEFINED BENEFIT	16,018	349	26,624	29,673	3,049	11%
EMPLOYEE BENEFITS-WORK COMP	371	7	507	551	44	9%
LEGAL	58,500	-	78,000	78,000	-	0%
OTH PROFESSIONAL SERVICES	6,666	-	14,000	14,000	-	0%
LEGAL-JUDGE	87,003	-	116,000	116,000	-	0%
PUBLIC DEFENDER	29,170	-	48,000	48,000	-	0%
COURTWARE FEES	11,634	-	17,640	17,640	-	0%
REPAIRS & MAINT/EQUIP MAINT	1,612	-	2,330	3,079	749	32%
POSTAGE AND SHIPPING	647	-	1,500	1,500	-	0%
OTH PURCH SVCS-ADVERTISING	200	-	350	350	-	0%
OTH PURCH SVCS-PRINTING/BINDIN	-	-	600	600	-	0%
OTH PURCH SVCS-DUES AND FEES	545	-	1,224	1,771	547	45%
BANK SERVICE CHARGES	1,977	-	2,500	2,400	(100)	-4%
OTH PUR SVCS-EDU/TRAINING	3,598	-	5,861	2,500	(3,361)	-57%
GEN SUPP-OFFICE SUPPLIES	1,191	-	2,400	2,400	-	0%
GEN SUPP-OPER SUPPLIES	1,771	-	2,616	3,616	1,000	38%
GEN SUPP./BOOKS & PERIODICALS	214	-	633	633	-	0%
GENERAL SUPP./ SMALL EQUIPMENT	5,676	-	6,360	6,600	240	4%
2650 - COURT SERVICES TOTAL	574,601	4,905	801,896	839,261	37,365	5%

Comments:

BA3 — Merit increase

20 vs 21 — FT temp position reclassification budgeted in 2021. (Diversion Program)



Public Services



Buildings and Grounds

Description — The Buildings and Grounds Department is responsible for the maintenance, upkeep and beautification of government facilities throughout the City of Douglasville. This includes both interiors and exterior spaces to city facilities.

Buildings and Grounds Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	244,734	5,434	349,873	335,631	(14,242)	-4%
PART TIME EMPLOYEES	22,534	-	25,439	17,720	(7,719)	-30%
SALARIES/WAGES/OVERTIME	7,091	-	15,000	15,450	450	3%
EMPLOYEE BENEFITS-GRP INS	39,119	-	94,710	82,199	(12,511)	-13%
EMPLOYEE BENEFITS-FICA	20,333	238	30,446	28,214	(2,232)	-7%
RETIREMENT/DEFINED BENEFIT	15,508	256	26,197	27,690	1,493	6%
EMPLOYEE BENEFITS-WORK COMP	8,981	143	14,221	14,674	453	3%
OTH PROFESSIONAL SERVICES	-	-	-	50,000	50,000	0%
COMPUTER PROGRAM MAINT	-	-	-	6,167	6,167	0%
BUILDING MAINTENANCE	128,759	30,000	319,455	100,000	(219,455)	-69%
EQUIPMENT RENTALS	1,355	-	5,000	6,936	1,936	39%
COMMUNICATIONS / TELEPHONE	-	-	-	4,550	4,550	0%
OTH PUR SVCS-UNIFORMS	976	-	3,300	4,050	750	23%
GEN SUPP-OPER SUPPLIES	6,875	-	16,182	15,000	(1,182)	-7%
PROPERTY/ SITE IMPROVEMENTS	1,103,518	168,930	1,338,705	125,000	(1,213,705)	-91%
INDIRECT COST ALLOC.-VEH MAINT	6,345	-	12,335	5,000	(7,335)	-59%
INDIRECT COST ALLOC.-VEH FUEL	3,836	-	4,422	6,000	1,578	36%
1565 - BUILDINGS & GROUNDS TOTAL	1,609,964	205,001	2,255,285	844,281	(1,411,004)	-63%

Comments:

BA3 — Merit increase and comp. time payout.

20 vs 21 — Abatements and demo of houses.

20 vs 21 — iWorq software.

BA3 — \$30k for cleaning services during COVID-19.

BA3 — Additional funds for Old Mill / Jail demolition. Additionally, all facilities studies decreased.



Street Maintenance

Mission Statement — It is the mission of the Street Maintenance Department to provide the maintenance of all City streets and public right-of-way's and keep them hazard-free.

Description — The City of Douglasville's Street Maintenance Department is responsible for the maintenance, beautification and general upkeep of city streets, roads, right of ways, medians, and other related public spaces.

Street Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	465,280	13,447	624,600	866,438	241,838	39%
SALARIES/WAGES/OVERTIME	8,701	2,000	10,500	8,755	(1,745)	-17%
EMPLOYEE BENEFITS-GRP INS	79,317	-	138,655	159,838	21,183	15%
EMPLOYEE BENEFITS-FICA	34,153	533	47,936	66,952	19,016	40%
RETIREMENT/DEFINED BENEFIT	29,076	575	50,995	71,481	20,486	40%
EMPLOYEE BENEFITS-WORK COMP	27,737	449	40,152	56,404	16,252	40%
OTH PROFESSIONAL SERVICES	596	(175,000)	5,542	86,590	81,048	1462%
PEST CONTROL	-	-	3,000	3,000	-	0%
TRAFFIC LIGHT MAINT	4,976	-	12,000	12,000	-	0%
COMPUTER PROGRAM MAINT	-	-	-	42,767	42,767	0%
STREET MAINTENANCE	78,309	-	90,000	90,000	-	0%
STREET STRIPING	-	-	-	10,000	10,000	0%
COMMUNICATIONS / TELEPHONE	715	1,000	1,000	14,477	13,477	1348%
OTH PURCH SVCS-ADVERTISING	-	-	600	600	-	0%
OTH PURCH SVCS-DUES AND FEES	-	-	-	208	208	0%
OTH PUR SVCS-EDU/TRAINING	-	-	-	2,500	2,500	0%
TRUSTEE GUARD	-	-	-	235,000	235,000	0%

Comments:

BA3 — I-20 landscaping was removed.

20 vs 21 — iWorq software.

20 vs 21 — Christmas decorations and general street maintenance.

20 vs 21 — Comcast and Sync Global moved to this line item. Previously paid out of Sanitation Fund.

20 vs 21 — Was paid out of Sanitation Fund, now it is moved to General Fund.



Street Maintenance Continued

Street Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-UNIFORMS	297	-	7,850	7,650	(200)	-3%
GEN SUPP-OPER SUPPLIES	1,998	-	2,500	2,500	-	0%
STREET LIGHT SUPPLIES	1,480	-	2,000	2,000	-	0%
STREET SIGNS	6,681	-	10,000	10,000	-	0%
WATER AND SEWER	9,140	-	13,009	20,000	6,991	54%
HVAC AND ELECTRICITY	408,495	-	515,971	559,000	43,029	8%
NATURAL GAS	7,099	-	9,131	10,000	869	10%
PARTS	-	-	-	9,000	9,000	0%
PROPERTY/ SITE IMPROVEMENTS	47,277	-	195,750	333,959	138,209	71%
MACHINE/EQUIP-VEHICLES	104,668	-	168,000	-	(168,000)	-100%
INDIRECT COST ALLOC.-VEH MAINT	16,072	-	19,406	19,500	94	0%
INDIRECT COST ALLOC.-VEH FUEL	12,109	-	25,309	27,000	1,691	7%
4210 - STREET MAINTENANCE TOTAL	1,344,176	(156,996)	1,993,906	2,727,619	733,713	37%

Comments:

20 vs 21 — Small equipment that used to be paid out of the Sanitation Fund.

20 vs 21 — Georgia Power underground \$11k (\$132k/yr) and Bellsouth utilities.

ENC — Factory not open and orders on hold.



Fleet

Mission Statement — It is the mission of the Street Maintenance Department to provide the maintenance of all City streets and public right-of-way's and keep them hazard-free.

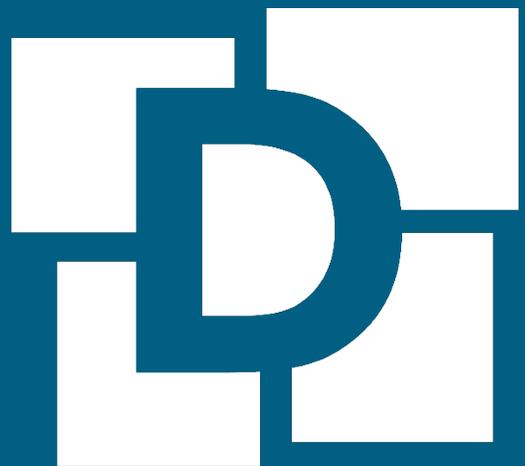
Description — The City of Douglasville's Street Maintenance Department is responsible for the maintenance, beautification and general upkeep of city streets, roads, right of ways, medians, and other related public spaces.

Fleet Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	86,126	8,186	155,738	166,603	10,865	7%
SALARIES/WAGES/OVERTIME	692	-	1,316	1,356	40	3%
EMPLOYEE BENEFITS-GRP INS	17,036	-	32,878	13,121	(19,757)	-60%
EMPLOYEE BENEFITS-FICA	6,018	131	11,519	12,849	1,330	12%
RETIREMENT/DEFINED BENEFIT	5,128	141	12,314	13,745	1,431	12%
EMPLOYEE BENEFITS-WORK COMP	1,475	64	2,350	2,594	244	10%
OTH PROFESSIONAL SERVICES	-	-	1,200	-	(1,200)	-100%
REPAIRS & MAINT/EQUIP MAINT	14,043	-	18,003	5,500	(12,503)	-69%
COMPUTER PROGRAM MAINT	-	-	12,503	47,900	35,397	283%
COMMUNICATIONS / TELEPHONE	-	-	-	2,344	2,344	0%
OTH PUR SVCS-UNIFORMS	-	-	1,050	1,350	300	29%
GEN SUPP-OPER SUPPLIES	16,768	-	55,150	40,150	(15,000)	-27%
PARTS	168	168	168	-	(168)	-100%
MACH/EQUIP-COMPUTER	21,093	-	21,093	11,500	(9,593)	-45%
INDIRECT COST ALLOC.-VEH MAINT	22	22	22	500	478	2173%
INDIRECT COST ALLOC.-VEH FUEL	2,825	-	3,569	4,000	431	12%
4610 - FLEET TOTAL	171,394	8,712	328,873	323,512	(5,361)	-2%

Comments:

- 20 vs 21** — Personnel changes.
- 20 vs 21** — Faster Software.
- ENC** — Cage is delayed being built due to COVID-19.



Parks and Recreation



Parks Administration

Mission Statement — The mission of the Douglasville Parks and Recreation Department is to strive for continual improvement and enhancement of our recreation facilities and recreation opportunities. To ensure opportunities for all citizens in order to maintain leadership among comparable sized cities in the United States.

Description — Hunter Park is comprised of the core administration of the City of Douglasville’s Parks and Recreation Department, in addition to Hunter Park operations and Park Athletics as a whole.

Parks Administration Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
MISC OTHER DONATION	2,625	(8,775)	2,625	11,400	8,775	334%
MISC REVENUE	70	-	-	-	-	0%
6110 - PARK ADMINISTRATION TOTAL	2,695	(8,775)	2,625	11,400	8,775	334%



Parks Administration Continued

Parks Administration Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	83,813	1,109	93,742	171,848	78,106	83%
EMPLOYEE BENEFITS-GRP INS	17,521	9,220	23,220	21,924	(1,296)	-6%
EMPLOYEE BENEFITS-FICA	6,033	85	7,171	13,146	5,975	83%
RETIREMENT/DEFINED BENEFIT	4,967	91	7,733	14,177	6,444	83%
EMPLOYEE BENEFITS-WORK COMP	2,120	1,000	2,214	2,265	51	2%
OTH PROFESSIONAL SERVICES	1,827	(13,000)	3,647	-	(3,647)	-100%
OTH PURCH SVCS-DUES AND FEES	1,815	-	3,000	3,000	-	0%
BANK SERVICE CHARGES	74	-	100	150	50	50%
OTH PUR SVCS-EDU/TRAINING	4,498	-	7,704	2,500	(5,204)	-68%
TRUSTEE GUARD	25,725	-	59,402	59,402	-	0%
ANNUAL EVENTS	-	-	-	7,500	7,500	0%
FIREWORKS	23,000	-	23,000	23,000	-	0%
INDIRECT COST ALLOC.-VEH MAINT	2,914	-	7,767	7,767	-	0%
INDIRECT COST ALLOC.-VEH FUEL	17,577	-	23,511	23,511	-	0%
6110 - PARKS ADMINISTRATION TOTAL	191,884	(1,495)	262,211	350,190	87,979	34%

Comments:

BA3 — Merit increase

20 vs 21 — Personnel changes.

20 vs 21 — Senior picnic.



Hunter Park Operations

Hunter Park Operations Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
RENT INCOME BLDG	87,080	(30,197)	87,803	91,548	3,745	4%
ANNUAL EVENTS	2,366	(2,134)	2,366	3,000	634	27%
COMMISSIONS	1,134	(2,066)	1,134	3,200	2,066	182%
PROGRAM INCOME	6,321	(12,992)	7,008	15,000	7,992	114%
6112 - HUNTER PARK OPERATIONS TOTAL	96,901	(47,389)	98,311	112,748	14,437	15%

Comments:

BA3 — COVID-19 related decreases.

Hunter Park Operations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	111,771	11,135	187,928	140,004	(47,924)	-26%
PART TIME EMPLOYEES	46,017	-	66,456	74,431	7,975	12%
SALARIES/WAGES/OVERTIME	2,989	1,000	3,820	2,905	(915)	-24%
EMPLOYEE BENEFITS-GRP INS	15,666	-	48,739	52,282	3,543	7%
EMPLOYEE BENEFITS-FICA	12,067	129	18,953	16,627	(2,326)	-12%
RETIREMENT/DEFINED BENEFIT	7,054	139	14,724	11,550	(3,174)	-22%
EMPLOYEE BENEFITS-WORK COMP	3,525	22	11,530	9,210	(2,320)	-20%
OTH PROFESSIONAL SERVICES	12,347	-	52,163	47,189	(4,974)	-10%
REPAIRS & MAINT/EQUIP MAINT	664	-	2,700	2,700	-	0%
BUILDING MAINTENANCE	11,114	-	14,560	14,560	-	0%
EQUIPMENT RENTALS	1,923	-	4,200	4,200	-	0%
POSTAGE AND SHIPPING	-	-	350	350	-	0%
BANK SERVICE CHARGES	-	-	57	-	(57)	-100%
OTH PUR SVCS-EDU/TRAINING	7,032	-	9,000	2,500	(6,500)	-72%
OTH PUR SVCS-UNIFORMS	1,225	-	2,000	3,000	1,000	50%

Comments:

BA3 — Merit increase and personnel changes.
20 vs 21 — Personnel changes



Hunter Park Operations Continued

Hunter Park Operations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GEN SUPP-OFFICE SUPPLIES	1,350	-	1,800	2,500	700	39%
GEN SUPP-OPER SUPPLIES	9,577	-	17,500	17,500	-	0%
WEATHER OCCURENCE	-	-	700	700	-	0%
TOILETRY SUPPLIES	7,634	(3,000)	6,500	9,500	3,000	46%
ANNUAL EVENTS	5,901	-	8,000	11,000	3,000	38%
FIREWORKS	4,600	4,600	4,600	-	(4,600)	-100%
PROGRAM SUPPLIES	1,314	-	6,500	10,000	3,500	54%
6112 - HUNTER PARK OPERATIONS TOTAL	263,770	14,025	482,780	432,708	(50,072)	-10%



Park Athletics

Park Athletics Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
ATHLETIC FIELDS	18,721	(48,279)	18,721	47,000	28,279	151%
BALL LEAGUES	26,064	(10,886)	26,114	24,000	(2,114)	-8%
ADULT ATH LEAGUE	12,519	(15,081)	12,519	20,000	7,481	60%
TOURNAMENT REVENUE	709	709	709	-	(709)	-100%
COMMISSIONS	2,530	-	2,300	2,000	(300)	-13%
LACROSSE	-	(4,500)	-	-	-	0%
CONCESSIONS	1,730	(13,270)	1,730	12,000	10,270	594%
6115 - PARK ATHLETICS TOTAL	62,273	(91,307)	62,093	105,000	42,907	69%

Comments:
BA3 — COVID-19 related decreases.

Park Athletics Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	38,218	895	48,589	77,052	28,463	59%
PART TIME EMPLOYEES	14,457	-	33,228	-	(33,228)	-100%
SALARIES/WAGES/OVERTIME	2,137	2,000	3,000	2,575	(425)	-14%
EMPLOYEE BENEFITS-GRP INS	2,995	-	14,000	6,572	(7,428)	-53%
EMPLOYEE BENEFITS-FICA	4,076	68	6,335	6,091	(244)	-4%
RETIREMENT/DEFINED BENEFIT	2,289	74	4,009	6,357	2,348	59%
EMPLOYEE BENEFITS-WORK COMP	555	12	1,824	2,980	1,156	63%
OTH PUR SVCS-EDU/TRAINING	-	-	1,800	2,500	700	39%
OTH PUR SVCS-UNIFORMS	20,154	-	22,860	22,860	-	0%
GEN SUPP-OPER SUPPLIES	13,520	-	42,640	39,140	(3,500)	-8%
6115 - PARK ATHLETICS TOTAL	98,401	3,049	178,285	166,127	(12,158)	-7%

Comments:
BA3 — Merit increase
20 vs 21 — Personnel changes
20 vs 21 — COVID-19 related decrease.



Park Maintenance

Park Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	170,311	(42,518)	248,244	298,973	50,729	20%
SALARIES/WAGES/OVERTIME	3,025	-	6,000	6,180	180	3%
EMPLOYEE BENEFITS-GRP INS	26,058	-	71,781	47,664	(24,117)	-34%
EMPLOYEE BENEFITS-FICA	12,435	-	22,702	23,344	642	3%
RETIREMENT/DEFINED BENEFIT	10,480	-	23,988	24,665	677	3%
EMPLOYEE BENEFITS-WORK COMP	2,870	-	3,889	4,022	133	3%
OTH PROFESSIONAL SERVICES	4,113	-	3,683	8,000	4,317	117%
LANDFILL SERVICES	-	-	3,000	3,000	-	0%
PEST CONTROL	-	-	1,000	1,000	-	0%
REPAIRS & MAINT/EQUIP MAINT	19,710	-	20,000	35,000	15,000	75%
PARKS MAINTENANCE	51,424	-	70,000	75,000	5,000	7%
ATHLETIC FIELDS	90,110	29,050	121,151	98,000	(23,151)	-19%
AIRPLANE MEMORIAL MAINT	303	-	10,000	10,000	-	0%
OTH PUR SVCS-EDU/TRAINING	2,524	-	6,000	2,500	(3,500)	-58%
SECURITY SERVICE	90,510	-	124,000	72,120	(51,880)	-42%
OTH PUR SVCS-UNIFORMS	5,668	-	7,000	9,000	2,000	29%
GEN SUPP-OPER SUPPLIES	923	-	1,000	33,300	32,300	3230%
CHEMICALS & FERTILIZER	20,414	-	27,000	102,000	75,000	278%
GAS & OIL	2,379	-	2,000	19,800	17,800	890%
WATER AND SEWER	40,687	-	41,948	41,948	-	0%
HVAC AND ELECTRICITY	92,035	-	135,561	135,561	-	0%
MACH/EQUIP-MACHINERY	45,483	(50,000)	52,500	22,000	(30,500)	-58%
INDIRECT COST ALLOC.-VEH MAINT	1,155	-	1,444	1,444	-	0%
6120 - PARK MAINTENANCE TOTAL	692,617	(63,468)	1,003,891	1,074,521	70,630	7%

Comments:
20 vs 21 — Merged divisions.
 (West Pines is now included in
 Park Maintenance budget)



Jessie Davis Park

Jessie Davis Park Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
RENT INCOME BLDG	16,562	(16,438)	16,562	20,000	3,438	21%
POOL JESSIE DAVS	2,743	(1,457)	2,743	4,200	1,457	53%
DAY CAMP	9,612	(13,393)	9,407	11,400	1,993	21%
PROGRAM INCOME	515	(1,085)	515	900	385	75%
6130 - JESSIE DAVIS PARK OPERATIONS TOTAL	29,432	(32,373)	29,227	36,500	7,273	25%

Jessie Davis Park Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	122,640	2,082	141,023	143,109	2,086	1%
PART TIME EMPLOYEES	28,017	(45,000)	81,642	144,463	62,821	77%
SALARIES/WAGES/OVERTIME	1,833	-	2,000	2,060	60	3%
EMPLOYEE BENEFITS-GRP INS	10,368	-	12,977	13,103	126	1%
EMPLOYEE BENEFITS-FICA	11,314	126	20,596	22,156	1,560	8%
RETIREMENT/DEFINED BENEFIT	8,041	136	11,599	11,807	208	2%
EMPLOYEE BENEFITS-WORK COMP	1,281	22	1,869	1,914	45	2%
MEDICAL FEES	-	-	1,300	1,400	100	8%
OTH PROFESSIONAL SERVICES	-	-	1,083	1,109	26	2%
PEST CONTROL	-	-	1,500	1,500	-	0%
REPAIRS & MAINT/EQUIP MAINT	140	-	1,200	600	(600)	-50%
BUILDING MAINTENANCE	455	-	3,000	3,000	-	0%
POOL MAINTENANCE-JD	1,512	-	6,689	7,000	311	5%
EQUIPMENT RENTALS	-	-	400	400	-	0%

Comments:
BA3 — Merit increase



Jessie Davis Park Continued

Jessie Davis Park Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
POSTAGE AND SHIPPING	-	-	167	-	(167)	-100%
COMMUNICATIONS / TELEPHONE	-	-	200	-	(200)	-100%
OTH PURCH SVCS-ADVERTISING	-	-	200	-	(200)	-100%
OTH PURCH SVCS-DUES AND FEES	55	-	185	-	(185)	-100%
BANK SERVICE CHARGES	-	-	57	-	(57)	-100%
OTH PUR SVCS-EDU/TRAINING	2,983	-	3,967	2,500	(1,467)	-37%
OTH PUR SVCS-UNIFORMS	(55)	-	1,235	-	(1,235)	-100%
GEN SUPP-OPER SUPPLIES	11,020	-	13,507	12,000	(1,507)	-11%
TOILETRY SUPPLIES	1,667	-	2,100	2,100	-	0%
HVAC AND ELECTRICITY	20,112	-	26,437	26,437	-	0%
NATURAL GAS	2,831	-	5,369	5,369	-	0%
BALL LEAGUES	1,128	1,200	1,200	-	(1,200)	-100%
DAVIS PARK PROGRAM	2,301	-	8,244	13,600	5,356	65%
6130 - JESSIE DAVIS PARK OPERATIONS TOTAL	227,643	(41,434)	349,746	415,627	65,881	19%



West Pines Golf Course Operations

Mission Statement — The mission of West Pines Golf Club is to provide its members and customers with the most exceptional golfing opportunities in the local area while maintaining its reputation as being a good value for the product.

Description — The West Pines Golf Club is a City of Douglasville recreation amenity available for City of Douglasville residents and visitors alike with the primary objective being to provide a PGA quality experience.

West Pines Golf Course Operations Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
LOCAL OPTION S&U	-	-	775	775	-	0%
WP GREEN FEES	174,135	(142,740)	174,135	239,626	65,491	38%
WP CART FEES	216,105	(149,250)	216,375	276,492	60,117	28%
WP DRIVING RANGE	39,878	(33,247)	39,878	55,298	15,420	39%
MEMBERSHIPS	58,885	(23,990)	58,885	62,672	3,787	6%
GOLF LESSONS	6,540	-	5,000	8,000	3,000	60%
GOLF PRO SHOP SALES	36,260	(17,365)	36,260	40,552	4,292	12%
GOLF CLUB SERVICES	2,186	(2,689)	2,186	3,687	1,501	69%
FOOD	13,641	(6,359)	13,641	12,935	(706)	-5%
BEVERAGE	11,807	(12,193)	11,807	17,935	6,128	52%
BEER & WINE	24,533	(9,467)	24,533	28,116	3,583	15%
OUTING FEES	750	750	750	-	(750)	-100%
6165 - WEST PINES OPERATIONS TOTAL	584,720	(396,550)	584,225	746,088	161,863	28%

Comments:

BA3 — COVID-19 related decreases.



West Pines Golf Course Operations Continued

West Pines Golf Course Operations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	98,776	1,421	124,060	126,318	2,258	2%
PART TIME EMPLOYEES	114,309	-	175,000	160,000	(15,000)	-9%
SALARIES/WAGES/OVERTIME	1,160	-	1,500	1,549	49	3%
EMPLOYEE BENEFITS-GRP INS	28,038	9,430	35,037	40,991	5,954	17%
EMPLOYEE BENEFITS-FICA	16,443	109	22,994	23,503	509	2%
RETIREMENT/DEFINED BENEFIT	6,367	117	10,235	10,421	186	2%
EMPLOYEE BENEFITS-WORK COMP	617	10	885	907	22	2%
OTH PROFESSIONAL SERVICES	33,268	5,000	31,045	31,045	-	0%
PEST CONTROL	320	-	480	480	-	0%
REPAIRS & MAINT/EQUIP MAINT	4,406	-	4,500	4,000	(500)	-11%
BUILDING MAINTENANCE	9,460	-	10,500	7,000	(3,500)	-33%
EQUIPMENT RENTALS	-	-	1,000	1,000	-	0%
LEASE	51,319	-	51,320	51,320	-	0%
OTH PURCH SVCS-DUES AND FEES	250	-	1,000	1,000	-	0%
BANK SERVICE CHARGES	19,059	(2,500)	22,700	21,790	(910)	-4%
SECURITY SERVICE	706	225	705	720	15	2%

Comments:
BA3 — Merit increase



West Pines Golf Course Operations Continued

West Pines Golf Course Operations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
HANDICAP SERVICES	2,225	-	3,500	3,000	(500)	-14%
OTH PUR SVCS-EDU/TRAINING	1,080	(2,500)	3,500	2,500	(1,000)	-29%
OTH PUR SVCS-UNIFORMS	2,503	-	2,500	2,000	(500)	-20%
GEN SUPP-OFFICE SUPPLIES	1,765	-	2,000	1,500	(500)	-25%
GEN SUPP-OPER SUPPLIES	17,111	-	18,500	18,000	(500)	-3%
TOILETRY SUPPLIES	976	-	2,000	1,500	(500)	-25%
HVAC AND ELECTRICITY	10,351	-	19,680	19,680	-	0%
CABLE/SATELLITE	1,659	-	2,000	2,000	-	0%
GEN SUPP./INVENTORY FOR RESALE	28,767	-	30,000	35,000	5,000	17%
FOOD & BEVERAGE INVENTORY	23,550	-	32,000	25,000	(7,000)	-22%
PROPERTY/ SITE IMPROVEMENTS	17,000	-	17,000	-	(17,000)	-100%
6165 - WEST PINES OPERATIONS TOTAL	491,485	11,312	625,641	592,224	(33,417)	-5%



West Pines Golf Course Maintenance

Description — The West Pines Maintenance Department’s key role is to maintain the landscaping, health and appearance of the West Pines Bermuda greens, in addition to maintenance and upkeep of the West Pines Golf Club, pro shop and related infrastructure.

West Pines Golf Course Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	227,859	3,885	293,543	296,443	2,900	1%
PART TIME EMPLOYEES	6,401	-	37,215	37,208	(7)	0%
SALARIES/WAGES/OVERTIME	2,228	500	2,500	2,060	(440)	-18%
EMPLOYEE BENEFITS-GRP INS	39,525	-	61,194	59,884	(1,310)	-2%
EMPLOYEE BENEFITS-FICA	16,405	297	25,456	25,682	226	1%
RETIREMENT/DEFINED BENEFIT	14,190	320	24,217	24,457	240	1%
EMPLOYEE BENEFITS-WORK COMP	1,298	28	2,085	2,117	32	2%
OTH PROFESSIONAL SERVICES	5,717	-	6,000	-	(6,000)	-100%
REPAIRS & MAINT/EQUIP MAINT	14,429	-	15,000	-	(15,000)	-100%
BUILDING MAINTENANCE	6,660	1,400	6,400	-	(6,400)	-100%
IRRIGATION REPAIRS	13,937	-	15,000	-	(15,000)	-100%
EQUIPMENT RENTALS	9,256	2,000	9,000	-	(9,000)	-100%
OTH PURCH SVCS-DUES AND FEES	450	-	1,000	-	(1,000)	-100%

Comments:

BA3 — Merit increase

20 vs 21 — Moved all costs to Park Maintenance



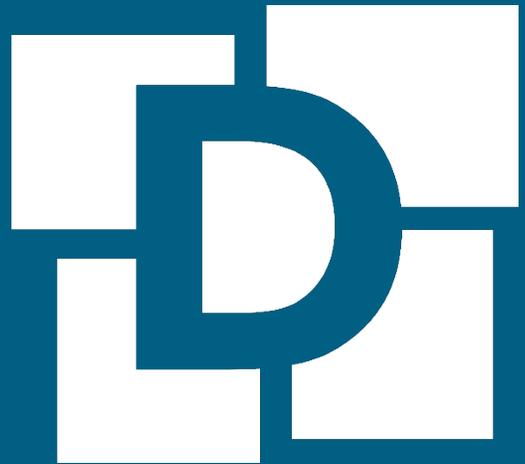
West Pines Golf Course Maintenance Continued

West Pines Golf Course Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-EDU/TRAINING	1,989	-	3,000	-	(3,000)	-100%
OTH PUR SVCS-UNIFORMS	1,891	-	2,000	-	(2,000)	-100%
GEN SUPP-OFFICE SUPPLIES	890	-	1,000	-	(1,000)	-100%
GEN SUPP-OPER SUPPLIES	30,124	-	35,000	-	(35,000)	-100%
CHEMICALS & FERTILIZER	71,294	-	75,000	-	(75,000)	-100%
GAS & OIL	10,389	-	20,000	-	(20,000)	-100%
WATER AND SEWER	2,386	-	2,854	2,854	-	0%
HVAC AND ELECTRICITY	21,721	-	31,645	31,645	-	0%
MACH/EQUIP-MACHINERY	6,014	(160,500)	500	-	(500)	-100%
INDIRECT COST ALLOC.-VEH MAINT	32	32	32	-	(32)	-100%
6166 - WEST PINES MAINTENANCE TOTAL	505,085	(152,038)	669,641	482,350	(187,291)	-28%

Comments:

20 vs 21 — Moved all costs to Park Maintenance



Community Development



Community Development

Mission Statement — In close partnership with our growing and diverse community, the Community Development Department is committed to providing the highest quality of services to the City of Douglasville by: continuing to foster smart and innovative growth in the community; consistently engaging in various methods of public participation; providing excellent customer service; striving to increase stewardship through sound technical expertise; promoting Douglasville as the destination of excellence in the region; and fostering an engaging climate for residents, businesses, and working partners.

Community Development Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GDA CONFERENCE	-	-	1,600	-	(1,600)	-100%
BUILDING RENTAL	9,600	-	9,600	9,600	-	0%
7510 - COMMUNITY DEVELOPMENT TOTAL	9,600	-	11,200	9,600	(1,600)	-14%



Community Development Continued

Community Development Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	156,228	2,348	198,504	202,041	3,537	2%
SALARIES/WAGES/OVERTIME	1,273	1,300	1,300	500	(800)	-62%
EMPLOYEE BENEFITS-GRP INS	18,537	-	18,939	25,696	6,757	36%
EMPLOYEE BENEFITS-FICA	11,636	180	15,186	15,574	388	3%
RETIREMENT/DEFINED BENEFIT	9,827	194	16,377	16,668	291	2%
EMPLOYEE BENEFITS-WORK COMP	224	4	318	328	10	3%
OTH PROFESSIONAL SERVICES	70,093	-	137,033	-	(137,033)	-100%
POSTAGE AND SHIPPING	1,771	1,800	1,800	-	(1,800)	-100%
MARKETING	1,460	1,500	1,500	-	(1,500)	-100%
OTH PURCH SVCS-DUES AND FEES	799	-	1,450	-	(1,450)	-100%
OTH PUR SVCS-EDU/TRAINING	9,713	-	15,000	-	(15,000)	-100%
GEN SUPP-OFFICE SUPPLIES	1,092	1,100	1,100	-	(1,100)	-100%
GEN SUPP-OPER SUPPLIES	1,609	-	5,000	-	(5,000)	-100%
WATER AND SEWER	-	-	1,858	1,858	-	0%
HVAC AND ELECTRICITY	652	-	872	872	-	0%
NATURAL GAS	1,739	600	1,796	1,196	(600)	-33%
INDIRECT COST ALLOC.-VEH FUEL	-	-	56	56	-	0%
DOWNTOWN OPER SUPPLIES	55,753	-	63,000	-	(63,000)	-100%
HISTORIC PRESERVATION COM	1,496	-	2,000	-	(2,000)	-100%
SPECIAL PROJECTS	(9)	-	-	-	-	0%
GICH	4,165	-	5,000	-	(5,000)	-100%
7510 - COMMUNITY DEVELOPMENT TOTAL	348,058	9,026	488,089	264,789	(223,300)	-46%

Comments:
BA3 — Merit increase

Comments:
20 vs 21 — COVID-19 related decreases.



Inspections

Description — The Inspections Department is responsible for the review of building and improvements plans in addition to issuance of related building permits. Additionally, conducts thorough on-site inspections of work completed to ensure local, state and federal building requirements.

Inspections Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
BUILDING PERMITS	504,361	-	510,000	420,000	(90,000)	-18%
PLAN REVIEW FEES	35,970	-	41,000	32,000	(9,000)	-22%
7210 - INSPECTIONS TOTAL	540,331	-	551,000	452,000	(99,000)	-18%



Inspections Continued

Inspections Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	136,927	2,768	232,799	235,137	2,338	1%
SALARIES/WAGES/OVERTIME	2,218	2,000	3,000	500	(2,500)	-83%
EMPLOYEE BENEFITS-GRP INS	21,297	-	46,676	48,763	2,087	4%
EMPLOYEE BENEFITS-FICA	10,206	168	17,842	18,185	343	2%
RETIREMENT/DEFINED BENEFIT	8,368	181	19,159	19,399	240	1%
EMPLOYEE BENEFITS-WORK COMP	289	142	512	383	(129)	-25%
OTH PROFESSIONAL SERVICES	55,682	-	81,674	11,050	(70,624)	-86%
REPAIRS & MAINT/EQUIP MAINT	1,278	-	4,000	3,000	(1,000)	-25%
POSTAGE AND SHIPPING	-	-	125	125	-	0%
OTH PURCH SVCS-ADVERTISING	130	-	530	285	(245)	-46%
OTH PURCH SVCS-DUES AND FEES	1,500	-	5,517	4,507	(1,010)	-18%
OTH PUR SVCS-EDU/TRAINING	938	-	1,500	-	(1,500)	-100%
OTH PUR SVCS-UNIFORMS	161	-	700	500	(200)	-29%
GEN SUPP-OFFICE SUPPLIES	5,433	-	6,184	4,000	(2,184)	-35%
GEN SUPP-OPER SUPPLIES	1,537	-	1,850	675	(1,175)	-64%
INDIRECT COST ALLOC.-VEH MAINT	393	-	1,923	1,923	-	0%
INDIRECT COST ALLOC.-VEH FUEL	2,125	-	3,328	3,328	-	0%
7210 - INSPECTIONS TOTAL	248,482	5,259	427,319	351,760	(75,559)	-18%

Comments:
BA3 — Merit increase



Zoning

Description — The Zoning Department is primarily responsible for business related to the interpretation, implementation and enforcement of zoning ordinances throughout the City of Douglasville.

Zoning Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
ZONING FEES	17,996	5,966	17,966	15,000	(2,966)	-17%
SIGN PERMIT FEES	9,893	(5,107)	9,893	11,000	1,107	11%
7350 - ZONING TOTAL	27,889	859	27,859	26,000	(1,859)	-7%



Zoning Continued

Zoning Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	12,560	(8,000)	46,644	104,853	58,209	125%
PART TIME EMPLOYEES	14,601	8,000	20,600	-	(20,600)	-100%
SALARIES/WAGES/OVERTIME	145	-	6,000	500	(5,500)	-92%
EMPLOYEE BENEFITS-GRP INS	1,595	-	26,977	22,144	(4,833)	-18%
EMPLOYEE BENEFITS-FICA	2,072	-	8,464	8,139	(325)	-4%
RETIREMENT/DEFINED BENEFIT	520	-	8,633	8,650	17	0%
EMPLOYEE BENEFITS-WORK COMP	4,867	-	7,089	6,857	(232)	-3%
OTH PROFESSIONAL SERVICES	121,000	66,000	121,000	-	(121,000)	-100%
POSTAGE AND SHIPPING	57	-	1,000	700	(300)	-30%
OTH PURCH SVCS-ADVERTISING	1,530	-	3,000	2,000	(1,000)	-33%
OTH PURCH SVCS-DUES AND FEES	324	-	1,200	-	(1,200)	-100%
OTH PUR SVCS-EDU/TRAINING	697	-	5,000	-	(5,000)	-100%
GEN SUPP-OFFICE SUPPLIES	1,922	-	2,400	1,500	(900)	-38%
GEN SUPP-OPER SUPPLIES	318	-	2,500	-	(2,500)	-100%
GEN SUPP./BOOKS & PERIODICALS	-	-	200	-	(200)	-100%
ZONING BOARD	10,214	-	16,650	15,350	(1,300)	-8%
7350 - ZONING TOTAL	172,422	66,000	277,357	170,693	(106,664)	-38%

Comments:
BA3 — Personnel changes.



Code Compliance

Description — The Code Compliance Department is responsible for the enforcement of the City of Douglasville ordinance to better ensure a high quality of life throughout Douglasville. This includes but is not limited to business licensing and alcohol licensing enforcement, waste accumulation and abandoned cars enforcement.

Code Compliance Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
APPLICATION FEES	2,578	448	2,448	1,200	(1,248)	-51%
7351 - CODE COMPLIANCE TOTAL	2,578	448	2,448	1,200	(1,248)	-51%



Code Compliance Continued

Code Compliance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	180,202	14,490	243,789	245,227	1,438	1%
SALARIES/WAGES/OVERTIME	1,955	-	5,000	700	(4,300)	-86%
EMPLOYEE BENEFITS-GRP INS	29,721	-	39,322	37,746	(1,576)	-4%
EMPLOYEE BENEFITS-FICA	13,260	218	18,142	19,154	1,012	6%
RETIREMENT/DEFINED BENEFIT	11,209	235	19,152	20,231	1,079	6%
EMPLOYEE BENEFITS-WORK COMP	10,370	184	15,196	16,136	940	6%
OTH PROFESSIONAL SERVICES	442	-	528	528	-	0%
POSTAGE AND SHIPPING	26	-	400	300	(100)	-25%
OTH PURCH SVCS-DUES AND FEES	993	-	2,000	-	(2,000)	-100%
OTH PUR SVCS-EDU/TRAINING	4,256	-	6,000	-	(6,000)	-100%
OTH PUR SVCS-UNIFORMS	1,928	-	500	400	(100)	-20%
GEN SUPP-OFFICE SUPPLIES	1,154	-	1,500	700	(800)	-53%
GEN SUPP-OPER SUPPLIES	825	-	1,500	800	(700)	-47%
INDIRECT COST ALLOC.-VEH MAINT	1,843	-	5,084	5,084	-	0%
INDIRECT COST ALLOC.-VEH FUEL	3,195	-	2,548	2,548	-	0%
7351 - CODE COMPLIANCE TOTAL	261,379	15,127	360,661	349,554	(11,107)	-3%

Comments:
BA3 — Merit increase



Planning

Description — The Planning Department’s role is to ensure the appropriate implementation of key land planning objectives in coordination with other Community Development functions, the legislative body and City Manager.

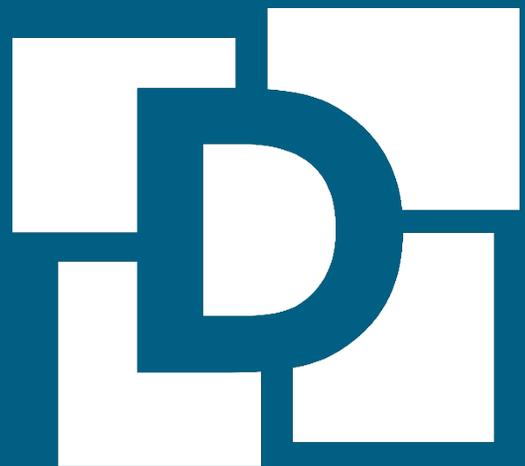
Planning Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	112,294	1,721	145,447	148,038	2,591	2%
SALARIES/WAGES/OVERTIME	1,119	-	-	500	500	0%
EMPLOYEE BENEFITS-GRP INS	12,743	-	19,098	19,285	187	1%
EMPLOYEE BENEFITS-FICA	8,115	132	11,127	11,443	316	3%
RETIREMENT/DEFINED BENEFIT	7,043	142	11,999	12,213	214	2%
EMPLOYEE BENEFITS-WORK COMP	193	3	233	241	8	3%
OTH PROFESSIONAL SERVICES	68,851	-	87,528	528	(87,000)	-99%
POSTAGE AND SHIPPING	-	-	150	90	(60)	-40%
OTH PURCH SVCS-ADVERTISING	290	-	1,000	600	(400)	-40%
OTH PURCH SVCS-DUES AND FEES	290	-	1,300	350	(950)	-73%
OTH PUR SVCS-EDU/TRAINING	306	-	4,000	700	(3,300)	-83%
GEN SUPP-OFFICE SUPPLIES	87	-	-	-	-	0%
7352 - PLANNING TOTAL	211,331	1,998	281,882	193,988	(87,894)	-31%

Comments:

BA3 — Merit increase

ENC — Jacob’s Engineering comprehensive transportation plan update. May be paid between 4/15 and 6/30.



Public Safety



Public Safety Administration

Mission Statement — The primary purpose (mission) of the Douglasville Police Department is to maintain social order within prescribed ethical and constitutional limits, while providing professional law enforcement services. To attain this, the Agency enforces the law in a fair and impartial manner, recognizing both the statutory and judicial limitations of police authority and the constitutional rights of all persons. The Agency recognizes that no law enforcement agency can operate at its maximum potential without supportive input from the citizens it serves. The Agency actively solicits and encourages the cooperation of all citizens to reduce and limit the opportunities for crime and to facilitate the maximum use of resources.

Description — The Administration Division of the City of Douglasville Police Department is responsible for the organizational management and direction of all Police Operations throughout the City of Douglasville.

Public Safety Administration Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
MISC REVENUE	2,854	-	5,000	5,000	-	0%
BACKGROUND CHECKS	14,445	(10,555)	14,445	25,000	10,555	73%
ADMINISTRATION FEES	16,895	(8,105)	16,895	25,000	8,105	48%
INSURANCE CHECKS	19,547	1,539	19,539	18,000	(1,539)	-8%
REIMB DEA OVERTIME	5,546	(10,522)	4,478	15,000	10,522	235%
RESTITUTION	25,656	-	25,000	20,000	(5,000)	-20%
PROCEEDS FROM SALE OF CONFISCATED PROP	7,340	7,340	7,340	-	(7,340)	-100%
EVIDENCE FUNDS TURNOVER	23	-	500	500	-	0%
FESTIVAL/TOY DRIVE	1,400	1,400	1,400	1,500	100	7%
RENT CONFERENCE CTR	17,329	(6,971)	18,029	20,000	1,971	11%
RENT RANGE	-	(500)	-	500	500	0%
MISC REVENUE	1,913	1,913	1,913	-	(1,913)	-100%
3210 - POLICE ADMINISTRATION TOTAL	112,948	(24,461)	114,539	130,500	15,961	14%



Police Administration Continued

Police Administration Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA 3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	528,199	8,969	675,027	692,124	17,097	3%
SALARIES/WAGES/OVERTIME	4,296	-	5,000	3,090	(1,910)	-38%
EMPLOYEE BENEFITS-GRP INS	45,794	-	64,327	72,404	8,077	13%
EMPLOYEE BENEFITS-FICA	40,030	621	51,957	53,184	1,227	2%
RETIREMENT/DEFINED BENEFIT	33,146	669	55,619	57,100	1,481	3%
EMPLOYEE BENEFITS-WORK COMP	11,561	231	19,229	19,797	568	3%
MEDICAL FEES	9,870	-	16,000	16,000	-	0%
OTH PROFESSIONAL SERVICES	27,221	-	29,000	28,000	(1,000)	-3%
EQUIPMENT RENTALS	10,089	-	14,600	14,800	200	1%
POSTAGE AND SHIPPING	1,029	-	3,800	3,800	-	0%
OTH PURCH SVCS-ADVERTISING	-	-	500	250	(250)	-50%
OTH PURCH SVCS-PRINTING/BINDIN	3,239	-	7,500	7,000	(500)	-7%
PHOTOGRAPHY	124	-	400	400	-	0%



Police Administration Continued

Police Administration Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA 3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PURCH SVCS-DUES AND FEES	4,020	-	4,075	4,075	-	0%
OTH PUR SVCS-EDU/TRAINING	48,761	-	50,000	30,000	(20,000)	-40%
OTH PUR SVCS-UNIFORMS	5,125	-	34,750	34,750	-	0%
GEN SUPP-OFFICE SUPPLIES	4,062	-	6,500	6,500	-	0%
GEN SUPP-OPER SUPPLIES	32,241	-	52,550	46,150	(6,400)	-12%
WATER AND SEWER	423	-	580	580	-	0%
HVAC AND ELECTRICITY	225	-	299	299	-	0%
NATURAL GAS	1,117	-	1,443	1,443	-	0%
PARTS	98	-	-	-	-	0%
INDIRECT COST ALLOC.-VEH MAINT	6,502	-	10,621	10,621	-	0%
INDIRECT COST ALLOC.-VEH FUEL	14,123	-	17,535	17,535	-	0%
PRISONER COST-COUNTY	242,660	-	350,000	350,000	-	0%
3210 - POLICE ADMINISTRATION TOTAL	1,073,955	10,490	1,471,312	1,469,902	(1,410)	0%



Public Safety Information Services

Description — The Information Services Division of the Douglasville Police Department is responsible for the continued smooth operation and maintenance of the Public Municipal Complex’s computing, network and telecommunications systems in coordination with the City of Douglasville’s Information Services Department.

Police Information Services Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	143,721	2,173	180,578	180,578	-	0%
SALARIES/WAGES/OVERTIME	5,509	-	9,000	9,270	270	3%
FRINGE BENEFITS	-	-	-	-	-	0%
EMPLOYEE BENEFITS-GRP INS	13,057	3,394	16,364	20,635	4,271	26%
HEALTH	-	-	-	-	-	0%
EMPLOYEE BENEFITS-FICA	11,124	166	14,197	17,772	3,575	25%
RETIREMENT/DEFINED BENEFIT	9,036	179	14,897	18,401	3,504	24%
EMPLOYEE BENEFITS-WORK COMP	3,062	62	5,254	6,615	1,361	26%
MEDICAL FEES	-	-	-	-	-	0%
OTH PROFESSIONAL SERVICES	2,283	-	15,875	15,875	-	0%
REPAIRS & MAINT/EQUIP MAINT	169,472	-	179,840	193,650	13,810	8%
RADIO MAINTENANCE	257,118	-	297,076	290,700	(6,376)	-2%
LEASE	-	-	-	306,354	306,354	0%
POSTAGE AND SHIPPING	200	-	200	200	-	0%
COMMUNICATIONS / TELEPHONE	103,503	-	142,640	143,850	1,210	1%
OTH PURCH SVCS-PRINTING/BINDIN	-	-	-	-	-	0%
OTH PURCH SVCS-DUES AND FEES	25	-	100	100	-	0%
OTH PUR SVCS-EDU/TRAINING	-	-	-	8,280	8,280	0%

Comments:
BA3 — Merit increase



Police Information Services Continued

Police Information Services Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-UNIFORMS	292	-	1,000	1,300	300	30%
GEN SUPP-OFFICE SUPPLIES	800	-	800	800	-	0%
GEN SUPP-OPER SUPPLIES	14,994	(7,300)	60,580	53,400	(7,180)	-12%
MACH/EQUIP-MACHINERY	198,022	-	455,428	51,000	(404,428)	-89%
MACHINE/EQUIP-VEHICLES	-	-	-	-	-	0%
MACH/EQUIP-FURNITURE/FIXTURES	-	-	-	-	-	0%
MACH/EQUIP-COMPUTER	8,251	-	23,500	20,000	(3,500)	-15%
INDIRECT COST ALLOC.-VEH MAINT	340	-	6,904	9,104	2,200	32%
INDIRECT COST ALLOC.-VEH FUEL	1,116	-	1,841	1,841	-	0%
3212 - POLICE INFORMATION SERVICES TOTAL	941,925	(1,326)	1,426,074	1,349,725	(76,349)	-5%

Comments:

ENC — Delays in updating emergency warning system.



Public Safety SWAT (Special Weapons and Tactics)

Description — The Special Weapons and Tactics Division of the Douglasville Police Department is primarily responsible for responding to highly dangerous situations that require specialized training and equipment to mitigate threats to the general public and other first responders.

SWAT Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-UNIFORMS	4,420	-	13,840	2,040	(11,800)	-85%
GEN SUPP-OFFICE SUPPLIES	250	-	250	500	250	100%
GEN SUPP-OPER SUPPLIES	11,270	-	11,270	16,270	5,000	44%
MACH/EQUIP-MACHINERY	27,732	-	38,560	5,300	(33,260)	-86%
INDIRECT COST ALLOC.-VEH MAINT	2,044	-	2,234	2,200	(34)	-2%
INDIRECT COST ALLOC.-VEH FUEL	254	-	566	600	34	6%
3215 - POLICE SWAT TOTAL	45,970	-	66,720	26,910	(39,810)	-60%



Public Safety Investigations

Description — The Investigative Division is responsible for following up on criminal activity in the city of Douglasville by investigating incidents, gathering/processing evidence, and interviewing involved parties. With the information gathered, appropriate charges are filed for prosecution.

Investigations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	836,027	13,432	1,162,046	1,123,789	(38,257)	-3%
SALARIES/WAGES/OVERTIME	16,081	-	18,800	21,424	2,624	14%
EMPLOYEE BENEFITS-GRP INS	81,614	-	136,949	123,151	(13,798)	-10%
EMPLOYEE BENEFITS-FICA	62,867	1,028	90,067	87,609	(2,458)	-3%
RETIREMENT/DEFINED BENEFIT	52,686	1,108	95,869	92,713	(3,156)	-3%
EMPLOYEE BENEFITS-WORK COMP	22,769	382	33,332	32,610	(722)	-2%
OTH PROFESSIONAL SERVICES	1,295	-	1,500	1,500	-	0%
EQUIPMENT RENTALS	7,036	-	8,800	6,200	(2,600)	-30%
PHOTOGRAPHY	83	-	400	1,200	800	200%
OTH PURCH SVCS-DUES AND FEES	414	-	480	480	-	0%
OTH PUR SVCS-UNIFORMS	8,092	-	13,300	13,300	-	0%
GENERAL SUPPLIES/MATERIAL	46	-	8,800	800	(8,000)	-91%
GEN SUPP-OFFICE SUPPLIES	1,469	-	2,400	2,400	-	0%
GEN SUPP-OPER SUPPLIES	10,534	-	11,700	9,800	(1,900)	-16%
EVIDENCE SUPPLIES	4,505	-	7,900	7,500	(400)	-5%
MACH/EQUIP-MACHINERY	-	-	-	40,000	40,000	0%
INDIRECT COST ALLOC.-VEH MAINT	8,801	-	12,862	17,612	4,750	37%
INDIRECT COST ALLOC.-VEH FUEL	15,435	-	27,171	27,171	-	0%
3221 - POLICE DETECTIVES TOTAL	1,129,754	15,950	1,632,376	1,609,259	(23,117)	-1%

Comments:

BA3 — Merit increase



Public Safety Special Operations

Description — The Special Operations Division of the Douglasville Police Department is primarily responsible for undercover operations that investigate gang, prostitution, gambling and drug crime within the City of Douglasville.

Special Operations Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	150,173	2,450	186,759	244,974	58,215	31%
SALARIES/WAGES/OVERTIME	10,466	-	19,550	20,137	587	3%
EMPLOYEE BENEFITS-GRP INS	18,779	-	27,965	28,237	272	1%
EMPLOYEE BENEFITS-FICA	11,759	187	15,782	20,281	4,499	29%
RETIREMENT/DEFINED BENEFIT	9,470	202	15,407	20,210	4,803	31%
EMPLOYEE BENEFITS-WORK COMP	4,851	70	5,841	7,549	1,708	29%
OTH PUR SVCS-UNIFORMS	2,099	-	3,900	3,900	-	0%
GEN SUPP-OFFICE SUPPLIES	854	-	1,000	1,000	-	0%
GEN SUPP-OPER SUPPLIES	8,832	-	16,380	10,300	(6,080)	-37%
GENERAL SUPP./ SMALL EQUIPMENT	-	-	2,000	2,000	-	0%
INDIRECT COST ALLOC.-VEH MAINT	3,623	1,000	3,705	2,705	(1,000)	-27%
INDIRECT COST ALLOC.-VEH FUEL	7,625	-	9,355	9,355	-	0%
3222 - POLICE SPECIAL OPERATIONS TOTAL	228,531	3,909	307,644	370,648	63,004	20%

Comments:

BA3 — Merit increase

20 vs 21 — 3 officers budgeted in PY; 4 are budgeted in FY21.



Public Safety Patrol

Description — The Patrol Division is responsible for responding to calls for service, patrolling the city limits of Douglasville, enforcing criminal and traffic laws and city ordinances, and keeping the peace. The uniformed officers maintain a presence throughout the city and operate on a 24/7 basis.

Patrol Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	2,431,296	38,912	3,143,625	3,233,569	89,944	3%
SALARIES/WAGES/OVERTIME	255,941	-	286,000	294,580	8,580	3%
COURT PAY	250	-	1,000	1,000	-	0%
EMPLOYEE BENEFITS-GRP INS	362,949	-	571,981	664,383	92,402	16%
EMPLOYEE BENEFITS-FICA	195,183	2,904	264,474	269,903	5,429	2%
RETIREMENT/DEFINED BENEFIT	153,465	3,131	261,621	266,769	5,148	2%
EMPLOYEE BENEFITS-WORK COMP	66,146	1,081	97,879	100,466	2,587	3%
MEDICAL FEES	6,322	-	10,000	10,000	-	0%
REPAIRS & MAINT/EQUIP MAINT	1,000	-	1,000	1,000	-	0%
K-9 MAINTENANCE AND LEASE	12,060	-	12,060	12,960	900	7%
PHOTOGRAPHY	4,453	-	5,000	5,000	-	0%
OTH PUR SVCS-UNIFORMS	10,563	-	62,250	22,250	(40,000)	-64%
GEN SUPP-OFFICE SUPPLIES	3,263	-	4,800	4,800	-	0%
GEN SUPP-OPER SUPPLIES	106,792	-	124,143	78,019	(46,124)	-37%
GENERAL SUPP./ SMALL EQUIPMENT	2,902	-	9,000	40,500	31,500	350%
MACHINE/EQUIP-VEHICLES	413,096	-	570,000	-	(570,000)	-100%
INDIRECT COST ALLOC.-VEH MAINT	93,364	-	130,603	130,603	-	0%
INDIRECT COST ALLOC.-VEH FUEL	162,797	-	235,903	235,903	-	0%
3223 - POLICE PATROL TOTAL	4,281,842	46,028	5,791,339	5,371,705	(419,634)	-7%

Comments:

BA3 — Merit increase, comp. time payout and an officer promotion.

20 vs 21 — Personnel changes.

ENC — Possible delays in vehicle deliveries.



Public Safety Records

Description — The Records Division of the Douglasville Police Department is primarily responsible for upkeep, maintenance, and legal dissemination of police records.

Records Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	88,644	1,360	112,146	114,109	1,963	2%
PART TIME EMPLOYEES	13,441	-	21,325	21,534	209	1%
SALARIES/WAGES/OVERTIME	2,210	-	1,824	1,879	55	3%
EMPLOYEE BENEFITS-GRP INS	13,090	-	19,616	19,808	192	1%
EMPLOYEE BENEFITS-FICA	7,579	102	10,348	10,520	172	2%
RETIREMENT/DEFINED BENEFIT	5,572	110	9,250	9,414	164	2%
EMPLOYEE BENEFITS-WORK COMP	2,169	38	3,226	3,303	77	2%
PHOTOGRAPHY	-	-	1,029	1,029	-	0%
BANK SERVICE CHARGES	1,325	-	1,750	1,620	(130)	-7%
OTH PUR SVCS-UNIFORMS	509	-	900	900	-	0%
GEN SUPP-OFFICE SUPPLIES	2,213	-	5,470	5,000	(470)	-9%
GEN SUPP-OPER SUPPLIES	296	-	300	300	-	0%
3224 - POLICE RECORDS TOTAL	137,048	1,610	187,184	189,416	2,232	1%

Comments:
BA3 — Merit increase



Public Safety School Resource Officers (SRO)

Description — School Resource Officers provide public safety to Douglas County schools located within the municipal jurisdiction of the City of Douglasville. This includes not only during operating hours but in some instances to after school extracurricular activities and events.

School Resource Officers Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REIMBURSEMNT SRO	159,616	-	225,000	-	(225,000)	-100%
FESTIVAL/TOY DRIVE	2,045	-	1,500	-	(1,500)	-100%
3225 - SCHOOL RESOURCE OFFICERS TOTAL	161,661	-	226,500	-	(226,500)	-100%

School Resource Officers Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	306,711	37,531	379,488	349,898	(29,590)	-8%
SALARIES/WAGES/OVERTIME	3,737	-	18,000	11,124	(6,876)	-38%
EMPLOYEE BENEFITS-GRP INS	38,885	15,000	52,504	56,373	3,869	7%
EMPLOYEE BENEFITS-FICA	23,089	322	27,859	27,618	(241)	-1%
RETIREMENT/DEFINED BENEFIT	19,455	347	28,558	28,867	309	1%
EMPLOYEE BENEFITS-WORK COMP	7,876	120	10,310	10,280	(30)	0%
OTH PUR SVCS-UNIFORMS	300	-	2,800	2,800	-	0%
GEN SUPP-OFFICE SUPPLIES	-	-	300	300	-	0%
GEN SUPP-OPER SUPPLIES	657	-	1,130	800	(330)	-29%
SPECIAL EVENTS-GENERAL	(166)	-	3,300	3,300	-	0%
INDIRECT COST ALLOC.-VEH MAINT	4,775	-	8,741	8,741	-	0%
INDIRECT COST ALLOC.-VEH FUEL	5,384	-	8,327	8,327	-	0%
3225 - SCHOOL RESOURCE OFFICERS TOTAL	410,703	53,320	541,317	508,428	(32,889)	-6%

Comments:

BA3 — Merit increase, comp. time payout and retirement payout.

20 vs 21 — Personnel changes.



Public Safety Motors

Description — The Motors Division of the Douglasville Police Department is primarily responsible for traffic law enforcement throughout the municipal jurisdiction of the City of Douglasville.

Motors Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	229,846	9,340	301,436	350,999	49,563	16%
SALARIES/WAGES/OVERTIME	15,013	-	22,000	20,600	(1,400)	-6%
EMPLOYEE BENEFITS-GRP INS	22,686	-	31,970	32,282	312	1%
EMPLOYEE BENEFITS-FICA	17,978	-	23,263	28,427	5,164	22%
RETIREMENT/DEFINED BENEFIT	14,719	715	24,813	28,957	4,144	17%
EMPLOYEE BENEFITS-WORK COMP	5,207	771	9,380	10,581	1,201	13%
OTH PUR SVCS-UNIFORMS	1,210	266	5,066	4,800	(266)	-5%
GEN SUPP-OFFICE SUPPLIES	536	-	1,000	1,000	-	0%
GEN SUPP-OPER SUPPLIES	16,173	-	29,905	14,750	(15,155)	-51%
MACH/EQUIP-MACHINERY	24,696	-	25,600	-	(25,600)	-100%
INDIRECT COST ALLOC.-VEH MAINT	10,541	-	14,540	14,540	-	0%
INDIRECT COST ALLOC.-VEH FUEL	6,304	-	16,731	17,106	375	2%
3226 - POLICE MOTORS TOTAL	364,909	11,092	505,704	524,042	18,338	4%

Comments:

BA3 — Merit increase



Public Safety Training

Description — The Training Division of the Douglasville Police Department is primarily responsible for the continued professional training and vocational development of law enforcement personnel at the City of Douglasville.

Training Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	201,291	4,346	221,232	198,617	(22,615)	-10%
SALARIES/WAGES/OVERTIME	13,407	4,000	15,600	7,828	(7,772)	-50%
EMPLOYEE BENEFITS-GRP INS	27,670	-	33,994	34,326	332	1%
EMPLOYEE BENEFITS-FICA	16,016	290	17,463	15,793	(1,670)	-10%
RETIREMENT/DEFINED BENEFIT	12,524	312	18,205	16,386	(1,819)	-10%
EMPLOYEE BENEFITS-WORK COMP	4,139	108	6,463	5,879	(584)	-9%
MEDICAL FEES	-	-	250	250	-	0%
REPAIRS & MAINT/EQUIP MAINT	8,760	-	15,400	15,400	-	0%
PHOTOGRAPHY	184	-	240	240	-	0%
OTH PUR SVCS-UNIFORMS	1,283	-	2,950	2,950	-	0%
GEN SUPP-OFFICE SUPPLIES	357	-	900	900	-	0%
GEN SUPP-OPER SUPPLIES	52,426	-	89,075	78,175	(10,900)	-12%
GENERAL SUPP./ SMALL EQUIPMENT	-	-	-	35,500	35,500	0%
SPECIAL EVENTS-GENERAL	1,373	-	3,300	3,300	-	0%
INDIRECT COST ALLOC.-VEH MAINT	4,537	-	6,515	6,500	(15)	0%
INDIRECT COST ALLOC.-VEH FUEL	4,645	-	7,160	7,160	-	0%
3228 - POLICE TRAINING TOTAL	348,612	9,056	438,747	429,204	(9,543)	-2%

Comments:

BA3 — Merit increase, and promotion.

20 vs 21 — Promotion of employee.

ENC — On waiting list for ammunition.



Public Safety Maintenance

Description — The Maintenance Division of the Douglasville Police Department is primarily responsible for upkeep of the Douglasville Municipal Complex facilities.

Maintenance Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	34,362	1,370	42,953	42,831	(122)	0%
SALARIES/WAGES/OVERTIME	4,583	1,000	4,700	3,605	(1,095)	-23%
EMPLOYEE BENEFITS-GRP INS	8,205	-	12,267	12,386	119	1%
EMPLOYEE BENEFITS-FICA	2,881	43	3,431	3,552	121	4%
RETIREMENT/DEFINED BENEFIT	2,077	46	3,477	3,534	57	2%
EMPLOYEE BENEFITS-WORK COMP	1,492	26	2,048	2,133	85	4%
CUSTODIAL SERVICES	7,600	-	7,600	7,600	-	0%
PEST CONTROL	9	-	2,152	2,152	-	0%
REPAIRS & MAINT/EQUIP MAINT	35,135	-	35,135	40,135	5,000	14%
PHOTOGRAPHY	18	-	80	80	-	0%
OTH PUR SVCS-UNIFORMS	293	-	300	300	-	0%
GEN SUPP-OFFICE SUPPLIES	100	-	100	100	-	0%
GEN SUPP-OPER SUPPLIES	27,449	-	29,050	29,050	-	0%
WATER AND SEWER	10,377	-	16,163	8,663	(7,500)	-46%
HVAC AND ELECTRICITY	115,087	-	177,699	177,699	-	0%
NATURAL GAS	3,136	-	4,435	4,435	-	0%
PROPERTY/ SITE IMPROVEMENTS	55,000	-	55,000	-	(55,000)	-100%
MACH/EQUIP-MACHINERY	49,222	(11,094)	49,906	-	(49,906)	-100%
INDIRECT COST ALLOC.-VEH MAINT	2,081	-	3,460	3,460	-	0%
INDIRECT COST ALLOC.-VEH FUEL	1,397	-	1,920	1,920	-	0%
3229 - POLICE MAINTENANCE TOTAL	360,504	(8,609)	451,876	343,635	(108,241)	-24%

Comments:

BA3 — Merit increase and comp. time payout.



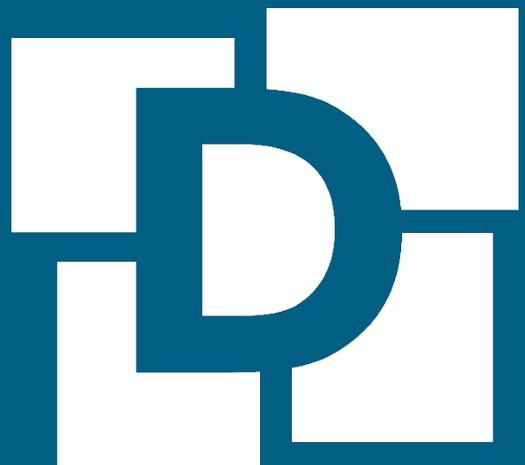
Public Safety Support Services

Description — The Support Services Division of the Douglasville Police Department is primarily responsible for the maintenance and upkeep of the Police Department’s fleet of vehicles and related police equipment.

Support Services Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	281,856	4,003	386,507	393,372	6,865	2%
PART TIME EMPLOYEES	55,014	-	108,368	121,372	13,004	12%
SALARIES/WAGES/OVERTIME	8,021	-	10,500	10,815	315	3%
EMPLOYEE BENEFITS-GRP INS	39,882	-	65,817	66,662	845	1%
EMPLOYEE BENEFITS-FICA	25,138	306	38,202	40,205	2,003	5%
RETIREMENT/DEFINED BENEFIT	17,824	330	31,887	32,453	566	2%
EMPLOYEE BENEFITS-WORK COMP	8,252	114	11,070	11,509	439	4%
OTH PROFESSIONAL SERVICES	5,610	-	7,500	-	(7,500)	-100%
REPAIRS & MAINT/EQUIP MAINT	-	-	1,000	1,000	-	0%
PHOTOGRAPHY	-	-	240	240	-	0%
OTH PUR SVCS-UNIFORMS	3,620	-	5,650	5,950	300	5%
GEN SUPP-OFFICE SUPPLIES	1,098	-	2,000	2,000	-	0%
GEN SUPP-OPER SUPPLIES	2,517	-	6,237	13,575	7,338	118%
GENERAL SUPP./ SMALL EQUIPMENT	5,866	(5,000)	8,850	10,700	1,850	21%
MACH/EQUIP-MACHINERY	12,950	-	12,950	-	(12,950)	-100%
INDIRECT COST ALLOC.-VEH MAINT	7,762	-	8,555	8,555	-	0%
INDIRECT COST ALLOC.-VEH FUEL	3,245	-	4,064	4,064	-	0%
3250 - POLICE SUPPORT SERVICES TOTAL	478,655	(247)	709,397	722,472	13,075	2%

Comments:
BA3 — Merit increase



Sanitation Fund



Sanitation Fund

Mission Statement — It is the mission of the Sanitation Department to provide solid waste services to the City of Douglasville residents and commercial businesses in the collection and disposal of solid waste, recycling, yard waste and bulk items in a manner that is safe, efficient, environmentally sound and cost effective.

Sanitation Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
SANITATION RESIDENTIAL	1,496,969	-	1,677,000	1,700,000	23,000	1%
SANITATION COMM FRONT END	1,267,678	-	1,400,000	1,400,000	-	0%
SANITATION COMM ROLL OFF	1,076,016	-	1,400,000	1,300,000	(100,000)	-7%
SANITATION STICKER SALES	1,251	-	1,600	1,600	-	0%
SANITATION MISC INCOME	18,318	10,000	18,500	8,500	(10,000)	-54%
INTEREST INCOME	82,444	-	83,494	50,000	(33,494)	-40%
OTHER FIN SRCE-APPROPR FUND	-	2,093,945	2,447,463	155,423	(2,292,040)	-94%
0000 - GENERAL GOVERNMENT TOTAL	3,942,676	2,103,945	7,028,057	4,615,523	(2,412,534)	-34%
RENT PUBLIC SERV SIGN	15,150	-	20,000	20,000	-	0%
4522 - KEEP DOUGLASVILLE BEAUTIFUL TOTAL	15,150	-	20,000	20,000	-	0%
FUND 540 - SANITATION FUND TOTAL	3,957,826	2,103,945	7,048,057	4,635,523	(2,412,534)	-34%



Sanitation Fund Continued

Sanitation Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA 3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
TRANSFER TO FUND 370	2,069,121	2,069,121	2,069,121	-	(2,069,121)	-100%
0000 - GENERAL GOVERNMENT TOTAL	2,069,121	2,069,121	2,069,121	-	(2,069,121)	-100%
REGULAR EMPLOYEES-FULLTIME	637,554	-	946,573	926,411	(20,162)	-2%
SALARIES/WAGES/OVERTIME	11,732	-	27,779	28,612	833	3%
EMPLOYEE BENEFITS-GRP INS	129,875	-	226,449	286,008	59,559	26%
EMPLOYEE BENEFITS-FICA	46,563	-	74,538	73,059	(1,479)	-2%
RETIREMENT/DEFINED BENEFIT	40,025	-	78,092	76,429	(1,663)	-2%
EMPLOYEE BENEFITS-WORK COMP	28,455	-	43,459	42,947	(512)	-1%
OTH PROFESSIONAL SERVICES	6,497	-	7,142	7,278	136	2%
LANDFILL SERVICES	610,224	-	850,000	1,090,000	240,000	28%
COMMERCIAL SERVICE	655,459	-	996,000	1,000,000	4,000	0%
PEST CONTROL	5,312	-	7,500	9,500	2,000	27%
REPAIRS & MAINT/EQUIP MAINT	14,693	-	35,000	35,000	-	0%
COMPUTER PROGRAM MAINT	-	-	-	6,167	6,167	0%
SMALL EQUIPMENT MAINT	6,680	-	9,000	-	(9,000)	-100%
LEASE	-	34,824	34,824	139,296	104,472	300%
OTH PUR SVCS/GEN LIAB-INSURANCE	102,502	-	146,670	125,000	(21,670)	-15%
POSTAGE AND SHIPPING	3,140	-	4,200	4,200	-	0%
COMMUNICATIONS / TELEPHONE	4,221	-	8,500	14,443	5,943	70%



Sanitation Fund Continued

Sanitation Fund Expenditures

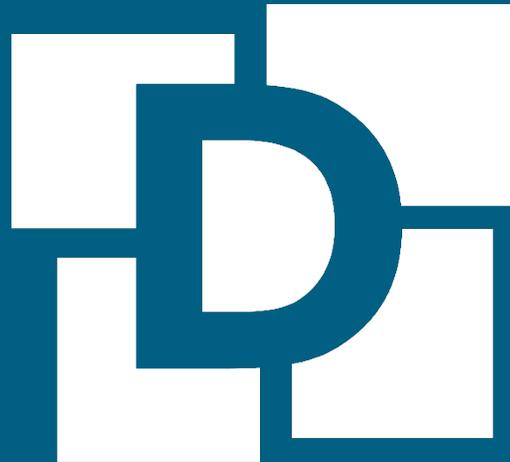
DESCRIPTION	2020 ACTUAL	PROPOSED BA 3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PURCH SVCS-DUES AND FEES	416	-	606	416	(190)	-31%
BANK SERVICE CHARGES	74	-	100	150	50	50%
OTH PUR SVCS-EDU/TRAINING	7,037	-	12,000	7,200	(4,800)	-40%
OTH PUR SVCS-UNIFORMS	975	-	10,800	9,000	(1,800)	-17%
GEN SUPP-OFFICE SUPPLIES	4,354	-	5,500	5,500	-	0%
GEN SUPP-OPER SUPPLIES	67,668	-	200,300	33,800	(166,500)	-83%
WATER AND SEWER	4,667	-	5,407	10,000	4,593	85%
HVAC AND ELECTRICITY	-	-	-	21,000	21,000	0%
MACHINE/EQUIP-VEHICLES	-	-	1	-	(1)	-100%
INDIRECT COST ALLOC.-VEH MAINT	121,288	-	251,120	200,000	(51,120)	-20%
INDIRECT COST ALLOC.-VEH FUEL	82,056	-	149,401	114,692	(34,709)	-23%
4520 - SANITATION TOTAL	2,591,467	34,824	4,130,961	4,266,108	135,147	3%
TRANSFER TO FUND 100	83,333	-	100,000	-	(100,000)	-100%
4521 TOTAL	83,333	-	100,000	-	(100,000)	-100%
REGULAR EMPLOYEES-FULLTIME	143,546	-	190,033	89,236	(100,797)	-53%
SALARIES/WAGES/OVERTIME	5,371	-	5,492	5,657	165	3%
EMPLOYEE BENEFITS-GRP INS	34,972	-	43,731	21,875	(21,856)	-50%
EMPLOYEE BENEFITS-FICA	10,223	-	14,958	7,259	(7,699)	-51%
RETIREMENT/DEFINED BENEFIT	13,295	-	15,678	7,362	(8,316)	-53%
EMPLOYEE BENEFITS-WORK COMP	5,311	-	7,276	3,552	(3,724)	-51%



Sanitation Fund Continued

Sanitation Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
COMMUNICATIONS / TELEPHONE	2,300	-	3,160	3,160	-	0%
OTH PURCH SVCS-TRAVEL	80	-	250	-	(250)	-100%
OTH PURCH SVCS-DUES AND FEES	315	-	655	655	-	0%
OTH PUR SVCS-EDU/TRAINING	15	-	-	-	-	0%
TRUSTEE GUARD	126,775	-	225,000	-	(225,000)	-100%
OTH PUR SVCS-UNIFORMS	-	-	600	600	-	0%
GEN SUPP-OPER SUPPLIES	72,411	-	179,750	180,000	250	0%
PUBLIC SERVICE SIGNS	-	-	10,000	10,000	-	0%
INDIRECT COST ALLOC.-VEH MAINT	15,113	-	30,334	15,000	(15,334)	-51%
INDIRECT COST ALLOC.-VEH FUEL	17,899	-	21,058	25,059	4,001	19%
4522 - KEEP DOUGLASVILLE BEAUTIFUL TOTAL	447,626	-	747,975	369,415	(378,560)	-51%
FUND 540 - SANITATION FUND TOTAL	5,191,547	2,103,945	7,048,057	4,635,523	(2,412,534)	-34%



Conference Center and Tourism

Overview of Hotel / Motel Tax Distributions

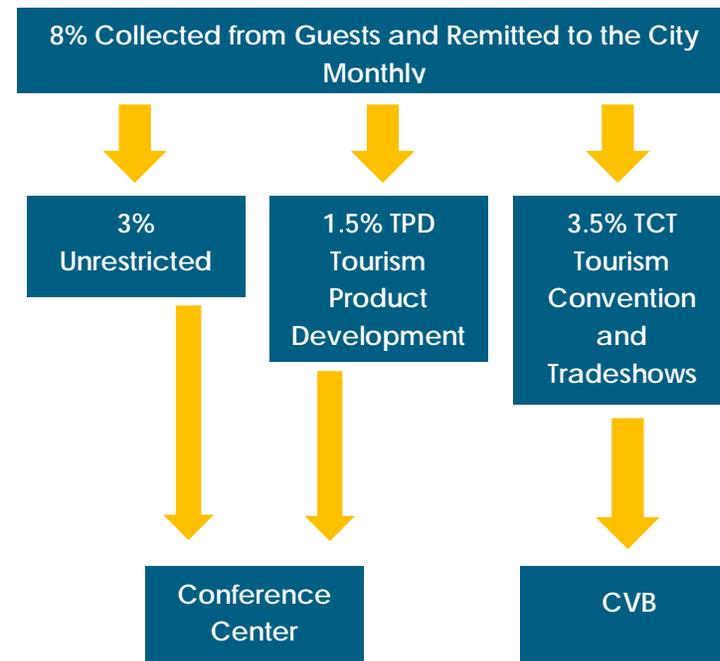
Hotel / Motel Tax Distribution — The hotel / motel tax revenue is comprised of taxable revenues generated through local hotel chains, lodges, inns, campgrounds, and motels. The scope of usage for hotel / motel tax revenues is primarily limited to promotion of tourism within the City of Douglasville.

Prior Year Budget (FY2020) — The 3% of unrestricted revenue transferred into the General Fund and then transferred out to the Conference Center.

Proposed Budget (FY2021) — Changes the flow in which these revenues are booked. In FY21, these revenues will bypass the General Fund and flow directly from the Hotel/Motel Tax Fund to the Conference Center and CVB.

America's Best Value
Baymont Inn & Suites (Gyan) LS
Baymont Inn & Suites DV FKA:Fairbridge Inn
Bilbo's Motel
Budgetel FKA:Suburban Extended Stay
Comfort Inn (Douglasville)
Comfort Inn (Lithia Springs)
Day's Inn
EconoLodge
Hampton Inn (Lithia Springs)
Hampton Inn (Douglasville)
Holiday Inn (Douglasville)
Holiday Inn (Lithia Springs)
Intown Suites (Douglasville)
Intown Suites (Lithia Springs)
La Quinta Inn
Lee's Motel
Motel 6
Quality Inn
Rome Disbursement
Royal Inn & Suites
Sleep Inn
Spring Hill Suites
Sunwestern Suites

Hotels/Motels That Remit H/M Excise Tax to the City





Conference Center and Tourism

Mission Statement — The mission of the Douglasville Convention and Visitors Bureau (CVB) is to solicit overnight groups and individuals and support organizations that attract visitors to Douglasville and Douglas County. Consistent with its mission, the CVB strives to become a leading tourist destination by addressing the greatest opportunities for the CVB to create, execute, promote, and attract events and activities that will attract visitors to Douglasville and Douglas County.

Conference Center Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTHER (TOURISM)	170,338	-	204,406	209,129	4,723	2%
INTEREST INCOME	3,249	3,222	3,222	-	(3,222)	-100%
TRANSFER FROM FUND 277	150,000	(20,000)	160,000	90,000	(70,000)	-44%
TRANSFER FROM FUND 285	-	-	-	491,232	491,232	0%
0000 - GENERAL GOVERNMENT TOTAL	323,587	(16,778)	367,628	790,361	422,733	115%
SEL SALES & USE-HOTEL/MOTEL	281,930	(90,000)	287,000	-	(287,000)	-100%
RENT ONEAL PLAZA	1,530	-	1,500	1,500	-	0%
RENTAL OF OLD CITY HALL	1,400	-	8,400	8,400	-	0%
FUND BALANCE APPROPRIATED	-	64,778	64,778	7,500	(57,278)	-88%
TRANSFER FROM FUND 100	1,011,980	-	1,214,376	653,557	(560,819)	-46%
7541 - OLD CONFERENCE CENTER TOTAL	1,296,840	(25,222)	1,576,054	670,957	(905,097)	-57%
FAMILY REUNION WORKSHOPS	-	-	500	500	-	0%
CULTURE/RECREATN ACTIVITY FEES	205,026	-	235,000	240,000	5,000	2%
GIFT SHOP MERCHANDISE	-	-	450	450	-	0%
CATERING REIMBURSEMENT	-	42,000	52,000	20,000	(32,000)	-62%
7544 TOTAL	205,026	42,000	287,950	260,950	(27,000)	-9%
FUND 275 - HOTEL / MOTEL TAX FUND TOTAL	1,825,453	-	2,231,632	1,722,268	(509,364)	-23%

Comments:

BA3 — Rental Car Excise Tax decrease in CY and proposed FY21.

20 vs 21 — Reclassifications



Conference Center Continued

Conference Center Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
PEST CONTROL	680	-	1,000	1,000	-	0%
REPAIRS & MAINT/EQUIP MAINT	1,889	-	2,000	2,000	-	0%
BUILDING MAINTENANCE	1,753	-	3,500	11,000	7,500	214%
GEN SUPP-OPER SUPPLIES	689	-	8,100	1,000	(7,100)	-88%
7541 - OLD CONFERENCE CENTER TOTAL	5,011	-	14,600	15,000	400	3%
REGULAR EMPLOYEES-FULLTIME	208,414	-	268,484	245,644	(22,840)	-9%
PART TIME EMPLOYEES	20,588	-	32,578	36,487	3,909	12%
SALARIES/WAGES/OVERTIME	8,264	-	10,000	10,300	300	3%
EMPLOYEE BENEFITS-GRP INS	24,528	-	26,011	44,152	18,141	70%
EMPLOYEE BENEFITS-FICA	17,598	-	23,796	22,371	(1,425)	-6%
RETIREMENT/DEFINED BENEFIT	13,214	-	29,533	27,021	(2,512)	-9%
EMPLOYEE BENEFITS-WORK COMP	849	-	2,246	2,212	(34)	-2%
OTH PROFESSIONAL SERVICES	539	-	2,166	1,617	(549)	-25%
PEST CONTROL	597	-	2,900	2,900	-	0%
REPAIRS & MAINT/EQUIP MAINT	19,161	-	22,600	38,993	16,393	73%
BUILDING MAINTENANCE	18,423	-	19,000	19,000	-	0%
GROUNDS/PARKING DECK	7,738	-	8,000	8,000	-	0%
OTHER / RENTALS	22,663	-	27,000	27,000	-	0%
OTH PUR SVCS/GEN LIAB-INSURANCE	69,966	-	94,817	94,817	-	0%



Conference Center Continued

Conference Center Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
POSTAGE AND SHIPPING	54	-	150	150	-	0%
BANK SERVICE CHARGES	74	-	100	150	50	50%
GEN SUPP-OFFICE SUPPLIES	1,458	-	4,750	2,000	(2,750)	-58%
GEN SUPP-OPER SUPPLIES	35,758	-	42,400	30,400	(12,000)	-28%
WATER AND SEWER	7,457	-	22,541	22,541	-	0%
HVAC AND ELECTRICITY	55,978	-	100,903	100,903	-	0%
NATURAL GAS	6,024	-	6,587	6,587	-	0%
MACH/EQUIP-MACHINERY	-	-	500,000	-	(500,000)	-100%
INDIRECT COST ALLOC.-VEH MAINT	-	-	731	731	-	0%
INDIRECT COST ALLOC.-VEH FUEL	178	-	465	249	(216)	-46%
CULTURAL ARTS COUNCIL	-	-	4,875	4,875	-	0%
NEW CONF CENTER SERIES 11 & 12 (PRIM	500,550	-	500,000	525,000	25,000	5%
NEW CONF CENTER SERIES 17 REFU. (PRI	30,000	-	30,000	30,000	-	0%
NEW CONF CENTER SERIES 11 & 12 (INTS'	70,750	-	70,750	45,750	(25,000)	-35%
NEW CONF CENTER SERIES 17 REFU (INTS	352,620	-	363,649	356,168	(7,481)	-2%
NEW CONFERENCE CENTER DEBT SER	2,550	-	-	1,250	1,250	0%
7544 TOTAL	1,495,993	-	2,217,032	1,707,268	(509,764)	-23%
FUND 275 - HOTEL / MOTEL TAX FUND TOTAL	1,501,004	-	2,231,632	1,722,268	(509,364)	-23%

Comments:
20 vs 21 — A/V Equipment
 encumbered in current year.



Convention and Visitors Bureau (CVB)

Description — The Convention and Visitors Bureau has a primary responsibility of attracting tourism and business to the City of Douglasville in an effort to continue spurring local economic growth and opportunities for businesses.

CVB Revenues

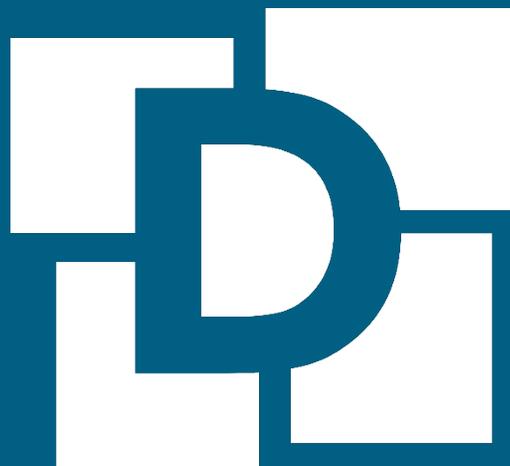
DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	3,892	3,856	3,856	2,000	(1,856)	-48%
OTHER FIN SRCE-APPROPR FUND	-	163,767	163,767	31,955	(131,812)	-80%
TRANSFER FROM FUND 285	-	-	-	382,070	382,070	0%
0000 - GENERAL GOVERNMENT TOTAL	3,892	167,623	167,623	416,025	248,402	148%
SEL SALES & USE-HOTEL/MOTEL	582,770	(300,000)	580,000	-	(580,000)	-100%
FAMILY REUNION WORKSHOPS	350	500	500	500	-	0%
SPONSORSHIP FUND	480	480	480	500	20	4%
GIFT SHOP MERCHANDISE	451	451	451	500	49	11%
7540 - CVB TOTAL	584,051	(298,569)	581,431	1,500	(579,931)	-100%
FUND 276 - HOTEL / MOTEL TAX (CVB) FUND TOTAL	587,943	(130,946)	749,054	417,525	(331,529)	-44%



Convention and Visitors Bureau (CVB) Continued

CVB Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	279,743	-	330,448	214,129	(116,319)	-35%
REPAIRS & MAINT/EQUIP MAINT	232	(1,000)	1,000	2,000	1,000	100%
POSTAGE AND SHIPPING	672	-	1,350	1,350	-	0%
COMMUNICATIONS / TELEPHONE	1,051	-	1,200	1,200	-	0%
OTH PURCH SVCS-ADVERTISING	126,310	(45,987)	161,458	101,400	(60,058)	-37%
MARKETING	29,771	(41,104)	44,896	34,000	(10,896)	-24%
TRADE SHOWS	7,580	(9,035)	15,665	6,600	(9,065)	-58%
WEDNESDAY WIND DOWN	-	-	5,000	5,000	-	0%
FAMILY REUNION WORKSHOPS	1,250	-	1,250	2,000	750	60%
ADVERTISING (COMMUNITY RELATIONS)	66,008	(14,512)	118,488	-	(118,488)	-100%
OTH PURCH SVCS-DUES AND FEES	19,383	(14,764)	25,343	27,346	2,003	8%
OTH PUR SVCS-UNIFORMS	1,231	(268)	1,232	-	(1,232)	-100%
GEN SUPP./INVENTORY FOR RESALE	16,323	(5,000)	20,000	-	(20,000)	-100%
GIFT SHOP INVENTORY	476	(476)	524	1,000	476	91%
INDIRECT COST ALLOC.-VEH MAINT	1,094	1,200	1,200	1,500	300	25%
CHAMBER OF COMMERCE	16,800	-	20,000	20,000	-	0%
7540 - CVB TOTAL	567,924	(130,946)	749,054	417,525	(331,529)	-44%
FUND 276 - HOTEL/MOTEL TAX (CVB) TOTAL	567,924	(130,946)	749,054	417,525	(331,529)	-44%



Multiple Grant Fund



Overview of the Multiple Grant Fund

Summary of Grants and Matching Funds — Below outlines the various grant programs that the City is participating in as well as the required funding match obligations.

	City Matching Portion	2019 BPV Grant	LMIG 2021	LCI Funding	Riverside Pkwy.	Total Cost of Project
	13,890	13,890				27,780
LMIG 2021	100,500		335,000			435,500
Dallas Hwy LCI	100,000			400,000		500,000
Housing Study	5,000					5,000
Riverside Pkwy	132,580				530,322	662,902
	\$ 351,970	\$ 13,890	\$ 335,000	\$ 400,000	\$ 530,322	

	Matching Portion	2018 BPV Grant Match	Total Cost of Projects
	3,088	3,088	6,176
LMIG 2017	55,693		55,693
Total:	\$ 58,781	\$ 3,088	\$ 61,869



2018 Bullet Proof Vest Grant

Description — The 2018 Bullet Proof Vest Grant is a Department of Justice grant for police and sheriff departments to receive financial support for the purchase of ballistic vests for law enforcement and public safety use.

Revenue	\$3,088	Included in appropriations from prior year
	\$3,088	DoJ Funding
Expense	\$6,176	Remaining purchases of vests

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%
OJP-BULLET PROOF VEST PRG	-	-	12,350	3,088	(9,262)	-75%
3510 TOTAL	-	-	12,350	3,088	(9,262)	-75%

Comments:

21 Proposed — \$3,088 of the \$58,781 Prior Year appropriations is for the 2018 Bullet Proof Vest Grant.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-UNIFORMS	7,620	-	24,700	6,176	(18,524)	-75%
3510 TOTAL	7,620	-	24,700	6,176	(18,524)	-75%



2019 Bullet Proof Vest Grant

Description — The 2019 Bullet Proof Vest Grant is a Department of Justice grant for police and sheriff departments to receive financial support for the purchase of ballistic vests for law enforcement and public safety use.

Revenue	\$13,890	Included in transfer from General Fund (Fund 100)
	\$13,890	DoJ Funding
Expense	\$27,780	Cost of 36 vests

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%
OJP-BULLET PROOF VEST PRG	3,048	-	2,500	13,890	11,390	456%
3210 - POLICE ADMINISTRATION TOTAL	3,048	-	2,500	13,890	11,390	456%

Comments:

21 Proposed — \$13,890 of the \$351,970 transfer from the General Fund is for the 2019 Bullet Proof Vest Grant.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-UNIFORMS	8,382	-	5,000	27,780	22,780	456%
3210 - POLICE ADMINISTRATION TOTAL	8,382	-	5,000	27,780	22,780	456%



2020 Secret Service Grant

Description — The 2020 Secret Service Grant is funds awarded to law enforcement agencies through the Department of Homeland Security to assist with expenditures relating to training, overtime, certifications, and the purchase of equipment.

Revenue	\$1,500	DHS Funding
Expense	\$1,500	For training, OT, certifications, and equipment

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
SECRET SERVICE	-	-	1,500	1,500	-	0%
3210 - POLICE ADMINISTRATION TOTAL	-	-	1,500	1,500	-	0%

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GEN SUPP-OPER SUPPLIES	-	-	1,500	1,500	-	0%
3210 - POLICE ADMINISTRATION TOTAL	-	-	1,500	1,500	-	0%



2017 Local Maintenance Improvement Grant (LMIG)

Description — The Local Maintenance and Improvement Grant (LMIG) is a Georgia Department of Transportation grant program that provides financial support to local governments to improve Georgia’s roadways.

Revenue	\$55,693	Included in appropriations from prior year
Expense	\$55,693	Resurfacing costs (Includes 30% City match)

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%

Comments:

21 Proposed — \$55,693 of the \$58,781 Prior Year appropriations is for the 2017 LMIG.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
STREET RESURFACING	-	-	55,693	55,693	-	0%
4214 2017 LMIG TOTAL	-	-	55,693	55,693	-	0%



2021 Local Maintenance Improvement Grant (LMIG)

Description — The Local Maintenance and Improvement Grant (LMIG) is a Georgia Department of Transportation grant program that provides financial support to local governments to improve Georgia’s roadways.

Revenue	\$100,500	Included in transfer from General Fund (Fund 100)
	\$335,000	Georgia DOT Funding
Expense	\$435,500	Resurfacing costs (Includes 30% City match)

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%
STATE - LAU	-	-	335,000	335,000	-	0%
4211 - 2021 LMIG TOTAL	-	-	335,000	335,000	-	0%

Comments:

21 Proposed — \$100,500 of the \$351,970 transfer from the General Fund is for the 2019 Bullet Proof Vest Grant.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	-	-	-	435,500	435,500	0%
STREET RESURFACING	-	-	335,000	-	(335,000)	-100%
4211 - 2021 LMIG TOTAL	-	-	335,000	435,500	100,500	30%



Dallas Highway Project from LCI Study

Description — The City of Douglasville applied to the Atlanta Regional Commission (ARC) for a Livable Centers Initiative (LCI) grant to implement the Dallas Highway LCI Study. The corridor would be on Dallas Highway from Strickland Street to the new SR 92 Relocation project.

Revenue	\$100,000	Included in transfer from General Fund (Fund 100)
	\$400,000	ARC Funding
Expense	\$500,000	Preliminary engineering (Includes 20% City match)

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%
LCI	-	-	-	400,000	400,000	0%
7355 TOTAL	-	-	-	400,000	400,000	0%

Comments:

21 Proposed — \$100,000 of the \$351,970 transfer from the General Fund is for the Dallas Highway Project.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
PROPERTY/ SITE IMPROVEMENTS	-	-	-	500,000	500,000	0%
7355 TOTAL	-	-	-	500,000	500,000	0%



Housing Study

Description — The City of Douglasville is requesting from the Atlanta Regional Commission (ARC) an evaluation and study of the city’s housing. We would like to identify existing challenges and opportunities to make informed decisions about future housing needs. The city has not had a housing study in the past, that has looked at the community as a whole.

Revenue \$5,000 Included in transfer from General Fund (Fund 100)

Expense \$5,000 Cost of Study

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%

Comments:

21 Proposed — \$5,000 of the \$351,970 transfer from the General Fund is for the Housing Study.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	-	-	-	5,000	5,000	0%
7352 - PLANNING TOTAL	-	-	-	5,000	5,000	0%



Riverside Parkway Bridge Rehabilitation

Description — This is the rehabilitation of the Riverside Parkway Bridge over Sweetwater Creek. The bridge was built in 1972 and accommodates residential and commercial traffic. The bridge has a low sufficiency rating and is in need of rehabilitation to accommodate the additional traffic on the Riverside Parkway.

Revenue	\$132,580	Included in transfer from General Fund (Fund 100)
	\$530,322	Award Amount
Expense	\$662,902	Construction. (Includes a 20% City match on construction and engineering costs.)

General Ledger Revenues Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
RIVERSIDE PK BRIDGE REHAB	4,414	-	16,000	530,322	514,322	3215%
7358 TOTAL	4,414	-	16,000	530,322	514,322	3215%
INTEREST INCOME	1,643	-	-	-	-	0%
TRANSFER FROM FUND 100	22,350	-	22,350	351,970	329,620	1475%
PROC OF GLT LIAB/PRIOR YEAR	-	-	495,842	58,781	(437,061)	-88%
0000 - GENERAL GOVERNMENT TOTAL	23,993	-	518,192	410,751	(107,441)	-21%

Comments:

21 Proposed — \$132,580 of the \$351,970 transfer from the General Fund is for the Riverside Parkway Bridge.

General Ledger Expenditures Detail

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	7,818	-	20,000	-	(20,000)	-100%
PROPERTY/ SITE IMPROVEMENTS	-	-	-	662,902	662,902	0%
7358 TOTAL	7,818	-	20,000	662,902	642,902	3215%



Other Funds



Local Confiscated Assets Fund

Description — The Local Confiscated Assets Fund is one of two funds that generates revenues through the confiscation of funds tied to illicit drug operations and allows for the expensing of these funds for a variety of law enforcement training and equipment.

Local Confiscated Assets Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	15,519	-	15,300	15,300	-	0%
MISC REVENUE	(1,282)	-	-	-	-	0%
OTHER FIN SRCE-APPROPR FUND	-	-	236,200	218,700	(17,500)	-7%
0000 - GENERAL GOVERNMENT TOTAL	14,237	-	251,500	234,000	(17,500)	-7%
CITY COUNTY DRUG UNIT	158,446	-	6,000	6,000	-	0%
3227 TOTAL	158,446	-	6,000	6,000	-	0%
FUND 210 - LOCAL CONF. ASSETS FUND TOTAL	172,683	-	257,500	240,000	(17,500)	-7%

Local Confiscated Assets Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	5,420	-	27,500	10,000	(17,500)	-64%
OTH PUR SVCS-EDU/TRAINING	60,360	-	100,000	100,000	-	0%
GENERAL SUPPLIES/MATERIAL	16,897	-	50,000	50,000	-	0%
MACHINE/EQUIP-VEHICLES	60,754	-	80,000	80,000	-	0%
3227 TOTAL	143,431	-	257,500	240,000	(17,500)	-7%
FUND 210 - LOCAL CONF. ASSETS FUND TOTAL	143,431	-	257,500	240,000	(17,500)	-7%



Federal Confiscated Assets Fund

Description — The Federal Confiscated Assets Fund is one of two funds that generates revenues through the confiscation of funds tied to illicit drug operations and allows for the expensing of these funds for a variety of law enforcement training and equipment.

Federal Confiscated Assets Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTHER FIN SRCE-APPROPR FUND	-	-	67,000	67,000	-	0%
0000 - GENERAL GOVERNMENT TOTAL	-	-	67,000	67,000	-	0%
DRUG ENFORCEMENT AGENCY TREASU	66,529	-	3,000	3,000	-	0%
3230 TOTAL	66,529	-	3,000	3,000	-	0%
FUND 212 - FED. CONF. ASSETS FUND TOTAL	66,529	-	70,000	70,000	-	0%

Federal Confiscated Assets Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PUR SVCS-EDU/TRAINING	5,045	-	20,000	20,000	-	0%
GENERAL SUPPLIES/MATERIAL	-	-	10,000	10,000	-	0%
MACHINE/EQUIP-VEHICLES	-	-	40,000	40,000	-	0%
3230 TOTAL	5,045	-	70,000	70,000	-	0%
FUND 212 - FED. CONF. ASSETS FUND TOTAL	5,045	-	70,000	70,000	-	0%



Rental Car Excise Tax Fund

Description — The Rental Car Fund primarily accounts for revenues received through rental car excise tax and is used to pay towards a portion of the debt service for the downtown Conference Center's parking deck.

Rental Car Excise Tax Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	268	-	-	-	-	0%
0000 - GENERAL GOVERNMENT TOTAL	268	-	-	-	-	0%
RENTAL CAR TAX	141,374	-	180,000	90,000	(90,000)	-50%
7543 TOTAL	141,374	-	180,000	90,000	(90,000)	-50%
FUND 277 - RENTAL CAR EXCISE TAX FUND TOTAL	141,642	-	180,000	90,000	(90,000)	-50%

Rental Car Excise Tax Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
TRANSFER TO FUND 275	150,000	-	180,000	90,000	(90,000)	-50%
7543 TOTAL	150,000	-	180,000	90,000	(90,000)	-50%
FUND 277 - RENTAL CAR TAX FUND TOTAL	150,000	-	180,000	90,000	(90,000)	-50%



Public Purpose Corporation Fund

Description — The Public Purpose Corporation Fund accounts for financial transactions affiliated with the financing on a city of building located at 8473 Duralee Ln. and leased to the following government agencies: DFCS, Pardons and Paroles, and Department of Corrections.

Public Purpose Corporation Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	1,007	-	1,200	1,350	150	13%
SWAP RECEIPT	(39,662)	-	-	-	-	0%
0000 - GENERAL GOVERNMENT TOTAL	(38,655)	-	1,200	1,350	150	13%
LEASE PAY DEPT OF CORRECTIONS	67,351	-	80,821	80,821	-	0%
LEASE PAYMENTS PARDONS & PAROL	33,022	-	39,626	39,626	-	0%
LEASE PAYMENTS DEFACS	317,154	-	422,874	422,874	-	0%
3410 TOTAL	417,527	-	543,321	543,321	-	0%
FUND 311 - PUBLIC PURPOSE CORP. FUND TOTAL	378,872	-	544,521	544,671	150	0%

Public Purpose Corporation Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
BUILDING MAINTENANCE	16,579	-	25,000	25,000	-	0%
BANK SERVICE CHARGES	520	-	600	750	150	25%
PRINCIPAL/ BONDS DEBT SERVICE	339,126	-	408,405	408,405	-	0%
INTEREST/BONDS DEBT SERVICE	60,197	-	90,000	90,000	-	0%
3410 TOTAL	416,422	-	524,005	524,155	150	0%
FUND 311 - PUBLIC PURP. CORP. FUND TOTAL	416,422	-	544,521	544,671	150	0%



Douglasville Development Authority Fund

Description — The Douglasville Development Authority Fund is primarily used to spur economic growth within the City of Douglasville through revitalization and redevelopment efforts and through special projects.

Douglasville Development Authority Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	278	-	-	200	200	0%
TRANSFER FROM FUND 100	77,500	-	93,000	133,425	40,425	43%
APPROPRIATE PRIOR YR	-	-	10,094	-	(10,094)	-100%
0000 - GENERAL GOVERNMENT TOTAL	77,778	-	103,094	133,625	30,531	30%
DDA BOND ISSUANCE FEES	-	-	39,500	-	(39,500)	-100%
7511 TOTAL	-	-	39,500	-	(39,500)	-100%
FUND 314 - DEVELOPMENT AUTHORITY FUND TOTAL	77,778	-	142,594	133,625	(8,969)	-6%

Douglasville Development Authority Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
REGULAR EMPLOYEES-FULLTIME	10,000	-	12,000	-	(12,000)	-100%
LEGAL	19,082	-	50,000	45,000	(5,000)	-10%
OTH PROFESSIONAL SERVICES	92,500	-	75,000	71,250	(3,750)	-5%
OTH PUR SVCS/GEN LIAB-INSURANCE	4,646	-	4,594	4,375	(219)	-5%
POSTAGE AND SHIPPING	8	-	-	-	-	0%
OTH PUR SVCS-EDU/TRAINING	34	-	1,000	1,000	-	0%
TRANSFER TO FUND 100	-	-	-	12,000	12,000	0%
7511 TOTAL	126,270	-	142,594	133,625	(8,969)	-6%
FUND 314 - DEVELOPMENT AUTH. FUND TOTAL	126,270	-	142,594	133,625	(8,969)	-6%



Public Safety Debt Service Fund

Description — The Public Safety Building Debt Service Fund accounts for activities relating to the payment of general obligation bonds used for the construction of the Douglasville Public Municipal Complex.

Public Safety Debt Service Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
GEN PROP TAX-PRIOR YEAR	20,143	-	-	-	-	0%
GEN PROP TAX-MILLAGE BONDS	1,592,117	-	1,534,650	1,515,600	(19,050)	-1%
TAXES-MOTOR VEHICLES	4,017	-	19,000	19,000	-	0%
TAXES-INTANGIBLES	20,649	-	14,000	14,000	-	0%
TAXES-MOBILE HOMES	112	-	500	500	-	0%
HEAVY EQUIPMENT	100	-	-	-	-	0%
TAVT	6,031	-	45,000	45,000	-	0%
OTHER TAXES-PROP TRNSFR TAX	8,361	-	12,000	12,000	-	0%
INTST ON DELINQUENT TAX- FIFA	1,653	-	2,000	2,000	-	0%
INTEREST INCOME	2,620	-	5,000	5,000	-	0%
0000 - GENERAL GOVERNMENT TOTAL	1,655,803	-	1,632,150	1,613,100	(19,050)	-1%
FUND 410 - PUBLIC SAFETY DEBT SVC TOTAL	1,655,803	-	1,632,150	1,613,100	(19,050)	-1%

Public Safety Debt Service Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
PUBLIC SAFETY BUILDING	1,170,000	-	1,170,000	1,170,000	-	0%
PUBLIC SAFETY BUILDING	459,550	-	459,550	442,000	(17,550)	-4%
POLICE BUILDING	1,000	-	2,600	1,100	(1,500)	-58%
8000 - DEBT SERVICE TOTAL	1,630,550	-	1,632,150	1,613,100	(19,050)	-1%
FUND 410 - PUBLIC SAFETY DEBT SVC TOTAL	1,630,550	-	1,632,150	1,613,100	(19,050)	-1%



Other Post-Employment Benefits (OPEB) Fund

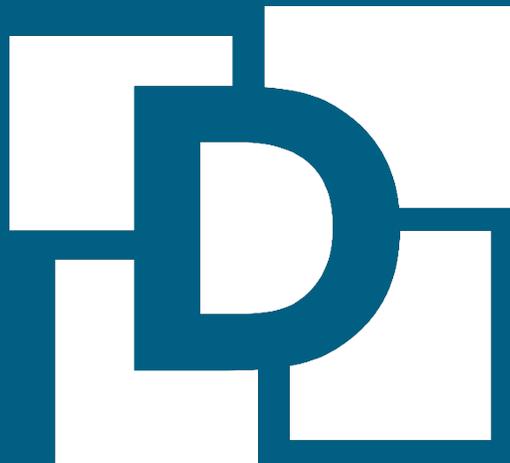
Description — The Other Post-Employment Benefits Fund (OPEB Fund) is a defined post-retirement healthcare, life insurance and benefits fund which is administered through the Georgia Municipal Employees Benefit System.

OPEB Fund Revenues

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
INTEREST INCOME	45	-	-	-	-	0%
TRANSFER FROM FUND 100	105,000	-	105,000	110,250	5,250	5%
0000 - GENERAL GOVERNMENT TOTAL	105,045	-	105,000	110,250	5,250	5%
FUND 760 - OPEB FUND TOTAL	105,045	-	105,000	110,250	5,250	5%

OPEB Fund Expenditures

DESCRIPTION	2020 ACTUAL	PROPOSED BA3	2020 AMENDED (BA3)	2021 PROPOSED	2021 AMOUNT CHANGE	+/- % CHANGE
OTH PROFESSIONAL SERVICES	-	-	105,000	110,250	5,250	5%
1590 - NON-DEPARTMENTAL TOTAL	-	-	105,000	110,250	5,250	5%
FUND 760 - OPEB FUND TOTAL	-	-	105,000	110,250	5,250	5%



2016 SPLOST

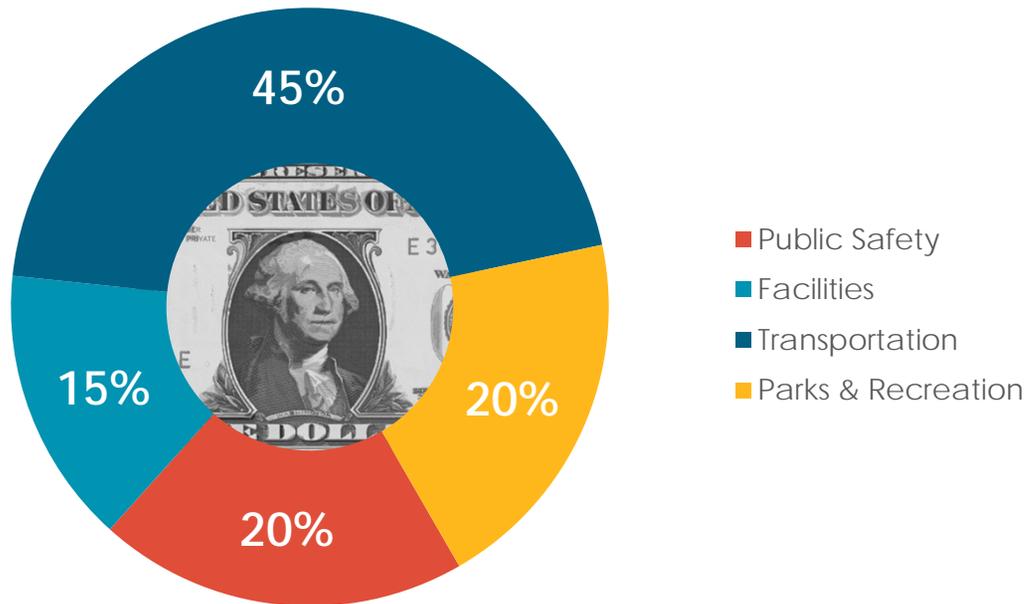


2016 SPLOST Overview

Description — In November of 2016 citizens of Douglas County, Georgia voted on a referendum item to enact a Special Purpose Local Option Sales Tax (SPLOST) of 1% to fund various projects. The City of Douglasville is projected to receive approximately \$32.8 million dollars (23.44%) of the \$106 million dollars in county-wide SPLOST proceeds.

Per an intergovernmental agreement (IGA) between Douglas County, the City of Douglasville and other participating municipalities specific projects would be identified as per required by Georgia law.

Based on feedback received at a Town Hall meeting during May of 2016 the citizens of Douglasville identified key areas in which they would like to see their potential SPLOST proceeds allocated to. Those categories were: Public Safety, Facilities, Transportation/Streets, and Parks and Recreation.





Public Safety 20%

Description — The Public Safety portion of SPLOST is comprised primarily of the purchase of new equipment and vehicles suited for the purpose of increasing public safety and/or enhancing current operations. One example is the construction of a second radio tower to increase intergovernmental communication throughout Douglasville and Douglas County. Additionally, \$4.5 million dollars has been identified in the intergovernmental agreement to assist with the funding of various Douglas County fire and ems projects.

Automatic Transfer Switch (ATS) Generator Replacement

Project Description — Replacement of generator and ATS (Automatic Transfer Switch) at existing Spring Street tower site.

Budget	Expenditures LTD	Status
\$76,750	\$76,750	Complete

Motorola Microwave Lease

Project Description — One payment toward lease of Microwave through Motorola Solutions.

Budget	Expenditures LTD	Status
\$100,000	\$98,527	Complete

Body Cameras

Project Description — Purchase of body cameras and related software/hardware for Patrol Division.

Budget	Expenditures LTD	Status
\$77,240	\$77,240	Complete



Public Safety 20% Continued

Vehicle Replacements

Project Description — Purchase of vehicles for Admin, Patrol, Detectives, Training Divisions and includes the installation equipment and striping to prepare the vehicles for service.

Budget	Expenditures LTD	Status
\$931,026	\$554,179	In-Process

FARO Focus 3D Scanner

Project Description — Purchase of a FARO Focus Laser Scanner and related training for the Detectives Division for the purpose of using it to 3D scan and map crime scenes and accidents.

Budget	Expenditures LTD	Status
\$46,400	\$46,344	Complete

License Plate Reader

Project Description — Purchase of a mobile LPR (License Plate Reader) for use by the Traffic and Patrol Divisions. This allows for scanning of license plates from a mobile trailer.

Budget	Expenditures LTD	Status
\$40,000	\$37,230	Complete



Public Safety 20% Continued

Community Center Parking Lot Expansion

Project Description — Expansion of the parking lot at "Building B" the Community Center at the Public Safety Complex. This includes the landscaping and paving of additional parking spaces that meet ADA requirements. In addition to installation of lighting masts, LED lighting and security cameras.

Budget	Expenditures LTD	Status
\$222,000	\$218,205	Complete

Douglas County Fire/EMS Projects (Per IGA)

Project Description — Portion of the City's obligation toward Douglas County's Fire and EMS projects as per the IGA. The amount earmarked is the maximum allowed per the IGA but does not necessarily mean all of this will be expensed.

Budget	Expenditures LTD	Status
\$4,478,000	\$1,019,543	In-Process

Second Radio Tower Site

Project Description — Construction of a second radio tower for the use of public safety and first responders. This will increase radio signals in areas around Thornton Rd. \$150k was received from Douglas County for the property located at the intersection of Fairburn Rd. and Shoals School Rd. (Parcel No. 1330150178)

Budget	Expenditures LTD	Status
\$903,699	\$724,354	In-Process



Public Safety 20% Continued

Radio Replacements

Project Description — Purchase of Motorola APX radios and necessary support/programming for Public Safety to replace radios that have reached end of useful life. Additionally, these new radios will work in advance of the implementation of the new radio system and construction of the new radio tower.

Budget	Expenditures LTD	Status
\$477,207	\$477,207	Complete

Firing Range Upgrades

Project Description — Primarily necessary repairs and upgrades of the Police Department's firing range. This coincides with a regular maintenance and replacement cycle in the 10-Year CIP.

Budget	Expenditures LTD	Status
\$60,000	\$55,846	Complete

Police Department Equipment

Project Description — This is the purchase of a variety of necessary equipment for Public Safety that was originally budgeted in General Fund; however, for FY20 \$103,500 was moved to SPLOST.

Budget	Expenditures LTD	Status
\$103,500	\$38,029	In-Process



Public Safety 20% Continued

Police Department Maintenance Bay Expansion

Project Description — Expansion and renovation of the existing maintenance facility at the Public Safety Complex. This is a project with anticipated future funding needed; however, this SPLOST will allow for concepts and designs to be completed.

Budget	Expenditures LTD	Status
\$50,000	\$0.00	In-Process



Facilities 15%

Description — The Facilities portion of SPLOST is allocated for the purpose of the refurbishment of existing city governmental facilities in addition to the construction of a new Sanitation facility currently being managed by Comprehensive Program Services, Inc. and being Constructed by RA-LIN and Associates, Inc. Additionally, an existing building located at Courthouse Square is proposed to be renovated for the purpose of accommodating future Maintenance Department operations.

Public Service Facility at Cedar Mountain Road

Project Description — Brand new construction of a facility located on Cedar Mountain Rd. for the purpose of primarily housing the City's Public Service operations. This project is being managed by CPS, Inc. and the construction contractor is RA-LIN & Associates, Inc.

Budget	Expenditures LTD	Status
SPLOST Fund \$3,100,000	\$7,227,611	Complete
General Fund \$706,819		
Sanitation Fund \$3,600,000		
Budget Total \$7,406,819		



Facilities 15% Continued

City Hall Renovations

Project Description — Renovation of the existing City Hall located at 6695 Church Street. This includes exterior repairs to walls, façade, and roof. As well as interior painting, flooring replacement, wayfinding signage and renovations to the two breakrooms, two pairs of bathrooms, main lobbies, and conversion of a pair of bathrooms to office spaces.

Budget \$376,250	Expenditures LTD \$376,250	Status Complete
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Annex/Old Conference Center Renovations (Community Development)

Project Description — Renovation of an existing building that used to be the "Old" Conference Center. The purpose of this renovation was to move all Community Development operations and relevant staff to a separate facility. This renovation included new flooring, interior paint, purchase of furniture and necessary equipment. As well as Security installation and other necessary network infrastructure installation.

Budget \$150,061	Expenditures LTD \$150,061	Status Complete
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Facilities 15% Continued

Facilities Program Management

Project Description — This is comprised of a portion of the scope of work related to AECOM TO15. It is essentially engineering services for support and expertise on SPLOST Projects. TO15 originally was split between Facilities, Transportation, and Parks at \$215k/yr.

Budget	Expenditures LTD	Status
\$28,951	\$228,951	Complete

Maintenance Facility at E. Courthouse Sqr.

Project Description — Renovation of an existing building located at Courthouse Sqr. in downtown Douglasville. This building once renovated will house the City's maintenance operations. It includes KDB, Streets/Garage/Fleet, and Facilities Maintenance. This project is being managed by CPS, Inc. and the construction contractor is RA-LIN & Associates, Inc.

Budget	Expenditures LTD	Status
SPLOST Fund \$1,739,850 General Fund \$2259,908 Budget Total \$1,999,759	\$1,516,859	In-Process



Transportation 45%

Description — The Transportation portion of SPLOST is primarily comprised of resurfacing projects and overall beautification of the City of Douglasville’s roads, sidewalks and right of ways identified through a pavement evaluation and various studies performed by AECOM Technical Services, Inc.

General Street Resurfacing/Pavement Evaluation

Project Description — This primarily is comprised of a reimbursement to Douglas County for resurfacing completed on Chicago Avenue. In addition to the costs associated with AECOM TO4; which is the Pavement Evaluation and management. (Used to determine what streets and roads to resurface based on categorical priority)

Budget	Expenditures LTD	Status
\$200,297	\$190,959	Complete

Jackson Paving Contract (SPLOST Resurfacing List 1)

Project Description — This project is essentially SPLOST Resurfacing - LIST 1; and is comprised of 14.33 miles of roads and streets to be resurfaced by Jackson Paving, Inc. and this includes the 2 C/Os.

Budget	Expenditures LTD	Status
\$2,854,543	\$2,854,543	Complete



Transportation 45% Continued

I-20 at Fairburn Road Interchange Landscaping

Project Description — Concepts, designs and construction for landscaping improvements at the I20 @ Fairburn Road interchange.

Budget	Expenditures LTD	Status
\$1,304,996	\$126,796	In-Process

Northside Trail System

Project Description — Implementation of APD Urban Planning study to create a trail system within Douglasville. Michelle Wright has been working with the Atlanta Regional Commission to acquire grant funds.

This project will most likely require future funding from another funding source. The budget of \$166,750k is essentially for Concepts/Designs in order to receive construction estimates.

Budget	Expenditures LTD	Status
\$166,750	\$42,636	In-Process



Transportation 45% Continued

Douglas Boulevard Resurfacing

Project Description — Resurfacing of Douglas Blvd., which has been contracted out to CW Matthews. This project originally had a beautification component; however, this aspect has been cut to just accommodate for resurfacing.

Budget	Expenditures LTD	Status
\$1,520,212	\$1,520,212	Complete

Transportation Program Management

Project Description — This project is comprised of AECOM TO's 15 and 20 and pertain to engineering services provided as they relate to SPLOST Transportation projects. Originally, TO15 was split between Facilities, Transportation and Parks; however, AECOM Engineer primarily assisted with Transportation projects. Which is how TO20 was assembled.

Budget	Expenditures LTD	Status
\$359,545	\$261,689	In-Process

Transportation Program Management

Project Description — Retro-reflectivity replacements of existing street signs throughout the city for signs that are in disrepair. It also includes the purchase of SPLOST "Pennies at work" signs for completed SPLOST projects.

Budget	Expenditures LTD	Status
\$20,000	\$16,872	In-Process



Transportation 45% Continued

Street Maintenance Vehicles / Equipment

Project Description — Purchase of various street maintenance vehicles (Sweeper, Knuckle Boom, Rubber Tire w/Side Cutters, and 4 Pickup Trucks.

Budget	Expenditures LTD	Status
\$885,000	\$783,564	In-Process

2017 LMIG SPLOST Match

Project Description — This is a required 30% match of funding for the 2017 LMIG received from GDOT.

Budget	Expenditures LTD	Status
\$88,651	\$0.00	In-Process

2018 LMIG SPLOST Match

Project Description — This is a required 30% match of funding for the 2018 LMIG received from GDOT.

Budget	Expenditures LTD	Status
\$167,723	\$167,723	Complete



Transportation 45% Continued

2019 LMIG SPLOST Match

Project Description — This is a required 30% match of funding for the 2019 LMIG received from GDOT.

Budget	Expenditures LTD	Status
\$163,255	\$163,255	Complete

Lighting and Banners Phase II Match

Project Description — SPLOST matching for Lighting and Banners Phase II, which also included Curb and Gutter. This is a GDOT Grant that we bid out to Whitley Engineering, Bron Cleveland and Associates, and Excellere Construction.

Budget	Expenditures LTD	Status
\$395,675	\$395,675	Complete

Welcome Center Match

Project Description — SPLOST matching required for the Welcome Center TE Grant for improvements to the City's historic bank building that houses our Welcome Center. This project was bid out to Miller Architecture, JHC Construction, and Bruce Environmental.

Budget	Expenditures LTD	Status
\$164,221	\$164,211	Complete



Transportation 45% Continued

Tributary/Riverbanks Paving

Project Description — To complete the paving of the Tributary/Riverbanks subdivision. This project was contracted with OnSite Paving, LLC.

Budget	Expenditures LTD	Status
\$209,984	\$209,984	Complete

Colquitt Terrace Repaving

Project Description — Resurfacing of Colquitt Terrace and has been contracted with Prime Foundations.

Budget	Expenditures LTD	Status
\$100,000	\$78,092	Complete

Veterans Highway / Fairburn Road Gateway

Project Description — This project is for bike lanes, ped paths and traffic lane changes to Veterans Memorial Hwy. to Fairburn Road after 92 relocation and when GDOT relinquishes this ROW.

Budget	Expenditures LTD	Status
\$1,433,500	\$110,623	In-Process



Transportation 45% Continued

SPLOST Resurfacing List 2

Project Description — Resurfacing list of 22 streets and roads contracted with Bartow Paving, Inc.

Budget	Expenditures LTD	Status
\$1,620,639	\$1,315,883	In-Process

Braylen Manor Paving

Project Description — To complete the paving at the Braylen Manor subdivision and was contracted with OnSite Paving, LLC.

Budget	Expenditures LTD	Status
\$47,640	\$47,640	Complete

Lighting Services

Project Description — Street Light installation and maintenance agreement with Georgia Power for Arbor Place Blvd., Campbellton Street, and Cedar Mountain Road.

Budget	Expenditures LTD	Status
\$416,363	\$416,363	Complete



Transportation 45% Continued

Bicycle / Pedestrian Connectivity Plan

Project Description — For planning and determining construction costs, engineering ROW, and utilities related to the implementation of bike and pedestrian paths.

Budget	Expenditures LTD	Status
\$189,290	\$143,092	In-Process

Staff Engineer

Project Description — This is 4 years of salary/benefits for a Staff Engineer to be split between the General Fund for time and expertise spent on SPLOST projects.

Budget	Expenditures LTD	Status
\$232,200	\$13,241	In-Process

Wayfinding Signage

Project Description — This project is for the concepts, designs and construction of various monuments and wayfinding signs throughout the city.

Budget	Expenditures LTD	Status
\$1,000,000	\$11,721	In-Process



Transportation 45% Continued

Cedar Mountain Road Paving

Project Description — This project is for the completion of the road and parking lot to the new Public Services facility at Cedar Mountain Road.

Budget	Expenditures LTD	Status
\$381,482	\$381,482	Complete

Ellis Street Widening

Project Description — AECOM TO21; Proposal to have AECOM complete PE, Concepts and Designs, Geotech and Environmental for widening Ellis Street to accommodate heavy vehicle traffic.

Budget	Expenditures LTD	Status
\$130,069	\$130,069	In-Process

Pedestrian Xing Improvements

Project Description — Reedwick, LLC is replacing three blinking stop sign assemblies at the intersection of Church and Price.

Budget	Expenditures LTD	Status
\$24,900	\$24,900	Complete



Transportation 45% Continued

Warren Drive Speed Humps

Project Description — Installation of speed humps on Warren Drive.

Budget	Expenditures LTD	Status
\$25,838	\$0.00	In-Process

Downtown Traffic and Roadway Assessment

Project Description — Project to complete an assessment of downtown speed adjustments and golf cart roadway feasibility.

Budget	Expenditures LTD	Status
\$33,000	\$33,000	Complete



Parks and Recreation 20%

Description — The Parks and Recreation portion of SPLOST identifies key projects with the intent to improve, renovate and/or replace infrastructure throughout the Douglasville Parks System. The principal goal of these improvements is to increase available recreational amenities based on the results of various citizen engagements, parks design studies and other means to better serve citizens and visitors of Douglasville.

Bleachers Replacements

Project Description — Replacement of aluminum bleachers at various parks through the parks system.

Budget	Expenditures LTD	Status
\$46,265	\$46,265	Complete

Hunter Park Pavilion

Project Description — Construction of Pavilion at Hunter Park to be used for rentals/weddings; constructed by Diversified Construction.

Budget	Expenditures LTD	Status
\$68,338	\$68,338	Complete



Parks and Recreation 20% Continued

Vehicle Replacements

Project Description — Replacement of 4 existing Parks and Recreation pickup trucks that have reached end of useful life.

Budget	Expenditures LTD	Status
\$108,350	\$108,350	Complete

Range Mats / Pro Shop Remodel

Project Description — Replacement of worn range mats at driving range and minor remodel of Pro Shop at West Pines.

Budget	Expenditures LTD	Status
\$41,579	\$41,579	Complete

West Pines Greens Conversion

Project Description — Conversion of the existing greens at West Pines to a Bermuda grass type. The reason is to help reduce maintenance costs due to the draught and cold resilience of Bermuda grass.

Budget	Expenditures LTD	Status
\$124,590	\$124,590	Complete



Parks and Recreation 20% Continued

Parks Program Management

Project Description — This project is comprised of AECOM TO's 15 and 20 and pertain to engineering services provided as they relate to SPLOST Transportation projects. Originally, TO15 was split between Facilities, Transportation and Parks.

Budget	Expenditures LTD	Status
\$221,450	\$55,769	Complete

West Pines Irrigation System

Project Description — Project to replace and move the existing irrigation system at West Pines. The existing system is extremely dated and becoming increasingly difficult to maintain and repair.

Budget	Expenditures LTD	Status
\$250,000	\$0.00	In-Process

West Pines Equipment

Project Description — Purchase of various pieces of landscaping equipment to replace existing equipment at end of useful life and that is specialized for Bermuda grass upkeep.

Budget	Expenditures LTD	Status
\$297,357	\$297,357	Complete



Parks and Recreation 20% Continued

Park Maintenance Facility

Project Description — Concepts/Plans for what was originally maintenance "Sheds". This project includes the CPS, Inc. program management contract for the renovation of the Club Drive facility.

Budget	Expenditures LTD	Status
\$166,610	\$129,260	Complete

Renovation of Club Drive Facility

Project Description — Renovation of existing Club Drive facility once Public Services moves to new facilities CPS, Inc is the construction manager on this project.

Budget	Expenditures LTD	Status
\$500,000	\$0.00	In-Process

Jessie Davis Park / Alice J. Hawthorne Center Renovations

Project Description — Renovations to the Hawthorne Center, including paint, flooring and furniture for the main lobby area. Additionally, includes renovations to gymnasium and outdoor basketball courts.

Budget	Expenditures LTD	Status
\$1,467,679	\$536,588	In-Process



Parks and Recreation 20% Continued

Jessie Davis Park Restroom Renovations

Project Description — Renovations of the restrooms at the Alice J. Hawthorne Center located in Jessie Davis Park.

Budget	Expenditures LTD	Status
\$69,938	\$69,938	Complete

West Pines Cart Paths

Project Description — Repairs to the Golf Cart Paths at West Pines; work completed by Signet Golf Associates.

Budget	Expenditures LTD	Status
\$34,667	\$34,667	Complete

Willing Workers Park

Project Description — ESA, designs, construction and other related costs to execute the results of GMC's concepts for Willing Workers Park. This also includes the purchase of the 8127 Thompson Street "People's" property.

Budget	Expenditures LTD	Status
\$1,775,873	\$120,325	In-Process



Parks and Recreation 20% Continued

Mill Village Park

Project Description — ESA, designs, construction and other related costs to execute the results of GMC's concepts for Mill Village Park. Construction is being completed by Integrated Construction and Nobility, Inc.

Budget	Expenditures LTD	Status
\$526,415	\$294,670	In-Process

Outdoor Equipment

Project Description — This project is comprised of repairs to existing outdoor tennis and basketball courts, in addition to the purchase of outdoor workout equipment and shelters at Hunter Park.

Budget	Expenditures LTD	Status
\$175,000	\$148,814	In-Process

Town Green / Amphitheater at Old Jail Site

Project Description — This project is the redevelopment of the "Old Jail Site" previously owned by Douglas County and sold to the city for \$850k (Purchased using General Fund reserves); this is a multi-phase project that includes the construction of an outdoor amphitheater and green space, in addition to civic buildings, retail and residential spaces. The total cost of this project will most likely be completely bonded out. Project is being managed by CPS, Inc.

Budget	Expenditures LTD	Status
\$1,878,759	\$144,044	In-Process

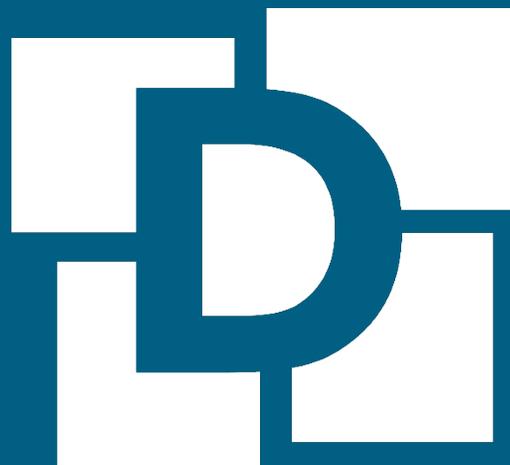


Parks and Recreation 20% Continued

Jessie Davis Park Synthetic Turf Conversion

Project Description — Conversion of the turf at the Jessie Davis Park football field to a synthetic turf variant.

Budget	Expenditures LTD	Status
\$400,000	\$0.00	In-Process



Glossary

-A-

ACCOUNTS RECEIVABLE (AR)

The amount of money owed by customers or clients to a business after goods or services have been delivered and/or used.

ACCOUNT

A name for one of the different kinds of accounts used in the general ledger, such as expense, revenue, asset, liability, and equity.

ACCOUNTING (ACCG)

A systematic way of recording and reporting financial transactions for a business or organization.

ACCOUNTING METHOD

A process used by a business to report income and expenses. Companies must choose between two methods acceptable to the IRS, cash accounting or accrual accounting.

ACCOUNTS PAYABLE (AP)

The amount of money a company owes creditors (suppliers, etc.) in return for goods and/or services they have delivered.

ACCRUAL BASIS ACCOUNTING

An accepted form of accounting that reports income when earned and expenses

ADOPTED BUDGET

Required by Georgia State and Local Government Budget Law. The budget is an annual financial plan for municipal operations showing all expected revenues and expenditures to be in balance. The adopted budget refers to the budget amounts as originally approved by Mayor and Council.

AMENDED BUDGET

Budget which includes changes to the adopted budget that are approved by the Mayor and Council. The Amended Budget is also referred to as the Current Budget.

ASSETS

Current assets (CA) are those that will be converted to cash within one year. Typically, this could be cash, inventory or accounts receivable. Fixed assets (FA) are long-term and will likely provide benefits to a company for more than one year, such as a real estate, land or major machinery.

-B-

BOND

A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects and significant information

BOND REFINANCING

The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

BUDGET CALENDAR

The schedule of key dates that a government follows in the preparation and adoption of the budget.

-C-

CAPITAL BUDGET

The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.

CAPITAL IMPROVEMENTS

Assets of significant value and having a useful life of several years. Projects which are long-term assets such as roads, buildings, and information technology. Also called capital projects.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

CAPITAL PROJECT

It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities.

CAPITAL PROJECT FUND

A fund used to account for resources used for the acquisition or construction of major capital facilities, or for an item that must be capitalized.

CHART OF ACCOUNTS

An organization's list of accounts used to record financial transactions.

COMPREHENSIVE FINANCIAL REPORT (CAFR)

A publication that provides in- depth information about operations and financial position. The CAFR is prepared by the Finance Department in accordance with GAAP and is audited by a firm of licensed certified public accountants.

CONSUMER PRICE INDEX (CPI)

A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living.

CONTINGENCY

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

CREDIT (CR)

Accounting entry that may either decrease assets

or increase liabilities and equity on the company's balance sheet, depending on the transaction. When using

the double-entry accounting method there will be two recorded entries for every transaction: A credit and a debit.

CVB

Convention and Visitors Bureau

-D-

DA

District Attorney

DCOP

Douglasville Community Outreach Program

DEBIT (DR)

An accounting entry where there is either an increase in assets or a decrease in liabilities on a company's balance sheet.

DEBT

An obligation resulting from the borrowing of money or from the purchasing of goods and services.

DEBT SERVICE

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

DEBT SERVICE FUND

A fund used to account for resources accumulated for payment of principal and interest on most general long-term obligations (except capital leases and compensated absences).

DEPARTMENT

The basic organizational unit of government which has its own mission and is functionally unique in its delivery of services.

DEPRECIATION

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence.

DOUBLE-ENTRY BOOKKEEPING

Requires entries of debits and credits for each financial transaction.

-E-

EMPLOYEE (OR FRINGE) BENEFITS

Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included is the government's share of costs for Social

Security and the various pensions, medical, and life insurance plans.

ENSUMBRANCES

Commitments related to unperformed contracts for goods or services.

ENTERPRISE FUND

In governmental accounting, fund that provides goods or services to the public for a fee that makes the entity self-supporting. It basically

follows GAAP as does a commercial enterprise. An example is a government- owned utility.

EXPENSE

Any cost of doing business resulting from revenue-generating activities.

-F-

FIDUCIARY FUNDS

Are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own programs.

FISCAL YEAR

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The fiscal year for the City of Douglasville begins on July 1 and ends on June 30 annually.

FIXED ASSET

Assets of a relatively permanent nature with a useful life of more than one year whose identity does not change with use. State agencies are required to capitalize fixed assets if the unit cost is \$5,000 or more.

FUND

An independent financial entity with a self-balancing set of accounts provided to record assets or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of maintaining a record of specific governmental activities or as a management tool to ensure that certain objectives are in accordance with specific statutes, regulations, policies, restrictions, or limitations.

FUND BALANCE

Is when liabilities are subtracted from assets, there is a fund balance. A positive fund balance means there are more assets than liabilities; a negative fund balance means just the opposite.

-G-

GDOT

Georgia Department of Transportation

GENERAL FUND (GF)

In public sector accounting, the primary or catchall fund of a government, government agency, or nonprofit entity such as a university. It is similar to a firm's general ledger account, and records all assets and liabilities of the entity that are not assigned to a special purpose fund.

GENERAL LEDGER

Where debit and credit transactions are recorded.

GENERAL OBLIGATION BONDED DEBT

Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Is a collection of commonly- followed accounting rules and standards for financial reporting. The acronym is pronounced "gap." GAAP specifications include definitions of concepts and principles, as well as industry-specific rules.

GGFOA

Georgia Government Finance Officers Association

GOAL

A general end toward which an agency directs its efforts. Goals represent the highest, yet realistically achievable aspirations for a program of state government.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

The authoritative accounting and financial reporting standard- setting body for governmental entities.

GRANTS

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

-|-

IGA

Intergovernmental Agreement

INDIRECT COST

A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. (GFOA)

INTERFUND TRANSFERS

The movement of monies between funds of the same governmental entity.

INTERNAL SERVICE FUND

An Internal Service fund is defined as a fund that primarily provides either benefits or goods or services to other funds, departments, or agencies of government on a cost-reimbursement basis, with the goal to 'break-even' rather than make a profit.

INVOICE

An Invoice shows the amount of money owed for goods or services received.

-L-

LIABILITIES (CURRENT AND LONG- TERM) (CL, LTL)

A government’s debts or financial obligations incurred during business operations. Current liabilities (CL) are those debts that are payable within a year, such as a debt to suppliers. Long-term liabilities (LTL) are typically payable over a period of time greater than one year.

LIQUID ASSET

Consist of cash and other assets that can be easily converted to cash.

-M-

MATERIALS AND SUPPLIES

Expendable materials, operating supplies, and minor equipment including personal computers less than \$5,000 necessary to conduct departmental operations.

MILL

The property tax rate that is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

-N-

NOTE

A Note is a document promising to repay a debt.

-O-

OPERATING EXPENDITURES

Generally, all expenditures that do not meet the personal services and capital outlay classification criteria. These expenditures include, but are not limited to, professional services, supplies, insurance, etc.

OPERATING EXPENSES

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for the day-to-day services.

-P-

PERFORMANCE MEASURES

Specific quantitative and qualitative measures of work performed, with respect to program goals and objectives, for which data formerly was collected and reported semi-annually.

PERFORMANCE BUDGET

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

PERSONAL SERVICES

Expenditures for salaries, wages, and fringe benefits of government employees. Fringe benefits include FICA, Public Employees' Retirement System, medical insurance, life insurance, workers compensation, and, if applicable, clothing allowance, education assistance, and other personal services.

POOLED CASH

A cash management technique employed by companies holding funds at financial institutions. Cash pooling allows companies to combine their credit and debit positions in various accounts into one account, and includes techniques like notional cash pooling and cash concentration.

POSTING

Refers to the recording of ledger entries.

PROPOSED BUDGET

Coming year budgets that are prepared by each organization and submitted to the Budget staff for analysis.

PROPRIETARY FUND

A proprietary fund is used in governmental accounting to account for activities that involve business-like interactions, either within the government or outside of it. The two types of proprietary funds are enterprise funds and internal service funds.

PUBLIC HEARING

A meeting to which citizens in the County are invited for purposes of providing input and comments.

PURCHASE ORDER (PO)

A document which authorizes the delivery of specified services.

-R-

RESERVE

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose. A portion of a fund that is restricted for a specific purpose and not available for appropriation.

RESERVED FUND BALANCE

The portion of a governmental fund's net assets that is not available for appropriation.

RESOLUTION

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RETURN ON INVESTMENT (ROI)

A measure used to evaluate the financial performance relative to the amount of money that was invested. The ROI is calculated by dividing the net profit by the cost of the investment.

REVENUE

Sources of income financing the operations of government.

-S-

SRO

School Resource Officer

-T-

TAXES

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

TRANSFERS IN / OUT

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

TRIAL BALANCE

Trial balance definition: A business document in which all ledgers are compiled into debit and credit columns in order to ensure a company's bookkeeping system is mathematically correct.

-U-

UNRESERVED FUND BALANCE

The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

-W-

WORKING CASH

Excess of readily available assets over current liabilities. Or cash on hand equivalents that may be used to satisfy cash flow needs.

-Y-

YAV

Youth Against Violence

